# Financial and Statistical Outcomes of the Boards of Cooperative Educational Services

Chapter 602 Report for the 2008-2009 School Year



The University of the State of New York
The State Education Department
Albany, New York

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Data Sources (V-VIII) – NYSED Data Entry Assistant (DEA) Database, Schedule 8.

**Data Sources** (IX) - NYSED Mainframe Suspense Database, SA-CMP/20 Output Report for Components of this BOCES.

**Data Sources** (**I-IV and X-XV**) – NYSED 602 Electronic Database. Information is reported by the District via the website electronic data collection form for the 602 Report to the Legislature – 2010.

#### I. HIGHLIGHTS

- Estimated Total Boards of Cooperative Educational Services (BOCES) General Fund Expenditures for school year 2008-2009 increased 5 percent compared with 2007-2008.
- Estimated Career and Technical Education Service Expenditures increased 3 percent, Special Education increased 5 percent, Itinerant Services increased 1 percent, General Instruction increased 2 percent, Instructional Support increased 7 percent and Non-Instructional (other) Service Expenditures increased 8 percent.
- Enrollment of students in career and technical education courses decreased by a little less than 1 percent.
- Enrollment of students in special education programs changed as follows: CO-SER 4220 classes, with a student to staff ratio of 12:1:1, decreased 8 percent; in CO-SER 4230 classes, with a student to staff ratio of 6:1:1, increased less than 1 percent; in CO-SER 4235 classes, with a student to staff ratio of 8:1:1, decreased 4 percent; and in CO-SER 4240 classes, with a student to staff ratio of 12:1:3, increased 6 percent.
- Enrollment of students in secondary full-day alternative education classes in BOCES decreased by 143 in 2008-2009 compared to 2007-2008.
- Average tuition costs in career and technical education increased 3 percent: about \$257
  per student. Regional differences account for some of the variation in tuition costs, but not
  all.
- Tuition costs in special education both increased and decreased from the prior year. The average tuition in 1:12:1 classes increased by \$1,695 or 7%; the average tuition in 1:6:1 classes increased by \$1,580 or 5%; the average tuition in 1:8:1 decreased by \$1,441 or 5%; the average tuition in 1:12:3 classes increased by \$963 or 3%.
- Related service costs of BOCES did not change markedly for most BOCES from one year to the next, but the range in cost across all 37 BOCES in both years is large. Regional differences in salaries account for some of the change, but not all.
- Average itinerant service costs increased in some cases and decreased in others. There was no particular pattern. There was a great range across BOCES with some, but not all, variances attributable to regional differences in salaries.
- Tuition costs in alternative education classes increased for some BOCES and decreased for others from one year to the next and the range across the BOCES was large. The average tuition increased from \$16,830 per pupil to \$17,320 or about 3 percent.
- Distance learning participation increased by 53 districts for a total of 368, or approximately 53% of New York State school districts; average cost decreased 6 percent from \$12,012 per course to \$11,366.

# II. CHANGES IN BOARDS OF COOPERATIVE EDUCATIONAL SERVICES (BOCES) DATA FROM 2007–2008 TO 200-2009

# I. BOCES General Fund Expenditures: Estimated

a) Total BOCES General Fund Expenditures: increased 5 percent.

## II. Service Program Expenditures: Estimated

- a) Career and Technical Education Service: increased 3 percent
- b) Special Education Service: increased 5 percent
- c) Itinerant Service: increased 1 percent
- d) General Instruction Service: increased 2 percent
- e) Instructional Support Service: increased 7 percent
- f) Non-Instructional Service: increased 8 percent.

## III. Administrative Expenditures: Estimated

- a) Total Administrative Expenditures: increased 4 percent
- b) Administrative Expenditures per Resident Weighted Average Daily Attendance (RWADA): increased \$74 to \$78.

## IV. Capital Expenditures: Estimated

- a) Total Capital Expenditures: increased 13 percent
- b) Capital Expenditures per RWADA: increased from \$42 to \$44.

### V. Career and Technical Education Data

- a) Enrollment of 37,192 students in career and technical education during the 2007-2008 school year decreased to 36,940 students in 2008-2009.
- b) Tuition in career and technical education ranged from \$4,588 to \$12,322 in 2007-2008 and from \$4,929 to \$12,346 in 2008-2009. The average tuition in 2007-2008 was \$7,823 and in 2008-2009 was \$8,080.

## VI. Special Education Data

- a) Enrollment of 5,198 students in 12:1:1 classes in 2007-08, CO-SER 4220, decreased to 4,820 in 2008-09.
- b) Enrollment of 5,659 students in 6:1:1 classes in 2007-08, CO-SER 4230, increased to 5,692 in 2008-09.
- c) Enrollment of 5,657 students in 8:1:1 classes in 2007-08, CO-SER 4235, decreased to 5,457 students in 2008-09.
- d) Enrollment of 1,789 students in 12:1:3 classes in 2007-08, CO-SER 4240, increased to 1,895 students in 2008-09.
- e) Tuition in 12:1:1 classes ranged from \$8,460 to \$50,644 in 2007-2008 and from \$14,333 to \$53,318 in 2008-2009. The average went from \$24,092 to \$25,787.
- f) Tuition in 6:1:1 classes ranged from \$6,994 to \$55,979 in 2007-2008 and from \$20,234 to \$58,672 in 2008-2009. The average went from \$34,229 to \$35,809.
- g) Tuition in 8:1:1 classes ranged from \$16,096 to \$48,790 in 2007-2008 and from \$15,725 to \$52,893 in 2008-2009. The average went from \$29,676 to \$31,117.

h) Tuition in 12:1:3 classes ranged from \$5,305 to \$53,625 in 2007-2008 and from \$15,609 to \$60,257 in 2008-2009. The average went from \$33,190 to \$34,153.

#### VII. Related Service Costs: Individual

- a) Speech service ranged from \$57 to \$175 in 2007-2008 and from \$55 to \$155 in 2008-2009. The average went from \$104 to \$114.
- b) Psychological service ranged from \$62 to \$175 in 2007-2008 and from \$22 to \$187 in 2008-2009. The average stayed at \$114.
- c) Physical therapy service ranged from \$60 to \$175 in 2007-2008 and from \$72 to \$185 in 2008-2009. The average went from \$106 to \$108.
- d) Occupational therapy service ranged from \$56 to \$175 in 2007-2008 and from \$56 to \$171 in 2008-2009. The average went from \$92 to \$102.
- e) Counseling service ranged from \$41 to \$175 in 2007-2008 and from \$10 to \$187 in 2008-2009. The average decreased from \$110 to \$109.
- f) One-to-One Aide service ranged from \$8 to \$40 in 2007-2008 and \$8 to \$71 in 2008-2009. The average went from \$23 to \$27.

### **VIII. Itinerant Services**

- a) School psychologist costs ranged from \$47,251to \$110,409 in 2007-2008 and \$57,349 to \$102,158 in 2008-2009. The average went from \$79,461 to \$77,879.
- b) Speech impaired teacher costs ranged from \$60,392 to \$123,375 in 2007-2008 and from \$50,830 to \$137,226 in 2008-2009. The average went from \$83,582 to \$91,080.
- c) Visually impaired teacher costs ranged from \$52,432 to \$164,700 in 2007-2008 and from \$58,659 to \$157,876 in 2008-2009. The average went from \$99,202 to \$98,116.
- d) Occupational therapist costs ranged from \$59,369 to \$132,877 in 2007-2008 and from \$34,449 to \$126,484 in 2008-2009. The average went from \$80,220 to \$77,725.
- e) Physical therapist costs ranged from \$67,099 to \$149,267 in 2007-2008 and from \$58,686 to \$118,800 in 2008-2009. The average went from \$88,461 to \$89,333.

### IX. Alternative Education

- a) Enrollment decreased to 4,055 in 2008-2009 from 4,198 students in 2007-2008.
- b) Tuition ranged from \$8,073 to \$34,202 in 2007-2008 and from \$8,772 to \$35,777 in 2008-2009. The average was \$16,830 in 2007-2008 and \$17,320 in 2008-2009.

## X. Distance Learning

- a) Enrollment among participating districts increased to 368 in 2008-2009 from 315 in 2007-2008.
- b) The cost per course ranged from \$337 to \$56,184 in 2007-2008 and from \$130 to \$45,092 in 2008-2009. The average was \$12,012 in 2007-2008 and \$11,366 in 2008-2009.

# **XI.** Substitute Coordination

- a) The number of teachers using the service in 2007-2008 was 70,182 and the number in 2008-2009 was 77,215.
- b) The cost per teacher ranged from \$13 to \$136 in 2007-2008 and from \$10 to \$115 in 2008-2009. The average was \$52 in 2007-2008 and \$45 in 2008-2009.

#### III. FOREWORD

Chapter 602 of the Laws of 1994 added Section 215-b to the Education Law to require the Commissioner of Education to prepare and submit to the Governor, the Temporary President of the Senate and the Speaker of the Assembly, an annual report beginning January 1, 1996. The report is also to be provided to all school districts and Boards of Cooperative Educational Services (BOCES).

The report details certain financial and statistical outcomes of BOCES, tuition costs for selected programs, per pupil cost information and aggregate expenditure data for BOCES administrative, capital and service functions. In accordance with the statute, the report is to include changes from the school year prior to the report year for all data. Therefore, data will be reported for the 2008-2009 year and for the prior year, 2007-2008. The expenditure data are for costs incurred by the BOCES for the 2007-2008 school year as the prior year and for the 2008-2009 school year as the current year. The estimate for aid is based upon the cost of services and administration for 2007-2008 and for 2008-2009; the estimate for aid for the cost of capital operations is based on the 2008-2009 and the 2009-2010 school year. Most aids are paid the year following the expenditure, but aid on capital operations is current.

All school districts that have joined a BOCES are required to pay for the costs of the central administration of the BOCES and the cost of BOCES capital operations, in addition to the actual services that the district purchases. In accordance with Education Law, the costs of both the administrative and capital functions are allocated on the basis of either the Resident Weighted Average Daily Attendance (RWADA) of pupils in each district or the true valuation of the property of each district. Beginning with the 1997-1998 school year, BOCES may also use resident pupil enrollment as the basis for cost. A single method must be used by all districts in a particular BOCES. Currently, all BOCES except one use the RWADA method of allocating costs. Therefore, this report presents the administrative and capital charges based on RWADA for all BOCES.

Districts in a BOCES make their final decision about participation in services in the spring preceding each school year. The costs of services are determined by the number of students each district elects to send to a program or by the amount of time a district purchases in some other programs. Therefore, in this report some services are reported based upon tuition, while others are reported on an hourly basis or on the basis of a full-time equivalent (FTE) of staff time.

This is the fifteenth year of the annual report by the Commissioner of Education on BOCES. Comments are welcome about the usefulness of the report, as well as ways in which the report might be improved. Comments should be addressed to: Deborah Cunningham, Coordinator, Educational Management Services, New York State Education Department, Education Building Annex, Room 876, Albany, New York 12234.

# IV. BACKGROUND INFORMATION ON THE ESTABLISHMENT AND PURPOSES OF BOCES

#### Introduction

The tradition of BOCES is rooted in the organizational history of school districts in New York State. The three-part public education system which has evolved in New York is comprised of the local school district, the regional Supervisory District and BOCES, and the State Education Department.

## **Supervisory Districts**

In 1910, the State Legislature adopted a statute to improve overall supervision of the State's schools. The Commissioner of Education was authorized to divide the territory of the State outside cities and villages of 4,500 or more people into Supervisory Districts, with approximately 50 schools in each. The person in charge of this territorial jurisdiction was given the title "District Superintendent." At that time, 208 Supervisory Districts were created. District Superintendents were deemed to be State officials with their salary paid by the State.

Groups with a concern about the range of educational services provided to rural children began their initial efforts to construct an intermediate unit or regional service agency to support local district services in the 1930s. While the Supervisory District structure instituted in 1910 provided an excellent means to improve supervision of local schools, there was no authority for a Supervisory District to provide educational services.

In 1933, the Legislature adopted a statute to reduce and consolidate the number of Supervisory Districts. Thereafter, whenever there was a vacancy in the Office of District Superintendent, the Commissioner of Education was required to determine if the educational interests of the area could be adequately served by combining the vacant office with an adjacent Supervisory District. This led to a reduction in the number of Supervisory Districts to 183 at the time of the formation of the Council on Rural Education in 1943.

### **Current Status**

During the period covered by this report there were 37 Supervisory Districts in the State, with a BOCES located in each. All but nine of the 695 operating school districts in New York are members of a BOCES. Four of the nine are eligible to become members of BOCES but choose not to; while the 5 largest city districts, (New York City, Buffalo, Rochester, Syracuse and Yonkers) are not eligible to join a BOCES because their population exceeds 125,000. The 37 BOCES served a total of 1,561,352 students in the 2008-2009 school year. Total general fund expenditures amounted to approximately \$2.8 billion.

The individual BOCES vary in size significantly, with those located in rural areas serving fewer districts and smaller numbers of students, but encompassing a larger territory than those in suburban locations. The BOCES serving the largest number of students (204,077 students) is Nassau BOCES on Long Island, while the BOCES with the smallest enrollment base is Franklin-Essex-Hamilton BOCES on the Canadian border (8,757 students). The BOCES with the largest

number of districts is also Nassau with 56; the smallest is Sullivan in the Catskill Region with eight. The BOCES with the largest territory is Jefferson-Lewis-Hamilton-Herkimer-Oneida in the North Country with 3,339 square miles; the smallest is Westchester, adjacent to New York City, with 184 square miles<sup>1</sup>.

Programs and services also vary, reflecting the local needs of each area. All of the BOCES operate programs in six service categories: career and technical education; special education; itinerant services; general education; instructional support and non-instructional support. The array of programs in each category differs, however, reflecting the services requested by local districts. Nassau BOCES, for example, operates a very small itinerant program, as does Westchester. This is because most of the school districts in both BOCES are quite large and have sufficient students to preclude the need for part-time staff through BOCES. Generally, itinerant expenditures are inversely proportional to the enrollment base of the BOCES; the smaller the student base, the more likely it is that districts will request shared personnel through BOCES. In another service category, the reverse is true. In general education, BOCES serving primarily the larger suburban districts have bigger budgets for general education since these districts use more services, such as arts and environmental education and enrichment services for the academically talented. Another example of the variety across BOCES is in the area of instructional and administrative computer services. These services are regionalized in many areas of the State. Generally, certain BOCES serve districts in other BOCES, as well as their own. In a few instances, a BOCES has developed a service to which districts in many BOCES subscribe. The Rensselaer-Columbia-Greene BOCES operates a State Aid Planning Service to which hundreds of districts subscribe. The Erie I BOCES operates a policy development service which also serves many districts in other BOCES.

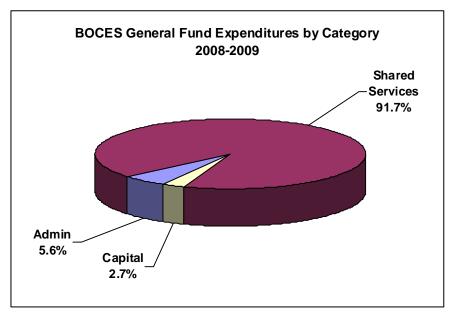
From 1948 to the present, the array of services provided by BOCES has increased. BOCES provide programs for their component districts to supplement district programs. They equalize educational opportunities for all students by permitting districts to take part in shared services. They provide programs for adult residents. They provide programs on behalf of both the Federal and State governments. While many states now also have regional service agencies, few provide the breadth and variety of services which are the norm in the BOCES of New York State.

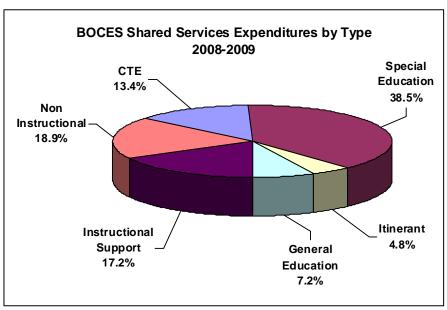
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<sup>&</sup>lt;sup>1</sup> The University of the State of New York, The State Education Department, Office of Educational Management Services: School Districts by Supervisory District – 2008.

#### V. SUMMARY OF GENERAL FUND EXPENDITURES

The following pages summarize the 2007-2008 and 2008-2009 school year expenditures of the 37 BOCES. Expenditures are, by statute, divided into three categories: Administration, Capital, and Service. The Administration category includes expenditures for the Office of District Superintendent, Assistant Superintendents with central office responsibilities and expenditures for certain operational functions, including the business office and personnel, retiree health insurance and short term borrowing. Capital expenditures consist of costs for maintenance and renovation of owned facilities and rental of leased facilities. The Service category, representing the largest expenditure, consists of all of the shared programs requested by component school districts to supplement and enhance district programs. Successive charts provide greater detail about the costs for the Administration and Capital budgets, the kinds of shared programs included in the Service category, the State Aid provided to districts as partial reimbursement for the cost of BOCES services and cost data for selected BOCES services.





SUMMARY OF AUDITED GENERAL FUND EXPENDITURES							
	BY BOCES AN	D STATE TOTALS: 200	7-2008				
BOCES	TOTAL ADMIN EXPENSE	TOTAL SERVICE EXPENSE	TOTAL CAPITAL EXPENSE	GRAND TOTAL EXPENSE			
ALBANY	\$5,525,691	\$87,949,092	\$1,792,934	\$95,267,717			
BROOME	2,521,996	71,913,807	1,427,475	75,863,278			
CATTARAUGUS	2,765,693	45,831,418	2,554,726	51,151,837			
CAYUGA	1,244,535	24,206,453	3,276,040	28,727,028			
CLINTON	1,524,481	28,396,845	536,136	30,457,462			
DELAWARE-CHENANGO	1,938,400	30,628,579	4,463,659	37,030,638			
DUTCHESS	3,051,072	50,780,803	1,205,124	55,036,999			
ERIE I	3,022,580	113,416,185	2,765,779	119,204,544			
ERIE II	2,589,087	58,278,447	927,048	61,794,582			
FRANKLIN	1,285,685	15,986,600	290,947	17,563,232			
GENESEE	2,258,389	36,791,352	3,015,265	42,065,006			
HAMILTON-FULTON	1,108,710	22,663,756	1,953,467	25,725,933			
HERKIMER	2,249,219	17,402,365	306,040	19,957,624			
JEFFERSON-LEWIS	2,454,383	35,549,203	121,132	38,124,718			
MADISON-ONEIDA	1,983,411	47,729,223	1,610,978	51,323,612			
MONROE I	5,039,293	101,147,287	2,130,886	108,317,466			
MONROE II	3,603,410	60,085,440	1,634,374	65,323,224			
NASSAU	16,946,350	226,077,246	7,341,890	250,365,486			
ONEIDA	2,002,819	37,405,653	167,056	39,575,528			
ONONDAGA-CORTLAND	4,404,095	84,046,791	1,730,458	90,181,344			
ONTARIO	2,691,501	78,943,368	2,850,467	84,485,336			
ORANGE	3,318,108	99,623,282	1,247,260	104,188,650			
ORLEANS-NIAGARA	1,863,008	53,649,165	1,689,624	57,201,797			
OSWEGO	3,699,943	32,611,592	201,079	36,512,614			
OTSEGO	1,985,452	21,481,816	1,408,954	24,876,222			
PUTNAM-WESTCHESTER	6,775,824	84,181,244	61,992	91,019,060			
RENSSELAER-COLUMBIA	3,408,349	43,055,995	1,244,542	47,708,886			
ROCKLAND	3,688,222	74,628,006	956,773	79,273,001			
SCHUYLER-STEUBEN	5,740,424	63,462,368	1,993,040	71,195,832			
ST. LAWRENCE	2,784,203	36,247,142	1,014,831	40,046,176			
SUFFOLK I	20,545,693	258,829,671	5,517,877	284,893,241			
SUFFOLK II	8,080,411	123,771,361	3,140,123	134,991,895			
SULLIVAN	1,590,256	25,521,909	1,938,187	29,050,352			
TOMPKINS-SENECA-TIOGA	2,322,646	23,759,304	508,288	26,590,238			
ULSTER	2,045,798	42,265,517	1,397,462	45,708,777			
WASHINGTON-SARATOGA	4,716,271	55,193,567	790,122	60,699,960			
WESTCHESTER	6,752,560	136,571,323	2,390,294	145,714,177			
TOTAL	\$149,527,968	\$2,450,083,175	\$67,602,329	\$2,667,213,472			

Expense for instructional and administrative computing is duplicated in the Total Service Expense Column. The total for that column is inflated by approximately \$100,000,000. Computer services are regionalized. Designated BOCES provide services for their districts and districts in two or three neighboring BOCES. Providing BOCES and receiving BOCES list the computer services as an expense, therefore inflating the total. Aid is not duplicated.

SUMMARY OF UNAUDITED GENERAL FUND EXPENDITURES BY BOCES AND STATE TOTALS: 2008-2009								
BOCES	TOTAL ADMIN EXPENSE	TOTAL SERVICE EXPENSE	TOTAL CAPITAL EXPENSE	GRAND TOTAL EXPENSE				
ALBANY	\$5,890,554	\$94,588,019	\$2,142,955	\$102,621,528				
BROOME	2,307,153	75,059,578	1,511,929	78,878,660				
CATTARAUGUS	2,897,566	47,695,202	1,809,953	52,402,721				
CAYUGA	1,293,119	25,002,133	3,244,647	29,539,899				
CLINTON	1,600,748	29,168,933	722,582	31,492,263				
DELAWARE-CHENANGO	1,968,472	32,608,030	3,821,476	38,397,978				
DUTCHESS	3,343,745	52,776,593	1,512,532	57,632,870				
ERIE I	3,027,524	120,117,837	3,042,657	126,188,018				
ERIE II	2,556,976	61,407,189	977,032	64,941,197				
FRANKLIN	1,300,567	16,910,997	27,862	18,239,426				
GENESEE	2,378,787	36,758,023	3,915,458	43,052,268				
HAMILTON-FULTON	1,266,073	24,171,905	1,957,252	27,395,230				
HERKIMER	2,799,730	16,583,532	240,056	19,623,318				
JEFFERSON-LEWIS	2,526,202	37,654,842	125,683	40,306,727				
MADISON-ONEIDA	2,197,587	51,175,369	1,542,756	54,915,712				
MONROE I	5,082,702	107,591,803	3,492,710	116,168,215				
MONROE II	3,798,407	61,867,778	2,866,542	68,532,727				
NASSAU	17,687,091	238,938,341	9,563,095	266,188,527				
ONEIDA	1,996,173	41,107,634	3,507,687	46,611,494				
ONONDAGA-CORTLAND	4,443,997	88,767,489	2,097,147	95,308,633				
ONTARIO	3,002,667	85,096,471	3,557,508	91,656,646				
ORANGE	3,525,356	107,784,421	1,213,008	112,522,785				
ORLEANS-NIAGARA	3,919,714	54,873,639	707,891	57,501,244				
OSWEGO	3,921,824	32,583,575	187,516	36,692,915				
OTSEGO	1,908,063	21,868,924	1,203,105	24,980,092				
PUTNAM-WESTCHESTER	7,282,053	87,358,293	1,156,499	95,796,845				
RENSSELAER-COLUMBIA	3,431,268	45,160,772	1,773,544	50,365,584				
ROCKLAND	3,826,121	79,195,671	1,109,707	84,131,499				
SCHUYLER-STEUBEN	5,693,352	69,249,403	1,930,937	76,873,692				
ST. LAWRENCE	2,979,213	37,825,164	1,000,605	41,804,982				
SUFFOLK I	21,457,507	268,486,482	5,308,435	295,252,424				
SUFFOLK II	9,122,704	128,302,397	2,958,430	140,383,531				
SULLIVAN	1,585,522	28,177,035	685,682	30,448,239				
TOMPKINS-SENECA-TIOGA	2,195,585	24,659,201	495,036	27,349,822				
ULSTER	1,905,250	43,534,775	1,483,275	46,923,300				
WASHINGTON-SARATOGA	4,991,611	58,073,961	1,763,093	64,828,665				
WESTCHESTER	6,893,702	144,822,291	1,864,529	153,580,522				
TOTAL	\$156,005,685	\$2,577,003,702	\$76,520,811	\$2,809,530,198				

Expense for instructional and administrative computing is duplicated in the Total Service Expense Column. The total for that column is inflated by approximately \$100,000,000. Administrative computer services are regionalized, as are some instructional computing services. Designated BOCES provide services for their districts and districts in two or three neighboring BOCES. Providing BOCES and receiving BOCES list the computer services as an expense, therefore inflating the total. Aid is not duplicated.

#### VI. SHARED SERVICE EXPENDITURES

BOCES service expenditures are comprised of six categories: career and technical education (CTE), special education, itinerant personnel, general education, instructional support, and non-instructional support. School districts decide each year which services they will request BOCES to provide. Revenues to support most of the expenditures in each category are general fund revenues from the participating districts. A small portion of the revenues in some of the categories is from federal and State grant sources. Certain federal vocational education funds are included in the CTE educational expense category, as are some federal and State funds in the special education expense category. Most grant revenues are budgeted in the special aid fund. However, where grant funds are provided to support an ongoing BOCES service like CTE, the funds are often included in the service budget.

Special education is usually the largest area of service in most BOCES, averaging just about 39 percent of total service expenditures. School districts have been strongly encouraged in recent years to operate their own classes for students with mild disabling conditions. The students who attend shared classes at BOCES tend to be those with more severe conditions and, therefore, require programs which are costly. Thus, while the number of children who are attending shared classes for special education has decreased in most BOCES, total expenditure has increased.

The next largest area of service is non-instructional support, averaging 18 percent of total service expenditures for BOCES. It encompasses services which support the management and operational functions of districts: administrative computing including payroll, accounting, and student census and scheduling; safety-risk management to promote healthy and safe facilities; transportation and contract negotiations.

The third largest area of service is instructional support, averaging 17 percent of total service expenditures for BOCES. The category consists of services to support district instruction, such as educational communications and technology-related programs to assist student learning, and curriculum and staff development to enhance teacher skills. This category of BOCES services has also been increasing recently, especially instructional technology.

The fourth largest area of service is CTE, averaging 14 percent of total service expenditures for BOCES. School districts are required to provide a CTE program. Almost all districts send some of their students to BOCES for CTE rather than operate a full local program. Because of the large expense for equipment in most career and technical courses and because student abilities and interests require a variety of vocational training, BOCES is ideally suited for providing shared career and technical training.

The other categories of shared services are generally of lesser magnitude but they significantly enrich local programs. General education represents 7 percent of total service expenditures. General education services include shared summer school, alternative education classes for at-risk students, interactive distance learning instruction, arts education and programs for gifted students. This category of BOCES service has been increasing as districts seek BOCES programs to enhance district instruction of students.

Itinerant services are the smallest category in most BOCES, an average of 5 percent of total service expenditures. This varies greatly, however, in that a BOCES with a number of small districts will often have a large itinerant expenditure, while BOCES with larger enrollment districts will have a smaller expenditure. Larger enrollment districts generally have little need for shared personnel from BOCES because they have enough students to employ full-time personnel. However, most districts are using part-time persons from BOCES to provide related services including psychologists, speech therapists and physical therapists, for district-operated special education classes.

#### SHARED SERVICE AUDITED EXPENDITURES BY BOCES AND STATE TOTALS: 2007-2008 **SPEC GEN INST OTHER TOTAL CTE** $\mathbf{ED}$ ITIN **INST SUP SERV SERV BOCES EXPENSE EXPENSE EXPENSE EXPENSE EXPENSE EXPENSE EXPENSE** ALBANY \$10,611,757 \$30,854,228 \$6,949,952 \$8,115,827 \$87,949,092 \$6,418,993 \$24,998,335 BROOME 6,704,656 18,298,666 3,539,986 9,737,604 12,309,055 21,323,840 71,913,807 CATTARAUGUS 8.327.887 10,800,577 9.287.485 5.894.747 4.045.227 7,475,495 45,831,418 CAYUGA 737,947 5,315,043 6.635.799 3,526,356 4.279.406 3.711.902 24,206,453 CLINTON 6,437,812 13,690,655 2,417,826 568,451 1,942,676 3,339,425 28,396,845 DELAWARE-CHENANGO 6,792,676 8,759,333 1,724,577 2.259.029 5.610.400 5,482,564 30.628.579 DUTCHESS 6,729,116 21,248,677 1,355,141 3,411,855 9,537,220 8,498,794 50,780,803 ERIE I 12,341,729 17,966,293 7,264,544 8,052,202 27,354,122 40,437,295 113,416,185 ERIE II 9.906.581 15,802,320 7.704.925 6.178.345 9.579.977 9.106.299 58.278.447 FRANKLIN 3,963,705 6,073,773 1.043.876 929,157 1.946.784 2,029,305 15.986.600 GENESEE 8,503,836 36,791,352 7,202,789 8,757,158 1,612,513 3,551,328 7,163,728 HAMILTON-FULTON 3,737,954 10,676,325 2,834,283 1,918,271 1,043,860 2,453,063 22,663,756 HERKIMER 4,802,772 4,073,521 2,644,904 646.986 2.660.448 2,573,734 17,402,365 4,267,251 JEFFERSON-LEWIS 8,396,338 11,570,937 4,100,032 2,633,405 4,581,240 35,549,203 MADISON-ONEIDA 5,343,564 7,076,004 1,240,024 3,477,195 14,289,772 16,302,664 47,729,223 MONROE I 6,200,097 39.050.014 15.916.007 11.207.265 24,419,894 4,354,010 101.147.287 MONROE II 6,472,614 22,132,658 6,750,765 3,906,882 13,621,085 7,201,436 60.085.440 NASSAU 14,076,591 115,503,750 70,437 20,512,533 44,518,196 31,395,739 226,077,246

2,449,505

5,339,929

6,714,171

6,738,288

37,405,653

4,711,384

11,452,376

ONEIDA

# SHARED SERVICE AUDITED EXPENDITURES BY BOCES AND STATE TOTALS: 2007-2008

BOCES	CTE EXPENSE	SPEC ED EXPENSE	ITIN EXPENSE	GEN INST EXPENSE	INST SUP EXPENSE	OTHER SERV EXPENSE	TOTAL SERV EXPENSE
ONONDAGA-CORTLAND	\$7,892,727	\$18,009,099	\$3,713,048	\$7,102,298	\$25,837,012	\$21,492,607	\$84,046,791
ONTARIO	10,260,812	29,311,267	3,405,125	4,648,373	15,522,432	15,795,359	78,943,368
ORANGE	14,684,958	55,383,565	2,017,247	6,505,397	14,212,878	6,819,237	99,623,282
ORLEANS-NIAGARA	11,183,304	19,466,382	1,924,658	6,415,395	7,354,742	7,304,684	53,649,165
OSWEGO	5,478,441	12,779,006	1,403,358	2,529,428	5,680,540	4,740,819	32,611,592
OTSEGO	4,405,338	5,981,833	3,942,624	1,408,016	2,085,810	3,658,195	21,481,816
PUTNAM-WESTCHESTER	11,829,260	35,234,655	5,730,535	6,203,060	15,172,255	10,011,479	84,181,244
RENSSELAER-COLUMBIA	7,274,456	17,273,156	1,438,015	5,989,221	4,576,029	6,505,118	43,055,995
ROCKLAND	5,222,175	46,445,916	1,777,996	2,797,628	11,015,260	7,369,031	74,628,006
SCHUYLER-STEUBEN	12,389,604	18,652,529	2,882,691	3,708,069	8,836,850	16,992,625	63,462,368
ST LAWRENCE	7,488,126	11,773,503	3,433,122	1,918,106	6,027,346	5,606,939	36,247,142
SUFFOLK I	36,647,884	121,017,944	5,658,861	10,292,161	22,774,917	62,437,904	258,829,671
SUFFOLK II	21,034,778	67,838,239	1,820,474	8,675,013	16,591,429	7,811,428	123,771,361
SULLIVAN	4,395,305	12,341,046	400,458	3,561,023	3,153,308	1,670,769	25,521,909
TOMPKINS-SENECA-TIOGA	4,215,769	8,250,782	1,868,733	2,341,895	3,414,363	3,667,762	23,759,304
ULSTER	10,804,025	9,654,224	1,043,700	3,422,604	7,170,188	10,170,776	42,265,517
WASHINGTON-SARATOGA	12,299,693	22,278,767	2,755,473	5,230,168	7,722,030	4,907,436	55,193,567
WESTCHESTER	9,845,155	51,537,800	1,885,851	7,037,344	41,894,758	24,370,415	136,571,323
TOTAL	\$335,426,875	\$943,652,777	\$123,353,960	\$181,252,957	\$415,830,983	\$450,565,623	\$2,450,083,175

#### SHARED SERVICE UNAUDITED EXPENDITURES BY BOCES AND STATE TOTALS: 2008-2009 **SPEC OTHER TOTAL GEN INST** CTE $\mathbf{ED}$ ITIN **INST SUP SERV** SERV **BOCES EXPENSE EXPENSE EXPENSE EXPENSE EXPENSE EXPENSE EXPENSE** ALBANY \$11,708,254 \$31,758,254 \$7,502,935 \$6,425,388 \$10,219,683 \$26,973,505 \$94,588,019 **BROOME** 75,059,578 6,995,147 19,373,458 3,260,215 9,881,295 12,007,094 23,542,369 CATTARAUGUS 8,240,430 12,193,399 5,703,948 4,419,933 9,139,147 7,998,345 47,695,202 CAYUGA 5,446,061 6,826,607 853,715 3,471,033 4,441,305 3,963,412 25,002,133 **CLINTON** 13,961,982 500,518 2,068,469 6,343,089 2,244,402 4,050,473 29,168,933 9,144,259 6,390,554 32,608,030 **DELAWARE-CHENANGO** 6,545,738 1,924,270 2,344,866 6,258,343 DUTCHESS 6,659,205 23,582,492 1,478,962 3,090,729 8,791,188 9,174,017 52,776,593 ERIE I 13,128,888 18,392,915 7,355,506 8,086,757 30,383,087 42,770,684 120,117,837 ERIE II 9,856,612 17,409,754 9,486,749 7,643,710 6,709,162 10,301,202 61,407,189 FRANKLIN 4,125,790 5,899,448 1,121,924 898,697 2,301,212 2,563,926 16,910,997 **GENESEE** 7,028,939 8,539,251 1,615,309 3,360,618 8,462,206 7,751,700 36,758,023 HAMILTON-FULTON 11,171,728 3,073,656 1,838,078 4,167,461 1,106,243 2,814,739 24,171,905 HERKIMER 4,203,565 3,658,566 2,353,660 618,933 2,864,245 2,884,563 16,583,532 JEFFERSON-LEWIS 8,571,985 11,796,481 3,976,897 2,675,674 4,622,700 6,011,105 37,654,842 5,677,028 7,760,671 1,105,204 14,927,411 MADISON-ONEIDA 3,526,648 18,178,407 51,175,369 MONROE I 4,288,483 13,253,879 107,591,803 6,437,647 42,718,015 16,528,623 24,365,156 MONROE II 6,595,296 22,961,236 6,929,885 4,022,585 12,749,663 8,609,113 61,867,778 NASSAU 15,121,220 122,290,751 107,883 21,611,459 44,506,831 35,300,197 238,938,341 **ONEIDA** 5,020,494 2,586,889 8,367,906 12,194,565 5,427,076 7,510,704 41,107,634

7,828,140

26,148,326

23,385,459

88,767,489

3,327,984

ONONDAGA-CORTLAND

8,521,021

19,556,559

## SHARED SERVICE UNAUDITED EXPENDITURES BY BOCES AND STATE TOTALS: 2008-2009

	DI BUCES AND STATE TOTALS: 2008-2009								
BOCES	CTE EXPENSE	SPEC ED EXPENSE	ITIN EXPENSE	GEN INST EXPENSE	INST SUP EXPENSE	OTHER SERV EXPENSE	TOTAL SERV EXPENSE		
ONTARIO	\$9,747,092	\$31,525,267	\$3,976,675	\$5,239,517	\$16,733,321	\$17,874,599	\$85,096,471		
ORANGE	15,701,407	59,066,880	2,316,521	6,218,278	16,475,393	8,005,942	107,784,421		
ORLEANS-NIAGARA	10,875,913	19,933,679	2,111,993	6,181,522	7,881,209	7,889,323	54,873,639		
OSWEGO	5,374,193	12,097,966	1,462,503	2,459,573	5,573,194	5,616,146	32,583,575		
OTSEGO	4,704,487	5,974,834	3,809,338	1,312,605	2,112,079	3,955,581	21,868,924		
PUTNAM-WESTCHESTER	12,095,331	36,649,573	5,543,612	6,305,305	17,045,304	9,719,168	87,358,293		
RENSSELAER-COLUMBIA	7,442,929	18,715,588	1,280,511	6,419,613	4,652,395	6,649,736	45,160,772		
ROCKLAND	5,567,559	49,100,394	2,122,741	2,867,717	11,654,984	7,882,276	79,195,671		
SCHUYLER-STEUBEN	13,007,907	19,781,681	3,000,427	4,623,661	9,678,589	19,157,138	69,249,403		
ST LAWRENCE	7,825,916	11,939,382	3,685,402	1,941,675	6,247,264	6,185,525	37,825,164		
SUFFOLK I	35,935,960	128,567,132	5,708,499	11,244,471	25,857,373	61,173,047	268,486,482		
SUFFOLK II	24,228,376	67,770,837	1,402,615	8,766,629	17,462,623	8,671,317	128,302,397		
SULLIVAN	4,796,697	12,330,958	343,086	3,595,032	4,818,669	2,292,593	28,177,035		
TOMPKINS-SENECA-	4,369,092	8,283,088	1,434,481	2,461,931	4,132,254	3,978,355	24,659,201		
ULSTER	10,972,709	10,450,947	1,087,601	3,386,040	7,062,608	10,574,870	43,534,775		
WASHINGTON-SARATOGA	12,268,493	22,608,541	2,995,082	5,587,031	9,321,234	5,293,580	58,073,961		
WESTCHESTER	10,199,092	55,948,713	2,004,239	4,750,240	45,404,592	26,515,415	144,822,291		
TOTAL	\$345,507,023	\$991,935,851	\$124,980,903	\$184,386,912	\$ 444,350,983	\$485,842,030	\$2,577,003,702		

### VII. ADMINISTRATIVE EXPENDITURES

As explained previously, the administrative function of a BOCES is like the central office function of a school district. The costs for the chief executive officer and assistants are included in the administrative budget, as well as costs for the business and personnel offices.

In accordance with statute, all of the districts which are members of each BOCES pay for the cost of the administrative function based upon the number of students in the district or the full valuation of property. All BOCES, but one, use the pupil count, so that method is used for all BOCES in this report. The pupil count used is RWADA. It is a pupil count based on the number of students attending a district with weightings for half-day kindergarten and secondary students. It is a student count calculated by the State Education Department for each district based on data submitted by school districts.

Administrative charges per RWADA vary among the 37 BOCES. There are a number of reasons why this happens. BOCES with a smaller number of total students are more likely to have a higher cost per RWADA than larger enrollment BOCES. There are certain staff and functions which must be present to operate the central administrative function regardless of size, as in a school district. There must be a chief executive, a business manager, a personnel director and the like. If the base upon which these fixed costs are allocated is small, the cost per base unit will be higher than if the base is larger.

Another factor is differing regional costs. Costs in the highly urban BOCES below Albany County are higher than so called "upstate" BOCES for staff and purchased items. Personnel salaries are higher as are the costs for service contracts and utilities. Regional cost differences are not limited to the field of education but are found in other professions as well.

Finally, costs may differ to a small degree among BOCES irrespective of size or location because of the manner in which BOCES budget costs. Some items such as vehicles, telephone and other utilities are purchased as a single unit but must be allocated to administration and to the various service budgets. The manner in which BOCES allocates these costs varies. Some costs for administrative personnel can be budgeted differently also based upon the philosophy of the Cooperative Board. In some BOCES there is only one assistant superintendent in the administrative budget, and personnel in the program budget assume full responsibility for program operation. Other BOCES have two assistant superintendents in the administrative budget. These persons are likely to have a greater role in providing program oversight than in a BOCES with a single administrator. In either case, all persons budgeted in administration must provide only oversight. Personnel providing direct program supervision must be budgeted in the service budget. BOCES file an Allocation of Costs Report for approval for personnel who are partially responsible for programs and partially for administration. BOCES must budget for the cost of supplemental retirement payments, health insurance benefits and other retirement benefits for all staff who retire with benefits. These costs cannot be charged to the service budgets by law. BOCES must include these expenses as part of the administrative budget. Previously it was proposed that a reserve fund could be used for this expense, but it has been determined that the only acceptable method is to include all retiree benefits as part of the administrative budget.

For all of these reasons, administrative charges per RWADA are different among the BOCES. Because the charge per RWADA is markedly different from one BOCES to another, it should not be assumed that the management function in one is operated more or less efficiently than in another.

ADMINISTRATIVE EXPENDITURES BY BOCES AND STATE TOTALS*									
		2007-2008		2008-2009					
BOCES	ADMIN EXPENSE ALLOCATED TO COMP DISTRICTS	2007-2008 EXPENSE YEAR RWADA	ADMIN CHARGE PER RWADA	ADMIN EXPENSE 2008-2009 ADM ALLOCATED EXPENSE CHA TO COMP YEAR PH DISTRICTS RWADA RWA					
ALBANY	\$3,844,564	75,695	\$51	\$4,229,985	75,057	\$56			
BROOME	1,735,165	38,635	45	2,438,855	37,596	65			
CATTARAUGUS	2,346,000	20,897	112	2,437,000	20,143	121			
CAYUGA	1,199,557	15,418	78	1,257,407	14,582	86			
CLINTON	1,366,349	17,560	78	1,393,551	16,854	83			
DELAWARE- CHENANGO	1,819,519	16,483	110	1,904,719	15,459	123			
DUTCHESS	2,690,301	49,310	55	3,465,219	48,897	71			
ERIE I	2,577,413	82,010	31	2,667,607	80,852	33			
ERIE II	2,535,090	45,710	55	2,535,090	44,245	57			
FRANKLIN	1,318,630	9,862	134	1,333,779	9,515	140			
GENESEE	2,231,120	28,168	79	2,311,563	26,771	86			
HAMILTON-FULTON	1,301,040	17,837	73	1,355,984	17,541	77			
HERKIMER	2,125,014	12,112	175	2,622,378	11,905	220			
JEFFERSON-LEWIS	2,332,946	26,001	90	2,612,366	25,295	103			
MADISON-ONEIDA	851,419	18,747	45	879,006	18,105	49			
MONROE I	3,624,122	50,555	72	4,019,113	50,552	80			
MONROE II	3,421,589	41,880	82	3,539,699	40,628	87			
NASSAU	18,773,500	266,563	70	16,277,092	263,992	62			
ONEIDA	2,003,303	25,472	79	1,757,358	25,000	70			
ONONDAGA- CORTLAND	1,708,989	66,146	26	1,748,612	65,186	27			
ONTARIO	2,369,686	44,397	53	2,491,418	43,287	58			
ORANGE	3,220,835	59,463	54	3,412,902	58,655	58			
ORLEANS-NIAGARA	2,015,077	40,797	49	2,067,813	39,511	52			
OSWEGO	3,818,354	24,895	153	3,765,535	24,089	156			
OTSEGO	1,711,037	11,324	151	1,769,727	10,810	164			
PUTNAM- WESTCHESTER	6,432,959	60,897	106	6,874,086	61,315	112			

ADMINISTRATIVE EXPENDITURES BY BOCES AND STATE TOTALS*									
		2007-2008		2008-2009					
BOCES	ADMIN EXPENSE ALLOCATED TO COMP DISTRICTS	2007-2008 EXPENSE YEAR RWADA	ADMIN CHARGE PER RWADA	ADMIN EXPENSE ALLOCATED TO COMP DISTRICTS	2008-2009 EXPENSE YEAR RWADA	ADMIN CHARGE PER RWADA			
RENSSELAER- COLUMBIA	\$3,090,541	39,066	\$79	\$3,225,202	38,002	\$85			
ROCKLAND	2,938,673	44,300	66	2,876,957	44,800	64			
SCHUYLER-STEUBEN	5,288,440	36,686	144	5,620,458	35,673	158			
ST. LAWRENCE	2,255,595	17,848	126	2,885,305	17,468	165			
SUFFOLK 1	20,632,306	179,031	115	21,891,893	177,433	123			
SUFFOLK II	3,251,365	96,285	34	3,363,808	96,223	35			
SULLIVAN	1,557,450	11,305	138	1,664,627	10,986	152			
TOMPKINS-SENECA- TIOGA	2,450,313	14,721	166	2,579,173	14,645	176			
ULSTER	1,818,487	26,670	68	1,854,866	25,714	72			
WASHINGTON- SARATOGA	3,683,236	47,017	78	3,795,485	45,838	83			
WESTCHESTER	3,909,512	78,612	50	4,123,070	78,944	52			
TOTAL	\$130,249,496	1,758,375	na	\$135,048,708	1,731,568	na			
AVERAGE	\$3,520,257	47,524	\$74	\$3,649,965	46,799	\$78			

<sup>\*</sup> Component districts only.

#### VIII. CAPITAL EXPENDITURES

Capital expenditures consist of the cost for maintaining and/or renovating BOCES-owned facilities and the cost for BOCES rental of facilities. The cost is allocated in the same manner as administration; that is, on an RWADA pupil count basis.

Facility costs, like administration, vary considerably among the BOCES, although for some different reasons. The cost difference between downstate and upstate BOCES accounts for some of the difference. Per square foot rental costs are higher in Nassau County than in Allegany County. A renovation project for an occupational center costs more in Nassau than in Allegany, also.

Some BOCES have higher facility costs than others because some built extensive facilities in the late 1960s and 1970s when costs were lower and voter enthusiasm for educational facilities was high. Others chose to rent in the near term, expecting to buy the rented facility or build a new one in a few years. But by the time they were ready to do this, costs increased drastically and voter enthusiasm dropped considerably. These BOCES continue to rent a large amount of space.

Another factor accounting for differences in capital costs is a result of the numbers of special education students who are educated at BOCES and where these classes are located. Some BOCES educate only students with severe needs; the rest are educated in their home districts. Some BOCES continue to educate special education students in a BOCES educational center. Other BOCES rent large numbers of classrooms from school districts to house the shared BOCES classes and promote integration of students. It often costs less to locate most special needs students in a central facility than in rented rooms. Therefore, both the number of students educated at BOCES and where these students are housed will materially impact capital costs. If a BOCES educates a relatively large number of students and the students are in rented district rooms, the capital expense will be greater.

Some BOCES may have an atypically high capital expense for one or two years only. If a major renovation project is undertaken to redo a roof, replace windows, and put in a new heating system, expenses will, for a time, be unusually high. If a new building has been acquired, there will also be a significant increase in costs for the time in which debt was incurred. In one or two cases the districts of a BOCES may have borrowed their share of the cost of a new building and paid their bill in a single year. As with administration costs, it should not be assumed that the capital function in one BOCES is managed more or less effectively than another.

#### CAPITAL AND RENT EXPENDITURES BY BOCES AND STATE TOTALS\* 2007-2008 2008-2009 **CAPITAL CAPITAL** AND AND 2007-2008 RENT 2008-2009 RENT CAPITAL **EXPENSE EXPENSE CAPITAL EXPENSE EXPENSE** AND RENT **YEAR** PER AND RENT **YEAR PER BOCES EXPENSE** RWADA RWADA **EXPENSE** RWADA RWADA **ALBANY** \$2,400,820 75,695 \$32 \$2,064,288 75,057 \$28 **BROOME** 1,452,017 38,635 1,552,798 37,596 41 38 **CATTARAUGUS** 3,693,444 20,897 177 3,015,993 20,143 150 **CAYUGA** 320,700 15,418 21 292,863 14,582 20 **CLINTON** 32 555,482 17,560 734,706 16,854 44 DELAWARE-**CHENANGO** 4,549,923 16,483 276 4,592,923 15,459 297 **DUTCHESS** 1,690,057 49,310 34 1,746,081 48,897 36 ERIE I 2,356,166 82,010 29 2,473,137 80,852 31 ERIE II 44,245 881,176 45,710 19 881,176 20 **FRANKLIN** 341,005 9,862 35 303.377 9,515 32 **GENESEE** 3,060,443 109 4,001,827 26,771 149 28,168 **HAMILTON-FULTON** 1,954,148 110 1,973,602 17,541 113 17,837 **HERKIMER** 444,433 12,112 37 420,188 11,905 35 **JEFFERSON-LEWIS** 5 121,133 26,001 125,683 25,295 5 MADISON-ONEIDA 1,597,367 18,747 85 18,105 89 1,619,606 MONROE I 3,332,981 50,555 66 3,893,845 50,552 77 MONROE II 1,970,945 41,880 47 2,123,421 40,628 52 **NASSAU** 11,012,283 266,563 41 10,090,395 263,992 38 **ONEIDA** 3,487,338 875,000 34 25,000 139 25,472 ONONDAGA-**CORTLAND** 1,730,457 66,146 26 2,097,147 65,186 32 **ONTARIO** 74 3,270,367 44,397 3,839,930 43,287 89 **ORANGE** 1,807,569 59,463 30 1,864,169 58,655 32 **ORLEANS-NIAGARA** 960.000 40.797 24 1.036.000 39.511 26 **OSWEGO** 234,914 24,895 9 187,513 24,089 8 **OTSEGO** 49 557,447 11,324 587,062 10,810 54

60,897

673,000

11

778,000

13

61,315

PUTNAM-WESTCHESTER

	CAPITAL AND RENT EXPENDITURES BY BOCES AND STATE TOTALS*										
	2007-2008 2008-2009										
BOCES	CAPITAL AND RENT EXPENSE	2007-2008 EXPENSE YEAR RWADA	CAPITAL AND RENT EXPENSE PER RWADA	CAPITAL AND RENT EXPENSE	2008-2009 EXPENSE YEAR RWADA	CAPITAL AND RENT EXPENSE PER RWADA					
RENSSELAER- COLUMBIA	\$1,406,002	39,066	\$36	\$1,751,857	38,002	\$46					
ROCKLAND	1,285,737	44,300	29	1,315,878	44,800	29					
SCHUYLER-STEUBEN	2,122,910	36,686	58	2,202,430	35,673	62					
ST. LAWRENCE	1,460,081	17,848	82	1,407,310	17,468	81					
SUFFOLK 1	6,363,805	179,031	36	6,454,189	177,433	36					
SUFFOLK II	2,544,500	96,285	26	2,642,100	96,223	27					
SULLIVAN	2,425,603	11,305	215	1,050,003	10,986	96					
TOMPKINS-SENECA- TIOGA	382,318	14,721	26	381,491	14,645	26					
ULSTER	992,002	26,670	37	1,058,295	25,714	41					
WASHINGTON- SARATOGA	1,456,005	47,017	31	1,555,714	45,838	34					
WESTCHESTER	2,273,773	78,612	29	2,304,059	78,944	29					
TOTAL	\$74,556,013	1,758,375	na	\$76,973,994	1,731,568	na					
AVERAGE	\$2,015,027	47,524	\$42	\$2,080,378	46,799	\$44					

<sup>\*</sup> Component districts only.

#### IX. STATE AID

School districts which are components of a BOCES are eligible for BOCES Aid. BOCES receive State Aid on behalf of their districts for approved services costs, administration and capital costs, including facility rental and construction.

BOCES Operating Aid provides reimbursement for base year BOCES service costs and administration costs, with the following limitations:

- Administration costs for the purposes of receiving aid may not exceed 10 percent of the BOCES total expenditures.
- Service costs are aidable only to the extent that they are approved for aid; some costs are not eligible for aid.
- An employee's annualized salary is aidable up to \$30,000; any amount above the ceiling does not generate aid.
- Expenditures for the education of students with disabilities are not eligible for BOCES Aid. Foundation Aid and Excess Cost Aid is provided directly to the district of residence for students with disabilities educated in a BOCES class.
- All expenditures associated with transportation are not eligible for BOCES Aid. Transportation Aid is provided directly to the district for any transportation service.

BOCES Operating Aid is calculated separately for each district by applying to approved service and administration expenses for the base (prior) year, an aid ratio based on a millage or tax rate formula or an aid ratio based on the district's full property value formula, whichever is higher. There is a minimum State share of 36 percent and a maximum of 90 percent.

BOCES Facilities and Rent Aid is paid for approved expenditures for facility construction, purchase or lease. There is no choice of aid ratio; all aid is calculated on the basis of district full value and approved expenses. There is no minimum ratio as in BOCES Aid for service and administration. Therefore, very wealthy districts generally do not receive Facilities Aid. Approved expenses are aided in the current year, rather than the prior year, as is done for aid for administration and service expense.

A few districts receive BOCES Aid on the basis of Save-Harmless. The amount of total BOCES Aid apportioned to a member district of a BOCES cannot be less than was apportioned to the district during the 1967-1968 school year. If a district's current payment of aid for services is calculated to be less than the aid received in 1967-1968, the district would receive aid equal to that which it received in 1967-1968.

BOCES Aid is calculated by BOCES staff for each component district of the BOCES and verified by State Education Department staff. The sum of the aids due is paid directly to the BOCES and not to the component districts. The BOCES is obligated to refund an amount equal to the aid received on behalf of each component school district to the component.

#### **STATE AID FOR 2008-2009** (AUDITED GENERAL FUND EXPENDITURES BY BOCES AND STATE TOTALS: 2007-2008) **DUE SAVE-ADMIN** SERVICE **FACILITIES HARMLESS** TOTAL AID **BOCES** AID AID AID ALBANY \$2,201,395 \$16,008,832 \$1,376,994 \$0 \$19,587,221 **BROOME** 0 26,775,122 1,449,843 1,195,456 29,420,421 **CATTARAUGUS** 1,926,070 20,735,294 1,433,844 0 24,095,208 CAYUGA 697,980 2,396,138 0 8,493,030 11,587,148 CLINTON 0 7,457,982 900.474 6.069.300 488.208 DELAWARE-CHENANGO 0 1,208,602 11,831,814 2,925,394 15,965,810 DUTCHESS 1,105,573 9,133,563 694,384 0 10,933,520 ERIE I 0 1,384,203 24,829,776 2,136,074 28,350,053 ERIE II 1,684,865 19,518,456 712,674 0 21,915,995 FRANKLIN 0 685.411 5.247.640 17.615 5.950.666 GENESEE 0 1,309,619 3.089.664 21,483,786 17,084,503 HAMILTON-FULTON 0 5,676,198 1,525,602 7,603,618 401,818 HERKIMER 1,394,014 7,690,152 193,619 0 9,277,785 JEFFERSON-LEWIS 1,644,489 11,017,934 98.281 0 12,760,704 MADISON-ONEIDA 0 830,519 13,465,306 1,262,381 15,558,206 MONROE I 0 1,995,400 19,330,057 2,329,185 23,654,642 MONROE II 0 2.133.622 15.722.361 2.192.493 20.048.476 **NASSAU** 0 2,325,970 46,054,064 7,253,613 36,474,481 ONEIDA 0 1,390,371 14,563,977 2,817,693 18,772,041 ONONDAGA-CORTLAND 1,403,065 30,812,071 1,563,585 0 33,778,721 ONTARIO 0 2,608,880 1,373,573 19,050,002 23,032,455 ORANGE 0 1,496,764 682,026 17,524,084 15,345,294 ORLEANS-NIAGARA 420,408 19,654,217 558,558 0 20,633,183 OSWEGO 2,611,628 11,440,048 150,843 0 14,202,519

#### **STATE AID FOR 2008-2009** (AUDITED GENERAL FUND EXPENDITURES BY BOCES AND STATE TOTALS: 2007-2008) **DUE SAVE-FACILITIES ADMIN SERVICE BOCES** AID AID AID **HARMLESS TOTAL AID OTSEGO** \$997,272 \$6,162,606 \$743,967 \$0 \$7,903,845 PUTNAM-WESTCHESTER 13,873,127 0 16,867,740 2,802,135 192,478 RENSSELAER-COLUMBIA 11,384,559 1,162,523 14,190,035 1,641,641 1,312 ROCKLAND 1,423,922 9,140,224 271,231 0 10,835,377 SCHUYLER-STEUBEN 1,542,756 0 30,951,008 3,846,106 25,562,146 ST LAWRENCE 799,839 0 16,573,230 1,757,449 14,015,942 SUFFOLK I 4,259,403 29,748,264 2,160,194 0 36,167,861 SUFFOLK II 834,927 0 3,489,055 14,633,357 18,957,339 **SULLIVAN** 338,873 0 755,389 5,115,302 6,209,564 TOMPKINS-SENECA-TIOGA 9,293,485 1,354,848 7,609,491 329,146 0 ULSTER 815,768 9,040,741 702,871 0 10,559,380 WASHINGTON-SARATOGA 2,253,098 14,186,914 1,054,819 0 17,494,831 WESTCHESTER 1,362,936 13,767,952 245,801 47,455 15,424,144 **TOTAL** \$65,662,341 \$560,210,053 \$45,154,986 \$48,767 \$671,076,147

Aid for capital expense is based on budgeted 2007-2008 expense, rather than 2006-2007 expense.

#### **STATE AID FOR 2009-2010** (UNAUDITED GENERAL FUND EXPENDITURES BY BOCES AND STATE TOTALS: 2008-2009) **ADMIN SERVICE FACILITIES DUE SAVE-BOCES HARMLESS TOTAL AID AID AID AID** ALBANY \$2.116.962 \$892.896 \$20,121,941 \$17,112,083 \$0 **BROOME** 1,359,194 27,869,152 1,193,470 0 30,421,816 CATTARAUGUS 0 2.043.500 20.900.244 2.074.907 25.018.651 CAYUGA 707.455 8.523.730 2.340.635 0 11.571.820 CLINTON 0 2,116,962 17.112.083 892.896 20.121.941 DELAWARE-CHENANGO 0 1,236,949 12,927,999 3,019,297 17,184,245 DUTCHESS 572,446 0 1.172.085 8.913.616 10.658.147 ERIE I 0 1,570,391 26.672.973 2,412,163 30.655.527 ERIE II 1,523,525 21,441,441 730,288 0 23,695,254 FRANKLIN 0 677.614 5.872.730 286.314 6.836.658 **GENESEE** 0 1.355.493 17.302.894 2.716.357 21.374.744 HAMILTON-FULTON 0 779,438 6.089.692 1.536.798 8.405.928 HERKIMER 0 1.395.304 7.457.126 1.660.299 10.512.729 JEFFERSON-LEWIS 1,638,336 11.795.532 89,122 0 13,522,990 MADISON-ONEIDA 0 632,716 13.581.598 1,255,268 15,469,582 MONROE I 0 1.961.064 20.416.081 2.092.225 24.469.370 MONROE II 0 2.187.402 16.443.111 1.296.724 19.927.237 NASSAU 0 6.651.783 36.804.905 1,715,774 45,172,462 **ONEIDA** 1,301,536 16,496,583 2,768,292 0 20,566,411 ONONDAGA-CORTLAND 0 1.242.251 32.238.302 1.636.243 35.116.796 ONTARIO 0 1.635.921 21.705.410 2,210,755 25.552.086 **ORANGE** 0 1,502,080 16.505.679 509,817 18.517.576

STATE AID FOR 2009-2010											
(UNAUDITED GEN BOCES	(UNAUDITED GENERAL FUND EXPENDITURES BY BOCES AND STATE TOTALS: 2008-2009)  ADMIN SERVICE FACILITIES DUE SAVE- BOCES AID AID AID HARMLESS TOTAL AID										
ORLEANS-NIAGARA	\$973,326	\$20,348,940	\$444,949	\$0	\$21,767,215						
OSWEGO	2,531,249	11,182,420	138,968	0	13,852,637						
OTSEGO	995,440	6,347,236	853,630	0	8,196,306						
PUTNAM-WESTCHESTER	2,923,423	13,772,290	8,224	0	16,703,937						
RENSSELAER-COLUMBIA	1,467,475	10,839,757	853,675	2,423	13,163,330						
ROCKLAND	1,151,681	9,241,169	239,207	0	10,632,057						
SCHUYLER-STEUBEN	3,781,435	29,227,079	1,806,115	0	34,814,629						
ST LAWRENCE	2,076,863	14,926,254	987,755	0	17,990,872						
SUFFOLK I	3,767,973	29,692,910	2,729,284	11	36,190,178						
SUFFOLK II	4,315,080	19,499,666	912,312	0	24,727,058						
SULLIVAN	694,079	5,760,386	377,534	0	6,831,999						
TOMPKINS-SENECA-TIOGA	1,214,402	7,259,814	318,593	0	8,792,809						
ULSTER	642,001	8,240,776	601,976	0	9,484,753						
WASHINGTON-SARATOGA	2,179,222	15,365,734	931,484	0	18,476,440						
WESTCHESTER	1,165,008	14,018,681	242,350	63,246	15,489,285						
TOTAL	\$65,433,544	\$589,206,466	\$44,980,111	\$65,680	\$699,685,801						

Aid for capital expense is based on budgeted 2008-2009 expense, rather than 2007-2008 expense.

### X. CAREER AND TECHNICAL EDUCATION PROGRAM

The statute directing the Education Department to prepare an annual report on BOCES requested that costs for selected programs be provided for two years. Therefore, information is being provided on the tuition costs for career and technical education and selected special education classes, costs for selected related services for special education students and costs for selected itinerant services for the 2007-2008 school year and the 2008-2009 school year. Information is also included on: alternative education, distance learning, and substitute teacher coordination. The first charts display the career and technical education tuition for the two school years.

Every BOCES in the State operates a career and technical education program on behalf of the component districts. Career and technical education is the fourth largest program of BOCES, averaging about 14 percent of all service expenditures. In addition to general education students in grades 11 and 12, most BOCES also provide career and technical skills for special needs students, and operate large programs for adults, both to enhance current job skills and to develop new ones. Many BOCES operate a vocational program at the request of their districts for their adult residents. BOCES also do training on behalf of industry and the Federal government. All career and technical education programs, except those for in-school students, are self-sustaining. That is, the individual adult pays directly for the course, or grant funds or employer reimbursements fund the program. Only in-school students may attend BOCES without payment, and it is only the expense for their attendance which generates BOCES Aid.

School districts are legally obligated to provide career and technical education as a part of the curriculum. If a district decides to use the BOCES program, as most do, any qualified student in grades 11 and 12 who wishes to enroll in career and technical education at BOCES must be permitted to do so. Districts may not establish quotas or otherwise limit participation.

Both the numbers of pupils enrolling and the tuition for their attendance varies throughout the State. Costs vary, in part, because of the difference in costs for salaries, utilities and facilities between downstate and upstate. BOCES in rural, sparsely populated areas may have some higher career and technical education costs if they operate multiple career and technical education centers. In order to keep travel time reasonable for students attending BOCES classes, two or more centers may be operated, although the number of students being educated is such that one center would be sufficient.

Some BOCES with a very small student base, even if operating only one center, will have higher costs. There is a core of career and technical education programs which a BOCES has to operate if it is going to meet the varying interests and abilities of the students electing to receive career and technical education training. If the BOCES reduces its programs to a handful of programs to save money, student enrollment will likely drop because there won't be sufficient variety to attract students. So, in order to meet student needs, the BOCES may, in some cases, sacrifice economy of scale.

Each BOCES determines what activities will be included in the general career and technical education tuition and which will be charged separately. Some BOCES include a counseling component in their program while others do not. For example, many BOCES provide remediation, especially in math and science skills. This activity may be part of the career and technical education tuition in some BOCES; while in others it may be a separate activity and charged accordingly. Other aspects of a career and technical education program, which may be part of the tuition in one BOCES but billed as a separate activity in another, include the summer portion of the cosmetology course and the introduction to career and technical education course. Therefore, as with administration and capital operations, if the tuition rates in two BOCES are different, it should not be assumed that the career and technical education program in one BOCES is operated more or less efficiently in one than another.

CAREER AND TECHNICAL EDUCATION PROGRAM								
	2007	-2008	2008-					
BOCES	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL				
ALBANY	1,268	\$9,146	1,239	\$9,887				
BROOME	864	7,475	869	7,825				
CATTARAUGUS	1,099	7,119	1,106	7,467				
CAYUGA	530	6,970	552	7,007				
CLINTON	559	8,203	592	8,589				
DELAWARE-CHENANGO	949	7,828	970	7,475				
DUTCHESS	767	5,964	750	6,463				
ERIE I	2,393	5,073	2,222	5,825				
ERIE II	1,456	6,773	1,462	6,856				
FRANKLIN	601	6,353	510	7,794				
GENESEE	1,213	5,945	1,173	6,027				
HAMILTON-FULTON	498	7,463	541	7,604				
HERKIMER	606	7,933	552	7,125				
JEFFERSON-LEWIS	1,171	6,380	1,041	7,221				
MADISON-ONEIDA	903	4,958	936	4,929				
MONROE I	677	6,141	708	6,551				
MONROE II	944	6,523	953	6,753				
NASSAU	1,255	12,322	1,337	12,346				
ONEIDA	798	6,342	804	6,472				
ONONDAGA-CORTLAND	1,143	6,841	1,151	7,112				
ONTARIO	1,088	7,810	1,053	7,695				
ORANGE	1,558	7,983	1,541	7,216				
ORLEANS-NIAGARA	1,613	6,789	1,650	6,450				
OSWEGO	872	4,588	779	6,273				
OTSEGO	405	10,676	413	10,886				
PUTNAM-WESTCHESTER	996	11,685	1,114	10,730				

CAREER AND TECHNICAL EDUCATION PROGRAM								
	2007-	-2008	2008-	·2009				
		TUITION		TUITION				
BOCES	PUPILS	PER PUPIL	PUPILS	PER PUPIL				
RENSSELAER-COLUMBIA	663	\$9,241	746	\$8,199				
ROCKLAND	419	8,429	428	8,378				
SCHUYLER-STEUBEN	1,503	8,236	1,487	8,743				
ST. LAWRENCE	978	7,591	923	8,407				
SUFFOLK I	2,339	10,618	2,143	10,977				
SUFFOLK II	1,263	8,922	1,181	9,583				
SULLIVAN	438	8,630	469	9,799				
TOMPKINS-SENECA-TIOGA	494	8,345	520	8,242				
ULSTER	969	9,083	940	9,500				
WASHINGTON-SARATOGA	1,412	8,314	1,632	8,472				
WESTCHESTER	488	10,772	453	12,081				
TOTAL	37,192	na	36,940	na				
AVERAGE	1,005	\$7,823	998	\$8,080				

#### XI. SPECIAL EDUCATION PROGRAM

Every BOCES in New York State offers special education programs for students with disabilities in their component districts. The budget for the deliver of special education programs and services is the largest category of the BOCES expenditure, averaging 39 percent of total services. Data on the following pages specifically relate to the provision and operation of special classes by BOCES.

Special education classes are established to serve students with disabilities in accordance with the class size requirements in Section 200.6 of the Regulations of the Commissioner of Education. BOCES generally operate four types of special classes. These special classes are composed of different student to teacher ratios, as well as additional supplementary school personnel to provide specially designed instruction to students with a disability who have similar needs. The special class configurations used by BOCES include: 12:1:6, 6:1:1, 8:1:1 and 12:1:3. Selected related services that support instruction are also reported. In accordance with statute and regulations, the Committee on Special Education (CSE) in each school district determines the level of specially designed instruction and related services for each student with a disability. School district request BOCES to operate shard programs where the district has too few special needs students of similar age and similar specific program needs to operate its own program at an acceptable cost, or when the special needs of the students are such that they need a higher degree of structure than can be provided by the student's school district. The management and instructional needs of students in the special class option, in combination with the fact that a class must be comprised of students within 36 months of age of each other for students below age 16, make shared classes appropriate.

The data on the student to staff ratio of 12:1:1 classes indicate almost all of the BOCES operate this class. A 12:1:1 class is one in which the student to staff instructional group ratio (without a variance) is that of one teacher and one supplementary school personnel for each 12 students.

A 6:1:1 class is one in which a student to staff ratio (without a variance) of one professional and one supplementary school personnel for each six students is maintained. Most BOCES operate this program. An 8:1:1 student to staff ratio is staffed with one professional and one supplementary school personnel for each eight students. About two-thirds of the BOCES have this program. The final program, 12:1:3, is one in which a student to staff ratio of one professional and three supplementary school personnel for each 12 students is maintained. Many BOCES also provide this class. (Note: 12:1:3 is not a ratio per Part 200 regulations. The regulations call for 12:1:(3:1).)

It is the responsibility of the school district's CSE to evaluate the student, determines if he or she is eligible to receive special education, determine the student's individual needs and recommend a particular special education program and service that provides that student with the special education supports and services to progress within the general education curriculum. A CSE recommendation that a student with a disability attend a special class at a BOCES is made because the program is appropriate to the needs of the student. The fact that a district is sending some special education students to BOCES does not necessarily mean that the district is not operating these programs as well. In larger enrollment districts, it is likely that the district is operating many of its own classes – particularly the 12:1:1 student to staff ratio. However, some students may have intensive instructional and/or management needs. These students may be appropriately served in a BOCES program, which may make appropriate grouping by similarity of student needs difficult. There may be too few students within an age range to operate a district class efficiently.

Average costs have been calculated by the BOCES for purposes of this report. BOCES were requested to subtract any costs for related services in order to establish a net tuition. In many BOCES

some common related services such as speech-language therapy services are included in the base tuition charged to districts. In others, all related services are charged separately. Either way is acceptable, but for reporting purposes BOCES must calculate costs excluding related services.

Costs vary among BOCES for a particular special education program, as they do for career and technical education, for similar reasons. There is a difference in personnel costs, utilities, insurance and other items between the downstate and the upstate regions. Some BOCES operate many special education classes in a single building on the BOCES campus, but many BOCES locate their special classes in component school districts to provide students with disabilities the same opportunity to interact with their nondisabled peers that they would have if they were being instructed in their home school district. The rent for the special education classrooms located in the component school is not part of the tuition. By statute, rental costs must be in the capital budget. Differences in facility costs are not a factor because they are budgeted separately as capital expenses. However, it is generally less costly to operate a center-based program. Supervisory staff does not have to travel to multiple locations, and support services and equipment do not have to be duplicated.

Costs in some BOCES again evidenced significant change from the 2007-2008 school year to the 2008-2009 school year in special education, both in the special education classes and in related services. In a few cases the cost per unit in 2008-2009 was lower than in the preceding year. The reason for the atypical change is personnel costs, which can change dramatically. If a person with a salary of \$75,000 retires and is followed by a beginning teacher with a salary of \$35,000, the cost of the BOCES service fluctuates. Special education services are very labor intensive. Therefore, any change in personnel costs will translate to a change in the cost of services.

SPECIAL EDUCATION PROGRAM: 2007-2008										
	STAFF-PUP			STAFF-PUPIL RATIO		PIL RATIO	STAFF-PUPIL RATIO			
	1:12	2:1 TUITION	1:6	5:1 TUITION	1:8	3:1 TUITION	1:12:3 TUITION			
		PER		PER		PER		PER		
BOCES	PUPILS	PUPIL	PUPILS	PUPIL	PUPILS	PUPIL	PUPILS	PUPIL		
ALBANY	342	\$24,701	199	\$35,232	0	\$0	151	\$35,789		
BROOME	240	16,991	15	32,504	386	26,066	44	32,894		
CATTARAUGUS	157	13,351	27	23,782	100	19,427	30	19,007		
CAYUGA	153	20,070	0	0	79	25,817	0	0		
CLINTON	97	20,002	0	0	206	32,764	14	31,476		
DELAWARE-CHENANGO	88	19,317	120	26,473	0	0	0	0		
DUTCHESS	32	24,803	276	36,549	117	27,479	7	31,857		
ERIE I	227	16,456	215	27,494	80	22,144	12	29,951		
ERIE II	94	19,056	205	31,219	179	25,856	0	0		
FRANKLIN	123	20,636	0	0	23	21,095	12	23,940		
GENESEE	24	24,109	118	28,863	0	0	7	41,558		
HAMILTON-FULTON	47	18,356	60	43,395	91	24,255	76	26,042		
HERKIMER	70	21,664	0	0	29	26,621	16	23,534		
JEFFERSON-LEWIS	70	14,989	152	22,507	0	0	56	18,179		
MADISON-ONEIDA	152	14,475	12	18,731	85	24,789	0	0		
MONROE I	126	15,861	395	33,572	102	26,738	275	28,296		
MONROE II	183	22,865	145	30,484	83	29,440	22	40,438		
NASSAU	1,211	50,644	398	55,638	0	0	0	0		
ONEIDA	180	22,054	0	0	144	25,508	17	29,005		
ONONDAGA-CORTLAND	37	29,434	167	30,044	0	0	64	29,310		
ONTARIO	98	23,956	426	39,139	0	0	19	34,494		

SPECIAL EDUCATION PROGRAM: 2007-2008								
	STAFF-PUPIL RATIO 1:12:1		STAFF-PUPIL RATIO 1:6:1		STAFF-PUPIL RATIO 1:8:1		STAFF-PUPIL RATIO 1:12:3	
BOCES	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL
ORANGE	130	\$29,055	439	\$34,735	247	\$27,890	383	\$25,569
ORLEANS-NIAGARA	71	24,541	327	33,257	0	0	39	36,144*
OSWEGO	227	9,475	101	26,449	22	16,096	42	22,398
OTSEGO	0	0	8	35,753	74	33,017	26	31,401
PUTNAM-WESTCHESTER	0	0	204	45,951	60	34,873	106	37,566
RENSSELAER-COLUMBIA	7	35,461	140	36,264	154	34,168	0	0
ROCKLAND	80	30,054	199	38,198	407	35,252	127	36,703
SCHUYLER-STEUBEN	62	24,581	333	35,365	135	26,557	0	0
ST. LAWRENCE	204	20,856	47	31,373	57	32,017	0	0
SUFFOLK I	166	42,127	575	55,979	842	48,790	63	51,475
SUFFOLK II	89	25,649	0	0	970	42,552	0	0
SULLIVAN	72	27,377	0	0	177	32,289	18	40,848
TOMPKINS-SENECA-TIOGA	73	20,295	10	26,930	105	24,983	25	24,380
ULSTER	46	27,926	93	39,907	62	31,827	0	0
WASHINGTON-SARATOGA	67	36,225	253	36,860	12	33,918	63	49,678
WESTCHESTER	153	35,820	0	0	629	48,362	75	46,712
TOTAL	5,198	na	5,659	na	5,657	na	1,789	na
AVERAGE	149	\$24,092	195	\$34,229	195	\$29,676	66	\$33,190

<sup>\*</sup> This number was incorrectly reported as \$53,625 in the 2007-2008 Report.

		SPECIAL EI	DUCATION P	ROGRAM: 20	008-2009			
	STAFF-PUF		STAFF-PUI		STAFF-PU		STAFF-PUI	
	1:12	2:1 TUITION	1:6	5:1 TUITION	1:8	3:1 TUITION	1:1	2:3 TUITION
		PER		PER		PER		PER
BOCES	PUPILS	PUPIL	PUPILS	PUPIL	PUPILS	PUPIL	PUPILS	PUPIL
ALBANY	343	\$24,136	191	\$34,803	0	\$0	146	\$45,296
BROOME	232	17,886	18	30,036	424	25,386	42	31,960
CATTARAUGUS	152	12,569	31	22,486	128	18,641	32	15,609
CAYUGA	159	22,729	0	0	86	21,427	0	0
CLINTON	88	22,282	0	0	193	36,030	15	28,704
DELAWARE-CHENANGO	89	18,837	130	26,893	0	0	0	0
DUTCHESS	33	25,717	268	39,642	115	31,752	7	33,576
ERIE I	205	17,694	210	29,977	72	23,090	17	29,501
ERIE II	88	20,083	215	34,638	185	26,482	0	0
FRANKLIN	98	26,987	0	0	22	26,988	15	29,399
GENESEE	32	14,601	141	25,355	0	0	0	0
HAMILTON-FULTON	49	21,159	61	45,081	83	26,390	70	29,087
HERKIMER	82	22,625	0	0	38	23,024	15	22,708
JEFFERSON-LEWIS	69	14,650	155	23,383	0	0	43	23,799
MADISON-ONEIDA	147	14,996	14	20,234	91	24,686	0	0
MONROE I	123	15,872	399	35,931	74	27,680	262	26,212
MONROE II	169	25,403	166	29,746	80	30,491	21	42,363
NASSAU	1,195	53,318	424	58,309	0	0	0	0
ONEIDA	162	22,844	14	32,000	150	27,064	26	29,875
ONONDAGA-CORTLAND	38	29,819	195	30,800	0	0	72	29,860
ONTARIO	97	24,958	441	39,029	0	0	18	32,739

		SPECIAL EI	DUCATION P	ROGRAM: 20	008-2009			
	STAFF-PUF 1:12	-	STAFF-PUI 1:6	_	STAFF-PU 1:8	PIL RATIO 3:1	STAFF-PU 1:1	_
BOCES	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL
ORANGE	10	\$36,248	423	\$36,702	244	\$25,771	398	\$27,506
ORLEANS-NIAGARA	60	25,252	316	35,314	0	0	42	38,927
OSWEGO	179	14,333	88	28,281	23	15,725	40	25,476
OTSEGO	0	0	12	40,147	52	34,584	24	33,403
PUTNAM-WESTCHESTER	0	0	247	44,917	0	0	101	46,010
RENSSELAER-COLUMBIA	6	42,032	150	43,317	153	34,002	0	0
ROCKLAND	76	31,618	194	41,753	403	36,951	132	35,742
SCHUYLER-STEUBEN	56	33,112	280	43,698	117	35,018	0	0
ST. LAWRENCE	212	19,051	48	29,498	59	30,377	0	0
SUFFOLK I	149	43,577	525	58,672	826	52,893	62	60,257
SUFFOLK II	80	27,865	0	0	852	39,469	124	30,775
SULLIVAN	60	30,786	0	0	185	36,625	14	44,946
TOMPKINS-SENECA-TIOGA	73	19,939	8	32,271	97	29,078	24	25,809
ULSTER	13	30,998	85	41,833	72	40,324	0	0
WASHINGTON-SARATOGA	52	42,341	243	39,532	7	40,618	64	54,788
WESTCHESTER	144	36,231	0	0	626	50,715	69	47,798
TOTAL	4,820	na	5,692	na	5,457	na	1,895	na
AVERAGE	138	\$25,787	190	\$35,809	195	\$31,117	70	\$34,153

## XII. SPECIAL EDUCATION PROGRAM: RELATED SERVICES

Related services must be provided to students with a disability in accordance with the individualized education program (IEP) developed by the Committee on Special Education. There are a number of related services which may be provided for a student. Some, like counseling and physical and occupational therapy, are frequently a part of many students' IEPs. Others, like audiology or a one-to-one aide, are likely to be found only in the IEPs of students with a particular disability. The related services reported are the more common ones. In the first two years of this report, eleven categories were reported. Five types which were reported by less than a third of the BOCES have been deleted.

Most BOCES charge for related services on the basis of an hourly rate per student, whether students are served individually or in a group. Some have a separate rate when students are served in a group. Either method is appropriate.

Some BOCES did not charge on an individual or a group rate; the related services which are commonly provided to most students within a program were included in the tuition. For purposes of this report the related service costs were separated and an hourly rate was calculated. The total number of hours in a day in which service is provided varies among BOCES in the same way that the length of the school day varies among districts. For example, some one-to-one aides work a five-hour day because the child with whom they are working attends class for five hours. Others may work a six and a half-hour day because that is the schedule of the student whom they are assisting. Salary rates are also differentiated based on hours of employment. The total number of weeks in the school year also varies slightly. Therefore, some differences in costs among BOCES are attributable to the different ways in which an hourly rate is calculated.

The same regional factors affecting variations in costs in career and technical education and special education are present in costs for related services: regional cost differences in salaries; utilities and contractual services; differences in budgeting, telephone, postage, insurance and the like; and center-based program versus district-based program costs. Thus, care should be taken judging one BOCES to be more cost efficient than other.

		SPECIAL 1	EDUCATIO	ON PROGRA	M RELATI	ED SERVICI	ES – 2007-20	008			
BOCES	SPEECH PSYCHOLOGICAL PATHOLOGY SERVICES			SICAL RAPY	OCCUPATIONAL THERAPY		COUNSELING SVCS. (INCLUDING REHAB)		1 TO 1 AIDE		
	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.
ALBANY	\$104	\$52	\$0	\$0	\$116	\$58	\$95	\$48	\$106	\$0	\$26
BROOME	0	0	0	38	0	0	0	0	0	41	8
CATTARAUGUS	100	50	0	0	99	0	88	44	93	47	17
CAYUGA	82	0	93	0	92	0	92	0	92	0	22
CLINTON	75	0	0	0	79	0	71	0	123	0	20
DELAWARE-CHENANGO	63	21	0	0	106	35	110	37	57	19	24
DUTCHESS	132	66	0	0	80	40	80	40	132	66	23
ERIE I	114	46	0	0	129	0	118	59	138	69	13
ERIE II	130	94	0	0	158	124	113	88	115	87	21
FRANKLIN	107	53	0	0	96	48	85	43	64	32	30
GENESEE	129	0	0	0	124	0	122	0	142	0	0
HAMILTON- FULTON	64	64	0	0	0	0	0	0	41	41	17
HERKIMER	104	0	0	0	118	0	84	0	0	0	14
JEFFERSON-LEWIS	0	74	0	0	0	72	0	72	0	0	24
MADISON-ONEIDA	93	39	0	0	79	0	56	0	97	0	11
MONROE I	75	0	89	0	84	0	62	0	89	0	17
MONROE II	145	0	107	0	110	0	97	0	0	0	25

		SPECIAL	EDUCATIO	ON PROGRA	M RELATI	ED SERVICI	ES - 2007-20	008			
	CDE	ЕЕСН	PSVCHO	LOGICAL	DHV6	SICAL	OCCUPA	TIONAI	COUNS	CS.	1 TO 1
BOCES		OLOGY		VICES		RAPY	THER		(INCLUDING REHAB)		AIDE
20022	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY
	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:
	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.
NASSAU	\$139	0	\$139	0	\$139	0	\$139	0	\$139	0	\$24
ONEIDA	103	0	70	0	60	0	91	0	60	0	21
ONONDAGA-CORTLAND	116	77	116	77	116	77	116	77	116	77	33
ONTARIO	88	22	97	24	87	22	87	22	0	0	19
ORANGE	111	0	0	0	98	0	83	0	139	0	24
ORLEANS-NIAGARA	92	0	0	0	73	0	62	0	106	0	15
OSWEGO	91	91	0	0	76	38	76	38	93	0	36
OTSEGO	99	0	60	0	120	0	91	0	102	0	19
PUTNAM-WESTCHESTER	87	0	128	0	87	0	81	0	114	0	0
RENSSELAER-COLUMBIA	0	97	0	0	0	121	0	81	0	92	32
ROCKLAND	133	66	115	57	98	49	93	46	147	73	40
SCHUYLER-STEUBEN	114	57	0	0	104	0	100	50	142	71	21
ST. LAWRENCE	68	0	0	0	116	0	116	0	110	0	29
SUFFOLK 1	175	88	175	88	175	88	175	88	175	88	34
SUFFOLK II	72	37	72	37	72	37	72	37	72	37	39
SULLIVAN	102	51	0	0	84	0	70	0	157	79	26
TOMPKINS-SENECA-TIOGA	57	0	0	0		0	57	0	57	0	22
ULSTER	104	52	160	80	92	46	96	48	160	80	19
WASHINGTON-SARATOGA	100	0	117	0	160	0	108	0	117	0	23

SPECIAL EDUCATION PROGRAM RELATED SERVICES – 2007-2008											
										SELING CS.	
		SPEECH PSYCHOL				SICAL	OCCUPATIONAL		(INCLUDING		1 TO 1
BOCES	PATH	THOLOGY SERVICES THERAPY THERAPY						REH	HAB) AIDE		
	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY
	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:
	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.
WESTCHESTER	\$170	\$85	\$170	\$85	\$170	\$85	\$170	\$85	\$0	\$0	\$0
AVERAGE	\$104	\$61	\$114	\$58	\$106	\$62	\$92	\$54	\$110	\$61	\$23

	SPECIAL EDUCATION PROGRAM RELATED SERVICES – 2008-2009										
	SPE	СЕСН	PSYCHO	LOGICAL	PHYS	SICAL	OCCUPA'	ΓΙΟΝΑL	SV	SELING CS. UDING	1 TO 1
BOCES	PATH	OLOGY	SER	VICES	THE	RAPY	THER	APY	REF	IAB)	AIDE
	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.	HRLY RATE: GROUP	HRLY RATE: INDIV.
ALBANY	\$114	\$67	\$0	\$0	\$100	\$50	\$111	\$55	\$114	\$0	\$27
BROOME	0	0	22	22	96	96	96	96	44	44	8
CATTARAUGUS	104	52	0	0	104	0	96	48	95	48	22
CAYUGA	92	0	100	0	95	0	95	0	100	0	23
CLINTON	79	0	0	0	83	0	74	0	145	0	23
DELAWARE-CHENANGO	68	23	0	0	106	35	106	35	55	18	25
DUTCHESS	135	67	0	0	80	40	80	40	146	73	29
ERIE I	120	48	0	0	134	0	131	66	155	77	14
ERIE II	124	100	0	0	121	121	119	97	112	83	21
FRANKLIN	119	298	84	0	108	270	98	245	96	240	30
GENESEE	129	0	0	0	107	0	111	0	129	0	0
HAMILTON- FULTON	68	68	0	0	0	0	0	0	44	44	20
HERKIMER	93	0	0	0	90	0	93	0	74	0	71
JEFFERSON-LEWIS	0	78	0	0	0	75	0	75	0	0	23
MADISON-ONEIDA	96	39	0	0	82	0	58	0	101	0	14
MONROE I	51	0	92	0	72	0	56	0	92	0	23
MONROE II	115	0	124	0	122	0	123	0	0	0	26
NASSAU	147	0	147	0	147	0	147	0	147	0	25
ONEIDA	104	0	115	0	76	0	94	0	62	0	31

	SPECIAL EDUCATION PROGRAM RELATED SERVICES – 2008-2009										
BOCES		CECH OLOGY		LOGICAL VICES		SICAL RAPY	OCCUPA THER		SV	UDING	1 TO 1 AIDE
BOCES	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY	HRLY
	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:	RATE:
	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.	GROUP	INDIV.
ONONDAGA-CORTLAND	\$120	\$79	\$120	\$79	\$120	\$79	\$120	\$79	\$120	\$79	\$36
ONTARIO	91	23	100	25	89	22	90	23	0	0	19
ORANGE	118	0	0	0	104	0	89	0	147	0	25
ORLEANS-NIAGARA	92	92	0	0	72	72	64	64	103	103	16
OSWEGO	55	0	0	0	80	76	80	76	10	0	38
OTSEGO	111	0	61	0	107	0	90	0	104	0	23
PUTNAM-WESTCHESTER	107	0	127	0	86	0	75	0	110	0	0
RENSSELAER-COLUMBIA	100	50	0	0	123	62	100	50	101	51	31
ROCKLAND	135	68	118	59	94	47	95	48	127	63	33
SCHUYLER-STEUBEN	116	58	0	0	101	0	102	51	152	76	23
ST. LAWRENCE	72	0	0	0	122	0	122	0	116	0	31
SUFFOLK 1		182	91	182	91	182	91	182	91	182	35
SUFFOLK II	155	77	155	77	155	77	155	77	155	77	41
SULLIVAN	123	61	0	0	77	0	84	0	165	83	30
TOMPKINS-SENECA-TIOGA	66	0	0	0	0	0	66	0	66	0	20
ULSTER	147	73	187	94	185	92	156	78	187	94	28
WASHINGTON-SARATOGA	120	0	131	0	162	0	117	0	131	0	0
WESTCHESTER	171	86	171	86	171	86	171	86	0	0	0
AVERAGE	\$114	\$80	\$114	\$78	\$108	\$87	\$102	\$79	\$109	\$84	\$27

## XIII. ITINERANT SERVICES

In an itinerant service, a school district contracts with BOCES for the services of personnel. Each person must be shared by at least two school districts or with a district and BOCES. There are a variety of personnel titles which may be shared. Most of the titles are of personnel for which a small enrollment district would have too few students to need a full-time person: art and music teachers, librarian, guidance counselor, school nurse, driver educator and business manager. However, all districts, regardless of size, may subscribe to the permitted kinds of shared personnel. School districts are not permitted to use shared personnel for regular elementary instruction or for subject area teachers at the middle and secondary levels, except for advanced academics. Support service personnel like clerks and bus drivers cannot be shared, nor can administrators like a principal or superintendent. BOCES services and BOCES Aid are to supplement a school district program; they may not be used to supplant fundamental school district tasks and responsibilities.

BOCES with a large number of small enrollment school districts often have a much larger itinerant service than BOCES with larger enrollment districts. However, as students with disabilities are increasingly educated in their home school districts, the use of BOCES itinerant personnel who work especially with these students has grown in all size districts. The budget for itinerant services averaged 5 percent of the total in 2007-2008.

The cost per FTE for each type of personnel includes the salary and fringe benefits of all the persons employed to provide a service, such as school psychologists, and the expenditures for certain supplies and equipment necessary for the shared person to carry out the task, the costs for in-service for the person and the costs for mileage for traveling between the districts where the students are located. Travel can be quite a significant cost, especially in a rural area where school districts may be 15 or 20 miles apart. All of these costs are included within a service and districts are charged a proportionate share based upon the amount of shared time they have requested. This pooled rate methodology is required to assure that all districts pay an equitable cost based on the amount of time received, rather than the salary step of the shared person who is serving in a particular district.

As with other BOCES services, regional cost differences in salaries affect BOCES costs. Differences in budgeting between central administration and services are also a factor and as noted above, travel costs can be a very significant differential. Thus, care should be taken in making comparisons among BOCES.

ITINERANT SERVICES: 2007-2008									
BOCES	SCHOOL PSYCHOLOGIST PER FTE	SPEECH IMPAIRED TEACHER PER FTE	VISUALLY IMPAIRED TEACHER PER FTE	OCCUPATIONAL THERAPIST PER FTE	PHYSICAL THERAPIST PER FTE				
ALBANY	\$78,136	\$90,425	\$91,327	\$82,934	\$80,125				
BROOME	75,456	61,645	75,384	0	0				
CATTARAUGUS	76,907	79,644	133,722	70,000	79,008				
CAYUGA	0	0	0	0	0				
CLINTON	84,122	90,267	86,685	61,775	70,046				
DELAWARE-CHENANGO	74,942	75,789	0	78,078	0				
DUTCHESS	0	0	97,705	0	0				
ERIE I	0	85,994	88,499	88,048	100,622				
ERIE II	0	84,915	77,588	64,358	83,085				
FRANKLIN	98,715	96,120	0	0	0				
GENESEE	0	96,620	0	87,534	86,432				
HAMILTON-FULTON	77,323	60,392	82,301	85,547	102,611				
HERKIMER	0	81,692	0	95,055	119,341				
JEFFERSON-LEWIS	50,124	0	101,981	59,369	67,099				
MADISON-ONEIDA	69,692	86,579	164,700	65,017	0				
MONROE I	88,950	74,950	98,127	62,180	75,690				
MONROE II	47,251	63,708	95,672	91,572	70,415				
NASSAU	0	0	0	0	0				
ONEIDA	83,767	94,831	71,710	80,050	0				
ONONDAGA-CORTLAND	67,699	79,036	135,359	75,627	83,264				
ONTARIO	0	0	83,080	65,048	69,732				
ORANGE	0	0	104,768	0	0				

	ITINE	RANT SERVICES	S: 2007-2008		
BOCES	SCHOOL PSYCHOLOGIST PER FTE	SPEECH IMPAIRED TEACHER PER FTE	VISUALLY IMPAIRED TEACHER PER FTE	OCCUPATIONAL THERAPIST PER FTE	PHYSICAL THERAPIST PER FTE
ORLEANS-NIAGARA	\$110,409	\$109,278	\$90,051	\$67,393	\$71,781
OSWEGO	0	67,297	52,432	0	0
OTSEGO	78,059	67,478	90,861	75,374	78,695
PUTNAM-WESTCHESTER	0	123,375	141,985	113,536	104,931
RENSSELAER-COLUMBIA	68,318	92,518	104,130	105,250	
ROCKLAND	0	0	114,728	132,877	149,267
SCHUYLER-STEUBEN	102,073	88,096	71,363	80,155	87,514
ST. LAWRENCE	96,302	91,087	105,958	82,716	91,223
SUFFOLK I	100,756	86,569	87,615	66,500	77,029
SUFFOLK II	0	0	0	0	0
SULLIVAN	85,479	0	105,481	0	0
TOMPKINS-SENECA-TIOGA	0	64,292	63,246	64,292	0
ULSTER	54,196	74,521	161,203	72,940	99,334
WASHINGTON-SARATOGA	0	89,600	0	92,707	98,902
WESTCHESTER	0	0	0	0	0
AVERAGE	\$79,461	\$83,582	\$99,202	\$80,220	\$88,461

The above charges per FTE include salary and fringe benefits of personnel, as well as expenditures for supplies and equipment, staff development and travel. Itinerant personnel serve multiple districts and travel from one to another.

ITINERANT SERVICES: 2008-2009									
BOCES	SCHOOL PSYCHOLOGIST PER FTE	SPEECH IMPAIRED TEACHER PER FTE	VISUALLY IMPAIRED TEACHER PER FTE	OCCUPATIONAL THERAPIST PER FTE	PHYSICAL THERAPIST PER FTE				
ALBANY	\$76,665	\$98,745	\$99,732	\$79,182	\$91,084				
BROOME	70,680	65,934	66,423	0	0				
CATTARAUGUS	82,642	83,088	104,448	76,512	82,648				
CAYUGA	0	0	0	0	0				
CLINTON	79,298	92,992	88,756	59,944	66,542				
DELAWARE-CHENANGO	85,416	81,275	0	74,657	0				
DUTCHESS	0	0	102,751	0	0				
ERIE I	0	89,873	79,650	94,537	102,622				
ERIE II	0	86,242	91,354	66,183	82,444				
FRANKLIN	100,277	95,500	0	105,600	118,800				
GENESEE	0	102,322	0	93,232	92,697				
HAMILTON-FULTON	82,132	68,626	116,506	100,033	107,034				
HERKIMER	0	91,872	0	77,929	100,861				
JEFFERSON-LEWIS	57,349	0	100,246	58,967	58,686				
MADISON-ONEIDA	76,857	93,777	97,200	68,925	0				
MONROE I	92,320	50,830	80,071	55,960	72,390				
MONROE II	73,948	56,423	85,126	80,166	97,506				
NASSAU	0	0	0	0	0				
ONEIDA	92,170	98,663	90,074	82,678	61,380				
ONONDAGA-CORTLAND	62,089	82,287	132,444	74,577	73,526				
ONTARIO	0	0	86,169	64,198	68,055				
ORANGE	0	0	102,910	0	0				

	ITINE	RANT SERVICES	S: 2008-2009		
BOCES	SCHOOL PSYCHOLOGIST PER FTE	SPEECH IMPAIRED TEACHER PER FTE	VISUALLY IMPAIRED TEACHER PER FTE	OCCUPATIONAL THERAPIST PER FTE	PHYSICAL THERAPIST PER FTE
ORLEANS-NIAGARA	\$0	\$107,890	\$97,448	\$63,447	\$84,708
OSWEGO	0	53,009	63,377	0	0
OTSEGO	79,834	67,075	87,416	58,140	101,997
PUTNAM-WESTCHESTER	0	171,046	137,686	126,484	114,683
RENSSELAER-COLUMBIA	71,933	93,642	98,021	34,449	0
ROCKLAND	0	134,450	125,410	76,697	114,491
SCHUYLER-STEUBEN	102,158	88,438	63,246	78,406	91,795
ST. LAWRENCE	91,728	96,545	88,443	82,855	75,626
SUFFOLK I	93,676	137,226	146,004	90,052	80,918
SUFFOLK II	0	0	0	0	0
SULLIVAN	89,728	0	99,797	0	0
TOMPKINS-SENECA-TIOGA	0	53,483	58,659	66,556	0
ULSTER	73,004	121,917	157,876	93,681	106,700
WASHINGTON-SARATOGA	0	87,075	0	92,256	96,797
WESTCHESTER	0	0	0	0	0
AVERAGE	na	na	na	na	na
	\$77,879	\$91,080	\$98,116	\$77,725	\$89,333

The above charges per FTE include salary and fringe benefits of personnel, as well as expenditures for supplies and equipment, staff development and travel. Itinerant personnel serve multiple districts and travel from one to another.

## XIV. GENERAL EDUCATION PROGRAM: ALTERNATIVE EDUCATION AND DISTANCE LEARNING

The general education category of BOCES services is comprised of programs which enhance school districts' instructional programs. Included in this category are arts and environmental education, instruction for gifted and talented students, summer school, distance learning and alternative education. The budget for the general education category averaged 7 percent of total services.

The first service reported is alternative education. A BOCES alternative education service provides an instructional program for students who have been identified as not succeeding in their home school program. The goal of alternative education is to operate a program which addresses the needs of these students and to enable the students to obtain a high school diploma. Programs provide academic education and often include development of vocational skills, work-study, and school-towork activities.

BOCES are particularly well suited to provide alternative education because often schools have only a few students at a particular grade level who are not achieving success in a traditional program. By bringing these students together from a number of districts, a program can be developed which will assist students in meeting high standards for academic performance. The program reported here is a full-day program for students with academic delays in grades 7 through 12. There are other alternative services operated by BOCES and, while there may be some crossover between the various kinds of alternative education, generally the program reported is for secondary students who are at risk of leaving school because of academic failure.

The second program reported is distance learning. It has been included in recognition that this is an expanding area of service for BOCES. Distance learning provides a way to enhance curricular opportunities for students. Using two-way, interactive audio and video equipment, instruction is provided at one site and transmitted to students at other sites. The teacher and the students at all of the sites remain in visual and verbal communication with each other at all times. Distance learning does not take the place of a regular classroom teacher interacting with students, but it is a useful way to operate classes where a district has too few students to offer a class in a cost-efficient manner. It also enables districts to bring instruction from a college for advanced students and training for teachers.

GENERAL EDUCATION PROGRAM-ALTERNATIVE EDUCATION									
	2007-	-2008	2008-	2009					
BOCES	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL					
ALBANY	92	\$14,864	57	\$14,489					
BROOME	568	9,895	556	10,411					
CATTARAUGUS	39	16,377	43	17,742					
CAYUGA	75	11,326	76	11,793					
CLINTON	0	0	0	0					
DELAWARE-CHENANGO	104	10,377	105	11,324					
DUTCHESS	76	22,884	59	22,056					
ERIE I	320	14,513	309	16,362					
ERIE II	297	11,269	288	12,345					
FRANKLIN	0	0	0	0					
GENESEE	244	10,016	213	10,272					
HAMILTON-FULTON	120	9,176	91	10,956					
HERKIMER	0	0	0	0					
JEFFERSON-LEWIS	26	21,248	40	17,326					
MADISON-ONEIDA	158	13,243	161	14,011					
MONROE I	66	21,203	58	24,520					
MONROE II	90	22,364	82	19,454					
NASSAU	69	34,222	75	35,777					
ONEIDA	197	17,026	176	16,667					
ONONDAGA-CORTLAND	373	11,862	410	12,561					
ONTARIO	77	12,558	78	12,439					
ORANGE	49	22,954	38	24,776					
ORLEANS-NIAGARA	175	20,366	162	20,044					
OSWEGO	0	0	0	0					
OTSEGO	21	19,592	23	16,827					
PUTNAM-WESTCHESTER	0	0	0	0					
RENSSELAER-COLUMBIA	158	17,337	179	15,487					

GENERAL EDUCATION PROGRAM-ALTERNATIVE EDUCATION				
	2007-2008		2008-2009	
BOCES	PUPILS	TUITION PER PUPIL	PUPILS	TUITION PER PUPIL
ROCKLAND	11	\$27,421	11	\$25,269
SCHUYLER-STEUBEN	167	8,073	243	9,329
ST. LAWRENCE	21	9,127	19	8,772
SUFFOLK I	0	0	0	0
SUFFOLK II	232	19,216	211	18,243
SULLIVAN	74	18,521	70	20,677
TOMPKINS-SENECA-TIOGA	58	16,758	62	18,034
ULSTER	93	18,075	81	19,578
WASHINGTON-SARATOGA	82	15,055	77	21,307
WESTCHESTER	66	24,816	59	28,072
TOTAL	4,198	na	4,055	na
AVERAGE	135	\$16,830	135	\$17,320

GENERAL EDUCATION PROGRAM-DISTANCE LEARNING				
	2007	-2008	2008-	2009
BOCES	DISTRICTS	COST PER COURSE	DISTRICTS	COST PER COURSE
ALBANY	39	\$24,937	39	\$17,895
BROOME	15	8,896	15	8,751
CATTARAUGUS	19	8,908	19	9,887
CAYUGA	7	29,056	7	25,145
CLINTON	0	0	4	393
DELAWARE-CHENANGO	0	0	0	0
DUTCHESS	8	7,872	7	7,814
ERIE I	4	5,495	12	5,889
ERIE II	20	2,082	21	1,951
FRANKLIN	3	6,063	3	5,613
GENESEE	8	6,353	8	9,083
HAMILTON-FULTON	7	16,717	7	21,961
HERKIMER	0	0	0	0
JEFFERSON-LEWIS	13	18,951	13	24,514
MADISON-ONEIDA	3	612	0	0
MONROE I	14	56,184	13	45,092
MONROE II	6	1,331	7	1,045
NASSAU	16	7,818	18	6,000
ONEIDA	16	15,290	13	14,047
ONONDAGA-CORTLAND	0	0	8	921
ONTARIO	30	2,129	27	2,151
ORANGE	0	0	9	12,915
ORLEANS-NIAGARA	0	0	0	0
OSWEGO	5	5,883	5	13,727
OTSEGO	12	5,895	13	5,431
PUTNAM-WESTCHESTER	0	0	0	0

GENERAL EDUCATION PROGRAM-DISTANCE LEARNING					
	2007	-2008	2008-2009		
BOCES	DISTRICTS	COST PER COURSE	DISTRICTS	COST PER COURSE	
RENSSELAER-COLUMBIA	4	\$337	5	\$130	
ROCKLAND	0	0	0	0	
SCHUYLER-STEUBEN	12	395	18	395	
ST. LAWRENCE	10	25,585	10	25,522	
SUFFOLK I	0	0	0	0	
SUFFOLK II	0	0	0	0	
SULLIVAN	5	4,423	4	11,899	
TOMPKINS-SENECA-TIOGA	0	0	0	0	
ULSTER	0	0	0	0	
WASHINGTON-SARATOGA	16	27,715	78	19,863	
WESTCHESTER	23	11,364	24	8,841	
TOTAL	315	na	368	na	
AVERAGE	13	\$12,012	14	\$11,366	

## XV. NON-INSTRUCTIONAL PROGRAM: SUBSTITUTE COORDINATION

In addition to services to expand and enhance programs for students and their teachers, BOCES provide some services which support the management or central office function of school districts. The grouping is entitled Non-instructional support services and includes such programs as management technology, safety-risk management, negotiations, public information and transportation. The budget averaged 18 percent of total services. Substitute coordination is an example of this type of service. The services assist districts in securing substitute teachers. Typical activities include: 1) maintenance of a directory of available substitute teachers; 2) maintenance of a system to secure and assign substitute teachers; 3) maintenance of a system to evaluate substitute teachers; and 4) liaison with the New York State Department of Labor.

A service like substitute coordination operates effectively as a shared program because many districts are not large enough to maintain an effective substitute system on their own. Over two thirds of the districts in New York have less than 2,500 students. Only a few substitutes may be needed on a given day. Keeping an effective roster and making assignments can be very time consuming. When a number of districts join together through BOCES a better, more timely and less costly system can be operated.

			COORDINATION 2008-2009	
BOCES	STAFF SERVED	COST PER STAFF	STAFF SERVED	COST PER STAFF
ALBANY	3,666	\$105	3,750	\$115
BROOME	2,360	57	2,642	55
CATTARAUGUS	0	0	0	0
CAYUGA	1,183	26	1,348	21
CLINTON	0	0	0	0
DELAWARE-CHENANGO	1,380	32	1,386	31
DUTCHESS	3,224	52	3,675	48
ERIE I	4,066	39	4,947	39
ERIE II	0	0	0	0
FRANKLIN	275	37	262	47
GENESEE	2,044	19	2,189	20
HAMILTON-FULTON	1,923	73	1,948	77
HERKIMER	200	136	596	47
JEFFERSON-LEWIS	0	0	0	0
MADISON-ONEIDA	1,265	30	1,265	33
MONROE I	0	0	0	0
MONROE II	0	0	0	0
NASSAU	8,132	13	9,456	14
ONEIDA	2,295	55	2,961	55
ONONDAGA-CORTLAND	2,446	28	3,775	30
ONTARIO	4,890	19	4,997	22
ORANGE	0	0	0	0
ORLEANS-NIAGARA	2,456	51	2,666	40
OSWEGO	889	24	538	40
OTSEGO	392	58	395	46
PUTNAM-WESTCHESTER	5,984	38	5,439	52
RENSSELAER-COLUMBIA	1,114	92	1,883	72
ROCKLAND	4,238	50	4,900	43
SCHUYLER-STEUBEN	2,428	69	2,294	74

NON-INSTRUCTIONAL PROGRAM: SUBSTITUTE COORDINATION				
	2007-2008		2008-2009	
BOCES	STAFF SERVED	COST PER STAFF	STAFF SERVED	COST PER STAFF
ST. LAWRENCE	0	\$0	0	\$0
SUFFOLK I	8,018	86	7,986	70
SUFFOLK II	0	0	0	0
SULLIVAN	0	0	0	0
TOMPKINS-SENECA-TIOGA	968	33	1,405	22
ULSTER	1,340	40	1,371	41
WASHINGTON-SARATOGA	3,006	82	2,977	82
WESTCHESTER	0	0	3,800	10
TOTAL	70,182	na	77,215	na
AVERAGE	2,699	\$52	2,860	\$45