



# Entry 1 School Information and Cover Page (New schools that were not open for instruction for the 2018-19 school year are not required to complete or submit an annual report this year).

Last updated: 07/23/2019

---

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer (**as of June 30, 2019**) or you may not be assigned the correct tasks.

## BASIC INFORMATION

**a. SCHOOL NAME** EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II

(Select name from the drop down menu)

**a1. Popular School Name (Optional)** (No response)

**b. CHARTER AUTHORIZER (As of June 30th, 2019)** SUNY Authorized Charter School

Please select the correct authorizer as of June 30, 2019 or you may not be assigned the correct tasks.

**c. DISTRICT / CSD OF LOCATION** NYC CSD 4

**d. DATE OF INITIAL CHARTER** 10/2012

**e. DATE FIRST OPENED FOR INSTRUCTION** 08/2013

**h. SCHOOL WEB ADDRESS (URL)** [www.eastharlemscholars.org](http://www.eastharlemscholars.org)

**i. TOTAL MAX APPROVED** 416

**ENROLLMENT FOR THE 2018-19  
SCHOOL YEAR (exclude Pre-K  
program enrollment)**

**j. TOTAL STUDENT ENROLLMENT** 402

**ON JUNE 30, 2019 (exclude Pre-K  
program enrollment)**

**k. GRADES SERVED IN SCHOOL YEAR 2018-19 (does not include Pre-K program  
students)**

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6
---------------	---------------------

**l. DOES THE SCHOOL CONTRACT WITH A CHARTER OR  
EDUCATIONAL MANAGEMENT  
ORGANIZATION?** No

**FACILITIES INFORMATION**

**m. FACILITIES**

Does the school maintain or operate multiple sites?

	No, just one site.
--	--------------------

**School Site 1 (Primary)**

**m1. SCHOOL SITES**

Please provide the following information for site 1.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K 5, 6 9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 1	1573 Madison Avenue	212 348 2518	NYC CSD 4	K 6	No

**m1a. Please provide the contact information for Site 1.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Desree Cabrall Njenga			
Operational Leader	Max Turner			
Compliance Contact	Max Turner			
Complaint Contact	Max Turner			
DASA Coordinator	Max Turner			
Phone Contact for After Hours Emergencies	Max Turner			

**m1b. Is site 1 in public (co-located) space or in private space?**

Co located Space

**m1c. Please list the terms of your current co-location.**

	Date school will leave current co location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1	N/A	No		No		No

**IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC**

**m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC .**

**Site 1 Certificate of Occupancy (COO)**

(No response)

**Site 1 Fire Inspection Report**

(No response)

**CHARTER REVISIONS DURING THE 2018-19 SCHOOL YEAR**

**n1. Were there any revisions to the school’s charter during the 2018-19 school year? (Please include approved or pending material and non-material charter revisions).** No

**ATTESTATION**

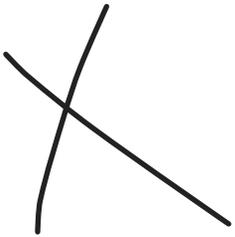
**o. Individual Primarily Responsible for Submitting the Annual Report.**

Name	Max Turner
Position	Network Director of Operations
Phone/Extension	
Email	

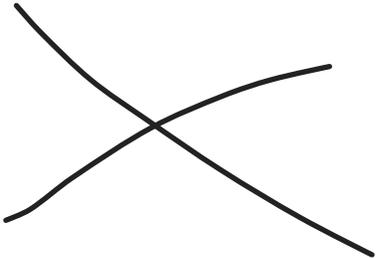
**p. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

A handwritten signature consisting of two intersecting lines forming an 'X' shape.

**Signature, President of the Board of Trustees**

A handwritten signature consisting of two intersecting curved lines forming an 'X' shape.

**Date**

2019/07/23

**Thank you.**



# Entry 2 NYS School Report Card Link

Last updated: 08/01/2019

---

## **EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**

**1. CHARTER AUTHORIZER (As of June 30th, 2019)**      SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

**2. NEW YORK STATE REPORT CARD**      <https://data.nysed.gov/profile.php?instid=80000076141>

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided.)



# Entry 4 Expenditures per Child

Last updated: 08/01/2019

## EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II Section Heading

### Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

#### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2018-19 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* [Audit Guide](#) available within the portal or on the NYSED website

at: <http://www.p12.nysed.gov/psc/regentsoversightplan/otherdocuments/auditguide2018.pdf>.

Line 1: Total Expenditures	16162842
Line 2: Year End FTE student enrollment	402
Line 3: Divide Line 1 by Line 2	40206

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2018 19 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

### Notes:

**The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:**

**<http://www.p12.nysed.gov/psc/AuditGuide.html>.**

**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	5447476
Line 2: Management and General Cost (Column)	3233692
Line 3: Sum of Line 1 and Line 2	861168
Line 5: Divide Line 3 by the Year End FTE student enrollment	21594

**Thank you.**



**GENERAL INSTRUCTIONS FOR  
ANNUAL BUDGET/QUARTERLY REPORT**

**TEMPLATE TABS**

**1- GRAY tab contains the Instructions**

<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter >" <b>Prior Year</b> " column may <i>initially</i> be completed based upon preliminary data, and <i>subsequently</i> adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >" <b>Prior Year</b> " column may <i>initially</i> be completed based upon preliminary data, and <i>subsequently</i> adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >" <b>Prior Year</b> " column may be <i>initially</i> completed based upon preliminary data, and <i>subsequently</i> adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

**CELL COLORS & GUIDANCE COMMENTS**

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District  
\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



**ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

**East Harlem Scholars Academy Charter School II**

**SCHOOL**

<b>Name:</b>	East Harlem Scholars Academy Charter School II
--------------	--

**CONTACT INFORMATION**

<b>Contact Name:</b>	Nyasha Manigault
<b>Contact Title:</b>	Director, Finance
<b>Contact Email:</b>	[REDACTED]
<b>Contact Phone:</b>	[REDACTED]

**REPORT PERIOD**

<b>Current Academic Year:</b>	2019-20
<b>Prior Academic Year:</b>	2018-19

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II  
2019-20**

**ENROLLMENT BY GRADES**

<b>GRADES</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
<b>INITIAL BUDGETED ENROLLMENT</b>	60	60	60	60	60	60	60	60
<b>TOTAL ENROLLMENT = 480</b>								

**ENROLLMENT BY DISTRICT**

	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
	<b>ACTUAL</b>	<b>TOTAL DISTRICTS/ENROLLMENT BY QUARTER</b>						
		<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
<b>NUMBER OF SCHOOL DISTRICTS ENROLLED:</b>	1	1	0	1	0	1	0	1
<b>NUMBER OF STUDENTS ENROLLED:</b>	403.63	480	0	480	0	480	0	480

*\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
	<b>2018-19</b>	<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment
<b>PRIMARY/OTHER</b>	<b>DISTRICT NAME(S)</b>	480		480		480		480
PRIMARY District	NYC CHANCELLOR'S OFFICE							
SECONDARY District	(Select from drop-down list) →							







**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II  
2019-20**

**STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")**

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

**\*NOTE:** Each quarter, the actual FTE should be reported.

ADMINISTRATIVE PERSONNEL FTE	
	PRIOR YEAR
	2018-19
	ACTUAL
Executive Management	3.9
Instructional Management	
Deans, Directors & Coordinators	8.0
CFO / Director of Finance	
Operation / Business Manager	4.0
Administrative Staff	0.4
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>16.3</b>

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
4.5		4.5		4.5		4.5	
		0.0		0.0		0.0	
8.5		8.5		8.5		8.5	
		0.0		0.0		0.0	
3.0		3.0		3.0		3.0	
0.4		0.4		0.4		0.4	
16.4	0.0	16.4	0.0	16.4	0.0	16.4	0.0

ACTUAL QUARTERLY FTE		
Q1	Q2	Q3
Actual	Actual	Actual
0.0	0.0	0.0

INSTRUCTIONAL PERSONNEL FTE	
	PRIOR YEAR
	2018-19
	ACTUAL
Teachers - Regular	20.0
Teachers - SPED	7.0
Substitute Teachers	1.0
Teaching Assistants	
Specialty Teachers	12.0
Aides	2.0
Therapists & Counselors	7.0
Other	
<b>TOTAL INSTRUCTIONAL</b>	<b>49.0</b>

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
25.0		25.0		25.0		25.0	
9.0		9.0		9.0		9.0	
1.5		1.5		1.5		1.5	
		0.0		0.0		0.0	
13.5		13.5		13.5		13.5	
2.0		2.0		2.0		2.0	
8.5		8.5		8.5		8.5	
0.0		0.0		0.0		0.0	
59.5	0.0	59.5	0.0	59.5	0.0	59.5	0.0

ACTUAL QUARTERLY FTE		
Q1	Q2	Q3
Actual	Actual	Actual
0.0	0.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	
	PRIOR YEAR
	2018-19
	ACTUAL
Nurse	
Librarian	
Custodian	
Security	
Other	
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>0.0</b>

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

ACTUAL QUARTERLY FTE		
Q1	Q2	Q3
Actual	Actual	Actual
0.0	0.0	0.0

<b>TOTAL PERSONNEL SERVICE FTE</b>	<b>65.3</b>
------------------------------------	-------------

75.9	0.0	75.9	0.0	75.9	0.0	75.9	0.0
------	-----	------	-----	------	-----	------	-----

0.0	0.0	0.0
-----	-----	-----

**SCHOLARS ACADEMY CHAF  
2019-20**

**PLAN - FULL TIME EQUIVALI**

**\*NOTE:** Enter the number of FTE positions in the "blue" cells. *Id be input.*

**\*NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE		Description of Assumptions
	<b>Q4</b>	
	<b>Actual</b>	
Executive Management		
Instructional Management		
Deans, Directors & Coordinators		
CFO / Director of Finance		
Operation / Business Manager		
Administrative Staff		
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0	

INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	<b>Q4</b>	
	<b>Actual</b>	
Teachers - Regular		
Teachers - SPED		
Substitute Teachers		
Teaching Assistants		
Specialty Teachers		
Aides		
Therapists & Counselors		
Other		
<b>TOTAL INSTRUCTIONAL</b>	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	<b>Q4</b>	
	<b>Actual</b>	
Nurse		
Librarian		
Custodian		
Security		
Other		
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0	

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0	
------------------------------------	-----	--

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**Budget / Operating Plan**  
**2019-20**

<b>Total Revenue</b>	<b>5,838,706</b>	<b>2,270,398</b>	-	-	<b>2,270,398</b>	-	-	<b>2,270,398</b>
<b>Total Expenses</b>	<b>5,985,986</b>	<b>2,351,366</b>	-	-	<b>2,351,366</b>	-	-	<b>2,351,366</b>
<b>Net Income</b>	<b>(147,280)</b>	<b>(80,968)</b>	-	-	<b>(80,968)</b>	-	-	<b>(80,968)</b>
<b>Actual Student Enrollment</b>	<b>404</b>	<b>480</b>	-	-	<b>480</b>	-	-	<b>480</b>

	Prior Year Actual 2018-19 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31 Original Budget
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	

**REVENUE**

**REVENUES FROM STATE SOURCES**

2019-20

**Per Pupil Revenue**

Per Pupil Rate

**\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter will be replaced with the original budget.**

	PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%
Allocate Per Pupil Revenue by Quarter								
NYC CHANCELLOR'S OFFICE	16,150	4,563,295	1,938,000	-	-	1,938,000	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	16,150	4,563,295	1,938,000	-	-	1,938,000	-	-
Special Education Revenue		732,158	233,781			233,781		233,781
Grants								
Stimulus								
DYCD (Department of Youth and Community Development)								
Other		3,186	12,677			12,677		12,677
NYC DoE Rental Assistance								
Other								
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>5,298,639</b>	<b>2,184,458</b>			<b>2,184,458</b>		<b>2,184,458</b>

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs		32,316	11,233			11,233		11,233
Title I		120,426	50,827			50,827		50,827
Title Funding - Other		50,739	13,269			13,269		13,269
School Food Service (Free Lunch)		173,647	-			-		-
Grants								

EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II								
Budget / Operating Plan								
2019-20								
	5,838,706	2,270,398	-	-	2,270,398	-	-	2,270,398
Total Revenue								
Total Expenses								
Net Income								
Actual Student Enrollment								
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2018-19	Original	Revised	Variance	Original	Revised	Variance	Original
	Revenue Per	Budget	Budget		Budget	Budget		Budget
	Pupil							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-	-		-	-
Other				-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	377,128	75,329	-	-	75,329	-	-	75,329
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations	6,250			-			-	
Fundraising	50,000			-			-	
Erate Reimbursement	98,723	10,585		-	10,585		-	10,585
Earnings on Investments	-	-		-	-		-	-
Interest Income	-	26		-	26		-	26
Food Service (Income from meals)	-	-		-	-		-	-
Text Book	-	-		-	-		-	-
OTHER	<u>7,966</u>	-		-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	162,938	10,611	-	-	10,611	-	-	10,611
<b>TOTAL REVENUE</b>	<b>5,838,706</b>	<b>2,270,398</b>	-	-	<b>2,270,398</b>	-	-	<b>2,270,398</b>

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**Budget / Operating Plan**  
**2019-20**

<b>Total Revenue</b>	<b>5,838,706</b>	<b>2,270,398</b>	-	-	<b>2,270,398</b>	-	-	<b>2,270,398</b>
<b>Total Expenses</b>	<b>5,985,986</b>	<b>2,351,366</b>	-	-	<b>2,351,366</b>	-	-	<b>2,351,366</b>
<b>Net Income</b>	<b>(147,280)</b>	<b>(80,968)</b>	-	-	<b>(80,968)</b>	-	-	<b>(80,968)</b>
<b>Actual Student Enrollment</b>	<b>404</b>	<b>480</b>	-	-	<b>480</b>	-	-	<b>480</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>2018-19</b>	<b>Original</b>	<b>Revised</b>	<b>Variance</b>	<b>Original</b>	<b>Revised</b>	<b>Variance</b>	<b>Original</b>
	<b>Revenue Per Pupil</b>	<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>		<b>Budget</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No. of Positions

Executive Management	4.53	355,185	134,589	-	134,589	-	-	134,589
Instructional Management	-	-	-	-	-	-	-	-
Deans, Directors & Coordinators	8.50	423,010	196,113	-	196,113	-	-	196,113
CFO / Director of Finance	-	-	-	-	-	-	-	-
Operation / Business Manager	3.00	139,685	36,983	-	36,983	-	-	36,983
Administrative Staff	0.42	11,270	6,340	-	6,340	-	-	6,340
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>16.45</b>	<b>929,149</b>	<b>374,025</b>	<b>-</b>	<b>374,025</b>	<b>-</b>	<b>-</b>	<b>374,025</b>

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	25.00	1,426,288	419,264	-	419,264	-	-	419,264
Teachers - SPED	9.00	125,431	157,556	-	157,556	-	-	157,556
Substitute Teachers	1.50	48,402	18,750	-	18,750	-	-	18,750
Teaching Assistants	-	-	-	-	-	-	-	-
Specialty Teachers	13.50	608,717	251,672	-	251,672	-	-	251,672
Aides	2.00	99,083	21,131	-	21,131	-	-	21,131
Therapists & Counselors	8.50	310,231	155,511	-	155,511	-	-	155,511
Other	-	81,033	40,723	-	40,723	-	-	40,723
<b>TOTAL INSTRUCTIONAL</b>	<b>59.50</b>	<b>2,699,185</b>	<b>1,064,608</b>	<b>-</b>	<b>1,064,608</b>	<b>-</b>	<b>-</b>	<b>1,064,608</b>

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>							

**SUBTOTAL PERSONNEL SERVICE COSTS**

	75.95	3,628,334	1,438,632	-	1,438,632	-	-	1,438,632
<b>PAYROLL TAXES AND BENEFITS</b>								
Payroll Taxes		342,813	134,272	-	134,272	-	-	134,272
Fringe / Employee Benefits		399,118	126,589	-	126,589	-	-	126,589

		EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II Budget / Operating Plan 2019-20							
		5,838,706	2,270,398	-	-	2,270,398	-	-	2,270,398
<b>Total Revenue</b>									
<b>Total Expenses</b>									
<b>Net Income</b>									
<b>Actual Student Enrollment</b>									
		Prior Year Actual 2018-19 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
			Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Retirement / Pension		42,424	32,876		-	32,876		-	32,876
TOTAL PAYROLL TAXES AND BENEFITS		784,355	293,738		-	293,738		-	293,738
<b>TOTAL PERSONNEL SERVICE COSTS</b>									
	75.95	4,412,689	1,732,370		-	1,732,370		-	1,732,370
<b>CONTRACTED SERVICES</b>									
Accounting / Audit		11,250	8,500		-	8,500		-	8,500
Legal		3,206	824		-	824		-	824
Management Company Fee		-			-	-		-	-
Nurse Services		-			-	-		-	-
Food Service / School Lunch		-			-	-		-	-
Payroll Services		7,629	2,089		-	2,089		-	2,089
Special Ed Services		25,000	8,000		-	8,000		-	8,000
Titlement Services (i.e. Title I)		-	-		-	-		-	-
Other Purchased / Professional / Consulting		571,533	261,105		-	261,105		-	261,105
<b>TOTAL CONTRACTED SERVICES</b>		618,618	280,518		-	280,518		-	280,518

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**Budget / Operating Plan**  
**2019-20**

	5,838,706	2,270,398	-	-	2,270,398	-	-	2,270,398
<b>Total Revenue</b>								
<b>Total Expenses</b>								
<b>Net Income</b>								
<b>Actual Student Enrollment</b>								
	Prior Year Actual 2018-19 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
<b>SCHOOL OPERATIONS</b>								
Board Expenses	-	-		-	-		-	-
Classroom / Teaching Supplies & Materials	54,700	32,843		-	32,843		-	32,843
Special Ed Supplies & Materials	430	3,750		-	3,750		-	3,750
Textbooks / Workbooks	8,328	16,264		-	16,264		-	16,264
Supplies & Materials other	4,717	750		-	750		-	750
Equipment / Furniture	67,833	19,120		-	19,120		-	19,120
Telephone	12,907	4,022		-	4,022		-	4,022
Technology	95,448	27,296		-	27,296		-	27,296
Student Testing & Assessment	13,706	875		-	875		-	875
Field Trips	50,626	15,000		-	15,000		-	15,000
Transportation (student)	-			-	-		-	-
Student Services - other	50,449	20,793		-	20,793		-	20,793
Office Expense	64,383	18,875		-	18,875		-	18,875
Staff Development	90,928	32,348		-	32,348		-	32,348
Staff Recruitment	33,116	100		-	100		-	100
Student Recruitment / Marketing	3,571	-		-	-		-	-
School Meals / Lunch	198,765	-		-	-		-	-
Travel (Staff)	3,906	250		-	250		-	250
Fundraising	-	-		-	-		-	-
Other	38,801	92,224		-	92,224		-	92,224
<b>TOTAL SCHOOL OPERATIONS</b>	792,614	284,509	-	-	284,509	-	-	284,509
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance	17,731	13,909		-	13,909		-	13,909
Janitorial	-	-		-	-		-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-		-	-		-	-
Repairs & Maintenance	47,094	21,000		-	21,000		-	21,000
Equipment / Furniture	-	-		-	-		-	-
Security	-	-		-	-		-	-
Utilities	-	-		-	-		-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	64,825	34,909	-	-	34,909	-	-	34,909
<b>DEPRECIATION &amp; AMORTIZATION</b>	97,240	19,059		-	19,059		-	19,059
<b>RESERVES / CONTINGENCY</b>	-	-		-	-		-	-
<b>DEFERRED RENT</b>	-	-		-	-		-	-

EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II									
Budget / Operating Plan									
2019-20									
	5,838,706	2,270,398	-	-	2,270,398	-	-	2,270,398	
Total Revenue									
Total Expenses									
Net Income									
Actual Student Enrollment									
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C	
	2018-19	Original	Revised	Variance	Original	Revised	Variance	Original	
	Revenue Per Pupil	Budget	Budget		Budget	Budget		Budget	
<b>TOTAL EXPENSES</b>	<b>5,985,986</b>	<b>2,351,366</b>	<b>-</b>	<b>-</b>	<b>2,351,366</b>	<b>-</b>	<b>-</b>	<b>2,351,366</b>	
<b>NET INCOME</b>	<b>(147,280)</b>	<b>(80,968)</b>	<b>-</b>	<b>-</b>	<b>(80,968)</b>	<b>-</b>	<b>-</b>	<b>(80,968)</b>	





<b>Total Revenue</b>	-	-	<b>2,468,998</b>	-	-
<b>Total Expenses</b>	-	-	<b>2,351,366</b>	-	-
<b>Net Income</b>	-	-	<b>117,632</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>480</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Charter School Program (CSP) Planning & Implementation		-			-
Other		-	-		-
Other		-	-		-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	75,329	-	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations		-	98,600		-
Fundraising		-	100,000		-
Erate Reimbursement		-	10,585		-
Earnings on Investments		-	-		-
Interest Income		-	26		-
Food Service (Income from meals)		-	-		-
Text Book		-	-		-
OTHER		-	-		-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	209,211	-	-
<b>TOTAL REVENUE</b>	-	-	<b>2,468,998</b>	-	-

		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
<b>Total Revenue</b>		-	-	2,468,998	-	-
<b>Total Expenses</b>		-	-	2,351,366	-	-
<b>Net Income</b>		-	-	117,632	-	-
<b>Actual Student Enrollment</b>		-	-	480	-	-
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions				
Executive Management	4.53		-	134,589		-
Instructional Management	-		-	-		-
Deans, Directors & Coordinators	8.50		-	196,113		-
CFO / Director of Finance	-		-	-		-
Operation / Business Manager	3.00		-	36,983		-
Administrative Staff	0.42		-	6,340		-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>16.45</b>	-	-	374,025	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	25.00		-	419,264		-
Teachers - SPED	9.00		-	157,556		-
Substitute Teachers	1.50		-	18,750		-
Teaching Assistants	-		-	-		-
Specialty Teachers	13.50		-	251,672		-
Aides	2.00		-	21,131		-
Therapists & Counselors	8.50		-	155,511		-
Other	-		-	40,723		-
<b>TOTAL INSTRUCTIONAL</b>	<b>59.50</b>	-	-	1,064,608	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-		-			-
Librarian	-		-			-
Custodian	-		-			-
Security	-		-			-
Other	-		-			-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>	-	-	-	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>		-	-	1,438,632	-	-
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes			-	134,272		-
Fringe / Employee Benefits			-	126,589		-

<b>Total Revenue</b>		-	-	<b>2,468,998</b>	-	-
<b>Total Expenses</b>		-	-	<b>2,351,366</b>	-	-
<b>Net Income</b>		-	-	<b>117,632</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>480</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Retirement / Pension			=	32,876		=
TOTAL PAYROLL TAXES AND BENEFITS		-	-	293,738	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>		-	-	1,732,370	-	-
<b>CONTRACTED SERVICES</b>						
Accounting / Audit			-	8,500		-
Legal			-	824		-
Management Company Fee			-	-		-
Nurse Services			-	-		-
Food Service / School Lunch			-	-		-
Payroll Services			-	2,089		-
Special Ed Services			-	8,000		-
Titlement Services (i.e. Title I)			-	-		-
Other Purchased / Professional / Consulting			=	261,105		=
<b>TOTAL CONTRACTED SERVICES</b>		-	-	280,518	-	-

<b>Total Revenue</b>	-	-	<b>2,468,998</b>	-	-
<b>Total Expenses</b>	-	-	<b>2,351,366</b>	-	-
<b>Net Income</b>	-	-	<b>117,632</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>480</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses		-	-		-
Classroom / Teaching Supplies & Materials		-	32,843		-
Special Ed Supplies & Materials		-	3,750		-
Textbooks / Workbooks		-	16,264		-
Supplies & Materials other		-	750		-
Equipment / Furniture		-	19,120		-
Telephone		-	4,022		-
Technology		-	27,296		-
Student Testing & Assessment		-	875		-
Field Trips		-	15,000		-
Transportation (student)		-	-		-
Student Services - other		-	20,793		-
Office Expense		-	18,875		-
Staff Development		-	32,348		-
Staff Recruitment		-	100		-
Student Recruitment / Marketing		-	-		-
School Meals / Lunch		-	-		-
Travel (Staff)		-	250		-
Fundraising		-	-		-
Other		-	92,224		-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	<b>284,509</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		-	13,909		-
Janitorial		-	-		-
Building and Land Rent / Lease / Facility Finance Interest		-	-		-
Repairs & Maintenance		-	21,000		-
Equipment / Furniture		-	-		-
Security		-	-		-
Utilities		-	-		-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	<b>34,909</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		-	<b>19,059</b>		-
<b>RESERVES / CONTINGENCY</b>		-	-		-
<b>DEFERRED RENT</b>		-	-		-

<b>Total Revenue</b>	-	-	<b>2,468,998</b>	-	-
<b>Total Expenses</b>	-	-	<b>2,351,366</b>	-	-
<b>Net Income</b>	-	-	<b>117,632</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>480</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>TOTAL EXPENSES</b>	-	-	<b>2,351,366</b>	-	-
<b>NET INCOME</b>	-	-	<b>117,632</b>	-	-

<b>Total Revenue</b>	-	-	<b>2,468,998</b>	-	-
<b>Total Expenses</b>	Quarter - 1/1 - 3/31	-	<b>2,351,366</b>	-	-
<b>Net Income</b>	-	-	<b>117,632</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>480</b>	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
<b>Number of Districts:</b>	-	-	<b>1</b>	-	-
NYC CHANCELLOR'S OFFICE	-	-	<b>480</b>	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	-	<b>480</b>	-	-
<b>REVENUE PER PUPIL</b>	-	-	<b>5,144</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	-	<b>4,899</b>	-	-

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II  
Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	<b>9,280,192</b>	<b>9,280,192</b>	<b>-</b>	<b>3,441,486</b>	<b>3,441,486</b>
<b>Total Expenses</b>	<b>9,405,462</b>	<b>9,405,462</b>	<b>-</b>	<b>(3,419,476)</b>	<b>(3,419,476)</b>
<b>Net Income</b>	<b>(125,270)</b>	<b>(125,270)</b>	<b>-</b>	<b>22,010</b>	<b>22,010</b>
<b>Actual Student Enrollment</b>					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**REVENUE**

**REVENUES FROM STATE SOURCES**

2019-20

**Per Pupil Revenue**

Per Pupil Rate

NYC CHANCELLOR'S OFFICE	16,150	7,752,000	7,752,000	-	3,188,705	3,188,705
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	16,150	7,752,000	7,752,000	-	3,188,705	3,188,705
Special Education Revenue		935,124	935,124	-	202,966	202,966
Grants						
Stimulus		-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-
Other		50,708	50,708	-	47,522	47,522
NYC DoE Rental Assistance		-	-	-	-	-
Other		-	-	-	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>8,737,832</b>	<b>8,737,832</b>	<b>-</b>	<b>3,439,192</b>	<b>3,439,192</b>
<b>REVENUE FROM FEDERAL FUNDING</b>						
IDEA Special Needs		44,932	44,932	-	12,616	12,616
Title I		203,308	203,308	-	82,882	82,882
Title Funding - Other		53,077	53,077	-	2,338	2,338
School Food Service (Free Lunch)		-	-	-	(173,647)	(173,647)
Grants						

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II  
Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	<b>9,280,192</b>	<b>9,280,192</b>	<b>-</b>	<b>3,441,486</b>	<b>3,441,486</b>
<b>Total Expenses</b>	<b>9,405,462</b>	<b>9,405,462</b>	<b>-</b>	<b>(3,419,476)</b>	<b>(3,419,476)</b>
<b>Net Income</b>	<b>(125,270)</b>	<b>(125,270)</b>	<b>-</b>	<b>22,010</b>	<b>22,010</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	<b>301,317</b>	<b>301,317</b>	<b>-</b>	<b>(75,811)</b>	<b>(75,811)</b>
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	98,600	98,600	-	92,350	92,350
Fundraising	100,000	100,000	-	50,000	50,000
Erate Reimbursement	42,340	42,340	-	(56,383)	(56,383)
Earnings on Investments	-	-	-	-	-
Interest Income	104	104	-	104	104
Food Service (Income from meals)	-	-	-	-	-
Text Book	-	-	-	-	-
OTHER	-	-	-	(7,966)	(7,966)
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	<b>241,043</b>	<b>241,043</b>	<b>-</b>	<b>78,105</b>	<b>78,105</b>
<b>TOTAL REVENUE</b>	<b>9,280,192</b>	<b>9,280,192</b>	<b>-</b>	<b>3,441,486</b>	<b>3,441,486</b>

**DESCRIPTION OF ASSUMPTIONS**

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	<b>9,280,192</b>	<b>9,280,192</b>	<b>-</b>	<b>3,441,486</b>	<b>3,441,486</b>
<b>Total Expenses</b>	<b>9,405,462</b>	<b>9,405,462</b>	<b>-</b>	<b>(3,419,476)</b>	<b>(3,419,476)</b>
<b>Net Income</b>	<b>(125,270)</b>	<b>(125,270)</b>	<b>-</b>	<b>22,010</b>	<b>22,010</b>
<b>Actual Student Enrollment</b>					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No. of Positions

Executive Management	4.53	538,355	538,355	-	(183,171)	(183,171)
Instructional Management	-	-	-	-	-	-
Deans, Directors & Coordinators	8.50	784,451	784,451	-	(361,441)	(361,441)
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	3.00	147,932	147,932	-	(8,247)	(8,247)
Administrative Staff	0.42	25,360	25,360	-	(14,090)	(14,090)
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>16.45</b>	<b>1,496,098</b>	<b>1,496,098</b>	<b>-</b>	<b>(566,949)</b>	<b>(566,949)</b>

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	25.00	1,677,058	1,677,058	-	(250,770)	(250,770)
Teachers - SPED	9.00	630,224	630,224	-	(504,793)	(504,793)
Substitute Teachers	1.50	75,000	75,000	-	(26,598)	(26,598)
Teaching Assistants	-	-	-	-	-	-
Specialty Teachers	13.50	1,006,687	1,006,687	-	(397,970)	(397,970)
Aides	2.00	84,524	84,524	-	14,559	14,559
Therapists & Counselors	8.50	622,044	622,044	-	(311,813)	(311,813)
Other	-	162,894	162,894	-	(81,861)	(81,861)
<b>TOTAL INSTRUCTIONAL</b>	<b>59.50</b>	<b>4,258,431</b>	<b>4,258,431</b>	<b>-</b>	<b>(1,559,245)</b>	<b>(1,559,245)</b>

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**SUBTOTAL PERSONNEL SERVICE COSTS**

75.95	5,754,529	5,754,529	-	(2,126,195)	(2,126,195)
-------	-----------	-----------	---	-------------	-------------

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		537,089	537,089	-	(194,275)	(194,275)
Fringe / Employee Benefits		506,357	506,357	-	(107,239)	(107,239)

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	<b>9,280,192</b>	<b>9,280,192</b>	<b>-</b>	<b>3,441,486</b>	<b>3,441,486</b>
<b>Total Expenses</b>	<b>9,405,462</b>	<b>9,405,462</b>	<b>-</b>	<b>(3,419,476)</b>	<b>(3,419,476)</b>
<b>Net Income</b>	<b>(125,270)</b>	<b>(125,270)</b>	<b>-</b>	<b>22,010</b>	<b>22,010</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
Retirement / Pension	<u>131,505</u>	<u>131,505</u>	-	<u>(89,081)</u>	<u>(89,081)</u>
TOTAL PAYROLL TAXES AND BENEFITS	1,174,951	1,174,951	-	(390,596)	(390,596)
<b>TOTAL PERSONNEL SERVICE COSTS</b>	6,929,480	6,929,480	-	(2,516,791)	(2,516,791)
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	34,000	34,000	-	(22,750)	(22,750)
Legal	3,297	3,297	-	(91)	(91)
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-
Payroll Services	8,354	8,354	-	(725)	(725)
Special Ed Services	32,000	32,000	-	(7,000)	(7,000)
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	<u>1,044,422</u>	<u>1,044,422</u>	-	<u>(472,889)</u>	<u>(472,889)</u>
<b>TOTAL CONTRACTED SERVICES</b>	1,122,073	1,122,073	-	(503,455)	(503,455)

75.95

**DESCRIPTION OF ASSUMPTIONS**

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	<b>9,280,192</b>	<b>9,280,192</b>	<b>-</b>	<b>3,441,486</b>	<b>3,441,486</b>
<b>Total Expenses</b>	<b>9,405,462</b>	<b>9,405,462</b>	<b>-</b>	<b>(3,419,476)</b>	<b>(3,419,476)</b>
<b>Net Income</b>	<b>(125,270)</b>	<b>(125,270)</b>	<b>-</b>	<b>22,010</b>	<b>22,010</b>
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	131,371	131,371	-	(76,671)	(76,671)
Special Ed Supplies & Materials	15,000	15,000	-	(14,570)	(14,570)
Textbooks / Workbooks	65,057	65,057	-	(56,729)	(56,729)
Supplies & Materials other	3,000	3,000	-	1,717	1,717
Equipment / Furniture	76,480	76,480	-	(8,647)	(8,647)
Telephone	16,088	16,088	-	(3,181)	(3,181)
Technology	109,182	109,182	-	(13,734)	(13,734)
Student Testing & Assessment	3,500	3,500	-	10,206	10,206
Field Trips	60,000	60,000	-	(9,374)	(9,374)
Transportation (student)	-	-	-	-	-
Student Services - other	83,172	83,172	-	(32,722)	(32,722)
Office Expense	75,500	75,500	-	(11,117)	(11,117)
Staff Development	129,393	129,393	-	(38,465)	(38,465)
Staff Recruitment	400	400	-	32,716	32,716
Student Recruitment / Marketing	-	-	-	3,571	3,571
School Meals / Lunch	-	-	-	198,765	198,765
Travel (Staff)	1,000	1,000	-	2,906	2,906
Fundraising	-	-	-	-	-
Other	368,895	368,895	-	(330,094)	(330,094)
<b>TOTAL SCHOOL OPERATIONS</b>	<b>1,138,038</b>	<b>1,138,038</b>	<b>-</b>	<b>(345,424)</b>	<b>(345,424)</b>

**FACILITY OPERATION & MAINTENANCE**

Insurance	55,636	55,636	-	(37,905)	(37,905)
Janitorial	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-
Repairs & Maintenance	84,000	84,000	-	(36,906)	(36,906)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	-	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>139,636</b>	<b>139,636</b>	<b>-</b>	<b>(74,811)</b>	<b>(74,811)</b>

**DEPRECIATION & AMORTIZATION**

	76,235	76,235	-	21,005	21,005
--	--------	--------	---	--------	--------

**RESERVES / CONTINGENCY**

	-	-	-	-	-
--	---	---	---	---	---

**DEFERRED RENT**

	-	-	-	-	-
--	---	---	---	---	---

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II  
Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	9,280,192	9,280,192	-	3,441,486	3,441,486
<b>Total Expenses</b>	9,405,462	9,405,462	-	(3,419,476)	(3,419,476)
<b>Net Income</b>	(125,270)	(125,270)	-	22,010	22,010
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>TOTAL EXPENSES</b>	<u>9,405,462</u>	<u>9,405,462</u>	-	<u>(3,419,476)</u>	<u>(3,419,476)</u>
<b>NET INCOME</b>	<u>(125,270)</u>	<u>(125,270)</u>	-	<u>22,010</u>	<u>22,010</u>

**DESCRIPTION OF ASSUMPTIONS**

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II  
Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	9,280,192	9,280,192	-	3,441,486	3,441,486
<b>Total Expenses</b>	9,405,462	9,405,462	-	(3,419,476)	(3,419,476)
<b>Net Income</b>	(125,270)	(125,270)	-	22,010	22,010
<b>Actual Student Enrollment</b>					

**Total Year**

**VARIANCE**

<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
----------------------------	---------------------------	-----------------	--	---

**DESCRIPTION OF ASSUMPTIONS**

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

**Number of Districts:**

NYC CHANCELLOR'S OFFICE

- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 
- 

ALL OTHER School Districts: ( Weighted Avg )

**TOTAL ENROLLMENT**

**REVENUE PER PUPIL**

**EXPENSES PER PUPIL**

EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II									
Budget / Operating Plan									
2019-20									
	5,838,706	2,270,398	-	-	2,270,398	-	-	2,270,398	
Total Revenue									
Total Expenses									
Net Income									
Actual Student Enrollment									
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q	
	2018-19	Original	Revised	Variance	Original	Revised	Variance	Original	
	Revenue Per	Budget	Budget		Budget	Budget		Budget	
	Pupil								
<b>CASH FLOW ADJUSTMENTS</b>									
OPERATING ACTIVITIES <i>{enter descriptions below}</i>									
Example - Add Back Depreciation	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Operating Activities	-	-	-	-	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>									
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Investment Activities	-	-	-	-	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>									
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Financing Activities	-	-	-	-	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-	-	-	-	-
<b>NET INCOME</b>	(147,280)	(80,968)	-	-	(80,968)	-	-	(80,968)	
<b>Beginning Cash Balance</b>	-	(147,280)	-	-	(228,248)	-	-	(309,215)	
<b>ENDING CASH BALANCE</b>	(147,280)	(228,248)	-	-	(309,215)	-	-	(390,183)	

<b>Total Revenue</b>	-	-	<b>2,468,998</b>	-	-
<b>Total Expenses</b>	-	-	<b>2,351,366</b>	-	-
<b>Net Income</b>	-	-	<b>117,632</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>480</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-
<b>NET INCOME</b>	-	-	<b>117,632</b>	-	-
<b>Beginning Cash Balance</b>	-	-	<b>(390,183)</b>	-	-
<b>ENDING CASH BALANCE</b>	-	-	<b>(272,550)</b>	-	-

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	9,280,192	9,280,192	-	3,441,486	3,441,486
<b>Total Expenses</b>	9,405,462	9,405,462	-	(3,419,476)	(3,419,476)
<b>Net Income</b>	(125,270)	(125,270)	-	22,010	22,010
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-
<b>NET INCOME</b>	<b>(125,270)</b>	<b>(125,270)</b>	-	<b>22,010</b>	<b>22,010</b>
<b>Beginning Cash Balance</b>	<b>(147,280)</b>	<b>(147,280)</b>	-	<b>(147,280)</b>	<b>(147,280)</b>
<b>ENDING CASH BALANCE</b>	<b>(272,550)</b>	<b>(272,550)</b>	-	<b>(125,270)</b>	<b>(125,270)</b>

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**

DO NOT ENTER BALANCE SHEET DATA ON THIS  
TEMPLATE

**BALANCE SHEET**

**2019-20**

Balance sheet data should for the Ed Corp:  
East Harlem Scholars Academy Charter School (Combined)  
should be entered on the template for  
East Harlem Scholars Academy Charter School.

Prior Year	Q1	Q2	Q3	Q4
2018-19	As of 9/30	As of 12/31	As of 3/31	As of 6/30
<b>ASSETS</b>				
<b>CURRENT ASSETS</b>				
Cash and cash equivalents	-	-	-	-
Grants and contracts receivable	-	-	-	-
Accounts receivables	-	-	-	-
Prepaid Expenses	-	-	-	-
Contributions and other receivables	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-
<b>PROPERTY, BUILDING AND EQUIPMENT, net</b>	-	-	-	-
<b>OTHER ASSETS</b>	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-
<b>LIABILITIES AND NET ASSETS</b>				
<b>CURRENT LIABILITIES</b>				
Accounts payable and accrued expenses	-	-	-	-
Accrued payroll and benefits	-	-	-	-
Deferred Revenue	-	-	-	-
Current maturities of long-term debt	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-
Other	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-
<b>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</b>	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-
<b>NET ASSETS</b>				
Unrestricted	-	-	-	-
Temporarily restricted	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-



**EAST HARLEM SCHOLARS ACADEMY CI**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	-	2,270,398	-	-	2,270,398	-	-
<b>Total Expenses</b>	-	2,351,366	-	-	2,351,366	-	-
<b>Net Income</b>	-	(80,968)	-	-	(80,968)	-	-
<b>Actual Student Enrollment</b>	-	480	-	-	480	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>						
Other	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	75,329	-	-	75,329	-	-
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations		-	-		-	-	
Fundraising		-	-		-	-	
Erate Reimbursement		10,585	-		10,585	-	
Earnings on Investments		-	-		-	-	
Interest Income		26	-		26	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	10,611	-	-	10,611	-	-
<b>TOTAL REVENUE</b>	-	<b>2,270,398</b>	-	-	<b>2,270,398</b>	-	-

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2019-20**

<b>Total Revenue</b>	-	2,270,398	-	-	2,270,398	-	-
<b>Total Expenses</b>	-	2,351,366	-	-	2,351,366	-	-
<b>Net Income</b>	-	(80,968)	-	-	(80,968)	-	-
<b>Actual Student Enrollment</b>	-	480	-	-	480	-	-

	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

	Quarter 0 No. of Positions						
<b>EXPENSES</b>							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>							
Executive Management	-	134,589	-	-	134,589	-	-
Instructional Management	-	-	-	-	-	-	-
Deans, Directors & Coordinators	-	196,113	-	-	196,113	-	-
CFO / Director of Finance	-	-	-	-	-	-	-
Operation / Business Manager	-	36,983	-	-	36,983	-	-
Administrative Staff	-	6,340	-	-	6,340	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	374,025	-	-	374,025	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	-	419,264	-	-	419,264	-	-
Teachers - SPED	-	157,556	-	-	157,556	-	-
Substitute Teachers	-	18,750	-	-	18,750	-	-
Teaching Assistants	-	-	-	-	-	-	-
Specialty Teachers	-	251,672	-	-	251,672	-	-
Aides	-	21,131	-	-	21,131	-	-
Therapists & Counselors	-	155,511	-	-	155,511	-	-
Other	-	40,723	-	-	40,723	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	1,064,608	-	-	1,064,608	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	-	-	-	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	1,438,632	-	-	1,438,632	-	-
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		134,272	-		134,272	-	
Fringe / Employee Benefits		126,589	-		126,589	-	
Retirement / Pension		32,876	-		32,876	-	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		293,738	-		293,738	-	
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	1,732,370	-	-	1,732,370	-	-

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	-	2,270,398	-	-	2,270,398	-	-
<b>Total Expenses</b>	-	2,351,366	-	-	2,351,366	-	-
<b>Net Income</b>	-	(80,968)	-	-	(80,968)	-	-
<b>Actual Student Enrollment</b>	-	480	-	-	480	-	-

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<b>CONTRACTED SERVICES</b>						
Accounting / Audit		8,500	-		8,500	-	
Legal		824	-		824	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		2,089	-		2,089	-	
Special Ed Services		8,000	-		8,000	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		261,105	-		261,105	-	
<b>TOTAL CONTRACTED SERVICES</b>	-	280,518	-	-	280,518	-	-

**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	-	2,270,398	-	-	2,270,398	-	-
<b>Total Expenses</b>	-	2,351,366	-	-	2,351,366	-	-
<b>Net Income</b>	-	(80,968)	-	-	(80,968)	-	-
<b>Actual Student Enrollment</b>	-	480	-	-	480	-	-

	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

**SCHOOL OPERATIONS**

Board Expenses		-	-		-	-	
Classroom / Teaching Supplies & Materials		32,843	-		32,843	-	
Special Ed Supplies & Materials		3,750	-		3,750	-	
Textbooks / Workbooks		16,264	-		16,264	-	
Supplies & Materials other		750	-		750	-	
Equipment / Furniture		19,120	-		19,120	-	
Telephone		4,022	-		4,022	-	
Technology		27,296	-		27,296	-	
Student Testing & Assessment		875	-		875	-	
Field Trips		15,000	-		15,000	-	
Transportation (student)		-	-		-	-	
Student Services - other		20,793	-		20,793	-	
Office Expense		18,875	-		18,875	-	
Staff Development		32,348	-		32,348	-	
Staff Recruitment		100	-		100	-	
Student Recruitment / Marketing		-	-		-	-	
School Meals / Lunch		-	-		-	-	
Travel (Staff)		250	-		250	-	
Fundraising		-	-		-	-	
Other		<u>92,224</u>	<u>-</u>		<u>92,224</u>	<u>-</u>	
<b>TOTAL SCHOOL OPERATIONS</b>		<b>- 284,509</b>	<b>-</b>		<b>- 284,509</b>	<b>-</b>	

**FACILITY OPERATION & MAINTENANCE**

Insurance		13,909	-		13,909	-	
Janitorial		-	-		-	-	
Building and Land Rent / Lease / Facility Finance Interest		-	-		-	-	
Repairs & Maintenance		21,000	-		21,000	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		-	-		-	-	
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>		<b>- 34,909</b>	<b>-</b>		<b>- 34,909</b>	<b>-</b>	

**DEPRECIATION & AMORTIZATION**

<b>RESERVES / CONTINGENCY</b>		19,059	-		19,059	-	
<b>DEFERRED RENT</b>		-	-		-	-	

**EAST HARLEM SCHOLARS ACADEMY CI**  
**Budget / Operating Plan**

2019-20

<b>Total Revenue</b>	-	2,270,398	-	-	2,270,398	-	-
<b>Total Expenses</b>	-	2,351,366	-	-	2,351,366	-	-
<b>Net Income</b>	-	(80,968)	-	-	(80,968)	-	-
<b>Actual Student Enrollment</b>	-	480	-	-	480	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>TOTAL EXPENSES</b>	-	2,351,366	-	-	2,351,366	-	-
<b>NET INCOME</b>	-	(80,968)	-	-	(80,968)	-	-





**HARTER SCHOOL II**  
**n**

<b>Total Revenue</b>	<b>2,270,398</b>	-	-	<b>2,468,998</b>	-
<b>Total Expenses</b>	<b>2,351,366</b>	-	-	<b>2,351,366</b>	-
<b>Net Income</b>	<b>(80,968)</b>	-	-	<b>117,632</b>	-
<b>Actual Student Enrollment</b>	<b>480</b>	-	-	<b>480</b>	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current</b>			<b>Current</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Budget</b>	<b>Variance</b>
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	75,329	-	-	75,329	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	-	-		98,600	-
Fundraising	-	-		100,000	-
Erate Reimbursement	10,585	-		10,585	-
Earnings on Investments	-	-		-	-
Interest Income	26	-		26	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		-	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	10,611	-	-	209,211	-
<b>TOTAL REVENUE</b>	<b>2,270,398</b>	<b>-</b>	<b>-</b>	<b>2,468,998</b>	<b>-</b>

**HARTER SCHOOL II**

n

<b>Total Revenue</b>	2,270,398	-	-	2,468,998	-
<b>Total Expenses</b>	2,351,366	-	-	2,351,366	-
<b>Net Income</b>	(80,968)	-	-	117,632	-
<b>Actual Student Enrollment</b>	480	-	-	480	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	Quarter 0 No. of Positions				
Executive Management	-	134,589	-	134,589	-
Instructional Management	-	-	-	-	-
Deans, Directors & Coordinators	-	196,113	-	196,113	-
CFO / Director of Finance	-	-	-	-	-
Operation / Business Manager	-	36,983	-	36,983	-
Administrative Staff	-	6,340	-	6,340	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	374,025	-	374,025	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	419,264	-	419,264	-
Teachers - SPED	-	157,556	-	157,556	-
Substitute Teachers	-	18,750	-	18,750	-
Teaching Assistants	-	-	-	-	-
Specialty Teachers	-	251,672	-	251,672	-
Aides	-	21,131	-	21,131	-
Therapists & Counselors	-	155,511	-	155,511	-
Other	-	40,723	-	40,723	-
<b>TOTAL INSTRUCTIONAL</b>	-	1,064,608	-	1,064,608	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	-	-	-	-
Security	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	-	-	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		134,272	-	134,272	-
Fringe / Employee Benefits		126,589	-	126,589	-
Retirement / Pension		32,876	-	32,876	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		293,738	-	293,738	-

**TOTAL PERSONNEL SERVICE COSTS**

	-	1,732,370	-	1,732,370	-
--	---	-----------	---	-----------	---

**HARTER SCHOOL II**

n

<b>Total Revenue</b>	2,270,398	-	-	2,468,998	-
<b>Total Expenses</b>	2,351,366	-	-	2,351,366	-
<b>Net Income</b>	(80,968)	-	-	117,632	-
<b>Actual Student Enrollment</b>	480	-	-	480	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>			<b>4th Quarter - 4/1 - 6/30</b>		
	<b>HARTER SCHOOL II</b>					
	n	Current Budget	Variance	Actual	Current Budget	Variance
<b>CONTRACTED SERVICES</b>						
Accounting / Audit	8,500	-			8,500	-
Legal	824	-			824	-
Management Company Fee	-	-			-	-
Nurse Services	-	-			-	-
Food Service / School Lunch	-	-			-	-
Payroll Services	2,089	-			2,089	-
Special Ed Services	8,000	-			8,000	-
Titlement Services (i.e. Title I)	-	-			-	-
Other Purchased / Professional / Consulting	261,105	-			261,105	-
<b>TOTAL CONTRACTED SERVICES</b>	280,518	-		-	280,518	-

**HARTER SCHOOL II**

n

<b>Total Revenue</b>	2,270,398	-	-	2,468,998	-
<b>Total Expenses</b>	2,351,366	-	-	2,351,366	-
<b>Net Income</b>	(80,968)	-	-	117,632	-
<b>Actual Student Enrollment</b>	480	-	-	480	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**SCHOOL OPERATIONS**

Board Expenses	-	-		-	-
Classroom / Teaching Supplies & Materials	32,843	-		32,843	-
Special Ed Supplies & Materials	3,750	-		3,750	-
Textbooks / Workbooks	16,264	-		16,264	-
Supplies & Materials other	750	-		750	-
Equipment / Furniture	19,120	-		19,120	-
Telephone	4,022	-		4,022	-
Technology	27,296	-		27,296	-
Student Testing & Assessment	875	-		875	-
Field Trips	15,000	-		15,000	-
Transportation (student)	-	-		-	-
Student Services - other	20,793	-		20,793	-
Office Expense	18,875	-		18,875	-
Staff Development	32,348	-		32,348	-
Staff Recruitment	100	-		100	-
Student Recruitment / Marketing	-	-		-	-
School Meals / Lunch	-	-		-	-
Travel (Staff)	250	-		250	-
Fundraising	-	-		-	-
Other	<u>92,224</u>	-		<u>92,224</u>	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>284,509</b>	-	-	<b>284,509</b>	-

**FACILITY OPERATION & MAINTENANCE**

Insurance	13,909	-		13,909	-
Janitorial	-	-		-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-		-	-
Repairs & Maintenance	21,000	-		21,000	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	-	-		-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>34,909</b>	-	-	<b>34,909</b>	-

**DEPRECIATION & AMORTIZATION**

	19,059	-		19,059	-
<b>RESERVES / CONTINGENCY</b>	-	-		-	-
<b>DEFERRED RENT</b>	-	-		-	-

HARTER SCHOOL II

n

HARTER SCHOOL II

Total Revenue	2,270,398	-	-	2,468,998	-
Total Expenses	2,351,366	-	-	2,351,366	-
Net Income	(80,968)	-	-	117,632	-
Actual Student Enrollment	480	-	-	480	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Quarter - 4/1 - 3/31				
	Budget	Variance	Actual	Current Budget	Variance
TOTAL EXPENSES	2,351,366	-	-	2,351,366	-
NET INCOME	(80,968)	-	-	117,632	-

**HARTER SCHOOL II**

n

Total Revenue	2,270,398	-	-	2,468,998	-
Total Expenses	2,351,366	-	-	2,351,366	-
Net Income	(80,968)	-	-	117,632	-
Actual Student Enrollment	Quarter - 480 - 3/31	-	-	480	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current			Current	
	Budget	Variance	Actual	Budget	Variance

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
NYC CHANCELLOR'S OFFICE	480	-	-	480	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	<b>480</b>	-	-	<b>480</b>	-
<b>REVENUE PER PUPIL</b>	<b>4,730</b>	-	-	<b>5,144</b>	-
<b>EXPENSES PER PUPIL</b>	<b>4,899</b>	-	-	<b>4,899</b>	-



**EAST HARLEM SCHOLARS ACADEMY CHARTER S**  
**Budget / Operating Plan**

**2019-20**

<b>Total Revenue</b>	-	-	-	9,280,192	(9,280,192)	-	-	9,280,1
<b>Total Expenses</b>	-	-	-	9,405,462	9,405,462	-	-	9,405,4
<b>Net Income</b>	-	-	-	(125,270)	125,270	-	-	(125,2
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	301,317	(301,317)	-	-	301,3
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations	-	-	-	98,600	(98,600)	-	-	98,6
Fundraising	-	-	-	100,000	(100,000)	-	-	100,0
Erate Reimbursement	-	-	-	42,340	(42,340)	-	-	42,3
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	104	(104)	-	-	1
Food Service (Income from meals)	-	-	-	-	-	-	-	
Text Book	-	-	-	-	-	-	-	
OTHER	-	-	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	241,043	(241,043)	-	-	241,0
<b>TOTAL REVENUE</b>	-	-	-	9,280,192	(9,280,192)	-	-	9,280,1

**EAST HARLEM SCHOLARS ACADEMY CHARTER S**  
**Budget / Operating Plan**

**2019-20**

<b>Total Revenue</b>	-	-	-	9,280,192	(9,280,192)	-	-	9,280,1
<b>Total Expenses</b>	-	-	-	9,405,462	9,405,462	-	-	9,405,4
<b>Net Income</b>	-	-	-	(125,270)	125,270	-	-	(125,2
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
---------------	---	----------------------------------	----------------------------	-------------------------------------	--	-----------------------------------	--------------------------

**EXPENSES** Quarter 0

**ADMINISTRATIVE STAFF PERSONNEL COSTS** No. of Positions

Executive Management	-
Instructional Management	-
Deans, Directors & Coordinators	-
CFO / Director of Finance	-
Operation / Business Manager	-
Administrative Staff	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-

-	-	-	538,355	538,355	-	-	538,3
-	-	-	-	-	-	-	-
-	-	-	784,451	784,451	-	-	784,4
-	-	-	-	-	-	-	-
-	-	-	147,932	147,932	-	-	147,9
-	-	-	25,360	25,360	-	-	25,3
-	-	-	1,496,098	1,496,098	-	-	1,496,0

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-
Teachers - SPED	-
Substitute Teachers	-
Teaching Assistants	-
Specialty Teachers	-
Aides	-
Therapists & Counselors	-
Other	-
<b>TOTAL INSTRUCTIONAL</b>	-

-	-	-	1,677,058	1,677,058	-	-	1,677,0
-	-	-	630,224	630,224	-	-	630,2
-	-	-	75,000	75,000	-	-	75,0
-	-	-	-	-	-	-	-
-	-	-	1,006,687	1,006,687	-	-	1,006,6
-	-	-	84,524	84,524	-	-	84,5
-	-	-	622,044	622,044	-	-	622,0
-	-	-	162,894	162,894	-	-	162,8
-	-	-	4,258,431	4,258,431	-	-	4,258,4

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-
Librarian	-
Custodian	-
Security	-
Other	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-

-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

-
---

-	-	-	5,754,529	5,754,529	-	-	5,754,5
---	---	---	-----------	-----------	---	---	---------

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	-
Fringe / Employee Benefits	-
Retirement / Pension	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-

-	-	-	537,089	537,089	-	-	537,0
-	-	-	506,357	506,357	-	-	506,3
-	-	-	131,505	131,505	-	-	131,5
-	-	-	1,174,951	1,174,951	-	-	1,174,9

**TOTAL PERSONNEL SERVICE COSTS**

-
---

-	-	-	6,929,480	6,929,480	-	-	6,929,4
---	---	---	-----------	-----------	---	---	---------

**EAST HARLEM SCHOLARS ACADEMY CHARTER S**  
**Budget / Operating Plan**

**2019-20**

<b>Total Revenue</b>	-	-	-	9,280,192	(9,280,192)	-	-	9,280,192
<b>Total Expenses</b>	-	-	-	9,405,462	9,405,462	-	-	9,405,462
<b>Net Income</b>	-	-	-	(125,270)	125,270	-	-	(125,270)
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>CONTRACTED SERVICES</b>								
Accounting / Audit	-	-	-	34,000	34,000	-	-	34,000
Legal	-	-	-	3,297	3,297	-	-	3,297
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	8,354	8,354	-	-	8,354
Special Ed Services	-	-	-	32,000	32,000	-	-	32,000
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	-	1,044,422	1,044,422	-	-	1,044,422
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	<b>1,122,073</b>	<b>1,122,073</b>	-	-	<b>1,122,073</b>

**EAST HARLEM SCHOLARS ACADEMY CHARTER S**  
**Budget / Operating Plan**

**2019-20**

<b>Total Revenue</b>	-	-	-	9,280,192	(9,280,192)	-	-	9,280,1
<b>Total Expenses</b>	-	-	-	9,405,462	9,405,462	-	-	9,405,4
<b>Net Income</b>	-	-	-	(125,270)	125,270	-	-	(125,2
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
---------------	---	----------------------------------	----------------------------	-------------------------------------	--	-----------------------------------	--------------------------

**SCHOOL OPERATIONS**

Board Expenses	-	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	-	-	-	131,371	131,371	-	-	131,3
Special Ed Supplies & Materials	-	-	-	15,000	15,000	-	-	15,0
Textbooks / Workbooks	-	-	-	65,057	65,057	-	-	65,0
Supplies & Materials other	-	-	-	3,000	3,000	-	-	3,0
Equipment / Furniture	-	-	-	76,480	76,480	-	-	76,4
Telephone	-	-	-	16,088	16,088	-	-	16,0
Technology	-	-	-	109,182	109,182	-	-	109,1
Student Testing & Assessment	-	-	-	3,500	3,500	-	-	3,5
Field Trips	-	-	-	60,000	60,000	-	-	60,0
Transportation (student)	-	-	-	-	-	-	-	-
Student Services - other	-	-	-	83,172	83,172	-	-	83,1
Office Expense	-	-	-	75,500	75,500	-	-	75,5
Staff Development	-	-	-	129,393	129,393	-	-	129,3
Staff Recruitment	-	-	-	400	400	-	-	4
Student Recruitment / Marketing	-	-	-	-	-	-	-	-
School Meals / Lunch	-	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	1,000	1,000	-	-	1,0
Fundraising	-	-	-	-	-	-	-	-
Other	-	-	-	368,895	368,895	-	-	368,8
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	-	1,138,038	1,138,038	-	-	1,138,0

**FACILITY OPERATION & MAINTENANCE**

Insurance	-	-	-	55,636	55,636	-	-	55,6
Janitorial	-	-	-	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	84,000	84,000	-	-	84,0
Equipment / Furniture	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	-	139,636	139,636	-	-	139,6

**DEPRECIATION & AMORTIZATION**

<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-	-
<b>DEFERRED RENT</b>	-	-	-	-	-	-	-	-

**EAST HARLEM SCHOLARS ACADEMY CHARTER S**  
**Budget / Operating Plan**

**2019-20**

<b>Total Revenue</b>	-	-	-	9,280,192	(9,280,192)	-	-	9,280,1
<b>Total Expenses</b>	-	-	-	9,405,462	9,405,462	-	-	9,405,4
<b>Net Income</b>	-	-	-	(125,270)	125,270	-	-	(125,2
<b>Actual Student Enrollment</b>	-	-	-			-	-	

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
<b>TOTAL EXPENSES</b>	-	-	-	9,405,462	9,405,462	-	-	9,405,4
<b>NET INCOME</b>	-	-	-	(125,270)	125,270	-	-	(125,2



OOL II

<b>Total Revenue</b>		<b>(9,280,192)</b>	-	-
<b>Total Expenses</b>		<b>9,405,462</b>	-	-
<b>Net Income</b>		<b>125,270</b>	-	-
<b>Actual Student Enrollment</b>			-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>		<p><b>Actual vs. Original Budget TY</b></p>	<p><b>PY Actual (PY TY / No. of COMPLETED Actual CY</b></p>	<p><b>Actual CY vs. Actual PY</b></p>
<b>REVENUE</b>				
<b>REVENUES FROM STATE SOURCES</b>				
Per Pupil Revenue	2019-20 Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	16,150	(7,752,000)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	16,150	(7,752,000)	-	-
Special Education Revenue		(935,124)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		(50,708)	-	-
NYC DoE Rental Assistance		-	-	-
Other		-	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>(8,737,832)</b>	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs		(44,932)	-	-
Title I		(203,308)	-	-
Title Funding - Other		(53,077)	-	-
School Food Service (Free Lunch)		-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-

OOL II

<b>Total Revenue</b>	<b>(9,280,192)</b>	-	-
<b>Total Expenses</b>	<b>9,405,462</b>	-	-
<b>Net Income</b>	<b>125,270</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(301,317)	-	-
<b>LOCAL and OTHER REVENUE</b>			
Contributions and Donations	(98,600)	-	-
Fundraising	(100,000)	-	-
Erate Reimbursement	(42,340)	-	-
Earnings on Investments	-	-	-
Interest Income	(104)	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(241,043)	-	-
<b>TOTAL REVENUE</b>	<b>(9,280,192)</b>	-	-

OOL II

<b>Total Revenue</b>	<b>(9,280,192)</b>	-	-
<b>Total Expenses</b>	<b>9,405,462</b>	-	-
<b>Net Income</b>	<b>125,270</b>	-	-
<b>Actual Student Enrollment</b>		-	-

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
--------------------------------------	--	--------------------------------

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Quarter 0  
No. of Positions

Executive Management	-	538,355	-	-
Instructional Management	-	-	-	-
Deans, Directors & Coordinators	-	784,451	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	147,932	-	-
Administrative Staff	-	25,360	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>1,496,098</b>	-	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	1,677,058	-	-
Teachers - SPED	-	630,224	-	-
Substitute Teachers	-	75,000	-	-
Teaching Assistants	-	-	-	-
Specialty Teachers	-	1,006,687	-	-
Aides	-	84,524	-	-
Therapists & Counselors	-	622,044	-	-
Other	-	162,894	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>4,258,431</b>	-	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	-	-	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	-	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	-	537,089	-	-
Fringe / Employee Benefits	-	506,357	-	-
Retirement / Pension	-	131,505	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	<b>1,174,951</b>	-	-

**TOTAL PERSONNEL SERVICE COSTS**

	-	6,929,480	-	-
--	---	-----------	---	---

**OOL II**

<b>Total Revenue</b>	<b>(9,280,192)</b>	-	-
<b>Total Expenses</b>	<b>9,405,462</b>	-	-
<b>Net Income</b>	<b>125,270</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual OOL vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>CONTRACTED SERVICES</b>			
Accounting / Audit	34,000	-	-
Legal	3,297	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	8,354	-	-
Special Ed Services	32,000	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	1,044,422	-	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>1,122,073</b>	-	-

OOL II

<b>Total Revenue</b>	(9,280,192)	-	-
<b>Total Expenses</b>	9,405,462	-	-
<b>Net Income</b>	125,270	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>SCHOOL OPERATIONS</b>			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	131,371	-	-
Special Ed Supplies & Materials	15,000	-	-
Textbooks / Workbooks	65,057	-	-
Supplies & Materials other	3,000	-	-
Equipment / Furniture	76,480	-	-
Telephone	16,088	-	-
Technology	109,182	-	-
Student Testing & Assessment	3,500	-	-
Field Trips	60,000	-	-
Transportation (student)	-	-	-
Student Services - other	83,172	-	-
Office Expense	75,500	-	-
Staff Development	129,393	-	-
Staff Recruitment	400	-	-
Student Recruitment / Marketing	-	-	-
School Meals / Lunch	-	-	-
Travel (Staff)	1,000	-	-
Fundraising	-	-	-
Other	368,895	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>1,138,038</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>			
Insurance	55,636	-	-
Janitorial	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-
Repairs & Maintenance	84,000	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>139,636</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>76,235</b>	-	-
<b>RESERVES / CONTINGENCY</b>	-	-	-
<b>DEFERRED RENT</b>	-	-	-

**OOL II**

<b>OOL II</b>			
<b>Total Revenue</b>	<b>(9,280,192)</b>	-	-
<b>Total Expenses</b>	<b>9,405,462</b>	-	-
<b>Net Income</b>	<b>125,270</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>TOTAL EXPENSES</b>	<b>9,405,462</b>	-	-
<b>NET INCOME</b>	<b>125,270</b>	-	-

<b>OOL II</b>	-
---------------	---

<b>Total Revenue</b>	(9,280,192)	-	-
<b>Total Expenses</b>	9,405,462	-	-
<b>Net Income</b>	125,270	-	-
<b>Actual Student Enrollment</b>		-	

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
--	--	--	--

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>			
NYC CHANCELLOR'S OFFICE		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: ( Count = 0 )		-	-
<b>TOTAL ENROLLMENT</b>		-	-
<b>REVENUE PER PUPIL</b>		-	-
<b>EXPENSES PER PUPIL</b>		-	-



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II**  
**2019-20**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Brian Gavin

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

East Harlem Scholars

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). TREASURER of EAST HARLEM SCHOLARS ACADEMIES

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

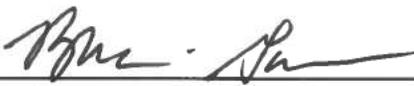
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

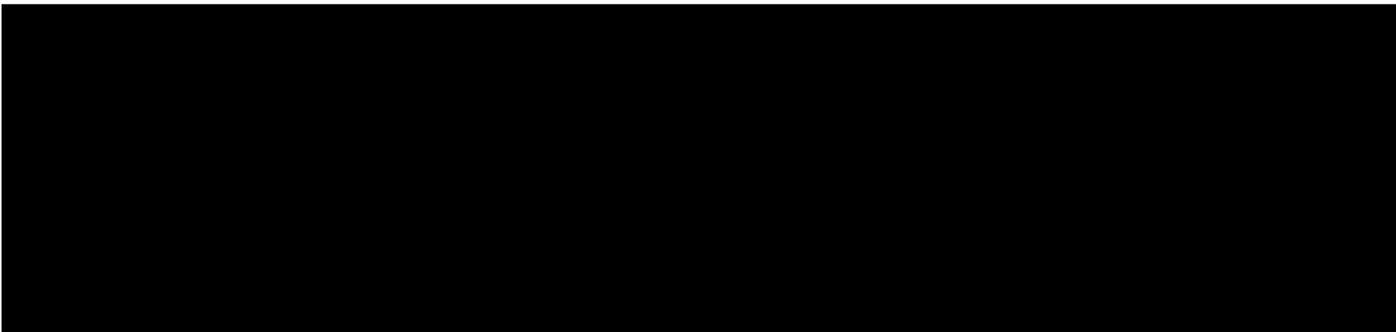
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center;">NONE</p>				

  
 \_\_\_\_\_  
 Signature

7/30/19  
 \_\_\_\_\_  
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



<b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b>
---

**Trustee Name:**

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

---

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 **Yes**    **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 **Yes**    **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
--	--	--	--

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

<b>Organization conducting business with the school(s)</b>	<b>Nature of business conducted</b>	<b>Approximate value of the business conducted</b>	<b>Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest</b>	<b>Steps Taken to Avoid Conflict of Interest</b>
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

---

Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*





# Entry 8 BOT Table

Last updated: 08/01/2019

1. SUNY AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
2. REGENTS, NYCDOE, and BUFFALO BOE AUTHORIZED charter schools are required to provide information for all VOTING and NON VOTING trustees.

## 1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2018 19
1	Carlos Morales, [REDACTED]	Trustee/Member	Scholars Finance	Yes	4	06/30/2018	06/30/2020	6
2	David Wildermuth, [REDACTED]	Trustee/Member	Scholars Finance, Executive, and Integration Committees	Yes	3	06/30/2019	06/30/2021	6
3	Iris Chen, [REDACTED]	Secretary	Education and Accountability	Yes	2	06/30/2018	06/30/2020	5 or less
4	Marilyn Simons, [REDACTED]	Trustee/Member	Governance	Yes	2	06/30/2018	06/30/2020	5 or less
5	Joan Solotar, [REDACTED]	Chair	Integration, Executive Committee	Yes	3	06/30/2018	06/30/2020	5 or less
	Lili		Governance,					

6	Lynton, [REDACTED]	Trustee/Member	Facilities, Education and Accountability	Yes	3	06/30/2018	06/30/2020	6
7	Hope Knight, [REDACTED]	Trustee/Member	Facilities Committee	Yes	2	06/30/2019	06/30/2021	5 or less
8	Brian Gavin [REDACTED]	Treasurer	Fund Development and External Affairs, Finance, Executive Committee	Yes	4	06/30/2019	06/30/2020	5 or less
9	Saskia Thompson [REDACTED]	Trustee/Member	Education and Accountability	Yes	3	06/30/2019	06/30/2020	5 or less

**1a. Are there more than 9 members of the Board of Trustees?**

No

**2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES**

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2019	9
b.Total Number of Members Added During 2018 19	0
c. Total Number of Members who Departed during 2018 19	0
d.Total Number of members in 2018 19, as set by in Bylaws, Resolution or Minutes	9

**3. Number of Board meetings held during 2018-19**                      6

**4. Number of Board meetings scheduled for 2019-20**                      7

**Thank you.**



# Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/29/2019

## Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2018 19 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners/Multilingual learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2019 20.

### EAST HARLEM SCHOLARS ACADEMY CHARTER SCHOOL II Section Heading

#### Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2018 19	Describe Recruitment Plans in 2019 20
Economically Disadvantaged	<p>East Harlem Scholars Academy II admissions process preferences students from CSD4. In CSD4, 15% of students are ELLs, 18% receive special education services, and 78% live in poverty.</p> <p>In addition, East Harlem Scholars Academy employed the following outreach strategies to meet recruitment targets for students who qualify as economically disadvantaged:</p> <ul style="list-style-type: none"> <li>• In person recruitment through the school’s partnership Out of School Time programs with East Harlem Tutorial Program</li> <li>• Ensure that all recruitment events provide translation services and all written recruitment materials are translated for community members</li> <li>• Post translated flyers and notices in local supermarkets, communities of faith, community centers and apartment complexes</li> <li>• Provide tours of school to East Harlem community members and host community events</li> <li>• Provide applications to the school’s Committee on Special Education</li> <li>• Strong word of mouth recommendations through families of current students and community partners</li> </ul>	<p>East Harlem Scholars Academy II admissions process preferences students from CSD4. In CSD4, 15% of students are ELLs, 18% receive special education services, and 78% live in poverty.</p> <p>In addition, East Harlem Scholars Academy employed the following outreach strategies to meet recruitment targets for students who qualify as economically disadvantaged:</p> <ul style="list-style-type: none"> <li>• In person recruitment through the school’s partnership Out of School Time programs with East Harlem Tutorial Program</li> <li>• Ensure that all recruitment events provide translation services and all written recruitment materials are translated for community members</li> <li>• Post translated flyers and notices in local supermarkets, communities of faith, community centers and apartment complexes</li> <li>• Provide tours of school to East Harlem community members and host community events</li> <li>• Provide applications to the school’s Committee on Special Education</li> <li>• Strong word of mouth recommendations through families of current students and community partners</li> <li>• Post application through online Common</li> </ul>

	<ul style="list-style-type: none"> <li>• Post application through online Common 2 / 5</li> </ul> <p>Charter Application</p> <ul style="list-style-type: none"> <li>• Engage in community based projects in collaboration with local artists of East Harlem</li> </ul>	<p>Charter Application</p> <ul style="list-style-type: none"> <li>• Engage in community based projects in collaboration with local artists of East Harlem</li> </ul> <p>Addition of preference for students who participate in EHTP's Out of School Time program.</p>
<p>English Language Learners/Multilingual Learners</p>	<p>East Harlem Scholars Academy's lottery includes a preference for SWD, ELD students, and students eligible for FRPL. In addition, the following strategies were used to recruit English Language Learners:</p> <ul style="list-style-type: none"> <li>• All recruitment and outreach materials include translations</li> <li>• All recruitment and community events hosted by the school provide translation services</li> <li>• All community events hosted by East Harlem Tutorial Program provide translation services</li> <li>• Lottery provides preference to siblings; special services coordinators and ELL educators target outreach to families with siblings</li> <li>• Leverage relationships with local community based organizations and businesses that service bilingual residents</li> </ul>	<p>East Harlem Scholars Academy's lottery includes a preference for SWD, ELD students, and students eligible for FRPL. In addition, the following strategies were used to recruit English Language Learners:</p> <ul style="list-style-type: none"> <li>• All recruitment and outreach materials include translations</li> <li>• All recruitment and community events hosted by the school provide translation services</li> <li>• All community events hosted by East Harlem Tutorial Program provide translation services</li> <li>• Lottery provides preference to siblings; special services coordinators and ELL educators target outreach to families with siblings</li> <li>• Leverage relationships with local community based organizations and businesses that service bilingual residents</li> </ul>
<p>Students with Disabilities</p>	<p>East Harlem Scholars Academy's lottery includes a preference for SWD, ELD students, and students eligible for FRPL. In addition, the following strategies were used to recruit students with IEPs:</p> <ul style="list-style-type: none"> <li>• Update the East Harlem Scholars Academy website with recent updates about increased Special Education services and student achievement data of students with IEPs</li> <li>• Provide translated recruitment materials that highlight the school's Collaborative Team Teaching model and ICT classes in each grade level</li> <li>• Include in recruitment materials East Harlem Scholars Academies' commitment to implementing restorative justice practices and social emotional learning to include and serve students at a variety of developmental stages</li> </ul>	<p>East Harlem Scholars Academy's lottery includes a preference for SWD, ELD students, and students eligible for FRPL. In addition, the following strategies were used to recruit students with IEPs:</p> <ul style="list-style-type: none"> <li>• Update the East Harlem Scholars Academy website with recent updates about increased Special Education services and student achievement data of students with IEPs</li> <li>• Provide translated recruitment materials that highlight the school's Collaborative Team Teaching model and ICT classes in each grade level</li> <li>• Include in recruitment materials East Harlem Scholars Academies' commitment to implementing restorative justice practices and social emotional learning to include and serve students at a variety of developmental stages</li> </ul> <p>We will engage our new network leader of inclusive learning in creating a strategy for recruiting and retaining students with disabilities.</p>

## Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2018 19	Describe Retention Plans in 2019 20
Economically Disadvantaged	<p>East Harlem Scholars Academy provides an educational program that is inclusive of students across all developmental and academic needs. To serve the needs of economically disadvantaged students, we provide:</p> <ul style="list-style-type: none"> <li>• Free breakfast and lunch for all students</li> <li>• Full day Pre K classes with a record of success (students who attend our Pre K program perform higher on average in Kindergarten literacy skills)</li> <li>• Culturally relevant curriculum that reflects topics relevant to East Harlem, as well as guides our students to identify as global citizens</li> <li>• Restorative practices promote positive community amongst peers and result in low suspension/exclusion rates</li> <li>• Daily absence/tardy outreach conducted by Culture Support Team and social workers; chronic absences and/or tardiness flagged for social work team to offer support to families</li> <li>• Two social workers on staff to support families' and students' needs</li> <li>• Strong partnerships with community based organizations and social services; provide office space for organizations that provide mental health and counseling services</li> <li>• Family Leadership Council serves as a vehicle to encourage family participation and actively engage in decision making processes</li> <li>• Rigorous coaching and evaluation process to ensure teacher quality for all students</li> <li>• Collaborative Co Teaching model creates strong student to teacher ratio and provides opportunities for strong relationships and targeted instruction</li> <li>• After school programs through East Harlem Tutorial Program offered to East Harlem Scholars Academy students after school and in summer</li> </ul>	<p>East Harlem Scholars Academy provides an educational program that is inclusive of students across all developmental and academic needs. To serve the needs of economically disadvantaged students, we provide:</p> <ul style="list-style-type: none"> <li>• Free breakfast and lunch for all students</li> <li>• Full day Pre K classes with a record of success (students who attend our Pre K program perform higher on average in Kindergarten literacy skills)</li> <li>• Culturally relevant curriculum that reflects topics relevant to East Harlem, as well as guides our students to identify as global citizens</li> <li>• Restorative practices promote positive community amongst peers and result in low suspension/exclusion rates</li> <li>• Daily absence/tardy outreach conducted by Culture Support Team and social workers; chronic absences and/or tardiness flagged for social work team to offer support to families</li> <li>• Two social workers on staff to support families' and students' needs</li> <li>• Strong partnerships with community based organizations and social services; provide office space for organizations that provide mental health and counseling services</li> <li>• Family Leadership Council serves as a vehicle to encourage family participation and actively engage in decision making processes</li> <li>• Rigorous coaching and evaluation process to ensure teacher quality for all students</li> <li>• Collaborative Co Teaching model creates strong student to teacher ratio and provides opportunities for strong relationships and targeted instruction</li> <li>• After school programs through East Harlem Tutorial Program offered to East Harlem Scholars Academy students after school and in summer</li> </ul>
	<p>East Harlem Scholars Academy provides an educational program that is inclusive of students across all developmental and academic needs. To serve the needs of English Language Learners, we provide:</p>	<p>East Harlem Scholars Academy provides an educational program that is inclusive of students across all developmental and academic needs. To serve the needs of English Language Learners, we provide:</p>

English Language Learners/Multilingual Learners

- Intensive early identification process for students to ensure immediate access to language development supports
- English Language Learner (ELL) department consisting of ELL coordinator and ELL specialist track student progress in listening, speaking, reading and writing
- ELL department educators have certification and attend ELL specific professional development workshops throughout the year
- ELL specialist provides inclusion support to students in classrooms
- Academic Intervention Services (AIS): students receive twice weekly targeted reading and literacy instruction
- Academic progress outreach to families is translated; academic events ensure bilingual translation
- East Harlem Scholars Academy hosts workshops for families to share strategies in language development

- Intensive early identification process for students to ensure immediate access to language development supports
- English Language Learner (ELL) department consisting of ELL coordinator and ELL specialist track student progress in listening, speaking, reading and writing
- ELL department educators have certification and attend ELL specific professional development workshops throughout the year
- ELL specialist provides inclusion support to students in classrooms
- Academic Intervention Services (AIS): students receive twice weekly targeted reading and literacy instruction
- Academic progress outreach to families is translated; academic events ensure bilingual translation
- East Harlem Scholars Academy hosts workshops for families to share strategies in language development

Students with Disabilities

- East Harlem Scholars Academy provides an educational program that is inclusive of students across all developmental and academic needs. To serve the needs of Students with IEPs, we provide:
- Student Support Services Coordinator works with Operations Associate to ensure immediate services are provided for new students with IEPs
  - One ICT classroom per grade to ensure that the Collaborative Co Teaching model includes at least one certified Special Education teacher to best service students' individual needs
  - Student Support Services Coordinator facilitates weekly planning period for Special Education teachers to plan targeted support lessons and provide accommodations to general education lessons
  - Student Support Services Coordinator attends Instructional Leadership Team meetings to engage in data analysis and action planning specific to students with IEPs
  - Data Specialist tracks progress of students with IEPs on benchmark exams to increase teachers' capacity for targeted data action planning

- East Harlem Scholars Academy provides an educational program that is inclusive of students across all developmental and academic needs. To serve the needs of Students with IEPs, we provide:
- Student Support Services Coordinator works with Operations Associate to ensure immediate services are provided for new students with IEPs
  - One ICT classroom per grade to ensure that the Collaborative Co Teaching model includes at least one certified Special Education teacher to best service students' individual needs
  - Student Support Services Coordinator facilitates weekly planning period for Special Education teachers to plan targeted support lessons and provide accommodations to general education lessons
  - Student Support Services Coordinator attends Instructional Leadership Team meetings to engage in data analysis and action planning specific to students with IEPs
  - Data Specialist tracks progress of students with IEPs on benchmark exams to increase teachers' capacity for targeted data action planning
  - Academic Intervention Services (AIS): students receive twice weekly targeted

- Academic Intervention Services (AIS): students receive twice weekly targeted reading and literacy instruction
- Restorative justice model matches instructive discipline to students' social emotional learning goals
- Paraprofessionals provide targeted support to students with individualized academic and social emotional goals
- Daily Academic and Social Emotional progress reports shared with families to track student specific goals

reading and literacy instruction

- Restorative justice model matches instructive discipline to students' social emotional learning goals
- Paraprofessionals provide targeted support to students with individualized academic and social emotional goals
- Daily Academic and Social Emotional progress reports shared with families to track student specific goals

In addition, we will be adding substantial additional network level support on inclusive learning.



# Entry 11 Classroom Teacher and Administrator Attrition

Last updated: 08/01/2019

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2018-2019 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2018-2019 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2018; the FTE for any departed staff from July 1, 2018 through June 30, 2019; the FTE for added staff from July 1, 2018 through June 30, 2019; and the FTE of staff added in newly created positions from July 1, 2018 through June 30, 2019 using the tables provided.

### 1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/18	FTE Classroom Teachers Departed 7/1/18 6/30/19	FTE Classroom Teachers Filling Vacant Positions 7/1/18 6/30/19	FTE Classroom Teachers Added in New Positions 7/1/18 6/30/19	FTE of Classroom Teachers on 6/30/19
42	26	18	11	52

### 2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/18	FTE Administrators Departed 7/1/18 6/30/19	FTE Administrators Filling Vacant Positions 7/1/18 6/30/19	FTE Administrators Added in New Positions 7/1/18 6/30/19	FTE Administrative Positions on 6/30/19
18	17	6	1	17

### 3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability \(OSPRA\)](#) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

	Yes
--	-----

Thank you

# Family Calendar 2019-2020

Jul 19						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

Aug 19						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

Sep 19						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

Oct 19						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

Nov 19						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

Dec 19						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

Jan 20						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

Feb 20						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29

Mar 20						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

Apr 20						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May 20						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

Jun 20						
Sun	Mon	Tue	Wed	Thur	Fri	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

Notes & Holidays	
8/19/19	First Day of School - HAL DAY
9/2/19	Labor Day - NO SCHOOL
10/14/19	Indigenous Peoples' Day - NO SCHOOL
11/5/19	EHTP All-Suff Summit - NO SCHOOL
11/11/19	Veterans Day - NO SCHOOL
11/22/19	Teacher Day Day 1 - NO SCHOOL
11/26/19	Community Week - Student Half Day
11/27/19 - 11/29/19	Thanksgiving Break - NO SCHOOL
12/5/19	Family Conferences - After School
12/6/19	Family Conferences - NO SCHOOL
12/23/19 - 01/03/20	Winter Break
1/17/19	All-Academies Professional Development
1/20/20	MLK Holiday - NO SCHOOL
2/17/20 - 2/21/20	Mid-Winter Break - NO SCHOOL
3/12/20	Teacher Day Day 2 - NO SCHOOL
3/13/20	EHTP All-Suff Summit - NO SCHOOL
3/19/20	Family Conferences - After School
3/20/20	Family Conferences - NO SCHOOL
3/25/20 - 3/27/20	NYS ELA Tests (Makeup Days 3/30 - 4/3)
4/10/20 - 4/17/20	Spring Break - NO SCHOOL
4/21/20 - 4/23/20	NYS Math Tests (Math Makeup Days 4/24 - 4/30)
5/18/20 - 5/29/20	NYS Science Tests - Performance
5/25/20	Memorial Day - NO SCHOOL
6/1/20	NYS Science Tests - Writing
6/17/20 - 6/18/20	Regents Testing Days
6/19/20	Last Day of School - Student Half Day

	Pre-Build Days
	Build Days
	No School - Professional Development
	Half Day
	NO SCHOOL
	State Testing
	Family Conferences
	Family Conferences (No School)
	Saturday (Half Day)
	End of Day (Half Day)
	End of Trimester