



# Entry 1 School Information and Cover Page

Created: 07/02/2018 • Last updated: 07/27/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

**a. SCHOOL NAME** FAMILY LIFE ACAD CS I (SUNY TRUSTEES)

(Select name from the drop down menu)

**b. CHARTER AUTHORIZER (As of June 30th, 2018)** SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

**c. DISTRICT / CSD OF LOCATION** NYC CSD 9

## d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	14 West 170th Street Bronx, NY 10452	[REDACTED]	[REDACTED]	

## d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Evelyn Centeno
Title	Principal
Emergency Phone Number (###-###-####)	[REDACTED]

**e. SCHOOL WEB ADDRESS (URL)** [flacs.flacsnyc.com](http://flacs.flacsnyc.com)

**f. DATE OF INITIAL CHARTER** 09/2001

**g. DATE FIRST OPENED FOR INSTRUCTION** 09/2001

**i. TOTAL ENROLLMENT ON JUNE 30, 2018** 302

**j. GRADES SERVED IN SCHOOL YEAR 2017-18**

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5
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**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?** No

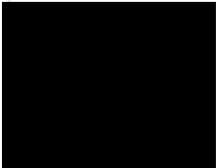
**l1. FACILITIES**

Does the school maintain or operate multiple sites?

No, just one site.
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**l2. SCHOOL SITES**

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	14 West 170th Street Bronx, NY 10452		NYC CSD 9	K-5	Yes	Rent/Lease
Site 2						
Site 3						

**I2a. Please provide the contact information for Site 1.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Evelyn Centeno			
Operational Leader	Evelyn Centeno			
Compliance Contact	Carmen Heskey			
Complaint Contact	Marilyn Calo			
DASA Coordinator	Daniel Afanador			

**m1. Are any sites in co-located space? If yes, please proceed to the next question.** No

**IF LOCATED IN PRIVATE SPACE IN NYC OR DISTRICTS OUTSIDE NYC**

**m3. Upload a current Certificate of Occupancy (COO) for each school site that is located in private space in NYC or located outside of NYC. Except for schools in district space (co-location space), school must provide a copy of the annual fire inspection report.**

**Site 1 Certificate of Occupancy (COO)**

<https://nysed-cso-reports.fluidreview.com/resp/17361535/yFPTXS6fVy/>

**Site 1 Fire Inspection Report**

<https://nysed-cso-reports.fluidreview.com/resp/17361535/nBjtmqxAKU/>

**Site 2 Certificate of Occupancy**

(No response)

## Site 2 Fire Inspection Report

(No response)

## Site 3 Certificate of Occupancy

(No response)

## Site 3 Fire Inspection Report

(No response)

**n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions).** No

**o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report.** Guillermo Neira - Data Specialist

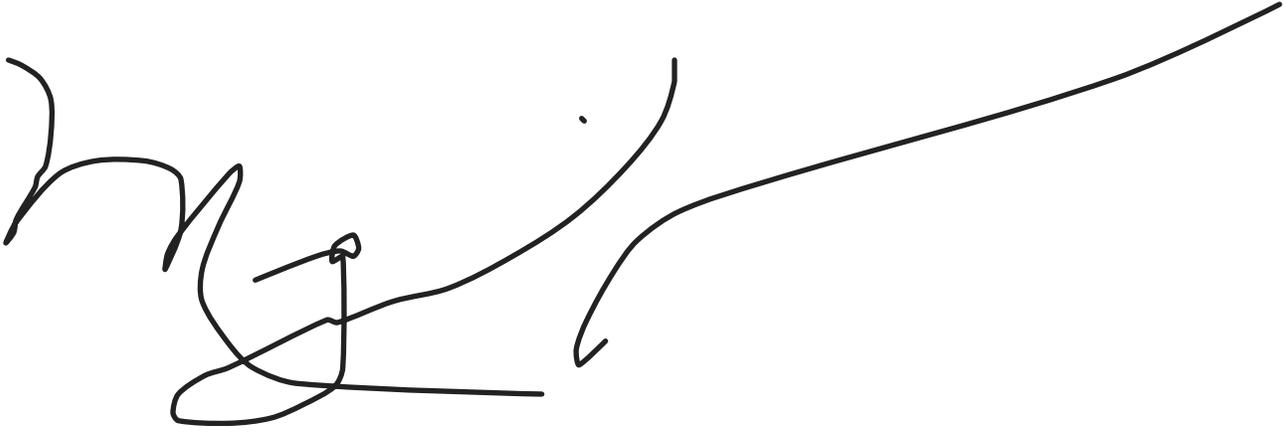
**p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

A handwritten signature in black ink, appearing to read "Evelyn Caraballo". The signature is written in a cursive, flowing style.

**Signature, President of the Board of Trustees**

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke extending to the right.

**Date**

2018/07/12

**Thank you.**



# FIRE DEPARTMENT

9 METROTECH CENTER BROOKLYN, N.Y. 11201-3857

## BUREAU OF FIRE PREVENTION

Public Buildings Unit

DATE: July 17, 2018.

### PREMISES

FAMILY LIFE ACADEMY CHARTER SCHOOL

14 WEST 170 ST  
BRONX, NY 10452

FAMILY LIFE ACADEMY CHARTER SCHOOL

14 WEST 170 ST  
BRONX, NY 10452

To Whom It May Concern:

The New York City Fire Department ("FDNY"), Bureau of Fire Prevention, Public Buildings Unit conducted an inspection of the above-referenced premises on **02.13.2018**

XXX The inspection did not reveal any violations that FDNY's Public Buildings Unit is authorized to inspect and enforce.

\_\_\_\_\_ The inspection resulted in issuance of violations of the Fire Code or other laws, rules or regulations that FDNY's Public Buildings Unit is authorized to inspect and enforce.

\_\_\_\_\_ As of X X X X documents were submitted to FDNY as proof of correction, and such correction was deemed acceptable to FDNY

\_\_\_\_\_ The inspection, and a review of premises records, has disclosed that the premises may not be in compliance with the lawful occupancy established by the New York City Department of Buildings.

This letter shall not be construed to be a permit for, or an approval of the premises. FDNY does not certify that the premise is free from any violation for which it has not inspected, in accordance with its standard inspection protocols. This letter shall not prevent FDNY from inspecting the premises at a later date, requiring the correction of any deficiencies its finds at the premises, and/or issuing violations against the premises for conditions that do not comply with the Fire Code or other laws, rules or regulations.

Examined by: \_\_\_\_\_

Breno Zimerer  
Deputy Chief Inspector, PBU



# Certificate of Occupancy

**CO Number: 200688032F**

This certifies that the premises described herein conforms substantially to the approved plans and specifications and to the requirements of all applicable laws, rules and regulations for the uses and occupancies specified. No change of use or occupancy shall be made unless a new Certificate of Occupancy is issued. *This document or a copy shall be available for inspection at the building at all reasonable times.*

<b>A.</b>	<b>Borough:</b> Bronx	<b>Block Number:</b> 02856	<b>Certificate Type:</b> Final
	<b>Address:</b> 14 WEST 170 STREET	<b>Lot Number(s):</b> 29	<b>Effective Date:</b> 11/27/2007
	<b>Building Identification Number (BIN):</b> 2008292	<b>Building Type:</b> Altered	

*For zoning lot metes & bounds, please see BISWeb.*

<b>B.</b>	<b>Construction classification:</b> 1-D	<b>Number of stories:</b> 2
	<b>Building Occupancy Group classification:</b> G	<b>Height in feet:</b> 60
	<b>Multiple Dwelling Law Classification:</b> None	<b>Number of dwelling units:</b> 0

**C. Fire Protection Equipment:**  
None associated with this filing.

**D. Type and number of open spaces:**  
None associated with this filing.

**E. This Certificate is issued with the following legal limitations:**  
None

**Borough Comments:** None

Borough Commissioner

Commissioner

# Certificate of Occupancy

CO Number: **200688032F**

Permissible Use and Occupancy							
Floor From To	Maximum persons permitted	Live load lbs per sq. ft.	Building Code habitable rooms	Building Code occupancy group	Zoning dwelling or rooming units	Zoning use group	Description of use
BAS	250	OG		F J3 G		4	COMMUNITY FACILITY APT. 3 CLASS ROOM
001	930	100		F G		4	MULTIPURPOSE RM GYMNASIUM, PRATICE RM, 1 CLASSROOM
002	250	100		G		4	CLASSROOMS ACCESSORY TO DAY CARE
<b>END OF SECTION</b>							



Borough Commissioner



Commissioner



# Entry 2 NYS School Report Card Link

Last updated: 07/02/2018

## FAMILY LIFE ACAD CS I (SUNY TRUSTEES)

**1. CHARTER AUTHORIZER (As of June 30th, 2018)** SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

## 2. NEW YORK STATE REPORT CARD

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<https://data.nysed.gov/reportcard.php?instid=800000046302&year=2017&createreport=1&enrollment=1&avgclasssize=1&freelunch=1&attendance=1&suspensions=1&teacherqual=1&teacherturnover=1&staffcounts=1&38ELA=1&38MATH=1&48SCI=1&lep=1&naep=1&regents=1&elemELA=1&elemMATH=1&elemSci=1&unweighted=1>



# Entry 4 Expenditures per Child

Created: 07/27/2018 • Last updated: 07/30/2018

## FAMILY LIFE ACAD CS I (SUNY TRUSTEES)Section Heading

### Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	5441542
Line 2: Year End FTE student enrollment	304
Line 3: Divide Line 1 by Line 2	17894

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

**Notes:**  
***The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:***  
**<http://www.p12.nysed.gov/psc/AuditGuide.html>.**  
**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	289940
Line 2: Management and General Cost (Column)	219532
Line 3: Sum of Line 1 and Line 2	509472
Line 5: Divide Line 3 by the Year End FTE student enrollment	1676

***Thank you.***



**GENERAL INSTRUCTIONS FOR  
ANNUAL BUDGET/QUARTERLY REPORT**

**TEMPLATE TABS**

**1- GRAY tab contains the Instructions**

<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

**CELL COLORS & GUIDANCE COMMENTS**

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District  
\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



**ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

**Family Life Academy Charter School**

**SCHOOL**

<b>Name:</b>	Family Life Academy Charter School
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**CONTACT INFORMATION**

<b>Contact Name:</b>	Scott Quintero
<b>Contact Title:</b>	CFO
<b>Contact Email:</b>	[REDACTED]
<b>Contact Phone:</b>	[REDACTED]

**REPORT PERIOD**

<b>Current Academic Year:</b>	2018-19
<b>Prior Academic Year:</b>	2017-18

**FAMILY LIFE ACADEMY CHARTER SCHOOL  
2018-19**

**ENROLLMENT BY GRADES**

<b>GRADES</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
INITIAL BUDGETED ENROLLMENT	25	50	50	50	50	50		
TOTAL ENROLLMENT = 275								

**ENROLLMENT BY DISTRICT**

		<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
		<b>ACTUAL</b>	<b>TOTAL DISTRICTS/ENROLLMENT BY QUARTER</b>						
			<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
			Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
<b>NUMBER OF SCHOOL DISTRICTS ENROLLED:</b>		0	1	0	1	0	1	0	1
<b>NUMBER OF STUDENTS ENROLLED:</b>		0	275	0	275	0	275	0	275
			<i>*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.</i>						
		<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
		<b>2017-18</b>	<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
<b>PRIMARY/OTHER</b>	<b>DISTRICT NAME(S)</b>	Actual Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment
PRIMARY District	NYC CHANCELLOR'S OFFICE		275		275		275		275
SECONDARY District	(Select from drop-down list) →								







**PLAN - FULL TIME EQUIVALENT**

**STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")**

*\*NOTE: Enter the number of FTE positions in the "blue" cells.*

*\*NOTE: Enter the number of FTE positions in the "blue" cells.*

*\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>TOTAL ADMINISTRATIVE STAFF</b>

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.5		0.5		0.5		0.5	
2.0		2.0		2.0		2.0	
2.2		2.2		2.2		2.2	
0.3		0.3		0.3		0.3	
12.9		12.9		12.9		12.9	
17.9	0.0	17.9	0.0	17.9	0.0	17.9	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
<b>TOTAL INSTRUCTIONAL</b>	<b>TOTAL INSTRUCTIONAL</b>

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
11.0		11.0		11.0		11.0	
1.0		1.0		1.0		1.0	
12.0		12.0		12.0		12.0	
4.6		4.6		4.6		4.6	
1.0		1.0		1.0		1.0	
1.0							
30.6	0.0	29.6	0.0	29.6	0.0	29.6	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>TOTAL NON-INSTRUCTIONAL</b>

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
3.7		3.7		3.7		3.7	
1.8		1.8		1.8		1.8	
4.3		4.3		4.3		4.3	
9.8	0.0	9.8	0.0	9.8	0.0	9.8	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE

0.0
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58.4	0.0	57.4	0.0	57.4	0.0	57.4	0.0
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**MILY LIFE ACADEMY CHARTER S  
2018-19**

**PLAN - FULL TIME EQUIVALENT**

*\*NOTE: Enter the number of FTE positions in the "blue" cells.*

*ld be input.*

*\*NOTE: State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	Q4 Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0

Description of Assumptions
shared CEO, COO
shared instructional coach
shared CFO
shared Network admin staff

INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
<b>TOTAL INSTRUCTIONAL</b>	0.0

Description of Assumptions
Summer school

NON-INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0

Description of Assumptions
café staff, after school program

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0
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FAMILY LIFE ACADEMY CHARTER SCHOOL								
Budget / Operating Plan								
2018-19								
	-	1,158,598	-	-	1,232,139	-	-	1,250,266
Total Revenue	-	1,158,598	-	-	1,232,139	-	-	1,250,266
Total Expenses	-	1,154,636	-	-	1,425,304	-	-	1,340,249
Net Income	-	3,962	-	-	(193,165)	-	-	(89,983)
Actual Student Enrollment	-	275	-	-	275	-	-	275
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other		-		-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	42,670	-	-	128,011	-	-	146,138
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations		12,630		-	155		-	155
Fundraising				-			-	
Erate Reimbursement		7,115		-	7,115		-	7,115
Earnings on Investments				-			-	
Interest Income		4,526		-	4,526		-	4,526
Food Service (Income from meals)				-			-	
Text Book				-			-	
OTHER		-		-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	24,271	-	-	11,796	-	-	11,796
<b>TOTAL REVENUE</b>	-	<b>1,158,598</b>	-	-	<b>1,232,139</b>	-	-	<b>1,250,266</b>

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	1,158,598	-	-	1,232,139	-	-	1,250,266
<b>Total Expenses</b>	-	1,154,636	-	-	1,425,304	-	-	1,340,249
<b>Net Income</b>	-	3,962	-	-	(193,165)	-	-	(89,983)
<b>Actual Student Enrollment</b>	-	275	-	-	275	-	-	275
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No.  
of Positions

Executive Management	0.50	21,572		-	21,572		-	21,572	
Instructional Management	2.00	60,945		-	60,945		-	60,945	
Deans, Directors & Coordinators	2.24	55,640		-	55,640		-	55,640	
CFO / Director of Finance	0.25	8,342		-	8,342		-	8,342	
Operation / Business Manager	-			-			-		
Administrative Staff	12.94	143,842		-	145,787		-	145,787	
<b>TOTAL ADMINISTRATIVE STAFF</b>	17.93	-	290,341	-	-	292,286	-	-	292,286

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	11.00	86,105		-	200,911		-	172,209	
Teachers - SPED	1.00	7,610		-	18,252		-	15,963	
Substitute Teachers	-			-			-		
Teaching Assistants	12.00	38,175		-	98,845		-	91,005	
Specialty Teachers	4.61	35,923		-	83,819		-	71,845	
Aides	-			-			-		
Therapists & Counselors	1.00	8,381		-	22,237		-	20,783	
Other	0.25	30,000		-			-		
<b>TOTAL INSTRUCTIONAL</b>	29.86	-	206,194	-	-	424,064	-	-	371,805

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-			-			-		
Librarian	-			-			-		
Custodian	3.68	32,239		-	32,239		-	32,239	
Security	1.84	15,002		-	15,002		-	15,002	
Other	4.30	36,379		-	45,869		-	46,465	
<b>TOTAL NON-INSTRUCTIONAL</b>	9.82	-	83,620	-	-	93,110	-	-	93,706

**SUBTOTAL PERSONNEL SERVICE COSTS**

	57.61	-	580,155	-	-	809,460	-	-	757,797
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		44,824		-	62,085		-	58,638
Fringe / Employee Benefits		105,726		-	105,726		-	105,726

		FAMILY LIFE ACADEMY CHARTER SCHOOL Budget / Operating Plan 2018-19							
<b>Total Revenue</b>		-	1,158,598	-	-	1,232,139	-	-	1,250,266
<b>Total Expenses</b>		-	1,154,636	-	-	1,425,304	-	-	1,340,249
<b>Net Income</b>		-	3,962	-	-	(193,165)	-	-	(89,983)
<b>Actual Student Enrollment</b>		-	275	-	-	275	-	-	275
		<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
		<b>2017-18 Revenue Per Pupil</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
Retirement / Pension			11,900		-	11,900		-	11,900
TOTAL PAYROLL TAXES AND BENEFITS		-	162,450	-	-	179,711	-	-	176,264
<b>TOTAL PERSONNEL SERVICE COSTS</b>		57.61	742,605	-	-	989,171	-	-	934,061
<b>CONTRACTED SERVICES</b>									
Accounting / Audit					-			-	
Legal			1,912		-	1,912		-	1,912
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch					-			-	
Payroll Services			6,755		-	7,880		-	6,755
Special Ed Services					-			-	
Titlement Services (i.e. Title I)					-			-	
Other Purchased / Professional / Consulting			6,581		-	6,581		-	6,890
<b>TOTAL CONTRACTED SERVICES</b>		-	15,248	-	-	16,373	-	-	15,557

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

	-	1,158,598	-	-	1,232,139	-	-	1,250,266
<b>Total Revenue</b>								
<b>Total Expenses</b>								
<b>Net Income</b>								
<b>Actual Student Enrollment</b>								
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
<b>SCHOOL OPERATIONS</b>								
Board Expenses		225		-	895		-	895
Classroom / Teaching Supplies & Materials		24,770		-	26,478		-	8,754
Special Ed Supplies & Materials				-			-	
Textbooks / Workbooks		32,731		-	32,731		-	8,183
Supplies & Materials other				-			-	
Equipment / Furniture		2,286		-			-	2,286
Telephone		8,581		-	8,581		-	8,581
Technology		13,621		-	11,638		-	11,273
Student Testing & Assessment		16,726		-	8,363		-	12,545
Field Trips		1,518		-	4,555		-	4,555
Transportation (student)				-			-	
Student Services - other		641		-	1,923		-	1,923
Office Expense		21,404		-	13,799		-	16,324
Staff Development		9,594		-	24,310		-	24,310
Staff Recruitment		1,238		-	1,238		-	1,238
Student Recruitment / Marketing		1,547		-	1,547		-	1,547
School Meals / Lunch		20,102		-	42,246		-	46,761
Travel (Staff)		854		-	854		-	854
Fundraising		155		-	155		-	155
Other		343		-	-		-	
<b>TOTAL SCHOOL OPERATIONS</b>	-	156,336	-	-	179,313	-	-	150,184
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance		8,997		-	8,997		-	8,997
Janitorial		13,597		-	13,597		-	13,597
Building and Land Rent / Lease / Facility Finance Interest		150,745		-	150,745		-	150,745
Repairs & Maintenance		26,731		-	26,731		-	26,731
Equipment / Furniture				-			-	
Security				-			-	
Utilities		15,812		-	15,812		-	15,812
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	215,882	-	-	215,882	-	-	215,882
<b>DEPRECIATION &amp; AMORTIZATION</b>		22,836		-	22,836		-	22,836
<b>RESERVES / CONTINGENCY</b>				-			-	
<b>DEFERRED RENT</b>		1,729		-	1,729		-	1,729

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>1,158,598</b>	-	-	<b>1,232,139</b>	-	-	<b>1,250,266</b>
<b>Total Expenses</b>	-	<b>1,154,636</b>	-	-	<b>1,425,304</b>	-	-	<b>1,340,249</b>
<b>Net Income</b>	-	<b>3,962</b>	-	-	<b>(193,165)</b>	-	-	<b>(89,983)</b>
<b>Actual Student Enrollment</b>	-	<b>275</b>	-	-	<b>275</b>	-	-	<b>275</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd C</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
<b>TOTAL EXPENSES</b>	-	<b>1,154,636</b>	-	-	<b>1,425,304</b>	-	-	<b>1,340,249</b>
<b>NET INCOME</b>	-	<b>3,962</b>	-	-	<b>(193,165)</b>	-	-	<b>(89,983)</b>

		FAMILY LIFE ACADEMY CHARTER SCHOOL Budget / Operating Plan 2018-19							
Total Revenue	-	1,158,598	-	-	1,232,139	-	-	1,250,266	
Total Expenses	-	1,154,636	-	-	1,425,304	-	-	1,340,249	3rd C
Net Income	-	3,962	-	-	(193,165)	-	-	(89,983)	
Actual Student Enrollment	-	275	-	-	275	-	-	275	
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q	
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>									
Number of Districts:	-	1	-	-	1	-	-	1	
NYC CHANCELLOR'S OFFICE	-	275	-	-	275	-	-	275	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-	
<b>TOTAL ENROLLMENT</b>	-	<b>275</b>	-	-	<b>275</b>	-	-	<b>275</b>	
<b>REVENUE PER PUPIL</b>	-	<b>4,213</b>	-	-	<b>4,481</b>	-	-	<b>4,546</b>	
<b>EXPENSES PER PUPIL</b>	-	<b>4,199</b>	-	-	<b>5,183</b>	-	-	<b>4,874</b>	



<b>Total Revenue</b>	-	-	<b>1,322,492</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,629,266</b>	-	-
<b>Net Income</b>	-	-	<b>(306,774)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>275</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		=	=		=
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	128,011	-	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations		-	155		-
Fundraising		-			-
Erate Reimbursement		-	7,115		-
Earnings on Investments		-			-
Interest Income		-	4,526		-
Food Service (Income from meals)		-			-
Text Book		-	21,603		-
OTHER		=	=		=
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	33,399	-	-
<b>TOTAL REVENUE</b>	=	=	<b>1,322,492</b>	=	=

<b>Total Revenue</b>		-	-	<b>1,322,492</b>	-
<b>Total Expenses</b>		-	-	<b>1,629,266</b>	-
<b>Net Income</b>		-	-	<b>(306,774)</b>	-
<b>Actual Student Enrollment</b>		-	-	<b>275</b>	-
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised</b>		<b>Original</b>	<b>Revised</b>
		<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>
					<b>Variance</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions			
Executive Management	0.50		-	21,572	-
Instructional Management	2.00		-	60,945	-
Deans, Directors & Coordinators	2.24		-	55,640	-
CFO / Director of Finance	0.25		-	8,342	-
Operation / Business Manager	-		-		-
Administrative Staff	12.94		-	168,499	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>17.93</b>	-	-	<b>314,998</b>	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>					
Teachers - Regular	11.00		-	287,015	-
Teachers - SPED	1.00		-	25,119	-
Substitute Teachers	-		-		-
Teaching Assistants	12.00		-	122,365	-
Specialty Teachers	4.61		-	119,742	-
Aides	-		-		-
Therapists & Counselors	1.00		-	26,598	-
Other	0.25		-		-
<b>TOTAL INSTRUCTIONAL</b>	<b>29.86</b>	-	-	<b>580,839</b>	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>					
Nurse	-		-		-
Librarian	-		-		-
Custodian	3.68		-	32,239	-
Security	1.84		-	15,002	-
Other	4.30		-	46,167	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>9.82</b>	-	-	<b>93,408</b>	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>					
	57.61	-	-	989,245	-
<b>PAYROLL TAXES AND BENEFITS</b>					
Payroll Taxes			-	74,407	-
Fringe / Employee Benefits			-	105,726	-

<b>Total Revenue</b>		-	-	<b>1,322,492</b>	-	-
<b>Total Expenses</b>		-	-	<b>1,629,266</b>	-	-
<b>Net Income</b>		-	-	<b>(306,774)</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>275</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>			<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Retirement / Pension			-	<u>11,900</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	192,033	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>						
	57.61	-	-	1,181,278	-	-
<b>CONTRACTED SERVICES</b>						
Accounting / Audit			-	12,624		-
Legal			-	1,912		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	7,880		-
Special Ed Services			-			-
Titlement Services (i.e. Title I)			-			-
Other Purchased / Professional / Consulting			-	<u>11,737</u>		-
<b>TOTAL CONTRACTED SERVICES</b>		-	-	<b>34,153</b>	-	-

<b>Total Revenue</b>	-	-	<b>1,322,492</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,629,266</b>	-	-
<b>Net Income</b>	-	-	<b>(306,774)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>275</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses		-	225		-
Classroom / Teaching Supplies & Materials		-	7,046		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	29,786		-
Supplies & Materials other		-			-
Equipment / Furniture		-	-		-
Telephone		-	8,581		-
Technology		-	9,604		-
Student Testing & Assessment		-	4,182		-
Field Trips		-	4,555		-
Transportation (student)		-			-
Student Services - other		-	1,923		-
Office Expense		-	10,887		-
Staff Development		-	24,310		-
Staff Recruitment		-	1,238		-
Student Recruitment / Marketing		-	1,547		-
School Meals / Lunch		-	46,761		-
Travel (Staff)		-	854		-
Fundraising		-	155		-
Other		-			-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	<b>151,654</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		-	8,997		-
Janitorial		-	13,597		-
Building and Land Rent / Lease / Facility Finance Interest		-	150,745		-
Repairs & Maintenance		-	26,731		-
Equipment / Furniture		-			-
Security		-			-
Utilities		-	15,812		-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	<b>215,882</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		-	<b>44,570</b>		-
<b>RESERVES / CONTINGENCY</b>		-			-
<b>DEFERRED RENT</b>		-	<b>1,729</b>		-

<b>Total Revenue</b>	-	-	<b>1,322,492</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,629,266</b>	-	-
<b>Net Income</b>	-	-	<b>(306,774)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>275</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>TOTAL EXPENSES</b>	-	-	<b>1,629,266</b>	-	-
<b>NET INCOME</b>	-	-	<b>(306,774)</b>	-	-

<b>Total Revenue</b>	-	-	<b>1,322,492</b>	-	-
<b>Total Expenses</b>	Quarter - 1/1 - 3/31	-	<b>1,629,266</b>	-	-
<b>Net Income</b>	-	-	<b>(306,774)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>275</b>	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
<b>Number of Districts:</b>	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	275	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	-	<b>275</b>	-	-
<b>REVENUE PER PUPIL</b>	-	-	<b>4,809</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	-	<b>5,925</b>	-	-



**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>4,963,496</b>	<b>4,963,496</b>	-	<b>4,963,496</b>	<b>4,963,496</b>
<b>Total Expenses</b>	<b>5,542,539</b>	<b>5,542,539</b>	-	<b>(5,542,539)</b>	<b>(5,542,539)</b>
<b>Net Income</b>	<b>(579,043)</b>	<b>(579,043)</b>	-	<b>(579,043)</b>	<b>(579,043)</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	<b>444,830</b>	<b>444,830</b>	-	<b>444,830</b>	<b>444,830</b>
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	13,095	13,095	-	13,095	13,095
Fundraising	-	-	-	-	-
Erate Reimbursement	28,460	28,460	-	28,460	28,460
Earnings on Investments	-	-	-	-	-
Interest Income	18,104	18,104	-	18,104	18,104
Food Service (Income from meals)	-	-	-	-	-
Text Book	21,603	21,603	-	21,603	21,603
OTHER	-	-	-	-	-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	<b>81,262</b>	<b>81,262</b>	-	<b>81,262</b>	<b>81,262</b>
<b>TOTAL REVENUE</b>	<b>4,963,496</b>	<b>4,963,496</b>	-	<b>4,963,496</b>	<b>4,963,496</b>

**DESCRIPTION OF ASSUMPTIONS**

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	4,963,496	4,963,496	-	4,963,496	4,963,496
<b>Total Expenses</b>	5,542,539	5,542,539	-	(5,542,539)	(5,542,539)
<b>Net Income</b>	(579,043)	(579,043)	-	(579,043)	(579,043)
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>

**DESCRIPTION OF ASSUMPTIONS**

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No.  
of Positions

Executive Management	0.50	86,288	86,288	-	(86,288)	(86,288)
Instructional Management	2.00	243,780	243,780	-	(243,780)	(243,780)
Deans, Directors & Coordinators	2.24	222,560	222,560	-	(222,560)	(222,560)
CFO / Director of Finance	0.25	33,368	33,368	-	(33,368)	(33,368)
Operation / Business Manager	-	-	-	-	-	-
Administrative Staff	12.94	603,915	603,915	-	(603,915)	(603,915)
<b>TOTAL ADMINISTRATIVE STAFF</b>	17.93	1,189,911	1,189,911	-	(1,189,911)	(1,189,911)

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	11.00	746,240	746,240	-	(746,240)	(746,240)
Teachers - SPED	1.00	66,944	66,944	-	(66,944)	(66,944)
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	12.00	350,390	350,390	-	(350,390)	(350,390)
Specialty Teachers	4.61	311,329	311,329	-	(311,329)	(311,329)
Aides	-	-	-	-	-	-
Therapists & Counselors	1.00	77,999	77,999	-	(77,999)	(77,999)
Other	0.25	30,000	30,000	-	(30,000)	(30,000)
<b>TOTAL INSTRUCTIONAL</b>	29.86	1,582,902	1,582,902	-	(1,582,902)	(1,582,902)

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	3.68	128,956	128,956	-	(128,956)	(128,956)
Security	1.84	60,008	60,008	-	(60,008)	(60,008)
Other	4.30	174,880	174,880	-	(174,880)	(174,880)
<b>TOTAL NON-INSTRUCTIONAL</b>	9.82	363,844	363,844	-	(363,844)	(363,844)

**SUBTOTAL PERSONNEL SERVICE COSTS**

	57.61	3,136,657	3,136,657	-	(3,136,657)	(3,136,657)
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		239,954	239,954	-	(239,954)	(239,954)
Fringe / Employee Benefits		422,904	422,904	-	(422,904)	(422,904)

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>Total Revenue</b>	4,963,496	4,963,496	-	4,963,496	4,963,496
<b>Total Expenses</b>	5,542,539	5,542,539	-	(5,542,539)	(5,542,539)
<b>Net Income</b>	(579,043)	(579,043)	-	(579,043)	(579,043)
<b>Actual Student Enrollment</b>					
Retirement / Pension	47,600	47,600	-	(47,600)	(47,600)
TOTAL PAYROLL TAXES AND BENEFITS	710,458	710,458	-	(710,458)	(710,458)
<b>TOTAL PERSONNEL SERVICE COSTS</b>	3,847,115	3,847,115	-	(3,847,115)	(3,847,115)
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	12,624	12,624	-	(12,624)	(12,624)
Legal	7,648	7,648	-	(7,648)	(7,648)
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-
Payroll Services	29,270	29,270	-	(29,270)	(29,270)
Special Ed Services	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	31,789	31,789	-	(31,789)	(31,789)
<b>TOTAL CONTRACTED SERVICES</b>	81,331	81,331	-	(81,331)	(81,331)

57.61

**DESCRIPTION OF ASSUMPTIONS**

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	<b>4,963,496</b>	<b>4,963,496</b>	<b>-</b>	<b>4,963,496</b>	<b>4,963,496</b>
<b>Total Expenses</b>	<b>5,542,539</b>	<b>5,542,539</b>	<b>-</b>	<b>(5,542,539)</b>	<b>(5,542,539)</b>
<b>Net Income</b>	<b>(579,043)</b>	<b>(579,043)</b>	<b>-</b>	<b>(579,043)</b>	<b>(579,043)</b>
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

Board Expenses	2,240	2,240	-	(2,240)	(2,240)
Classroom / Teaching Supplies & Materials	67,048	67,048	-	(67,048)	(67,048)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	103,431	103,431	-	(103,431)	(103,431)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	4,572	4,572	-	(4,572)	(4,572)
Telephone	34,324	34,324	-	(34,324)	(34,324)
Technology	46,136	46,136	-	(46,136)	(46,136)
Student Testing & Assessment	41,816	41,816	-	(41,816)	(41,816)
Field Trips	15,183	15,183	-	(15,183)	(15,183)
Transportation (student)	-	-	-	-	-
Student Services - other	6,410	6,410	-	(6,410)	(6,410)
Office Expense	62,414	62,414	-	(62,414)	(62,414)
Staff Development	82,524	82,524	-	(82,524)	(82,524)
Staff Recruitment	4,952	4,952	-	(4,952)	(4,952)
Student Recruitment / Marketing	6,188	6,188	-	(6,188)	(6,188)
School Meals / Lunch	155,870	155,870	-	(155,870)	(155,870)
Travel (Staff)	3,416	3,416	-	(3,416)	(3,416)
Fundraising	620	620	-	(620)	(620)
Other	343	343	-	(343)	(343)
<b>TOTAL SCHOOL OPERATIONS</b>	<b>637,487</b>	<b>637,487</b>	<b>-</b>	<b>(637,487)</b>	<b>(637,487)</b>

**FACILITY OPERATION & MAINTENANCE**

Insurance	35,988	35,988	-	(35,988)	(35,988)
Janitorial	54,388	54,388	-	(54,388)	(54,388)
Building and Land Rent / Lease / Facility Finance Interest	602,980	602,980	-	(602,980)	(602,980)
Repairs & Maintenance	106,924	106,924	-	(106,924)	(106,924)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	63,248	63,248	-	(63,248)	(63,248)
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>863,528</b>	<b>863,528</b>	<b>-</b>	<b>(863,528)</b>	<b>(863,528)</b>

**DEPRECIATION & AMORTIZATION**

	113,078	113,078	-	(113,078)	(113,078)
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**RESERVES / CONTINGENCY**

	-	-	-	-	-
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**DEFERRED RENT**

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**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	4,963,496	4,963,496	-	4,963,496	4,963,496
<b>Total Expenses</b>	5,542,539	5,542,539	-	(5,542,539)	(5,542,539)
<b>Net Income</b>	(579,043)	(579,043)	-	(579,043)	(579,043)
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>TOTAL EXPENSES</b>	<u>5,542,539</u>	<u>5,542,539</u>	-	<u>(5,542,539)</u>	<u>(5,542,539)</u>
<b>NET INCOME</b>	<u>(579,043)</u>	<u>(579,043)</u>	-	<u>(579,043)</u>	<u>(579,043)</u>

**DESCRIPTION OF ASSUMPTIONS**



**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	1,158,598	-	-	1,232,139	-	-	1,250,266
<b>Total Expenses</b>	-	1,154,636	-	-	1,425,304	-	-	1,340,249
<b>Net Income</b>	-	3,962	-	-	(193,165)	-	-	(89,983)
<b>Actual Student Enrollment</b>	-	275	-	-	275	-	-	275
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per Pupil</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>

**CASH FLOW ADJUSTMENTS**

<b>OPERATING ACTIVITIES {enter descriptions below}</b>								
Depreciation & Amortization	-	22,836	-	-	22,836	-	-	22,836
Deferred rent	-	1,729	-	-	1,729	-	-	1,729
<b>Total Operating Activities</b>	-	24,565	-	-	24,565	-	-	24,565
<b>INVESTMENT ACTIVITIES {enter descriptions below}</b>								
Property and Equipment Expenditures		(63,822)	-	-	-	-	-	-
Leasehold Improvement		(25,246)	-	-	(25,246)	-	-	(25,246)
<b>Total Investment Activities</b>	-	(89,068)	-	-	(25,246)	-	-	(25,246)
<b>FINANCING ACTIVITIES {enter descriptions below}</b>								
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>Total Financing Activities</b>	-	-	-	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	(64,503)	-	-	(681)	-	-	(681)
<b>NET INCOME</b>	-	(60,541)	-	-	(193,846)	-	-	(90,664)
<b>Beginning Cash Balance</b>	-	-	-	-	(60,541)	-	-	(254,387)
<b>ENDING CASH BALANCE</b>	-	(60,541)	-	-	(254,387)	-	-	(345,050)

<b>Total Revenue</b>	-	-	<b>1,322,492</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,629,266</b>	-	-
<b>Net Income</b>	-	-	<b>(306,774)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>275</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Depreciation & Amortization	-	-	44,570	-	-
Deferred rent	-	-	1,729	-	-
Total Operating Activities	-	-	46,299	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Property and Equipment Expenditures	-	-	-	-	-
Leasehold Improvement	-	-	(25,246)	-	-
Total Investment Activities	-	-	(25,246)	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	<b>21,053</b>	-	-
<b>NET INCOME</b>	-	-	<b>(285,721)</b>	-	-
<b>Beginning Cash Balance</b>	-	-	<b>(345,050)</b>	-	-
<b>ENDING CASH BALANCE</b>	-	-	<b>(630,771)</b>	-	-

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	4,963,496	4,963,496	-	4,963,496	4,963,496
<b>Total Expenses</b>	5,542,539	5,542,539	-	(5,542,539)	(5,542,539)
<b>Net Income</b>	(579,043)	(579,043)	-	(579,043)	(579,043)
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Depreciation & Amortization	113,078	113,078	-	113,078	113,078
Deferred rent	6,916	6,916	-	6,916	6,916
Total Operating Activities	119,994	119,994	-	119,994	119,994
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Property and Equipment Expenditures	(63,822)	(63,822)	-	(63,822)	(63,822)
Leasehold Improvement	(100,984)	(100,984)	-	(100,984)	(100,984)
Total Investment Activities	(164,806)	(164,806)	-	(164,806)	(164,806)
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	<b>(44,812)</b>	<b>(44,812)</b>	<b>-</b>	<b>(44,812)</b>	<b>(44,812)</b>
<b>NET INCOME</b>	<b>(623,855)</b>	<b>(623,855)</b>	<b>-</b>	<b>(623,855)</b>	<b>(623,855)</b>
<b>Beginning Cash Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENDING CASH BALANCE</b>	<b>(630,771)</b>	<b>(630,771)</b>	<b>-</b>	<b>(623,855)</b>	<b>(623,855)</b>

**FAMILY LIFE ACADEMY CHARTER SCHOOL  
BALANCE SHEET  
2018-19**

Please enter balance sheet data for the Ed Corp  
Family Life Academy Charter Schools (Combined)  
only on this template.

The balance sheet should include data for  
all charter schools operated by the Ed Corp.

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2017-18</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-



**FAMILY LIFE ACADEMY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	<b>1,158,598</b>	-	-	<b>1,232,139</b>	-	-
<b>Total Expenses</b>	-	<b>1,152,907</b>	-	-	<b>1,423,575</b>	-	-
<b>Net Income</b>	-	<b>5,691</b>	-	-	<b>(191,436)</b>	-	-
<b>Actual Student Enrollment</b>	-	<b>275</b>	-	-	<b>275</b>	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		Current Budget	Variance		Current Budget	Variance	
	Actual			Actual			Actual
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	42,670	-	-	128,011	-	-
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations		12,630	-		155	-	
Fundraising		-	-		-	-	
Erate Reimbursement		7,115	-		7,115	-	
Earnings on Investments		-	-		-	-	
Interest Income		4,526	-		4,526	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	24,271	-	-	11,796	-	-
<b>TOTAL REVENUE</b>	-	<b>1,158,598</b>	-	-	<b>1,232,139</b>	-	-

**FAMILY LIFE ACADEMY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	1,158,598	-	-	1,232,139	-	-
<b>Total Expenses</b>	-	1,152,907	-	-	1,423,575	-	-
<b>Net Income</b>	-	5,691	-	-	(191,436)	-	-
<b>Actual Student Enrollment</b>	-	275	-	-	275	-	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

	Quarter 0 No. of Positions						
<b>EXPENSES</b>							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>							
Executive Management	-	21,572	-	21,572	-		
Instructional Management	-	60,945	-	60,945	-		
Deans, Directors & Coordinators	-	55,640	-	55,640	-		
CFO / Director of Finance	-	8,342	-	8,342	-		
Operation / Business Manager	-	-	-	-	-		
Administrative Staff	-	143,842	-	145,787	-		
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	290,341	-	292,286	-		
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	-	86,105	-	200,911	-		
Teachers - SPED	-	7,610	-	18,252	-		
Substitute Teachers	-	-	-	-	-		
Teaching Assistants	-	38,175	-	98,845	-		
Specialty Teachers	-	35,923	-	83,819	-		
Aides	-	-	-	-	-		
Therapists & Counselors	-	8,381	-	22,237	-		
Other	-	30,000	-	-	-		
<b>TOTAL INSTRUCTIONAL</b>	-	206,194	-	424,064	-		
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	-	-	-	-	-		
Librarian	-	-	-	-	-		
Custodian	-	32,239	-	32,239	-		
Security	-	15,002	-	15,002	-		
Other	-	36,379	-	45,869	-		
<b>TOTAL NON-INSTRUCTIONAL</b>	-	83,620	-	93,110	-		
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	580,155	-	809,460	-		
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		44,824	-	62,085	-		
Fringe / Employee Benefits		105,726	-	105,726	-		
Retirement / Pension		11,900	-	11,900	-		
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		162,450	-	179,711	-		
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	742,605	-	989,171	-		

**FAMILY LIFE ACADEMY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	<b>1,158,598</b>	-	-	<b>1,232,139</b>	-	-
<b>Total Expenses</b>	-	<b>1,152,907</b>	-	-	<b>1,423,575</b>	-	-
<b>Net Income</b>	-	<b>5,691</b>	-	-	<b>(191,436)</b>	-	-
<b>Actual Student Enrollment</b>	-	<b>275</b>	-	-	<b>275</b>	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<b>CONTRACTED SERVICES</b>						
Accounting / Audit		-	-		-	-	
Legal		1,912	-		1,912	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		6,755	-		7,880	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		6,581	-		6,581	-	
<b>TOTAL CONTRACTED SERVICES</b>	-	<b>15,248</b>	-	-	<b>16,373</b>	-	-

**FAMILY LIFE ACADEMY CHARTER**

**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	<b>1,158,598</b>	-	-	<b>1,232,139</b>	-	-
<b>Total Expenses</b>	-	<b>1,152,907</b>	-	-	<b>1,423,575</b>	-	-
<b>Net Income</b>	-	<b>5,691</b>	-	-	<b>(191,436)</b>	-	-
<b>Actual Student Enrollment</b>	-	<b>275</b>	-	-	<b>275</b>	-	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

**SCHOOL OPERATIONS**

Board Expenses	225	-	-	895	-	-
Classroom / Teaching Supplies & Materials	24,770	-	-	26,478	-	-
Special Ed Supplies & Materials	-	-	-	-	-	-
Textbooks / Workbooks	32,731	-	-	32,731	-	-
Supplies & Materials other	-	-	-	-	-	-
Equipment / Furniture	2,286	-	-	-	-	-
Telephone	8,581	-	-	8,581	-	-
Technology	13,621	-	-	11,638	-	-
Student Testing & Assessment	16,726	-	-	8,363	-	-
Field Trips	1,518	-	-	4,555	-	-
Transportation (student)	-	-	-	-	-	-
Student Services - other	641	-	-	1,923	-	-
Office Expense	21,404	-	-	13,799	-	-
Staff Development	9,594	-	-	24,310	-	-
Staff Recruitment	1,238	-	-	1,238	-	-
Student Recruitment / Marketing	1,547	-	-	1,547	-	-
School Meals / Lunch	20,102	-	-	42,246	-	-
Travel (Staff)	854	-	-	854	-	-
Fundraising	155	-	-	155	-	-
Other	343	-	-	-	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	-	<b>156,336</b>	-	-	<b>179,313</b>	-

**FACILITY OPERATION & MAINTENANCE**

Insurance	8,997	-	-	8,997	-	-
Janitorial	13,597	-	-	13,597	-	-
Building and Land Rent / Lease / Facility Finance Interest	150,745	-	-	150,745	-	-
Repairs & Maintenance	26,731	-	-	26,731	-	-
Equipment / Furniture	-	-	-	-	-	-
Security	-	-	-	-	-	-
Utilities	15,812	-	-	15,812	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	<b>215,882</b>	-	-	<b>215,882</b>	-

**DEPRECIATION & AMORTIZATION**

<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-	-
<b>DEFERRED RENT</b>	22,836	-	-	22,836	-	-

**FAMILY LIFE ACADEMY CHARTER**  
**Budget / Operating Plan**

**2018-19**

Total Revenue	-	1,158,598	-	-	1,232,139	-	-
Total Expenses	-	1,152,907	-	-	1,423,575	-	-
Net Income	-	5,691	-	-	(191,436)	-	-
Actual Student Enrollment	-	275	-	-	275	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>TOTAL EXPENSES</b>	-	<u>1,152,907</u>	-	-	<u>1,423,575</u>	-	-
<b>NET INCOME</b>	-	<u>5,691</u>	-	-	<u>(191,436)</u>	-	-

**FAMILY LIFE ACADEMY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	<b>1,158,598</b>	-	-	<b>1,232,139</b>	-	-
<b>Total Expenses</b>	-	<b>1,152,907</b>	-	-	<b>1,423,575</b>	-	-
<b>Net Income</b>	-	<b>5,691</b>	-	-	<b>(191,436)</b>	-	-
<b>Actual Student Enrollment</b>	-	<b>275</b>	-	-	<b>275</b>	-	<b>3rd Q</b>

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>							
NYC CHANCELLOR'S OFFICE	-	275	-	-	275	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>275</b>	-	-	<b>275</b>	-	-
<b>REVENUE PER PUPIL</b>	-	<b>4,213</b>	-	-	<b>4,481</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	<b>4,192</b>	-	-	<b>5,177</b>	-	-



**ER SCHOOL  
n**

<b>Total Revenue</b>	<b>1,250,266</b>	-	-	<b>1,322,492</b>	-
<b>Total Expenses</b>	<b>1,338,520</b>	-	-	<b>1,627,537</b>	-
<b>Net Income</b>	<b>(88,254)</b>	-	-	<b>(305,045)</b>	-
<b>Actual Student Enrollment</b>	<b>275</b>	-	-	<b>275</b>	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
	-	-		-	-
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	146,138	-	-	128,011	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	155	-		155	-
Fundraising	-	-		-	-
Erate Reimbursement	7,115	-		7,115	-
Earnings on Investments	-	-		-	-
Interest Income	4,526	-		4,526	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		21,603	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	11,796	-	-	33,399	-
<b>TOTAL REVENUE</b>	<b>1,250,266</b>	-	-	<b>1,322,492</b>	-

**ER SCHOOL  
n**

<b>Total Revenue</b>	<b>1,250,266</b>	-	-	<b>1,322,492</b>	-
<b>Total Expenses</b>	<b>1,338,520</b>	-	-	<b>1,627,537</b>	-
<b>Net Income</b>	<b>(88,254)</b>	-	-	<b>(305,045)</b>	-
<b>Actual Student Enrollment</b>	<b>275</b>	-	-	<b>275</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	Quarter 0 No. of Positions				
Executive Management	-	21,572	-	21,572	-
Instructional Management	-	60,945	-	60,945	-
Deans, Directors & Coordinators	-	55,640	-	55,640	-
CFO / Director of Finance	-	8,342	-	8,342	-
Operation / Business Manager	-	-	-	-	-
Administrative Staff	-	145,787	-	168,499	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	292,286	-	314,998	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	172,209	-	287,015	-
Teachers - SPED	-	15,963	-	25,119	-
Substitute Teachers	-	-	-	-	-
Teaching Assistants	-	91,005	-	122,365	-
Specialty Teachers	-	71,845	-	119,742	-
Aides	-	-	-	-	-
Therapists & Counselors	-	20,783	-	26,598	-
Other	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	371,805	-	580,839	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	32,239	-	32,239	-
Security	-	15,002	-	15,002	-
Other	-	46,465	-	46,167	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	93,706	-	93,408	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		58,638	-	74,407	-
Fringe / Employee Benefits		105,726	-	105,726	-
Retirement / Pension		11,900	-	11,900	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		176,264	-	192,033	-

**TOTAL PERSONNEL SERVICE COSTS**

	-	934,061	-	1,181,278	-
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ER SCHOOL						
n						
Total Revenue	1,250,266	-	-	1,322,492	-	
Total Expenses	1,338,520	-	-	1,627,537	-	
Net Income	(88,254)	-	-	(305,045)	-	
Actual Student Enrollment	275	-	-	275	-	
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		ER SCHOOL				
	n	Current Budget	Variance	Actual	Current Budget	Variance
<b>CONTRACTED SERVICES</b>						
Accounting / Audit		-	-		12,624	-
Legal		1,912	-		1,912	-
Management Company Fee		-	-		-	-
Nurse Services		-	-		-	-
Food Service / School Lunch		-	-		-	-
Payroll Services		6,755	-		7,880	-
Special Ed Services		-	-		-	-
Titlement Services (i.e. Title I)		-	-		-	-
Other Purchased / Professional / Consulting		6,890	-		11,737	-
TOTAL CONTRACTED SERVICES		15,557	-	-	34,153	-

**ER SCHOOL**  
n

<b>Total Revenue</b>	<b>1,250,266</b>	-	-	<b>1,322,492</b>	-
<b>Total Expenses</b>	<b>1,338,520</b>	-	-	<b>1,627,537</b>	-
<b>Net Income</b>	<b>(88,254)</b>	-	-	<b>(305,045)</b>	-
<b>Actual Student Enrollment</b>	<b>275</b>	-	-	<b>275</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

<b>SCHOOL OPERATIONS</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
Board Expenses	895	-		225	-
Classroom / Teaching Supplies & Materials	8,754	-		7,046	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	8,183	-		29,786	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	2,286	-		-	-
Telephone	8,581	-		8,581	-
Technology	11,273	-		9,604	-
Student Testing & Assessment	12,545	-		4,182	-
Field Trips	4,555	-		4,555	-
Transportation (student)	-	-		-	-
Student Services - other	1,923	-		1,923	-
Office Expense	16,324	-		10,887	-
Staff Development	24,310	-		24,310	-
Staff Recruitment	1,238	-		1,238	-
Student Recruitment / Marketing	1,547	-		1,547	-
School Meals / Lunch	46,761	-		46,761	-
Travel (Staff)	854	-		854	-
Fundraising	155	-		155	-
Other	-	-		-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>150,184</b>	<b>-</b>	<b>-</b>	<b>151,654</b>	<b>-</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	8,997	-		8,997	-
Janitorial	13,597	-		13,597	-
Building and Land Rent / Lease / Facility Finance Interest	150,745	-		150,745	-
Repairs & Maintenance	26,731	-		26,731	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	15,812	-		15,812	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>215,882</b>	<b>-</b>	<b>-</b>	<b>215,882</b>	<b>-</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>22,836</b>	<b>-</b>		<b>44,570</b>	<b>-</b>
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>
<b>DEFERRED RENT</b>					

SCHOOL					
n					
SCHOOL					
Total Revenue	1,250,266	-	-	1,322,492	-
Total Expenses	1,338,520	-	-	1,627,537	-
Net Income	(88,254)	-	-	(305,045)	-
Actual Student Enrollment	275	-	-	275	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter 1/1 - 3/31		Current	
		Budget	Variance	Actual	Budget
TOTAL EXPENSES	1,338,520	-	-	1,627,537	-
NET INCOME	(88,254)	-	-	(305,045)	-

**PER SCHOOL**  
**n**

Total Revenue	1,250,266	-	-	1,322,492	-
Total Expenses	1,338,520	-	-	1,627,537	-
Net Income	(88,254)	-	-	(305,045)	-
Actual Student Enrollment	Quarter - 1/1 - 3/31 275	-	-	275	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
NYC CHANCELLOR'S OFFICE	275	-	-	275	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	<b>275</b>	<b>-</b>	<b>-</b>	<b>275</b>	<b>-</b>
<b>REVENUE PER PUPIL</b>	<b>4,546</b>	<b>-</b>	<b>-</b>	<b>4,809</b>	<b>-</b>
<b>EXPENSES PER PUPIL</b>	<b>4,867</b>	<b>-</b>	<b>-</b>	<b>5,918</b>	<b>-</b>



**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,963,496	(4,963,496)	-	-	4,963,496
<b>Total Expenses</b>	-	-	-	5,542,539	5,542,539	-	-	5,542,539
<b>Net Income</b>	-	-	-	(579,043)	579,043	-	-	(579,043)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	444,830	(444,830)	-	-	444,830
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations	-	-	-	13,095	(13,095)	-	-	13,095
Fundraising	-	-	-	-	-	-	-	-
Erate Reimbursement	-	-	-	28,460	(28,460)	-	-	28,460
Earnings on Investments	-	-	-	-	-	-	-	-
Interest Income	-	-	-	18,104	(18,104)	-	-	18,104
Food Service (Income from meals)	-	-	-	-	-	-	-	-
Text Book	-	-	-	21,603	(21,603)	-	-	21,603
OTHER	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	81,262	(81,262)	-	-	81,262
<b>TOTAL REVENUE</b>	-	-	-	<b>4,963,496</b>	<b>(4,963,496)</b>	-	-	<b>4,963,496</b>

**FAMILY LIFE ACADEMY CHARTER SCHOOL**

**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,963,496	(4,963,496)	-	-	4,963,496
<b>Total Expenses</b>	-	-	-	5,542,539	5,542,539	-	-	5,542,539
<b>Net Income</b>	-	-	-	(579,043)	579,043	-	-	(579,043)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
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**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	Quarter 0 No. of Positions
Executive Management	-
Instructional Management	-
Deans, Directors & Coordinators	-
CFO / Director of Finance	-
Operation / Business Manager	-
Administrative Staff	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-

86,288	86,288	-	-	86,288
243,780	243,780	-	-	243,780
222,560	222,560	-	-	222,560
33,368	33,368	-	-	33,368
-	-	-	-	-
603,915	603,915	-	-	603,915
1,189,911	1,189,911	-	-	1,189,911

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-
Teachers - SPED	-
Substitute Teachers	-
Teaching Assistants	-
Specialty Teachers	-
Aides	-
Therapists & Counselors	-
Other	-
<b>TOTAL INSTRUCTIONAL</b>	-

746,240	746,240	-	-	746,240
66,944	66,944	-	-	66,944
-	-	-	-	-
350,390	350,390	-	-	350,390
311,329	311,329	-	-	311,329
-	-	-	-	-
77,999	77,999	-	-	77,999
30,000	30,000	-	-	30,000
1,582,902	1,582,902	-	-	1,582,902

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-
Librarian	-
Custodian	-
Security	-
Other	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-

-	-	-	-	-
-	-	-	-	-
128,956	128,956	-	-	128,956
60,008	60,008	-	-	60,008
174,880	174,880	-	-	174,880
363,844	363,844	-	-	363,844

**SUBTOTAL PERSONNEL SERVICE COSTS**

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	-
Fringe / Employee Benefits	-
Retirement / Pension	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-

239,954	239,954	-	-	239,954
422,904	422,904	-	-	422,904
47,600	47,600	-	-	47,600
710,458	710,458	-	-	710,458

**TOTAL PERSONNEL SERVICE COSTS**

-
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3,847,115	3,847,115	-	-	3,847,115
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**FAMILY LIFE ACADEMY CHARTER SCHOOL**

**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,963,496	(4,963,496)	-	-	4,963,496
<b>Total Expenses</b>	-	-	-	5,542,539	5,542,539	-	-	5,542,539
<b>Net Income</b>	-	-	-	(579,043)	579,043	-	-	(579,043)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>CONTRACTED SERVICES</b>								
Accounting / Audit	-	-	-	12,624	12,624	-	-	12,624
Legal	-	-	-	7,648	7,648	-	-	7,648
Management Company Fee	-	-	-	-	-	-	-	
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	29,270	29,270	-	-	29,270
Special Ed Services	-	-	-	-	-	-	-	
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	31,789	31,789	-	-	31,789
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	81,331	81,331	-	-	81,331

**FAMILY LIFE ACADEMY CHARTER SCHOOL**

**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,963,496	(4,963,496)	-	-	4,963,496
<b>Total Expenses</b>	-	-	-	5,542,539	5,542,539	-	-	5,542,539
<b>Net Income</b>	-	-	-	(579,043)	579,043	-	-	(579,043)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
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**SCHOOL OPERATIONS**

Board Expenses	-	-	-	2,240	2,240	-	-	2,240
Classroom / Teaching Supplies & Materials	-	-	-	67,048	67,048	-	-	67,048
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	103,431	103,431	-	-	103,431
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	4,572	4,572	-	-	4,572
Telephone	-	-	-	34,324	34,324	-	-	34,324
Technology	-	-	-	46,136	46,136	-	-	46,136
Student Testing & Assessment	-	-	-	41,816	41,816	-	-	41,816
Field Trips	-	-	-	15,183	15,183	-	-	15,183
Transportation (student)	-	-	-	-	-	-	-	-
Student Services - other	-	-	-	6,410	6,410	-	-	6,410
Office Expense	-	-	-	62,414	62,414	-	-	62,414
Staff Development	-	-	-	82,524	82,524	-	-	82,524
Staff Recruitment	-	-	-	4,952	4,952	-	-	4,952
Student Recruitment / Marketing	-	-	-	6,188	6,188	-	-	6,188
School Meals / Lunch	-	-	-	155,870	155,870	-	-	155,870
Travel (Staff)	-	-	-	3,416	3,416	-	-	3,416
Fundraising	-	-	-	620	620	-	-	620
Other	-	-	-	343	343	-	-	343
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	-	637,487	637,487	-	-	637,487

**FACILITY OPERATION & MAINTENANCE**

Insurance	-	-	-	35,988	35,988	-	-	35,988
Janitorial	-	-	-	54,388	54,388	-	-	54,388
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	602,980	602,980	-	-	602,980
Repairs & Maintenance	-	-	-	106,924	106,924	-	-	106,924
Equipment / Furniture	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	63,248	63,248	-	-	63,248
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	-	863,528	863,528	-	-	863,528

**DEPRECIATION & AMORTIZATION**

	-	-	-	113,078	113,078	-	-	113,078
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**RESERVES / CONTINGENCY**

	-	-	-	-	-	-	-	-
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**DEFERRED RENT**

	-	-	-	-	-	-	-	-
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**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

Total Revenue	-	-	-	4,963,496	(4,963,496)	-	-	4,963,496
Total Expenses	-	-	-	5,542,539	5,542,539	-	-	5,542,539
Net Income	-	-	-	(579,043)	579,043	-	-	(579,043)
Actual Student Enrollment	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
<b>TOTAL EXPENSES</b>	-	-	-	<u>5,542,539</u>	<u>5,542,539</u>	-	-	<u>5,542,539</u>
<b>NET INCOME</b>	-	-	-	<u>(579,043)</u>	<u>579,043</u>	-	-	<u>(579,043)</u>

**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,963,496	(4,963,496)	-	-	4,963,496
<b>Total Expenses</b>	-	-	-	5,542,539	5,542,539	-	-	5,542,539
<b>Net Income</b>	-	-	-	(579,043)	579,043	-	-	(579,043)
<b>Actual Student Enrollment</b>	-	-	-	-	-	-	-	-

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
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**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

**\* Enrollment Data Based on Last Actual Quarter Completed**

NYC CHANCELLOR'S OFFICE	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
ALL OTHER School Districts: ( Count = 0 )	-	-	-		-	-	
<b>TOTAL ENROLLMENT</b>	-	-	-		-	-	
<b>REVENUE PER PUPIL</b>	-	-	-		-	-	
<b>EXPENSES PER PUPIL</b>	-	-	-		-	-	

<b>Total Revenue</b>	<b>(4,963,496)</b>	-	-
<b>Total Expenses</b>	<b>5,542,539</b>	-	-
<b>Net Income</b>	<b>579,043</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>REVENUE</b>				
<b>REVENUES FROM STATE SOURCES</b>				
Per Pupil Revenue	2018-19 Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	15,307	(4,209,425)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	(4,209,425)	-	-
Special Education Revenue		(155,852)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		-	-	-
Other		(72,127)	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>(4,437,404)</b>	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs		(18,127)	-	-
Title I		(216,153)	-	-
Title Funding - Other		(56,833)	-	-
School Food Service (Free Lunch)		(153,717)	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-

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<b>Total Revenue</b>	<b>(4,963,496)</b>	-	-
<b>Total Expenses</b>	<b>5,542,539</b>	-	-
<b>Net Income</b>	<b>579,043</b>	-	-
<b>Actual Student Enrollment</b>		-	
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(444,830)	-	-
<b>LOCAL and OTHER REVENUE</b>			
Contributions and Donations	(13,095)	-	-
Fundraising	-	-	-
Erate Reimbursement	(28,460)	-	-
Earnings on Investments	-	-	-
Interest Income	(18,104)	-	-
Food Service (Income from meals)	-	-	-
Text Book	(21,603)	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(81,262)	-	-
<b>TOTAL REVENUE</b>	<b>(4,963,496)</b>	-	-

<b>Total Revenue</b>	<b>(4,963,496)</b>	-	-
<b>Total Expenses</b>	<b>5,542,539</b>	-	-
<b>Net Income</b>	<b>579,043</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>EXPENSES</b>	<b>Quarter 0 No. of Positions</b>			
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>				
Executive Management	-	86,288	-	-
Instructional Management	-	243,780	-	-
Deans, Directors & Coordinators	-	222,560	-	-
CFO / Director of Finance	-	33,368	-	-
Operation / Business Manager	-	-	-	-
Administrative Staff	-	603,915	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>1,189,911</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>				
Teachers - Regular	-	746,240	-	-
Teachers - SPED	-	66,944	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	350,390	-	-
Specialty Teachers	-	311,329	-	-
Aides	-	-	-	-
Therapists & Counselors	-	77,999	-	-
Other	-	30,000	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>1,582,902</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	128,956	-	-
Security	-	60,008	-	-
Other	-	174,880	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	<b>363,844</b>	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	<b>3,136,657</b>	-	-
<b>PAYROLL TAXES AND BENEFITS</b>				
Payroll Taxes		239,954	-	-
Fringe / Employee Benefits		422,904	-	-
Retirement / Pension		47,600	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>710,458</b>	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	<b>3,847,115</b>	-	-

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<b>Total Revenue</b>	<b>(4,963,496)</b>	-	-
<b>Total Expenses</b>	<b>5,542,539</b>	-	-
<b>Net Income</b>	<b>579,043</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>CONTRACTED SERVICES</b>			
Accounting / Audit	12,624	-	-
Legal	7,648	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	29,270	-	-
Special Ed Services	-	-	-
Titlment Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	31,789	-	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>81,331</b>	-	-

<b>Total Revenue</b>	<b>(4,963,496)</b>	-	-
<b>Total Expenses</b>	<b>5,542,539</b>	-	-
<b>Net Income</b>	<b>579,043</b>	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>SCHOOL OPERATIONS</b>			
Board Expenses	2,240	-	-
Classroom / Teaching Supplies & Materials	67,048	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	103,431	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	4,572	-	-
Telephone	34,324	-	-
Technology	46,136	-	-
Student Testing & Assessment	41,816	-	-
Field Trips	15,183	-	-
Transportation (student)	-	-	-
Student Services - other	6,410	-	-
Office Expense	62,414	-	-
Staff Development	82,524	-	-
Staff Recruitment	4,952	-	-
Student Recruitment / Marketing	6,188	-	-
School Meals / Lunch	155,870	-	-
Travel (Staff)	3,416	-	-
Fundraising	620	-	-
Other	343	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>637,487</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>			
Insurance	35,988	-	-
Janitorial	54,388	-	-
Building and Land Rent / Lease / Facility Finance Interest	602,980	-	-
Repairs & Maintenance	106,924	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	63,248	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>863,528</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>113,078</b>	-	-
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	-	-
<b>DEFERRED RENT</b>			

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<b>Total Revenue</b>	<b>(4,963,496)</b>	-	-
<b>Total Expenses</b>	<b>5,542,539</b>	-	-
<b>Net Income</b>	<b>579,043</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>TOTAL EXPENSES</b>	<b>5,542,539</b>	-	-
<b>NET INCOME</b>	<b>579,043</b>	-	-

				-
				-
<b>Total Revenue</b>	<b>(4,963,496)</b>		-	-
<b>Total Expenses</b>	<b>5,542,539</b>		-	-
<b>Net Income</b>	<b>579,043</b>		-	-
<b>Actual Student Enrollment</b>			-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>				
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: ( Count = 0 )			-	-
<b>TOTAL ENROLLMENT</b>			-	-
<b>REVENUE PER PUPIL</b>			-	-
<b>EXPENSES PER PUPIL</b>			-	-



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**FAMILY LIFE ACADEMY CHARTER SCHOOL**  
**2018-19**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name: MICHEL PENA

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):  
FAMILY LIFE ACADEMY CHARTER SCHOOLS

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). CHAIR, Treasurer, SECRETARY

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

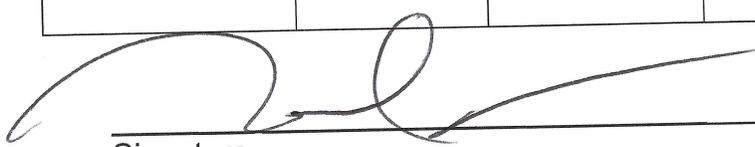
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

N O N E

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
N	O	N	E	

 \_\_\_\_\_  
 Signature 7/12/18  
 Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** \_\_\_\_\_

**Business Address:** \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

Kelly Nuñez

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Flaes

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

MINISTER JANET MLERNER, PH.D, LCSW

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FLACS FAMILY LIFE ACADEMY CHARTER SCHOOL

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

BOARD MEMBER

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

we may have some collaboration with LPAC in the future but not now.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

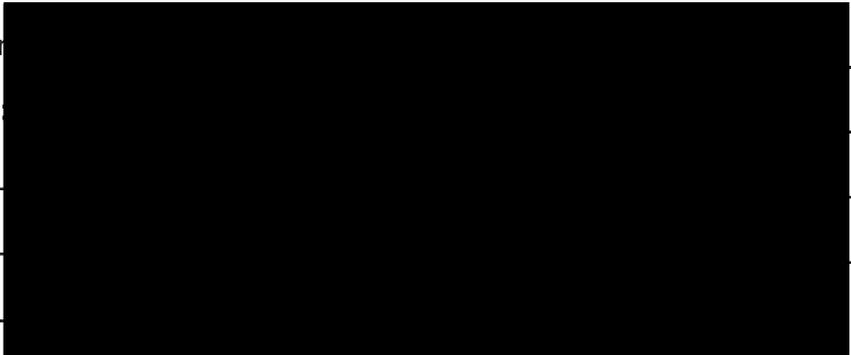
Please write "None" if applicable. Do not leave this space blank.			
NONE	NONE	NONE	NONE

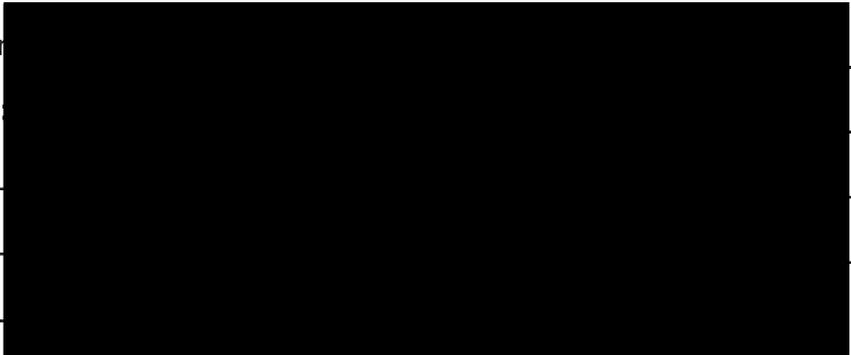
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

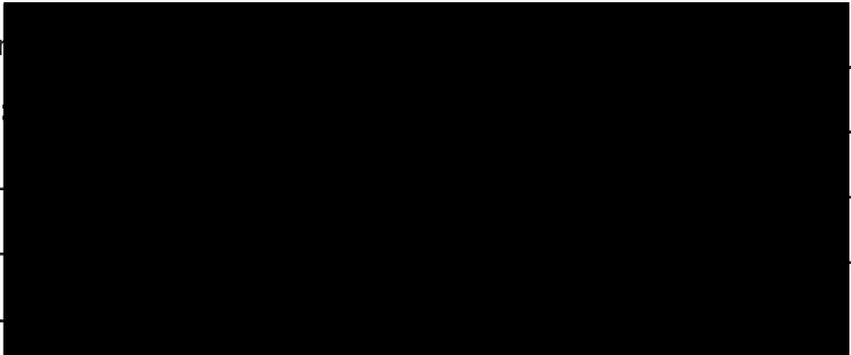
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
NONE	NONE	NONE	NONE	NONE

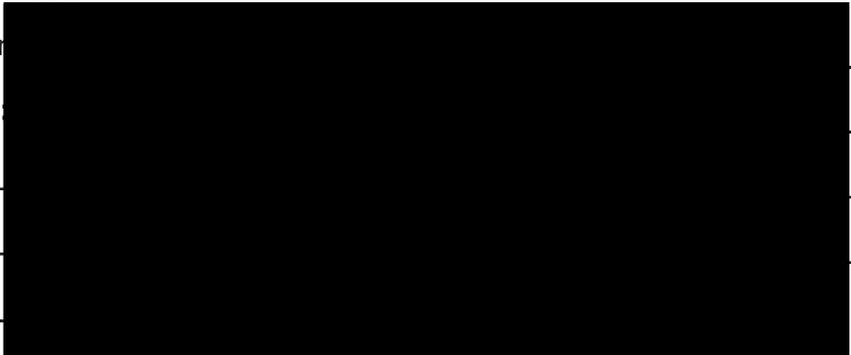
Signature *[Handwritten Signature]* Date 7-6-18

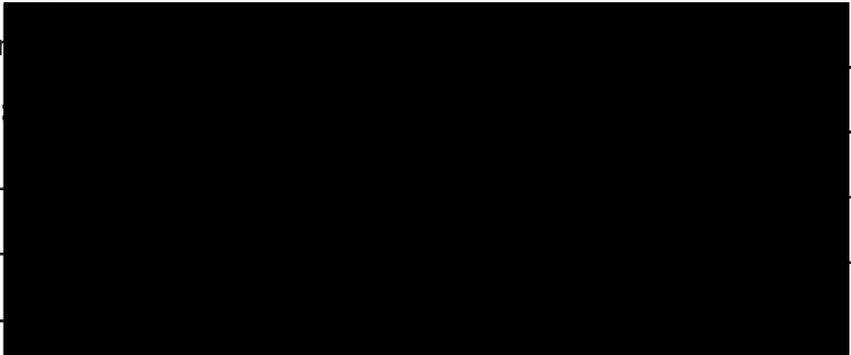
Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: 

Business Address: 

E-mail Address: 

Home Telephone: 

Home Address: 

**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**

Joseph Holland

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

*N/A*

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

*N/A*

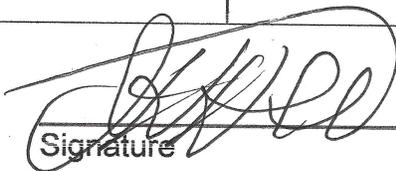
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

*Please write "None" if applicable. Do not leave this space blank.*

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p>NONE</p>				



Signature

7/11/2018

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

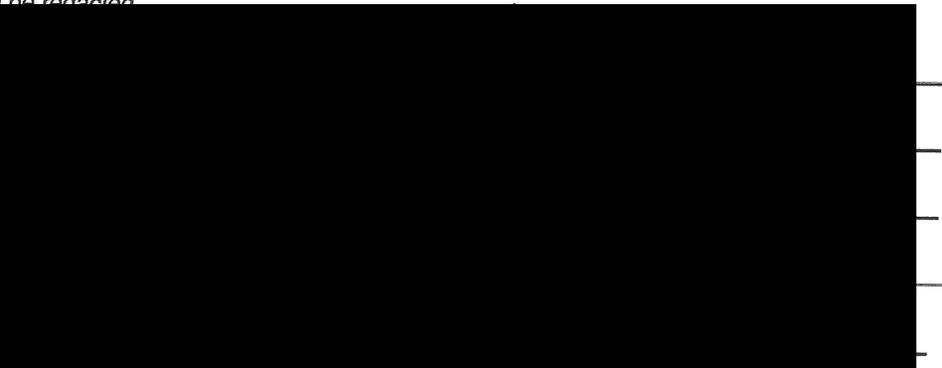
Business Tele

Business Addr

E-mail Address

Home Telepho

Home Address



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

Jennifer Rivera Santana

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none				

Signed by the Educational Corporation 7/30/18  
 Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

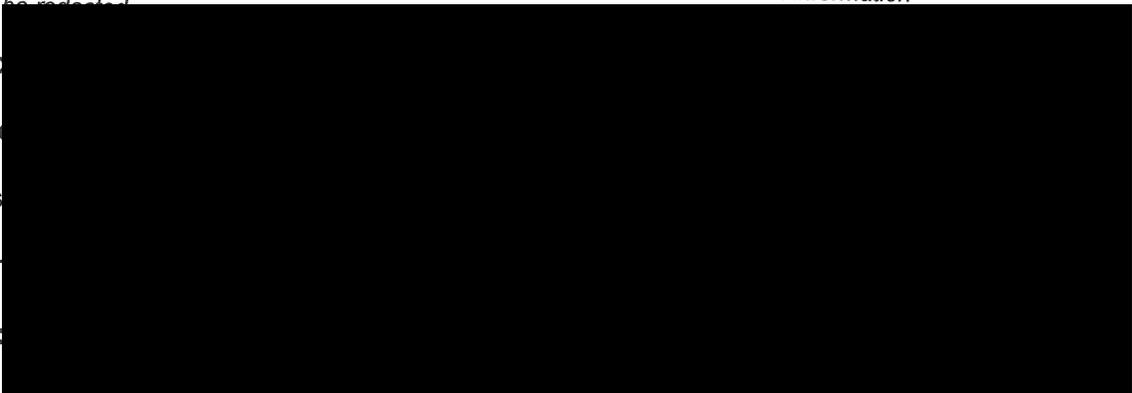
Business Telephone

Business Address

E-mail Address

Home Telephone

Home Address



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name: Pedro Alvarez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):  
Family Life Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). secretary

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>none</u>	<u>none</u>		

Please write "None" if applicable. Do not leave this space blank.			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
None	None	None	None	None

*[Handwritten Signature]*

*7/30/2010*

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

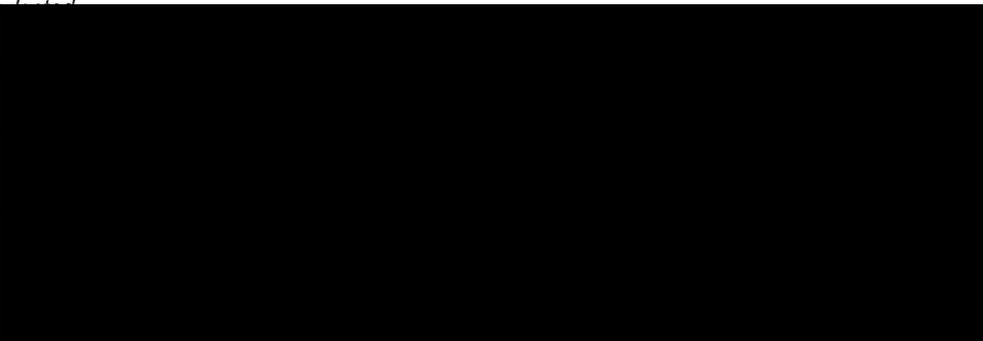
Business Telephone: \_\_\_\_\_

Business Address: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

FLORENCE G. WOLPOFF

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FLACS NETWORK

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

*None*

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center;"><i>None -</i></p>				

*Thomas Wolpoff*  
 \_\_\_\_\_  
 Signature

*July 12, 2018*  
 \_\_\_\_\_  
 Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** \_\_\_\_\_

**Business Address:** \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Susana Rivera León

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

(Marilyn Calo)

July 2013 - present / CEO of Flacs Network is a relative  
Please write "None" if applicable. Do not leave this space blank.  
I recuse myself on any vote or decision being made

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Latino Pastoral Action Center	landlord of one of the Rental Space	\$ 900,000	(self) Susana Rweira León CEO - LPAC	Recuse myself from all business dealing with LPAC and abstain from any voting or anything related.

*Susana Rweira León*  
Signature

7/12/18  
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:  
Business Address:  
E-mail Address:  
Home Telephone:  
Home Address:



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Rev. Raymond Rivera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

July 2013 Present	re-write "None" if applicable CED is a relative	able. Do not leave this space blank. I recuse myself from any vote or decisions.	Marilyn > wife Celo
----------------------	--	---	------------------------

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Latino Pastoral Action Center (LPAC)	Landlord	\$900,000	Reverend Raymond Rivera - President of LPAC	Recuse myself from all business dealing with LPAC and abstain from voting on matters that are related.

Signature Raymond Rivera Date 7/12/18

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: \_\_\_\_\_

Business Address: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Bryan Rivera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

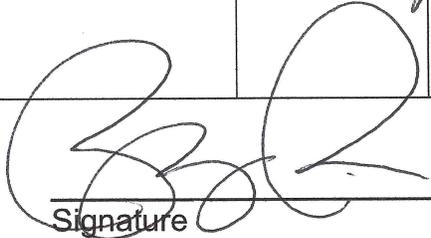
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="font-size: 2em; font-family: cursive;">None</p>				



Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

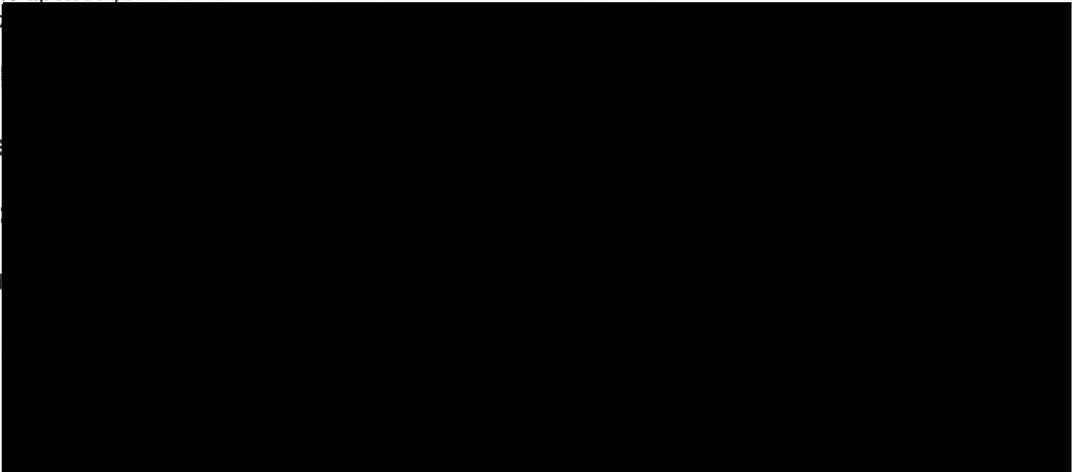
Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:



**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

Trustee Name:

KEVIN KEARNS

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FAMILY LIFE ACADEMY CHARTER SCHOOLS

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

- NONE -

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

CFO OF LATINO PASTORAL ACADEMY CTR, THE COMMUNITY SPONSOR

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>- NONE -</u>	<u>- NONE -</u>		

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center;"><i>None</i></p>				

*[Handwritten Signature]*  
 Signature

*7/23/18*  
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:  
 Business Address:  
 E-mail Address:  
 Home Telephone:  
 Home Address:



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Evelyn VIERA

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FAMILY LIFE ACADEMY CHARTER SCHOOL

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center;">None</p>				

*Edyza X Viera*  
 Signature

7/25/18  
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

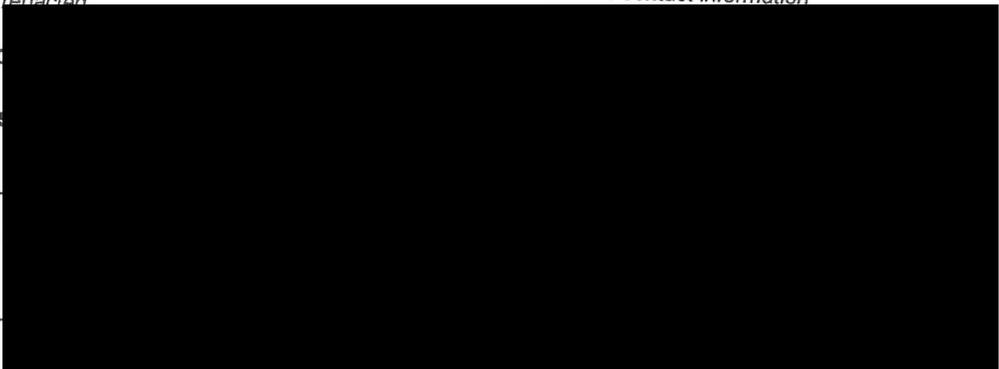
Business Telephone: \_\_\_\_\_

Business Address: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Wanda Torres-Mercado

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice - chair : FY 2014-15 & 2015-16

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

Hilda Sanchez

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).  
Treasurer; Chairperson, Finance Committee, Member, Accountability Committee; Chairperson, Evaluation Committee (Ad hoc committee)

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_ Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 \_\_\_ Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself





# Entry 8 BOT Table

Created: 07/02/2018 • Last updated: 07/30/2018

## 1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Miguel Pena	Chair	N/A	Yes	17	07/1/2017	06/30/2018	6
2	Susana Rivera-Leon	Vice Chair	Accountability Committee Nominating Committee	Yes	6	07/1/2017	06/30/2018	7
3	Pedro Alvarez	Secretary	Finance Committee	Yes	12	07/1/2017	06/30/2018	6
4	Hilda Sanchez	Treasurer	Finance Committee Accountability Committee Evaluation Committee	Yes	6	07/1/2017	06/30/2018	7
5	Francisco Lugovina	Other	Construction/New Facilities Committee Evaluation Committee	No	17	07/1/2017	06/30/2018	5 or less

6	Janet Lerner	Trustee/Member	Nominating Committee	Yes	8	07/1/2017	06/30/2018	6
7	Kevin Kearns	Trustee/Member	Construction/New Facilities Committee	Yes	7	07/1/2017	06/30/2018	8
8	Raymond Rivera	Trustee/Member	Nominating Committee Fundraising Committee	Yes	17	07/1/2017	06/30/2018	5 or less
9	Marvin Dutton	Trustee/Member	Nominating Committee	Yes	8	07/1/2017	06/30/2018	5 or less

**1a. Are there more than 9 members of the Board of Trustees?**

Yes

**1b. Current Board Member Information**

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
10	Wanda Torres Mercado	Trustee/Member	Finance Committee	Yes	6	07/01/2017	06/30/2018	6
11	Florence Wolpoff	Trustee/Member	Accountability Committee Evaluation Committee	Yes	6	07/01/2017	06/30/2018	5 or less
12	Bryan Rivera	Trustee/Member	Fundraising Committee	Yes	1	07/01/2017	06/30/2018	7
13	Joseph Holland	Trustee/Member	Fundraising Committee	Yes	1	01/29/2017	06/30/2018	5 or less
14	Kelly Nunez	Parent Rep		Yes	1	01/18/2017	06/30/2018	5 or less
15	Evelyn Viera	Parent Rep	Finance Committee	Yes	1	07/07/2017	06/30/2018	6

**1c. Are there more than 15 members of the Board of Trustees?**

Yes

## 1d. Current Board Member Information

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
16	Jennifer Rivera	Parent Rep		Yes	1	01/18/2017	06/30/2018	5 or less
17	Luz-Maria Lambert	Trustee/Member	Fundraising Committee	Yes	6	07/07/2017	06/30/2018	7
18								
19								
20								
21								

**2. Total number of members on June 30, 2018** 17

**3. Total number of members joining the Board during the 2017-18 school year** 3

**4. Total number of members departing the Board during the 2017-18 school year** 1

**5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes** 16

**6. Number of Board meetings conducted during the 2017-18 School Year** 9

**7. Number of Board meetings**      8  
**scheduled for the coming 2018-**  
**19 school year**

**Thank you.**



# Entry 10 Enrollment and Retention of Special Populations

Created: 07/02/2018 • Last updated: 07/09/2018

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## [Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

## **FAMILY LIFE ACAD CS I (SUNY TRUSTEES)Section Heading**

## Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
Economically Disadvantaged	<p>Application and recruitment efforts for all FLACS schools was shared; the school benefited from this larger outreach effort. The school is located in a community with high poverty level and high bilingual and immigrant populations. Historically, the enrollment of these groups has approached and approximate local percentages.</p> <p>To recruit students from these populations, the school and network:</p> <ul style="list-style-type: none"> <li>Visited and made presentations to Head Start and Pre-K programs during parent meetings</li> <li>Attended kindergarten school fairs held at various Head Start and Pre-K programs in the community</li> <li>Held multiple open houses for prospective applicants</li> <li>Announced and advertised in local venues</li> <li>Distributed community event invitation fliers with enrollment information</li> <li>Maintained accurate information on the school website, including a link to the application</li> <li>Used the New York City Common Online Charter School Application, which is translated into multiple languages.</li> </ul>	<p>Application and recruitment efforts for all FLACS schools is shared; each school benefits from this larger outreach effort. Staff from the school and network will continue to:</p> <ul style="list-style-type: none"> <li>Visit and make presentations to Head Start and Pre-K programs during parent meetings</li> <li>Attend kindergarten school fairs held at various Head Start and Pre-K programs</li> <li>Hold multiple open houses for prospective applicants</li> <li>Announce and advertises in local venues, such as, but not limited to, local neighborhood newsprints such as The Penny Pincher, Bronx Times and local television channels as Bronx 12 and NY1</li> <li>Distribute community event invitation fliers with enrollment information</li> <li>Maintain accurate information on the school website, including a link to the application</li> <li>Use the New York City Common Online Charter School Application, which is translated into multiple languages.</li> </ul>
English Language Learners	<p>In addition to the efforts listed under economically disadvantaged, the school and network:</p> <ul style="list-style-type: none"> <li>Presented all core presentations and materials in both English and Spanish</li> <li>Worked with LPAC, its community sponsor, in outreach in local religious and community centers, including those with predominantly immigrant and bilingual populations</li> <li>Highlighted its educational program, including its English as a Second Language program during all events.</li> </ul>	<p>In addition to the efforts listed under economically disadvantaged, staff will continue to:</p> <ul style="list-style-type: none"> <li>Present all core presentations and materials in both English and Spanish</li> <li>Work with LPAC, its community sponsor, in outreach in local religious and community centers, including those with predominantly immigrant and bilingual populations</li> <li>Highlight its educational program, including its English as a Second Language program during all events.</li> </ul>
Students with Disabilities	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff:</p> <ul style="list-style-type: none"> <li>Highlighted its educational program and services for special education during all events.</li> </ul>	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff will continue to:</p> <ul style="list-style-type: none"> <li>Highlight its educational program, and services for special education during all events.</li> </ul>

## Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
Economically Disadvantaged	<p>Historically, the majority of students, including those who are ELLs, in special education, and are economically disadvantaged, have chosen to stay at FLACS schools once enrolled.</p> <p>FLACS Network is committed to the following actions to ensure retention:</p> <ul style="list-style-type: none"> <li>Maintained a high quality educational program.</li> <li>Communicated frequently with all families in a respectful and caring manner.</li> <li>Involved parents in workshops and school events allows parents to be more of a part of the school community.</li> <li>Retained sibling priority in the lottery.</li> </ul>	<p>FLACS Network will:</p> <ul style="list-style-type: none"> <li>Maintain a high quality educational program.</li> <li>Communicate frequently with all families in a respectful and caring manner.</li> <li>Involve parents in workshops and school events allows parents to be more of a part of the school community.</li> <li>Translators will be made available as much as possible to involve all parents.</li> <li>Retain sibling priority in the lottery.</li> </ul>
English Language Learners	<p>In addition to the efforts listed under economically disadvantaged, staff:</p> <ul style="list-style-type: none"> <li>Used translators at school events.</li> <li>Engaged parents of ELLs through specific workshops and orientations to better explain how the school supports this population of students.</li> </ul>	<p>In addition to the efforts listed under economically disadvantaged, staff:</p> <ul style="list-style-type: none"> <li>Engage parents of ELLs through specific workshops and orientations to better explain how the school supports this population of students.</li> </ul>
Students with Disabilities	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff:</p> <ul style="list-style-type: none"> <li>Engaged parents of SWDs through specific workshops and orientations to better explain how the school supports this population of students.</li> </ul>	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff:</p> <ul style="list-style-type: none"> <li>Engage parents of SWDs through specific workshops and orientations to better explain how the school supports this population of students.</li> </ul>



# Entry 11 Classroom Teacher and Administrator Attrition

Created: 07/09/2018 • Last updated: 07/16/2018

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

### 1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
12	5	5	0	12

### 2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
3	1	1	0	2

### 3. Tell your school's story

**Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.**

Due to changes in grade levels served under the charters of FLACS I and FLACS II, an assistant principal position was moved from FLACS I to FLACS II.

**4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability](#) (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.**

**Have all employees have been cleared through the NYSED TEACH system?**

Yes

**5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?**

Yes

**Thank you**

# Family Life Academy Charter Schools Staff Calendar 2018-2019

JULY 2018						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

4 Independence Day  
**Network/Schools Closed**  
5 Board Meeting

1 New Year's Day  
**Network/Schools Closed**  
21 M.L. King Day  
**Network/Schools Closed**  
31 Board Meeting

JANUARY 2019						
S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

AUGUST 2018						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

15 Principals & APs Return  
20-31 All Other School Staff  
Return for Professional  
Development

1 ½ Day PD  
11:30 Student Dismissal  
5 Lunar New Year  
Schools Closed  
18 President's Day  
**Network/Schools Closed**  
19-22 Mid-Winter Break  
Schools Closed  
28 Board Meeting

FEBRUARY 2019						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
<sup>24</sup> <sub>31</sub>	25	26	27	28		

SEPTEMBER 2018						
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
<sup>23</sup> <sub>30</sub>	24	25	26	27	28	29

3 Labor Day  
**Network/Schools Closed**  
4 First Day of Classes  
Kindergarten Students  
Dismissed at 11:30  
5-7 Curriculum Night  
10-11 Rosh Hashanah  
Schools Closed  
19 Yom Kippur  
Schools Closed  
27 Board Meeting

14 Parent-Teacher  
Conferences  
22 11:30 Student Dismissal  
28 Board Meeting

MARCH 2019						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
<sup>24</sup> <sub>31</sub>	25	26	27	28	29	30

OCTOBER 2018						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

8 Columbus Day  
**Network/Schools Closed**  
19 ½ Day PD  
25 11:30 Student Dismissal  
Board Meeting

2-3 ELA State Exams  
5 FLACS Lottery  
19-26 Spring Break  
Schools Closed

APRIL 2019						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

NOVEMBER 2018						
S	M	T	W	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

6 Election Day PD  
No Students  
12 Veteran's Day  
**Network/Schools Closed**  
15 Parent-Teacher Conferences  
11:30 Student Dismissal  
22-23 Thanksgiving  
**Network/Schools Closed**  
29 Board Meeting

1-2 Math State Exams  
27 Memorial Day  
**Network/Schools Closed**  
30 Board Meeting

MAY 2019						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	