

ALBANY LEADERSHIP
CHARTER HIGH SCHOOL FOR GIRLS

Financial Statements

June 30, 2017 and 2016

(With Independent Auditors' Report Thereon)

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS

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INDEPENDENT AUDITORS' REPORTP 716.634.0700
TF 800.546.7556
F 716.634.0764
W EFPRgroup.com

The Board of Trustees
Albany Leadership Charter High School for Girls
Albany, New York:

Report on the Financial Statements

We have audited the accompanying financial statements of Albany Leadership Charter High School for Girls (the School), which comprise the statements of financial position as of June 30, 2017 and 2016, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Albany Leadership Charter High School for Girls as of June 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 5, 2017, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the School's internal control over financial reporting and compliance.

EFPR Group, CPAs, PLLC

Williamsville, New York
October 5, 2017

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS
 Statements of Financial Position
 June 30, 2017 and 2016

<u>Assets</u>	<u>2017</u>	<u>2016</u>
Current assets:		
Cash and equivalents	\$ 1,894,057	1,431,012
Grants and contracts receivable, net of allowance of \$82,729 in 2017 and \$78,400 in 2016	232,370	166,316
Accounts receivable	4,770	4,541
Prepaid expenses	<u>159,612</u>	<u>107,315</u>
Total current assets	<u>2,290,809</u>	<u>1,709,184</u>
Property and equipment, at cost	898,689	865,443
Less accumulated depreciation and amortization	<u>(624,249)</u>	<u>(520,920)</u>
Net property and equipment	<u>274,440</u>	<u>344,523</u>
Other asset - cash - designated	<u>75,195</u>	<u>75,135</u>
Total assets	<u>\$ 2,640,444</u>	<u>2,128,842</u>
<u>Liabilities and Net Assets</u>		
Current liabilities:		
Accounts payable and accrued expenses	200,057	183,896
Accrued payroll and benefits	<u>394,129</u>	<u>334,094</u>
Total current liabilities	<u>594,186</u>	<u>517,990</u>
Net assets:		
Unrestricted:		
General operating	1,971,063	1,535,717
Board designated	<u>75,195</u>	<u>75,135</u>
Total unrestricted net assets	<u>2,046,258</u>	<u>1,610,852</u>
Total liabilities and net assets	<u>\$ 2,640,444</u>	<u>2,128,842</u>

See accompanying notes to financial statements.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS
 Statements of Activities
 Years ended June 30, 2017 and 2016

	<u>2017</u>	<u>2016</u>
Revenue:		
Public school districts:		
Resident student enrollment	\$ 4,978,470	4,874,617
Students with disabilities	101,596	109,981
Specially approved state revenue	224,565	-
Grants and contracts:		
Federal	152,072	171,365
Food Service/Children Nutrition Program	167,102	178,021
State and Local	<u>42,299</u>	<u>84,134</u>
Total revenue	<u>5,666,104</u>	<u>5,418,118</u>
Expenses:		
Program services:		
Regular education	3,778,840	3,715,687
Special education	370,636	297,729
Other programs	<u>220,834</u>	<u>235,052</u>
Total program services	4,370,310	4,248,468
Management and general	<u>905,237</u>	<u>988,830</u>
Total expenses	<u>5,275,547</u>	<u>5,237,298</u>
Surplus from school operations	<u>390,557</u>	<u>180,820</u>
Support and other revenue:		
Contributions	4,320	5,533
Fundraising, net	1,590	2,900
Miscellaneous income	<u>38,939</u>	<u>53,862</u>
Total support and other revenue	<u>44,849</u>	<u>62,295</u>
Increase in unrestricted net assets	435,406	243,115
Unrestricted net assets at beginning of year	<u>1,610,852</u>	<u>1,367,737</u>
Unrestricted net assets at end of year	<u>\$ 2,046,258</u>	<u>1,610,852</u>

See accompanying notes to financial statements.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS

Statement of Functional Expenses

Year ended June 30, 2017

with comparative totals for 2016

	Program Services					Supporting Services	Total	
	No. of positions	Regular education	Special education	Other programs	Total	Management and general	2017	2016
Personnel services costs:								
Instructional personnel	40	\$ 1,610,410	213,428	-	1,823,838	-	1,823,838	1,861,475
Administrative personnel	15	294,158	36,179	-	330,337	477,167	807,504	851,025
Non-instructional personnel	2	-	-	47,207	47,207	76,035	123,242	95,157
Total salaries and staff	<u>57</u>	1,904,568	249,607	47,207	2,201,382	553,202	2,754,584	2,807,657
Fringe benefits and payroll taxes		388,607	50,930	9,632	449,169	112,875	562,044	510,748
Retirement		46,081	6,039	1,142	53,262	13,384	66,646	50,069
Legal services		4,438	582	-	5,020	1,261	6,281	7,194
Accounting and audit services		6,924	908	-	7,832	1,968	9,800	9,500
Other purchased, professional and consulting services		153,178	20,075	3,797	177,050	44,492	221,542	210,966
Building and land lease		534,338	8,082	60,685	603,105	83,895	687,000	679,992
Repairs and maintenance		155,960	2,359	17,713	176,032	24,487	200,519	211,356
Insurance		46,847	709	5,320	52,876	7,355	60,231	57,972
Utilities		33,645	509	3,821	37,975	5,282	43,257	54,596
Supplies and materials		51,895	6,801	-	58,696	-	58,696	64,414
Uniforms		19,395	-	-	19,395	-	19,395	19,014
Equipment and furnishings		7,105	931	-	8,036	2,020	10,056	15,633
Staff development		21,860	2,865	-	24,725	-	24,725	30,786
Marketing and recruitment		21,158	2,773	-	23,931	6,014	29,945	24,673
Technology		90,069	11,804	-	101,873	25,601	127,474	103,021
Food services		-	-	71,517	71,517	-	71,517	72,928
Student services		154,069	-	-	154,069	-	154,069	125,761
Office expense		32,862	4,307	-	37,169	9,341	46,510	52,537
Bad debt expense		6,123	-	-	6,123	-	6,123	29,034
Depreciation and amortization		99,718	1,355	-	101,073	14,060	115,133	99,447
Total expenses		<u>\$ 3,778,840</u>	<u>370,636</u>	<u>220,834</u>	<u>4,370,310</u>	<u>905,237</u>	<u>5,275,547</u>	<u>5,237,298</u>

See accompanying notes to financial statements.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS
Statement of Functional Expenses
Year ended June 30, 2016

	<u>Program Services</u>					<u>Supporting Services</u>	
	<u>No. of positions</u>	<u>Regular education</u>	<u>Special education</u>	<u>Other programs</u>	<u>Total</u>	<u>Management and general</u>	<u>Total</u>
Personnel services costs:							
Instructional personnel	40	\$ 1,683,766	177,709	-	1,861,475	-	1,861,475
Administrative personnel	14	234,960	31,212	-	266,172	584,853	851,025
Non-instructional personnel	<u>2</u>	<u>-</u>	<u>-</u>	<u>47,618</u>	<u>47,618</u>	<u>47,539</u>	<u>95,157</u>
Total salaries and staff	<u>56</u>	1,918,726	208,921	47,618	2,175,265	632,392	2,807,657
Fringe benefits and payroll taxes		349,041	38,005	8,662	395,708	115,040	510,748
Retirement		34,217	3,726	849	38,792	11,277	50,069
Legal services		4,995	544	-	5,539	1,655	7,194
Accounting and audit services		6,584	731	-	7,315	2,185	9,500
Other purchased, professional and consulting services		138,931	8,172	16,345	163,448	47,518	210,966
Building and land lease		528,887	8,000	60,066	596,953	83,039	679,992
Repairs and maintenance		164,389	2,487	18,670	185,546	25,810	211,356
Insurance		45,090	682	5,121	50,893	7,079	57,972
Utilities		42,494	642	4,793	47,929	6,667	54,596
Supplies and materials		57,973	6,441	-	64,414	-	64,414
Uniforms		19,014	-	-	19,014	-	19,014
Equipment and furnishings		10,901	1,211	-	12,112	3,521	15,633
Staff development		27,707	3,079	-	30,786	-	30,786
Marketing and recruitment		17,098	1,900	-	18,998	5,675	24,673
Technology		71,836	7,980	-	79,816	23,205	103,021
Food services		-	-	72,928	72,928	-	72,928
Student services		125,761	-	-	125,761	-	125,761
Office expense		36,633	4,070	-	40,703	11,834	52,537
Bad debt expense		29,034	-	-	29,034	-	29,034
Depreciation and amortization		<u>86,376</u>	<u>1,138</u>	<u>-</u>	<u>87,514</u>	<u>11,933</u>	<u>99,447</u>
Total expenses		<u>\$ 3,715,687</u>	<u>297,729</u>	<u>235,052</u>	<u>4,248,468</u>	<u>988,830</u>	<u>5,237,298</u>

See accompanying notes to financial statements.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS
 Statements of Cash Flows
 Years ended June 30, 2017 and 2016

	<u>2017</u>	<u>2016</u>
Cash flows from operating activities:		
Increase in unrestricted net assets	\$ 435,406	243,115
Adjustments to reconcile increase in unrestricted net assets to net cash provided by operating activities:		
Depreciation and amortization	115,133	99,447
Change in allowance for doubtful accounts	4,329	(130,067)
Changes in:		
Grants and contracts receivable	(70,383)	395,372
Accounts receivable	(229)	1,485
Prepaid expenses	(52,297)	(95,877)
Accounts payable and accrued expenses	16,161	80,173
Accrued payroll and benefits	60,035	(113,097)
Net cash provided by operating activities	<u>508,155</u>	<u>480,551</u>
Cash flows from investing activities:		
Purchase of property and equipment	(45,050)	(119,844)
Deposits to cash - designated	<u>(60)</u>	<u>(60)</u>
Net cash used in investing activities	<u>(45,110)</u>	<u>(119,904)</u>
Net increase in cash	463,045	360,647
Cash at beginning of year	<u>1,431,012</u>	<u>1,070,365</u>
Cash at end of year	<u>\$ 1,894,057</u>	<u>1,431,012</u>
Supplemental schedule of non-cash information - disposal of fully depreciated property and equipment	<u>\$ 11,804</u>	<u>-</u>

See accompanying notes to financial statements.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS

Notes to Financial Statements

June 30, 2017 and 2016

(1) Organization and Purpose

Albany Leadership Charter High School for Girls' (the School) mission is to prepare young women to graduate from high school with the academic and leadership skills necessary to succeed in college and the career of their choosing.

A provisional charter, valid for five years, was granted to the School by the University of the State of New York pursuant to Article 56 of the Education Law of the State of New York in 2009. The School began providing educational services in the fall of 2010 for 9th and 10th grades. The provisional charter allowed for an additional grade to be added in each subsequent year until the School reached grades 9 through 12, which occurred in 2013. Since, the first year of the original charter was a planning year, a one year charter extension was granted in 2014 extending the School's operations through the 2014 - 2015 year. In 2015, a three year charter renewal was issued to the School through and including July 31, 2018. As of June 30, 2017, the School has annualized full-time enrollment of 350 students in 4 grades.

The School is governed by a Board of Trustees in accordance with the School's by-laws.

(2) Summary of Significant Accounting Policies

(a) Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

(b) Basis of Presentation

The School reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. The School does not have any temporary or permanently restricted net assets. Accordingly, net assets of the School and changes therein are classified and reported as follows:

Unrestricted net assets - Net assets that are not subject to donor-imposed stipulations and may be used for any purpose designated by the School's Board of Trustees.

(c) Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS

Notes to Financial Statements, Continued

(2) Summary of Significant Accounting Policies, Continued

(d) Cash

For purposes of the statements of cash flows, the School considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

(e) Concentration of Credit Risk

Financial instruments that potentially subject the School to concentration of credit risk consist principally of cash accounts in financial institutions. Although the accounts exceed the federally insured deposit amount, management does not anticipate nonperformance by the financial institution.

(f) Receivables

The School uses the allowance method to account for uncollectible receivables. The allowance for doubtful accounts amounted to \$82,729 and \$78,400 at June 30, 2017 and 2016, respectively.

(g) Capitalization, Depreciation and Amortization

Property and equipment are recorded at cost or fair market value at the date of the gift in the case of donated property and equipment. If donors stipulate how long the assets must be used, the contributions are recorded as restricted support. In the absence of such stipulations, contributions of property and equipment are recorded as unrestricted support.

Depreciation is provided for in amounts sufficient to relate the cost of depreciable assets to operations over their estimated service lives using the straight-line method. Improvements are capitalized, while expenditures for maintenance and repairs are charged to expense as incurred. Upon disposal of depreciable property and equipment, the appropriate property and equipment accounts are reduced by the related costs and accumulated depreciation or amortization. The resulting gains and losses are reflected in the statements of activities. Generally, property and equipment which has a cost in excess of \$1,000 at the date of acquisition and has an expected useful life of three years is capitalized.

(h) Public School District Revenue

The School receives per pupil aid passed through from each student's home public school district. The New York State Department of Education mandates the rate per pupil. The regular education per pupil rate from Albany Public School District, the district from which the School receives its largest pass through of district revenue, was \$14,572 and \$14,422 for the years ended June 30, 2017 and 2016, respectively.

(i) Deferred Revenue and Revenue Recognition

Grant awards accounted for as exchange transactions are recorded as revenue when expenditures have been incurred in compliance with the grant restrictions. Amounts unspent are recorded in the statements of financial position as deferred revenue.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS

Notes to Financial Statements, Continued

(2) Summary of Significant Accounting Policies, Continued

(j) Donated Equipment, Materials, Supplies and Personnel Services

Donated equipment, materials and supplies are reflected in the financial statements based on the fair market value at the time of donation.

Donated personnel services meeting the requirements for recognition in the financial statements were not material and have not been recorded. However, many individuals volunteer their time and perform a variety of tasks that assist the School.

(k) Promises to Give

Contributions are recognized when the donor makes an unconditional promise to give to the School. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

(l) Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

(m) Subsequent Events

The School has evaluated subsequent events through the date of the report which is the date the financial statements were available to be issued.

(n) Income Taxes

The School is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the Code), therefore, no provision for income taxes is reflected in the financial statements. The School has been classified as a publicly supported organization that is not a private foundation under Section 509(a) of the Code. The School presently discloses or recognizes income tax positions based on management's estimate of whether it is reasonably possible or probable that a liability has been incurred for unrecognized income taxes. Management has concluded that the School has taken no uncertain tax positions that require adjustment in its financial statements. U.S. Forms 990 filed by the School are subject to examination by taxing authorities.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS

Notes to Financial Statements, Continued

(3) Grants, Contracts and Accounts Receivable

Grants, contracts and accounts receivable as of June 30, 2017 and 2016 are as follows:

	<u>2017</u>	<u>2016</u>
School district tuition, net of allowance	\$ 77,968	129,078
U.S. Department of Agriculture	7,927	8,410
U.S. Department of Education	146,475	28,828
Other receivables	<u>4,770</u>	<u>4,541</u>
	<u>\$ 237,140</u>	<u>170,857</u>

(4) Property and Equipment

Property and equipment are recorded at cost. A summary of property and equipment at June 30, 2017 and 2016 is as follows:

	<u>2017</u>	<u>2016</u>
Equipment	\$ 308,351	275,105
Furniture and fixtures	212,393	212,393
Leasehold improvements	<u>377,945</u>	<u>377,945</u>
	898,689	865,443
Less: accumulated depreciation and amortization	<u>(624,249)</u>	<u>(520,920)</u>
Net property and equipment	<u>\$ 274,440</u>	<u>344,523</u>

(5) Escrow Account

As set forth in its charter, the School established an escrow account in the amount of \$75,000 to be used upon school closure as designated by the Board of Trustees. The balance in the escrow account was \$75,195 and \$75,135 as of June 30, 2017 and 2016, respectively. The balance in the escrow account is classified as board designated net assets on the statements of financial position.

(6) Lease Obligation

The School currently leases facilities from the Brighter Choice Foundation through June 30, 2018. Net occupancy costs for the years ended June 30, 2017 and 2016 were \$687,000 and \$679,992, respectively. The School and the Foundation renegotiated the lease as of July 1, 2012. The minimum future rental payment under the operating lease for the year ending June 30, 2018 is \$694,200.

ALBANY LEADERSHIP CHARTER HIGH SCHOOL FOR GIRLS

Notes to Financial Statements, Continued

(7) Retirement Plan

The School adopted a retirement plan under IRC 401(k) covering all eligible employees. Under the plan, employees are eligible to receive employer matching contributions after one year of service. The School provides a matching contribution to each eligible employee's plan at a rate determined annually by the Board of Trustees. For the year ended June 30, 2017 the matching contribution rate was 2%, 4% or 6% depending on the employee's years of service. For the year ended June 30, 2016 the matching contribution rate was 3%. The School's retirement plan expense for the years ended June 30, 2017 and 2016 was \$66,646 and \$50,069, respectively.

(8) Concentration of Risk

The School receives a substantial portion of its funding from school districts where students reside. Three school districts comprised approximately 84% and 86% of total revenue and support for the years ended June 30, 2017 and 2016, respectively.

(9) Contingency

The School has received grants which are subject to audit by agencies of the state and Federal government. Such audits may result in disallowances and a request for a return of funds. Based on prior years experience, the School's administration believes that disallowances, if any, will be immaterial.

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Trustees
Albany Leadership Charter High School for Girls
Albany, New York:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of Albany Leadership Charter High School for Girls (the School), which comprise the statement of financial position as of June 30, 2017, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to financial statements, and have issued our report thereon dated October 5, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Albany Leadership Charter High School for Girls' financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

EFPR Group, CPAs, PLLC

Williamsville, New York
October 5, 2017



6390 Main Street, Suite 200
Williamsville, NY 14221

P 716.634.0700
TF 800.546.7556
F 716.634.0764
W EFPRgroup.com

REPORT TO THE BOARD

October 5, 2017

The Board of Trustees
Albany Leadership Charter High School for Girls

Dear Board Members:

We have audited the financial statements of Albany Leadership Charter High School for Girls (the School) for the year ended June 30, 2017, and have issued our report thereon dated October 5, 2017. Professional standards require that we provide you with information about our responsibilities under auditing standards generally accepted in the United States of America and Government Auditing Standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our engagement letter dated June 9, 2017. Professional standards also require that we communicate to you the following information related to our audit.

Significant Accounting Policies

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the School are described in note 2 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended June 30, 2017. We noted no transactions entered into by the School during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

For the year ended June 30, 2017, we evaluated the key factors and assumptions used by management in determining that accounting estimates were reasonable in relation to the financial statements taken as a whole.

Sensitive Disclosures

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements was the disclosure of contingency in note 9.

Difficulties Encountered in Performing the Audit

We encountered no difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no material uncorrected misstatements detected as a result of our audit procedures.

Disagreements with Management

For purposes of this report, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the School's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the School's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

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This information is intended solely for the use of the Board of Trustees and management of Albany Leadership Charter High School for Girls and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

EFPR Group, CPAs, PLLC

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