



Entry 1 School Information and Cover Page

Created: 07/02/2018 • Last updated: 07/27/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

a. SCHOOL NAME FAMILY LIFE ACAD CS III (SUNY TRUSTEES)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 7

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	370 Gerard Avenue, Bronx, NY 10451	[REDACTED]		

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Andrea Hernandez
Title	School Principal
Emergency Phone Number (###-###-####)	[REDACTED]

e. SCHOOL WEB ADDRESS (URL) flacs3.flacsny.com

f. DATE OF INITIAL CHARTER 09/2014

g. DATE FIRST OPENED FOR INSTRUCTION 09/2014

i. TOTAL ENROLLMENT ON JUNE 30, 2018 244

j. GRADES SERVED IN SCHOOL YEAR 2017-18

Check all that apply

Grades Served	K, 1, 2, 3, 4
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? No

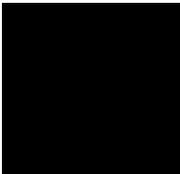
I1. FACILITIES

Does the school maintain or operate multiple sites?

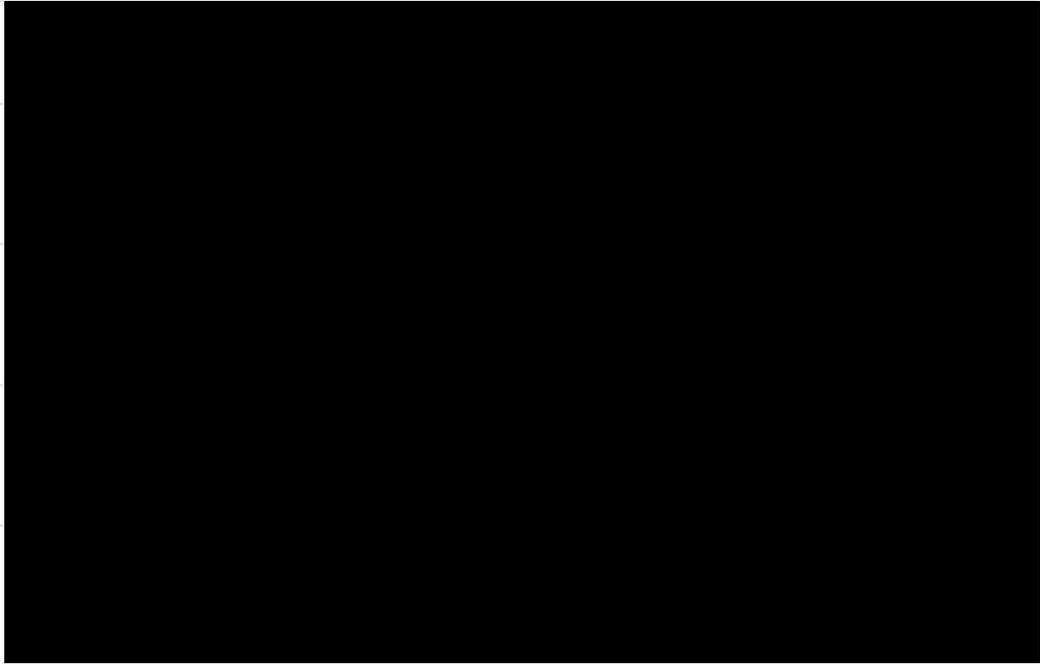
No, just one site.

I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	370 Gerard Ave Bronx, NY 10451		NYC CSD 7	K-4		
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Andrea Hernandez			
Operational Leader	Andrea Hernandez			
Compliance Contact	Carmen Heskey			
Complaint Contact	Marilyn Calo			
DASA Coordinator	Rachel Cotto			

m1. Are any sites in co-located space? If yes, please proceed to the next question. No

IF LOCATED IN PRIVATE SPACE IN NYC OR DISTRICTS OUTSIDE NYC

m3. Upload a current Certificate of Occupancy (COO) for each school site that is located in private space in NYC or located outside of NYC. Except for schools in district space (co-location space), school must provide a copy of the annual fire inspection report.

Site 1 Certificate of Occupancy (COO)

<https://nysed-cso-reports.fluidreview.com/resp/17362735/yFPTXS6fVy/>

Site 1 Fire Inspection Report

<https://nysed-cso-reports.fluidreview.com/resp/17362735/nBjtmqxAKU/>

Site 2 Certificate of Occupancy

(No response)

Site 2 Fire Inspection Report

(No response)

Site 3 Certificate of Occupancy

(No response)

Site 3 Fire Inspection Report

(No response)

n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions). No

o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report. Guillermo Neira - Data Specialist

p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

No Responses Selected

Signature, Head of Charter School

The image shows two handwritten signatures in black ink. The first signature on the left is 'Brenda' and the second signature on the right is 'Hernández'. Both are written in a cursive, flowing style.

Signature, President of the Board of Trustees

A handwritten signature in black ink, appearing to be 'W. G. ...', with a long horizontal stroke extending to the right.

Date

2018/07/12

Thank you.



FIRE DEPARTMENT

9 METROTECH CENTER BROOKLYN, N.Y. 11201-3857

BUREAU OF FIRE PREVENTION

Public Buildings Unit

DATE: July 18, 2018.

PREMISES

FAMILY LIFE ACADEMY CHARTER SCHOOL

370 GERARD AVE
BRONX, NY 10451

FAMILY LIFE ACADEMY CHARTER SCHOOL

370 GERARD AVE
BRONX, NY 10451

To Whom It May Concern:

The New York City Fire Department ("FDNY"), Bureau of Fire Prevention, Public Buildings Unit conducted an inspection of the above-referenced premises on **04.27.2018**

XXX The inspection did not reveal any violations that FDNY's Public Buildings Unit is authorized to inspect and enforce.

_____ The inspection resulted in issuance of violations of the Fire Code or other laws, rules or regulations that FDNY's Public Buildings Unit is authorized to inspect and enforce.

_____ As of X X X X documents were submitted to FDNY as proof of correction, and such correction was deemed acceptable to FDNY

_____ The inspection, and a review of premises records, has disclosed that the premises may not be in compliance with the lawful occupancy established by the New York City Department of Buildings.

This letter shall not be construed to be a permit for, or an approval of the premises. FDNY does not certify that the premise is free from any violation for which it has not inspected, in accordance with its standard inspection protocols. This letter shall not prevent FDNY from inspecting the premises at a later date, requiring the correction of any deficiencies its finds at the premises, and/or issuing violations against the premises for conditions that do not comply with the Fire Code or other laws, rules or regulations.

Examined by: _____

Breno Zimerer
Deputy Chief Inspector, PBU



Certificate of Occupancy

CO Number: 220307709F

This certifies that the premises described herein conforms substantially to the approved plans and specifications and to the requirements of all applicable laws, rules and regulations for the uses and occupancies specified. No change of use or occupancy shall be made unless a new Certificate of Occupancy is issued. *This document or a copy shall be available for inspection at the building at all reasonable times.*

A. Borough: Bronx Address: 370 GERARD AVENUE Building Identification Number (BIN): 2001028	Block Number: 02344	Certificate Type: Final
	Lot Number(s): 110	Effective Date: 02/24/2017
	Building Type: Altered	

This building is subject to this Building Code: 1968 Code

For zoning lot metes & bounds, please see BISWeb.

B. Construction classification: 3 Building Occupancy Group classification: E Multiple Dwelling Law Classification: None	(Prior to 1968 Code designation) (2014/2008 Code)
No. of stories: 4 Height in feet: 55	No. of dwelling units: 0

C. Fire Protection Equipment:
Fire alarm system, Sprinkler system

D. Type and number of open spaces:
None associated with this filing.

E. This Certificate is issued with the following legal limitations:
None

Borough Comments: None

Borough Commissioner

Commissioner

Certificate of Occupancy

CO Number: **220307709F**

Permissible Use and Occupancy

All Building Code occupancy group designations below are 2008 designations.

Floor From To	Maximum persons permitted	Live load lbs per sq. ft.	Building Code occupancy group	Dwelling or Rooming Units	Zoning use group	Description of use
CEL	3	OG	S-2		3	SUPPLY ROOM, STORAGE, IT
CEL	4	OG	B		3	OFFICES
CEL	0	OG	U		3	TOILETS
CEL	9	OG	E		3	TEACHERS WORKROOM
CEL	7	OG	F-2		3	UTILITY, KITCHEN, TEL/DATA, ELECTRICAL ROOM GAS ROOM
001 001 25	100		E		3	CLASSROOM
001 001 18	100		B E		3	OFFICES, NURSE, ADMIN, CLERK
001 001 2	100		S-2		3	STORAGE
001 001 121	100		A-3		3	CAFETERIA (A.K.A) GREAT ROOM)
001 001 0	100		U		3	TOILETS
002 002 0	100		U		3	TOILETS
002 002 107	100		E		3	CLASSROOMS
003 003 107	100		E		3	CLASSROOMS



Borough Commissioner



Commissioner

Certificate of Occupancy

CO Number: **220307709F**

Permissible Use and Occupancy

All Building Code occupancy group designations below are 2008 designations.

Floor From To	Maximum persons permitted	Live load lbs per sq. ft.	Building Code occupancy group	Dwelling or Rooming Units	Zoning use group	Description of use
003 003 107	100	100	U		3	TOILETS
004 004 107	100	100	E		3	CLASSROOMS
004 004 107	100	100	U		3	TOILETS
ROF 0			U		3	ELEVATOR MACHINE ROOM, MECHANICAL EQUIPMENT

END OF SECTION



Borough Commissioner



Commissioner



Entry 2 NYS School Report Card Link

Last updated: 07/02/2018

FAMILY LIFE ACAD CS III (SUNY TRUSTEES)

1. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

2. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<https://data.nysed.gov/reportcard.php?instid=800000082610&year=2017&createreport=1&enrollment=1&avgclasssize=1&freelunch=1&attendance=1&suspensions=1&teacherqual=1&teacherturnover=1&staffcounts=1&naep=1&elemELA=1&elemMATH=1>



Entry 4 Expenditures per Child

Last updated: 07/30/2018

FAMILY LIFE ACAD CS III (SUNY TRUSTEES)Section Heading

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	5236688
Line 2: Year End FTE student enrollment	248
Line 3: Divide Line 1 by Line 2	21116

2. Administrative Expenditures per Child

To calculate '**Administrative Expenditures per Child**' To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:

<http://www.p12.nysed.gov/psc/AuditGuide.html>.

Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	309803
Line 2: Management and General Cost (Column)	277746
Line 3: Sum of Line 1 and Line 2	587549
Line 5: Divide Line 3 by the Year End FTE student enrollment	2369

Thank you.



**GENERAL INSTRUCTIONS FOR
ANNUAL BUDGET/QUARTERLY REPORT**

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Family Life Academy Charter School III

SCHOOL

Name:	Family Life Academy Charter School III
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CONTACT INFORMATION

Contact Name:	Scott Quintero
Contact Title:	CFO
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2018-19
Prior Academic Year:	2017-18

**FAMILY LIFE ACADEMY CHARTER SCHOOL III
2018-19**

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	50	50	50	50	50			
TOTAL ENROLLMENT = 250								

ENROLLMENT BY DISTRICT

		PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
			QUARTER 1		QUARTER 2		QUARTER 3		QUAR
NUMBER OF SCHOOL DISTRICTS ENROLLED:		0	Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
NUMBER OF STUDENTS ENROLLED:		0	1	0	1	0	1	0	1
			250	0	250	0	250	0	250
<p><i>*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.</i></p>									
		PRIOR YEAR 2017-18	ANNUAL BUDGET						
			QUARTER 1		QUARTER 2		QUARTER 3		QUAR
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment
PRIMARY District	NYC CHANCELLOR'S OFFICE		250		250		250		250
SECONDARY District	(Select from drop-down list) →								

PLAN - FULL TIME EQUIVALENT

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.5		0.5		0.5		0.5	
1.7		1.7		1.7		1.7	
2.0		2.0		2.0		2.0	
0.2		0.2		0.2		0.2	
10.2		10.2		10.2		10.2	
14.6	0.0	14.6	0.0	14.6	0.0	14.6	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
10.0		10.0		10.0		10.0	
1.0		1.0		1.0		1.0	
10.0		10.0		10.0		10.0	
4.3		4.3		4.3		4.3	
0.8		0.8		0.8		0.8	
26.1	0.0	26.1	0.0	26.1	0.0	26.1	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
3.4		3.4		3.4		3.4	
1.7		1.7		1.7		1.7	
1.0		1.0		1.0		1.0	
6.1	0.0	6.1	0.0	6.1	0.0	6.1	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE
0.0	0.0

0.0

46.8	0.0	46.8	0.0	46.8	0.0	46.8	0.0
------	-----	------	-----	------	-----	------	-----

**IILY LIFE ACADEMY CHARTER SCHOOL
2018-19**

PLAN - FULL TIME EQUIVALENT

***NOTE:** Enter the number of FTE positions in the "blue" cells. *Should be input.*

***NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE	Q4 Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0

Description of Assumptions
shared CEO, COO
Shared Principals and Asst. Principals
shared instructional coach
shared CFO
shared Network admin staff

INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0

Description of Assumptions

NON-INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	0.0

Description of Assumptions
shared custodian
shared security
after school program

TOTAL PERSONNEL SERVICE FTE	0.0
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FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-	1,356,633
Total Expenses	-	1,098,644	-	-	1,328,506	-	-	1,262,814
Net Income	-	173,475	-	-	11,648	-	-	93,819
Actual Student Enrollment	-	250	-	-	250	-	-	250

	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2017-18							
	Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

REVENUE
REVENUES FROM STATE SOURCES
 2018-19
 Per Pupil Revenue Per Pupil Rate

Allocate Per Pupil Revenue by Quarter		<i>*NOTE: If there are NO budget revisions at the time of quarterly submittal leave. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter will be revised.</i>						
PPR %/Qtr->	25.0%	25.0%			25.0%	25.0%		25.0%
NYC CHANCELLOR'S OFFICE	15,307	956,688	-	-	956,688	-	-	956,688
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
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-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	956,688	-	-	956,688	-	956,688
Special Education Revenue		38,963		-	38,963		-	38,963
Grants								
Stimulus				-			-	
DYCD (Department of Youth and Community Development)				-			-	
Other				-			-	
NYC DoE Rental Assistance		215,557			215,557			215,557
Other		650		-	1,951		-	1,951
TOTAL REVENUE FROM STATE SOURCES		-	1,211,858	-	-	1,213,159	-	1,213,159

REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs				-			-	16,479
Title I		14,366		-	43,097		-	43,097
Title Funding - Other		4,699		-	14,097		-	14,097
School Food Service (Free Lunch)		20,428		-	61,283		-	61,283
Grants								

FAMILY LIFE ACADEMY CHARTER SCHOOL III								
Budget / Operating Plan								
2018-19								
Total Revenue	-	1,272,119	-	-	1,340,154	-	-	1,356,633
Total Expenses	-	1,098,644	-	-	1,328,506	-	-	1,262,814
Net Income	-	173,475	-	-	11,648	-	-	93,819
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other		-		-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	39,493	-	-	118,477	-	-	134,956
LOCAL and OTHER REVENUE								
Contributions and Donations		12,391		-	141		-	141
Fundraising				-			-	
Erate Reimbursement		7,493		-	7,493		-	7,493
Earnings on Investments				-			-	
Interest Income		884		-	884		-	884
Food Service (Income from meals)				-			-	
Text Book				-			-	
OTHER				-			-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	20,768	-	-	8,518	-	-	8,518
TOTAL REVENUE	-	1,272,119	-	-	1,340,154	-	-	1,356,633

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-	1,356,633
Total Expenses	-	1,098,644	-	-	1,328,506	-	-	1,262,814
Net Income	-	173,475	-	-	11,648	-	-	93,819
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
			Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Executive Management	0.45		19,611		-	19,611		-	19,611
Instructional Management	1.71		51,956		-	51,956		-	51,956
Deans, Directors & Coordinators	1.98		49,300		-	49,300		-	49,300
CFO / Director of Finance	0.23		7,584		-	7,584		-	7,584
Operation / Business Manager	-				-			-	
Administrative Staff	10.20		112,027		-	112,027		-	112,027
TOTAL ADMINISTRATIVE STAFF	14.57		- 240,478	-	-	240,478	-	-	240,478
INSTRUCTIONAL PERSONNEL COSTS			1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
Teachers - Regular	10.00		76,131		-	177,640		-	152,263
Teachers - SPED	1.00		8,955		-	21,391		-	18,653
Substitute Teachers	-				-			-	
Teaching Assistants	10.00		32,681		-	83,812		-	76,696
Specialty Teachers	4.27		23,951		-	55,885		-	47,901
Aides	-				-			-	
Therapists & Counselors	0.85		6,486		-	16,159		-	14,509
Other	-				-			-	
TOTAL INSTRUCTIONAL	26.12		- 148,204	-	-	354,887	-	-	310,022
NON-INSTRUCTIONAL PERSONNEL COSTS			1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
Nurse	-				-			-	
Librarian	-				-			-	
Custodian	3.41		29,283		-	29,283		-	29,283
Security	1.71		13,444		-	13,444		-	13,444
Other	1.00		3,000		-	9,000		-	9,000
TOTAL NON-INSTRUCTIONAL	6.12		- 45,727	-	-	51,727	-	-	51,727
SUBTOTAL PERSONNEL SERVICE COSTS	46.81		- 434,409	-	-	647,092	-	-	602,227
PAYROLL TAXES AND BENEFITS			1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
Payroll Taxes			32,493		-	49,970		-	46,820
Fringe / Employee Benefits			64,060		-	64,060		-	64,060

		FAMILY LIFE ACADEMY CHARTER SCHOOL III							
		Budget / Operating Plan							
		2018-19							
Total Revenue		-	1,272,119	-	-	1,340,154	-	-	1,356,633
Total Expenses		-	1,098,644	-	-	1,328,506	-	-	1,262,814
Net Income		-	173,475	-	-	11,648	-	-	93,819
Actual Student Enrollment		-	250	-	-	250	-	-	250
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		2017-18	Original	Revised		Original	Revised		Original
		Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
Retirement / Pension			10,257		-	10,257		-	10,257
TOTAL PAYROLL TAXES AND BENEFITS		-	106,810	-	-	124,287	-	-	121,137
TOTAL PERSONNEL SERVICE COSTS		46.81	541,219	-	-	771,379	-	-	723,364
CONTRACTED SERVICES									
Accounting / Audit					-			-	
Legal			1,738		-	1,738		-	1,738
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch			22,008		-	66,023		-	66,023
Payroll Services			3,784		-	4,415		-	3,784
Special Ed Services					-			-	
Titlement Services (i.e. Title I)					-			-	
Other Purchased / Professional / Consulting			12,793		-	12,793		-	12,793
TOTAL CONTRACTED SERVICES		-	40,323	-	-	84,969	-	-	84,338

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2018-19

	-	1,272,119	-	-	1,340,154	-	-	1,356,633
Total Revenue	-	1,098,644	-	-	1,328,506	-	-	1,262,814
Total Expenses	-	173,475	-	-	11,648	-	-	93,819
Net Income	-	250	-	-	250	-	-	250
Actual Student Enrollment								
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
SCHOOL OPERATIONS								
Board Expenses		204		-	813		-	813
Classroom / Teaching Supplies & Materials		31,603		-	12,788		-	9,578
Special Ed Supplies & Materials				-			-	
Textbooks / Workbooks		37,293		-	20,060		-	8,518
Supplies & Materials other				-			-	
Equipment / Furniture		2,309		-	-		-	2,309
Telephone		8,579		-	8,579		-	8,579
Technology		15,849		-	14,103		-	11,726
Student Testing & Assessment		18,194		-	9,097		-	9,097
Field Trips		1,092		-	3,275		-	3,275
Transportation (student)				-			-	
Student Services - other		882		-	2,647		-	2,647
Office Expense		25,807		-	13,519		-	11,293
Staff Development		8,254		-	20,553		-	20,553
Staff Recruitment		1,125		-	1,125		-	1,125
Student Recruitment / Marketing		1,406		-	1,406		-	1,406
School Meals / Lunch		-		-	-		-	-
Travel (Staff)		799		-	799		-	799
Fundraising		141		-	141		-	141
Other		312		-	-		-	-
TOTAL SCHOOL OPERATIONS	-	153,849	-	-	108,905	-	-	91,859
FACILITY OPERATION & MAINTENANCE								
Insurance		11,960		-	11,960		-	11,960
Janitorial		11,315		-	11,315		-	11,315
Building and Land Rent / Lease / Facility Finance Interest		237,961		-	237,961		-	237,961
Repairs & Maintenance		11,528		-	11,528		-	11,528
Equipment / Furniture				-			-	
Security				-			-	
Utilities		11,456		-	11,456		-	11,456
TOTAL FACILITY OPERATION & MAINTENANCE	-	284,220	-	-	284,220	-	-	284,220
DEPRECIATION & AMORTIZATION		22,320		-	22,320		-	22,320
RESERVES / CONTINGENCY				-			-	
DEFERRED RENT		56,713		-	56,713		-	56,713

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-	1,356,633
Total Expenses	-	1,098,644	-	-	1,328,506	-	-	1,262,814
Net Income	-	173,475	-	-	11,648	-	-	93,819
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
TOTAL EXPENSES	-	<u>1,098,644</u>	-	-	<u>1,328,506</u>	-	-	<u>1,262,814</u>
NET INCOME	-	<u>173,475</u>	-	-	<u>11,648</u>	-	-	<u>93,819</u>

Total Revenue		-	-	1,422,188	-	-
Total Expenses		-	-	1,508,487	-	-
Net Income		-	-	(86,300)	-	-
Actual Student Enrollment		-	-	250	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		Please the 'REVISED' Column(s) COMPLETELY BLANK. Selected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES		2018-19				
Per Pupil Revenue	Per Pupil Rate	25.0%	25.0%	25.0%		
NYC CHANCELLOR'S OFFICE	15,307	-	-	956,688	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	-	956,688	-	-
Special Education Revenue			-	38,963		-
Grants						
Stimulus			-			-
DYCD (Department of Youth and Community Development)			-			-
Other			-			-
NYC DoE Rental Assistance				215,557		
Other			=	64,451		=
TOTAL REVENUE FROM STATE SOURCES		-	-	1,275,659	-	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			-			-
Title I			-	43,097		-
Title Funding - Other			-	14,097		-
School Food Service (Free Lunch)			-	61,283		-
Grants						

Total Revenue	-	-	1,422,188	-	-
Total Expenses	-	-	1,508,487	-	-
Net Income	-	-	(86,300)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		=			=
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	118,477	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	141		-
Fundraising		-			-
Erate Reimbursement		-	7,493		-
Earnings on Investments		-			-
Interest Income		-	884		-
Food Service (Income from meals)		-			-
Text Book		-	19,534		-
OTHER		=			=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	28,052	-	-
TOTAL REVENUE	=	=	1,422,188	=	=

Total Revenue		-	-	1,422,188	-
Total Expenses		-	-	1,508,487	-
Net Income		-	-	(86,300)	-
Actual Student Enrollment		-	-	250	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Revised		Original	Revised
		Budget	Variance	Budget	Budget
					Variance
EXPENSES					
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions			
Executive Management	0.45		-	19,611	-
Instructional Management	1.71		-	51,956	-
Deans, Directors & Coordinators	1.98		-	49,300	-
CFO / Director of Finance	0.23		-	7,584	-
Operation / Business Manager	-		-		-
Administrative Staff	10.20		-	131,850	-
TOTAL ADMINISTRATIVE STAFF	14.57	-	-	260,301	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	10.00		-	253,771	-
Teachers - SPED	1.00		-	29,602	-
Substitute Teachers	-		-		-
Teaching Assistants	10.00		-	105,158	-
Specialty Teachers	4.27		-	79,836	-
Aides	-		-		-
Therapists & Counselors	0.85		-	21,108	-
Other	-		-		-
TOTAL INSTRUCTIONAL	26.12	-	-	489,475	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	-		-		-
Librarian	-		-		-
Custodian	3.41		-	29,283	-
Security	1.71		-	13,444	-
Other	1.00		-	9,000	-
TOTAL NON-INSTRUCTIONAL	6.12	-	-	51,727	-
SUBTOTAL PERSONNEL SERVICE COSTS					
	46.81	-	-	801,503	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes			-	60,837	-
Fringe / Employee Benefits			-	64,060	-

Total Revenue		-	-	1,422,188	-	-
Total Expenses		-	-	1,508,487	-	-
Net Income		-	-	(86,300)	-	-
Actual Student Enrollment		-	-	250	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
Retirement / Pension			-	<u>10,257</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	135,154	-	-
TOTAL PERSONNEL SERVICE COSTS				936,657	-	-
CONTRACTED SERVICES						
Accounting / Audit			-	11,476		-
Legal			-	1,738		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-	66,023		-
Payroll Services			-	4,415		-
Special Ed Services			-			-
Titlement Services (i.e. Title I)			-			-
Other Purchased / Professional / Consulting			-	<u>17,293</u>		-
TOTAL CONTRACTED SERVICES		-	-	100,945	-	-

Total Revenue	-	-	1,422,188	-	-
Total Expenses	-	-	1,508,487	-	-
Net Income	-	-	(86,300)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-	204		-
Classroom / Teaching Supplies & Materials		-	6,648		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	23,202		-
Supplies & Materials other		-			-
Equipment / Furniture		-	-		-
Telephone		-	8,579		-
Technology		-	9,228		-
Student Testing & Assessment		-	-		-
Field Trips		-	3,275		-
Transportation (student)		-			-
Student Services - other		-	2,647		-
Office Expense		-	10,067		-
Staff Development		-	20,553		-
Staff Recruitment		-	1,125		-
Student Recruitment / Marketing		-	1,406		-
School Meals / Lunch		-	-		-
Travel (Staff)		-	799		-
Fundraising		-	141		-
Other		-	-		-
TOTAL SCHOOL OPERATIONS	-	-	87,874	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	11,960		-
Janitorial		-	11,315		-
Building and Land Rent / Lease / Facility Finance Interest		-	237,961		-
Repairs & Maintenance		-	11,528		-
Equipment / Furniture		-			-
Security		-			-
Utilities		-	11,456		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	284,220	-	-
DEPRECIATION & AMORTIZATION		-	42,078		-
RESERVES / CONTINGENCY		-			-
DEFERRED RENT		-	56,713		-

Total Revenue	-	-	1,422,188	-	-
Total Expenses	-	-	1,508,487	-	-
Net Income	-	-	(86,300)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
TOTAL EXPENSES	-	-	<u>1,508,487</u>	-	-
NET INCOME	-	-	<u>(86,300)</u>	-	-

Total Revenue	-	-	1,422,188	-	-
Total Expenses	Quarter - 1/1 - 3/31	-	1,508,487	-	-
Net Income	-	-	(86,300)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	250	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	-	-	250	-	-
REVENUE PER PUPIL	-	-	5,689	-	-
EXPENSES PER PUPIL	-	-	6,034	-	-

**FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan**

2018-19

Total Revenue	5,391,092	5,391,092	-	5,391,092	5,391,092
Total Expenses	4,971,599	4,971,599	-	(4,971,599)	(4,971,599)
Net Income	419,493	419,493	-	419,493	419,493
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	411,403	411,403	-	411,403	411,403
LOCAL and OTHER REVENUE					
Contributions and Donations	12,814	12,814	-	12,814	12,814
Fundraising	-	-	-	-	-
Erate Reimbursement	29,972	29,972	-	29,972	29,972
Earnings on Investments	-	-	-	-	-
Interest Income	3,536	3,536	-	3,536	3,536
Food Service (Income from meals)	-	-	-	-	-
Text Book	19,534	19,534	-	19,534	19,534
OTHER	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	65,856	65,856	-	65,856	65,856
TOTAL REVENUE	5,391,092	5,391,092	-	5,391,092	5,391,092

DESCRIPTION OF ASSUMPTIONS

MS Expansion

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan

2018-19

Total Revenue	5,391,092	5,391,092	-	5,391,092	5,391,092
Total Expenses	4,971,599	4,971,599	-	(4,971,599)	(4,971,599)
Net Income	419,493	419,493	-	419,493	419,493
Actual Student Enrollment					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	0.45	78,444	78,444	-	(78,444)	(78,444)
Instructional Management	1.71	207,824	207,824	-	(207,824)	(207,824)
Deans, Directors & Coordinators	1.98	197,200	197,200	-	(197,200)	(197,200)
CFO / Director of Finance	0.23	30,336	30,336	-	(30,336)	(30,336)
Operation / Business Manager	-	-	-	-	-	-
Administrative Staff	10.20	467,931	467,931	-	(467,931)	(467,931)
TOTAL ADMINISTRATIVE STAFF	14.57	981,735	981,735	-	(981,735)	(981,735)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	10.00	659,805	659,805	-	(659,805)	(659,805)
Teachers - SPED	1.00	78,601	78,601	-	(78,601)	(78,601)
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	10.00	298,347	298,347	-	(298,347)	(298,347)
Specialty Teachers	4.27	207,573	207,573	-	(207,573)	(207,573)
Aides	-	-	-	-	-	-
Therapists & Counselors	0.85	58,262	58,262	-	(58,262)	(58,262)
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	26.12	1,302,588	1,302,588	-	(1,302,588)	(1,302,588)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	3.41	117,132	117,132	-	(117,132)	(117,132)
Security	1.71	53,776	53,776	-	(53,776)	(53,776)
Other	1.00	30,000	30,000	-	(30,000)	(30,000)
TOTAL NON-INSTRUCTIONAL	6.12	200,908	200,908	-	(200,908)	(200,908)

SUBTOTAL PERSONNEL SERVICE COSTS

46.81	2,485,231	2,485,231	-	(2,485,231)	(2,485,231)
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		190,120	190,120	-	(190,120)	(190,120)
Fringe / Employee Benefits		256,240	256,240	-	(256,240)	(256,240)

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2018-19

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Total Revenue	5,391,092	5,391,092	-	5,391,092	5,391,092
Total Expenses	4,971,599	4,971,599	-	(4,971,599)	(4,971,599)
Net Income	419,493	419,493	-	419,493	419,493
Actual Student Enrollment					
Retirement / Pension	41,028	41,028	-	(41,028)	(41,028)
TOTAL PAYROLL TAXES AND BENEFITS	487,388	487,388	-	(487,388)	(487,388)
TOTAL PERSONNEL SERVICE COSTS	2,972,619	2,972,619	-	(2,972,619)	(2,972,619)
CONTRACTED SERVICES					
Accounting / Audit	11,476	11,476	-	(11,476)	(11,476)
Legal	6,952	6,952	-	(6,952)	(6,952)
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	220,077	220,077	-	(220,077)	(220,077)
Payroll Services	16,398	16,398	-	(16,398)	(16,398)
Special Ed Services	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	55,672	55,672	-	(55,672)	(55,672)
TOTAL CONTRACTED SERVICES	310,575	310,575	-	(310,575)	(310,575)

46.81

DESCRIPTION OF ASSUMPTIONS

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan

2018-19

Total Revenue	5,391,092	5,391,092	-	5,391,092	5,391,092
Total Expenses	4,971,599	4,971,599	-	(4,971,599)	(4,971,599)
Net Income	419,493	419,493	-	419,493	419,493
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses	2,034	2,034	-	(2,034)	(2,034)
Classroom / Teaching Supplies & Materials	60,617	60,617	-	(60,617)	(60,617)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	89,073	89,073	-	(89,073)	(89,073)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	4,618	4,618	-	(4,618)	(4,618)
Telephone	34,316	34,316	-	(34,316)	(34,316)
Technology	50,906	50,906	-	(50,906)	(50,906)
Student Testing & Assessment	36,388	36,388	-	(36,388)	(36,388)
Field Trips	10,917	10,917	-	(10,917)	(10,917)
Transportation (student)	-	-	-	-	-
Student Services - other	8,823	8,823	-	(8,823)	(8,823)
Office Expense	60,686	60,686	-	(60,686)	(60,686)
Staff Development	69,913	69,913	-	(69,913)	(69,913)
Staff Recruitment	4,500	4,500	-	(4,500)	(4,500)
Student Recruitment / Marketing	5,624	5,624	-	(5,624)	(5,624)
School Meals / Lunch	-	-	-	-	-
Travel (Staff)	3,196	3,196	-	(3,196)	(3,196)
Fundraising	564	564	-	(564)	(564)
Other	312	312	-	(312)	(312)
TOTAL SCHOOL OPERATIONS	442,487	442,487	-	(442,487)	(442,487)

FACILITY OPERATION & MAINTENANCE

Insurance	47,840	47,840	-	(47,840)	(47,840)
Janitorial	45,260	45,260	-	(45,260)	(45,260)
Building and Land Rent / Lease / Facility Finance Interest	951,844	951,844	-	(951,844)	(951,844)
Repairs & Maintenance	46,112	46,112	-	(46,112)	(46,112)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	45,824	45,824	-	(45,824)	(45,824)
TOTAL FACILITY OPERATION & MAINTENANCE	1,136,880	1,136,880	-	(1,136,880)	(1,136,880)

3 campuses

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY

DEFERRED RENT

	109,038	109,038	-	(109,038)	(109,038)
	-	-	-	-	-

Network share

**FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan**

2018-19

Total Revenue	5,391,092	5,391,092	-	5,391,092	5,391,092
Total Expenses	4,971,599	4,971,599	-	(4,971,599)	(4,971,599)
Net Income	419,493	419,493	-	419,493	419,493
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	<u>4,971,599</u>	<u>4,971,599</u>	-	<u>(4,971,599)</u>	<u>(4,971,599)</u>
NET INCOME	<u>419,493</u>	<u>419,493</u>	-	<u>419,493</u>	<u>419,493</u>

DESCRIPTION OF ASSUMPTIONS

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan
2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-	1,356,633
Total Expenses	-	1,098,644	-	-	1,328,506	-	-	1,262,814
Net Income	-	173,475	-	-	11,648	-	-	93,819
Actual Student Enrollment	-	250	-	-	250	-	-	250
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget

CASH FLOW ADJUSTMENTS

OPERATING ACTIVITIES {enter descriptions below}								
Depreciation & Amortization	-	22,320	-	-	22,320	-	-	22,320
Deferred rent	-	56,713	-	-	56,713	-	-	56,713
Total Operating Activities	-	79,033	-	-	79,033	-	-	79,033
INVESTMENT ACTIVITIES {enter descriptions below}								
Property and Equipment Expenditures	-	(29,010)	-	-	-	-	-	-
Leasehold improvement expenditures	-	(3,643)	-	-	(3,643)	-	-	(3,643)
Total Investment Activities	-	(32,653)	-	-	(3,643)	-	-	(3,643)
FINANCING ACTIVITIES {enter descriptions below}								
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Financing Activities	-	-	-	-	-	-	-	-
Total Cash Flow Adjustments	-	46,380	-	-	75,390	-	-	75,390
NET INCOME	-	219,855	-	-	87,038	-	-	169,209
Beginning Cash Balance	-	-	-	-	219,855	-	-	306,892
ENDING CASH BALANCE	-	219,855	-	-	306,892	-	-	476,101

Total Revenue	-	-	1,422,188	-	-
Total Expenses	-	-	1,508,487	-	-
Net Income	-	-	(86,300)	-	-
Actual Student Enrollment	-	-	250	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised		Original	Revised	
	Budget	Variance	Budget	Budget	Variance
CASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Depreciation & Amortization	-	-	42,078	-	-
Deferred rent	-	-	56,713	-	-
Total Operating Activities	-	-	98,791	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Property and Equipment Expenditures	-	-	-	-	-
Leasehold improvement expenditures	-	-	(3,643)	-	-
Total Investment Activities	-	-	(3,643)	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
Total Cash Flow Adjustments	-	-	95,148	-	-
NET INCOME	-	-	8,849	-	-
Beginning Cash Balance	-	-	476,101	-	-
ENDING CASH BALANCE	-	-	484,949	-	-

FAMILY LIFE ACADEMY CHARTER SCHOOL III
Budget / Operating Plan

2018-19

Total Revenue	5,391,092	5,391,092	-	5,391,092	5,391,092
Total Expenses	4,971,599	4,971,599	-	(4,971,599)	(4,971,599)
Net Income	419,493	419,493	-	419,493	419,493
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

CASH FLOW ADJUSTMENTS					
<i>OPERATING ACTIVITIES {enter descriptions below}</i>					
Depreciation & Amortization	109,038	109,038	-	109,038	109,038
Deferred rent	226,852	226,852	-	226,852	226,852
Total Operating Activities	335,890	335,890	-	335,890	335,890
<i>INVESTMENT ACTIVITIES {enter descriptions below}</i>					
Property and Equipment Expenditures	(29,010)	(29,010)	-	(29,010)	(29,010)
Leasehold improvement expenditures	(14,572)	(14,572)	-	(14,572)	(14,572)
Total Investment Activities	(43,582)	(43,582)	-	(43,582)	(43,582)
<i>FINANCING ACTIVITIES {enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
Total Cash Flow Adjustments	292,308	292,308	-	292,308	292,308
NET INCOME	711,801	711,801	-	711,801	711,801
Beginning Cash Balance	-	-	-	-	-
ENDING CASH BALANCE	484,949	484,949	-	711,801	711,801

FAMILY LIFE ACADEMY CHARTER SCHOOL III

**DO NOT ENTER BALANCE SHEET DATA ON THIS
TEMPLATE**

**BALANCE SHEET
2018-19**

Balance sheet data should be entered on the Ed Corp:
Family LifeAcademy Charter Schools (Combined)
should be entered on the template for
Family LifeAcademy Charter School.

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2017-18</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan

2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-
Total Expenses	-	1,041,931	-	-	1,271,793	-	-
Net Income	-	230,188	-	-	68,361	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed						
Other	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	39,493	-	-	118,477	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		12,391	-		141	-	
Fundraising		-	-		-	-	
Erate Reimbursement		7,493	-		7,493	-	
Earnings on Investments		-	-		-	-	
Interest Income		884	-		884	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	20,768	-	-	8,518	-	-
TOTAL REVENUE	-	1,272,119	-	-	1,340,154	-	-

**FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan**

2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-
Total Expenses	-	1,041,931	-	-	1,271,793	-	-
Net Income	-	230,188	-	-	68,361	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES	Quarter 0 No. of Positions						
ADMINISTRATIVE STAFF PERSONNEL COSTS							
Executive Management	-	19,611	-	19,611	-		
Instructional Management	-	51,956	-	51,956	-		
Deans, Directors & Coordinators	-	49,300	-	49,300	-		
CFO / Director of Finance	-	7,584	-	7,584	-		
Operation / Business Manager	-	-	-	-	-		
Administrative Staff	-	112,027	-	112,027	-		
TOTAL ADMINISTRATIVE STAFF	-	240,478	-	240,478	-		
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	-	76,131	-	177,640	-		
Teachers - SPED	-	8,955	-	21,391	-		
Substitute Teachers	-	-	-	-	-		
Teaching Assistants	-	32,681	-	83,812	-		
Specialty Teachers	-	23,951	-	55,885	-		
Aides	-	-	-	-	-		
Therapists & Counselors	-	6,486	-	16,159	-		
Other	-	-	-	-	-		
TOTAL INSTRUCTIONAL	-	148,204	-	354,887	-		
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-	-	-	-	-		
Librarian	-	-	-	-	-		
Custodian	-	29,283	-	29,283	-		
Security	-	13,444	-	13,444	-		
Other	-	3,000	-	9,000	-		
TOTAL NON-INSTRUCTIONAL	-	45,727	-	51,727	-		
SUBTOTAL PERSONNEL SERVICE COSTS	-	434,409	-	647,092	-		
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		32,493	-	49,970	-		
Fringe / Employee Benefits		64,060	-	64,060	-		
Retirement / Pension		10,257	-	10,257	-		
TOTAL PAYROLL TAXES AND BENEFITS		106,810	-	124,287	-		
TOTAL PERSONNEL SERVICE COSTS	-	541,219	-	771,379	-		

**FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan**

2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-
Total Expenses	-	1,041,931	-	-	1,271,793	-	-
Net Income	-	230,188	-	-	68,361	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

CONTRACTED SERVICES	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Accounting / Audit		-	-		-	-	
Legal		1,738	-		1,738	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		22,008	-		66,023	-	
Payroll Services		3,784	-		4,415	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		12,793	-		12,793	-	
TOTAL CONTRACTED SERVICES	-	40,323	-	-	84,969	-	-

FAMILY LIFE ACADEMY CHARTER

Budget / Operating Plan

2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-
Total Expenses	-	1,041,931	-	-	1,271,793	-	-
Net Income	-	230,188	-	-	68,361	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS

Board Expenses		204	-		813	-	
Classroom / Teaching Supplies & Materials		31,603	-		12,788	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		37,293	-		20,060	-	
Supplies & Materials other		-	-		-	-	
Equipment / Furniture		2,309	-		-	-	
Telephone		8,579	-		8,579	-	
Technology		15,849	-		14,103	-	
Student Testing & Assessment		18,194	-		9,097	-	
Field Trips		1,092	-		3,275	-	
Transportation (student)		-	-		-	-	
Student Services - other		882	-		2,647	-	
Office Expense		25,807	-		13,519	-	
Staff Development		8,254	-		20,553	-	
Staff Recruitment		1,125	-		1,125	-	
Student Recruitment / Marketing		1,406	-		1,406	-	
School Meals / Lunch		-	-		-	-	
Travel (Staff)		799	-		799	-	
Fundraising		141	-		141	-	
Other		312	-		-	-	
TOTAL SCHOOL OPERATIONS		-	153,849	-	-	108,905	-

FACILITY OPERATION & MAINTENANCE

Insurance		11,960	-		11,960	-	
Janitorial		11,315	-		11,315	-	
Building and Land Rent / Lease / Facility Finance Interest		237,961	-		237,961	-	
Repairs & Maintenance		11,528	-		11,528	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		11,456	-		11,456	-	
TOTAL FACILITY OPERATION & MAINTENANCE		-	284,220	-	-	284,220	-

**DEPRECIATION & AMORTIZATION
RESERVES / CONTINGENCY
DEFERRED RENT**

		22,320	-		22,320	-	
		-	-		-	-	

**FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan**

2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-
Total Expenses	-	1,041,931	-	-	1,271,793	-	-
Net Income	-	230,188	-	-	68,361	-	-
Actual Student Enrollment	-	250	-	-	250	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed							
TOTAL EXPENSES	-	1,041,931	-	-	1,271,793	-	-
NET INCOME	-	230,188	-	-	68,361	-	-

FAMILY LIFE ACADEMY CHARTER
Budget / Operating Plan

2018-19

Total Revenue	-	1,272,119	-	-	1,340,154	-	-
Total Expenses	-	1,041,931	-	-	1,271,793	-	-
Net Income	-	230,188	-	-	68,361	-	-
Actual Student Enrollment	-	250	-	-	250	-	3rd Q

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	250	-	-	250	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	250	-	-	250	-	-
REVENUE PER PUPIL	-	5,088	-	-	5,361	-	-
EXPENSES PER PUPIL	-	4,168	-	-	5,087	-	-

**R SCHOOL III
n**

Total Revenue	1,356,633	-	-	1,422,188	-
Total Expenses	1,206,101	-	-	1,451,774	-
Net Income	150,532	-	-	(29,587)	-
Actual Student Enrollment	250	-	-	250	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget	Variance	Actual	Current Budget	Variance
	-	-		-	-
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	134,956	-	-	118,477	-
LOCAL and OTHER REVENUE					
Contributions and Donations	141	-		141	-
Fundraising	-	-		-	-
Erate Reimbursement	7,493	-		7,493	-
Earnings on Investments	-	-		-	-
Interest Income	884	-		884	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		19,534	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	8,518	-	-	28,052	-
TOTAL REVENUE	1,356,633	-	-	1,422,188	-

R SCHOOL III

n

Total Revenue	1,356,633	-	-	1,422,188	-
Total Expenses	1,206,101	-	-	1,451,774	-
Net Income	150,532	-	-	(29,587)	-
Actual Student Enrollment	250	-	-	250	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions					
Executive Management	-	19,611	-		19,611	-
Instructional Management	-	51,956	-		51,956	-
Deans, Directors & Coordinators	-	49,300	-		49,300	-
CFO / Director of Finance	-	7,584	-		7,584	-
Operation / Business Manager	-	-	-		-	-
Administrative Staff	-	112,027	-		131,850	-
TOTAL ADMINISTRATIVE STAFF	-	240,478	-	-	260,301	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	152,263	-		253,771	-
Teachers - SPED	-	18,653	-		29,602	-
Substitute Teachers	-	-	-		-	-
Teaching Assistants	-	76,696	-		105,158	-
Specialty Teachers	-	47,901	-		79,836	-
Aides	-	-	-		-	-
Therapists & Counselors	-	14,509	-		21,108	-
Other	-	-	-		-	-
TOTAL INSTRUCTIONAL	-	310,022	-	-	489,475	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-		-	-
Librarian	-	-	-		-	-
Custodian	-	29,283	-		29,283	-
Security	-	13,444	-		13,444	-
Other	-	9,000	-		9,000	-
TOTAL NON-INSTRUCTIONAL	-	51,727	-	-	51,727	-

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes		46,820	-		60,837	-
Fringe / Employee Benefits		64,060	-		64,060	-
Retirement / Pension		10,257	-		10,257	-
TOTAL PAYROLL TAXES AND BENEFITS		121,137	-	-	135,154	-

TOTAL PERSONNEL SERVICE COSTS

	-	723,364	-	-	936,657	-
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R SCHOOL III					
n					
Total Revenue	1,356,633	-	-	1,422,188	-
Total Expenses	1,206,101	-	-	1,451,774	-
Net Income	150,532	-	-	(29,587)	-
Actual Student Enrollment	250	-	-	250	-
		Quarter - 1/1 - 3/31	4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		R SCHOOL III			
		n	Current Budget	Variance	Actual
CONTRACTED SERVICES					
Accounting / Audit	-	-		11,476	-
Legal	1,738	-		1,738	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	66,023	-		66,023	-
Payroll Services	3,784	-		4,415	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	<u>12,793</u>	-		<u>17,293</u>	-
TOTAL CONTRACTED SERVICES	<u>84,338</u>	-	-	100,945	-

R SCHOOL III

n

Total Revenue	1,356,633	-	-	1,422,188	-
Total Expenses	1,206,101	-	-	1,451,774	-
Net Income	150,532	-	-	(29,587)	-
Actual Student Enrollment	250	-	-	250	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

SCHOOL OPERATIONS					
Board Expenses	813	-		204	-
Classroom / Teaching Supplies & Materials	9,578	-		6,648	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	8,518	-		23,202	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	2,309	-		-	-
Telephone	8,579	-		8,579	-
Technology	11,726	-		9,228	-
Student Testing & Assessment	9,097	-		-	-
Field Trips	3,275	-		3,275	-
Transportation (student)	-	-		-	-
Student Services - other	2,647	-		2,647	-
Office Expense	11,293	-		10,067	-
Staff Development	20,553	-		20,553	-
Staff Recruitment	1,125	-		1,125	-
Student Recruitment / Marketing	1,406	-		1,406	-
School Meals / Lunch	-	-		-	-
Travel (Staff)	799	-		799	-
Fundraising	141	-		141	-
Other	-	-		-	-
TOTAL SCHOOL OPERATIONS	91,859	-	-	87,874	-
FACILITY OPERATION & MAINTENANCE					
Insurance	11,960	-		11,960	-
Janitorial	11,315	-		11,315	-
Building and Land Rent / Lease / Facility Finance Interest	237,961	-		237,961	-
Repairs & Maintenance	11,528	-		11,528	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	11,456	-		11,456	-
TOTAL FACILITY OPERATION & MAINTENANCE	284,220	-	-	284,220	-
DEPRECIATION & AMORTIZATION	22,320	-		42,078	-
RESERVES / CONTINGENCY	-	-		-	-
DEFERRED RENT					

R SCHOOL III					
n					
R SCHOOL III					
Total Revenue	1,356,633	-	-	1,422,188	-
Total Expenses	1,206,101	-	-	1,451,774	-
Net Income	150,532	-	-	(29,587)	-
Actual Student Enrollment	250	-	-	250	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter 1/1 - 3/31		Current	
		Budget	Variance	Actual	Current Budget
TOTAL EXPENSES	<u>1,206,101</u>	-	-	<u>1,451,774</u>	-
NET INCOME	<u>150,532</u>	-	-	<u>(29,587)</u>	-

R SCHOOL III
n

Total Revenue	1,356,633	-	-	1,422,188	-
Total Expenses	1,206,101	-	-	1,451,774	-
Net Income	150,532	-	-	(29,587)	-
Actual Student Enrollment	Quarter - 1/1 - 3/31 250	-	-	250	-

	Quarter - 1/1 - 3/31	4th Quarter - 4/1 - 6/30			
<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p> </div>					
	Current Budget	Variance	Actual	Current Budget	Variance

ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	250	-	-	250	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	250	-	-	250	-
REVENUE PER PUPIL	5,427	-	-	5,689	-
EXPENSES PER PUPIL	4,824	-	-	5,807	-

**FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan**

2018-19

Total Revenue	-	-	-	5,391,092	(5,391,092)	-	-	5,391,092
Total Expenses	-	-	-	4,971,599	4,971,599	-	-	4,971,599
Net Income	-	-	-	419,493	(419,493)	-	-	419,493
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	411,403	(411,403)	-	-	411,403
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	12,814	(12,814)	-	-	12,814
Fundraising	-	-	-	-	-	-	-	
Erate Reimbursement	-	-	-	29,972	(29,972)	-	-	29,972
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	3,536	(3,536)	-	-	3,536
Food Service (Income from meals)	-	-	-	-	-	-	-	
Text Book	-	-	-	19,534	(19,534)	-	-	19,534
OTHER	-	-	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	65,856	(65,856)	-	-	65,856
TOTAL REVENUE	-	-	-	5,391,092	(5,391,092)	-	-	5,391,092

FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	5,391,092	(5,391,092)	-	-	5,391,092
Total Expenses	-	-	-	4,971,599	4,971,599	-	-	4,971,599
Net Income	-	-	-	419,493	(419,493)	-	-	419,493
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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EXPENSES	Quarter 0 No. of Positions	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
ADMINISTRATIVE STAFF PERSONNEL COSTS									
Executive Management	-	-	-	-	78,444	78,444	-	-	78,444
Instructional Management	-	-	-	-	207,824	207,824	-	-	207,824
Deans, Directors & Coordinators	-	-	-	-	197,200	197,200	-	-	197,200
CFO / Director of Finance	-	-	-	-	30,336	30,336	-	-	30,336
Operation / Business Manager	-	-	-	-	-	-	-	-	-
Administrative Staff	-	-	-	-	467,931	467,931	-	-	467,931
TOTAL ADMINISTRATIVE STAFF	-	-	-	-	981,735	981,735	-	-	981,735
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	-	-	-	-	659,805	659,805	-	-	659,805
Teachers - SPED	-	-	-	-	78,601	78,601	-	-	78,601
Substitute Teachers	-	-	-	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	298,347	298,347	-	-	298,347
Specialty Teachers	-	-	-	-	207,573	207,573	-	-	207,573
Aides	-	-	-	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	58,262	58,262	-	-	58,262
Other	-	-	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	-	-	-	1,302,588	1,302,588	-	-	1,302,588
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	117,132	117,132	-	-	117,132
Security	-	-	-	-	53,776	53,776	-	-	53,776
Other	-	-	-	-	30,000	30,000	-	-	30,000
TOTAL NON-INSTRUCTIONAL	-	-	-	-	200,908	200,908	-	-	200,908
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	-	-	2,485,231	2,485,231	-	-	2,485,231
PAYROLL TAXES AND BENEFITS									
Payroll Taxes	-	-	-	-	190,120	190,120	-	-	190,120
Fringe / Employee Benefits	-	-	-	-	256,240	256,240	-	-	256,240
Retirement / Pension	-	-	-	-	41,028	41,028	-	-	41,028
TOTAL PAYROLL TAXES AND BENEFITS	-	-	-	-	487,388	487,388	-	-	487,388
TOTAL PERSONNEL SERVICE COSTS	-	-	-	-	2,972,619	2,972,619	-	-	2,972,619

**FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan**

2018-19

Total Revenue	-	-	-	5,391,092	(5,391,092)	-	-	5,391,092
Total Expenses	-	-	-	4,971,599	4,971,599	-	-	4,971,599
Net Income	-	-	-	419,493	(419,493)	-	-	419,493
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	11,476	11,476	-	-	11,476
Legal	-	-	-	6,952	6,952	-	-	6,952
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	220,077	220,077	-	-	220,077
Payroll Services	-	-	-	16,398	16,398	-	-	16,398
Special Ed Services	-	-	-	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	-	-	55,672	55,672	-	-	55,672
TOTAL CONTRACTED SERVICES	-	-	-	310,575	310,575	-	-	310,575

FAMILY LIFE ACADEMY CHARTER SCHOOL

Budget / Operating Plan

2018-19

Total Revenue	-	-	-	5,391,092	(5,391,092)	-	-	5,391,092
Total Expenses	-	-	-	4,971,599	4,971,599	-	-	4,971,599
Net Income	-	-	-	419,493	(419,493)	-	-	419,493
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
SCHOOL OPERATIONS								
Board Expenses	-	-	-	2,034	2,034	-	-	2,034
Classroom / Teaching Supplies & Materials	-	-	-	60,617	60,617	-	-	60,617
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	89,073	89,073	-	-	89,073
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	4,618	4,618	-	-	4,618
Telephone	-	-	-	34,316	34,316	-	-	34,316
Technology	-	-	-	50,906	50,906	-	-	50,906
Student Testing & Assessment	-	-	-	36,388	36,388	-	-	36,388
Field Trips	-	-	-	10,917	10,917	-	-	10,917
Transportation (student)	-	-	-	-	-	-	-	-
Student Services - other	-	-	-	8,823	8,823	-	-	8,823
Office Expense	-	-	-	60,686	60,686	-	-	60,686
Staff Development	-	-	-	69,913	69,913	-	-	69,913
Staff Recruitment	-	-	-	4,500	4,500	-	-	4,500
Student Recruitment / Marketing	-	-	-	5,624	5,624	-	-	5,624
School Meals / Lunch	-	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	3,196	3,196	-	-	3,196
Fundraising	-	-	-	564	564	-	-	564
Other	-	-	-	312	312	-	-	312
TOTAL SCHOOL OPERATIONS	-	-	-	442,487	442,487	-	-	442,487
FACILITY OPERATION & MAINTENANCE								
Insurance	-	-	-	47,840	47,840	-	-	47,840
Janitorial	-	-	-	45,260	45,260	-	-	45,260
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	951,844	951,844	-	-	951,844
Repairs & Maintenance	-	-	-	46,112	46,112	-	-	46,112
Equipment / Furniture	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	45,824	45,824	-	-	45,824
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	1,136,880	1,136,880	-	-	1,136,880
DEPRECIATION & AMORTIZATION	-	-	-	109,038	109,038	-	-	109,038
RESERVES / CONTINGENCY	-	-	-	-	-	-	-	-
DEFERRED RENT	-	-	-	-	-	-	-	-

**FAMILY LIFE ACADEMY CHARTER SCHOOL
Budget / Operating Plan**

2018-19

Total Revenue	-	-	-	5,391,092	(5,391,092)	-	-	5,391,0
Total Expenses	-	-	-	4,971,599	4,971,599	-	-	4,971,5
Net Income	-	-	-	419,493	(419,493)	-	-	419,4
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
TOTAL EXPENSES	-	-	-	4,971,599	4,971,599	-	-	4,971,5
NET INCOME	-	-	-	419,493	(419,493)	-	-	419,4

Total Revenue	(5,391,092)	-	-
Total Expenses	4,971,599	-	-
Net Income	(419,493)	-	-
Actual Student Enrollment		-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
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REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	2018-19 Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	15,307	(3,826,750)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	(3,826,750)	-	-
Special Education Revenue		(155,852)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		(862,228)	-	-
Other		(69,003)	-	-
TOTAL REVENUE FROM STATE SOURCES		(4,913,833)	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		(16,479)	-	-
Title I		(143,657)	-	-
Title Funding - Other		(46,990)	-	-
School Food Service (Free Lunch)		(204,277)	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-

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Total Revenue	(5,391,092)	-	-
Total Expenses	4,971,599	-	-
Net Income	(419,493)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(411,403)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	(12,814)	-	-
Fundraising	-	-	-
Erate Reimbursement	(29,972)	-	-
Earnings on Investments	-	-	-
Interest Income	(3,536)	-	-
Food Service (Income from meals)	-	-	-
Text Book	(19,534)	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(65,856)	-	-
TOTAL REVENUE	(5,391,092)	-	-

Total Revenue	(5,391,092)	-	-
Total Expenses	4,971,599	-	-
Net Income	(419,493)	-	-
Actual Student Enrollment		-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
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EXPENSES	Quarter 0 No. of Positions			
ADMINISTRATIVE STAFF PERSONNEL COSTS				
Executive Management	-	78,444	-	-
Instructional Management	-	207,824	-	-
Deans, Directors & Coordinators	-	197,200	-	-
CFO / Director of Finance	-	30,336	-	-
Operation / Business Manager	-	-	-	-
Administrative Staff	-	467,931	-	-
TOTAL ADMINISTRATIVE STAFF	-	981,735	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	659,805	-	-
Teachers - SPED	-	78,601	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	298,347	-	-
Specialty Teachers	-	207,573	-	-
Aides	-	-	-	-
Therapists & Counselors	-	58,262	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	1,302,588	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	117,132	-	-
Security	-	53,776	-	-
Other	-	30,000	-	-
TOTAL NON-INSTRUCTIONAL	-	200,908	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	2,485,231	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		190,120	-	-
Fringe / Employee Benefits		256,240	-	-
Retirement / Pension		41,028	-	-
TOTAL PAYROLL TAXES AND BENEFITS		487,388	-	-
TOTAL PERSONNEL SERVICE COSTS	-	2,972,619	-	-

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Total Revenue	(5,391,092)	-	-
Total Expenses	4,971,599	-	-
Net Income	(419,493)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	11,476	-	-
Legal	6,952	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	220,077	-	-
Payroll Services	16,398	-	-
Special Ed Services	-	-	-
Titlment Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	55,672	-	-
TOTAL CONTRACTED SERVICES	310,575	-	-

Total Revenue	(5,391,092)	-	-
Total Expenses	4,971,599	-	-
Net Income	(419,493)	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	2,034	-	-
Classroom / Teaching Supplies & Materials	60,617	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	89,073	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	4,618	-	-
Telephone	34,316	-	-
Technology	50,906	-	-
Student Testing & Assessment	36,388	-	-
Field Trips	10,917	-	-
Transportation (student)	-	-	-
Student Services - other	8,823	-	-
Office Expense	60,686	-	-
Staff Development	69,913	-	-
Staff Recruitment	4,500	-	-
Student Recruitment / Marketing	5,624	-	-
School Meals / Lunch	-	-	-
Travel (Staff)	3,196	-	-
Fundraising	564	-	-
Other	312	-	-
TOTAL SCHOOL OPERATIONS	442,487	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	47,840	-	-
Janitorial	45,260	-	-
Building and Land Rent / Lease / Facility Finance Interest	951,844	-	-
Repairs & Maintenance	46,112	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	45,824	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	1,136,880	-	-
DEPRECIATION & AMORTIZATION	109,038	-	-
RESERVES / CONTINGENCY	-	-	-
DEFERRED RENT			

--

Total Revenue	(5,391,092)	-	-
Total Expenses	4,971,599	-	-
Net Income	(419,493)	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
TOTAL EXPENSES	4,971,599	-	-
NET INCOME	(419,493)	-	-

				-
				-
Total Revenue	(5,391,092)		-	-
Total Expenses	4,971,599		-	-
Net Income	(419,493)		-	-
Actual Student Enrollment			-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>				
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY	
ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: (Count = 0)			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-



Annual Report Requirement
for SUNY Authorized Charter Schools
FAMILY LIFE ACADEMY CHARTER SCHOOL III
2018-19

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name: MICHEL PENNA

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
FAMILY LIFE ACADEMY CHARTER SCHOOLS

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). CHAIR, Treasurer, SECRETARY

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

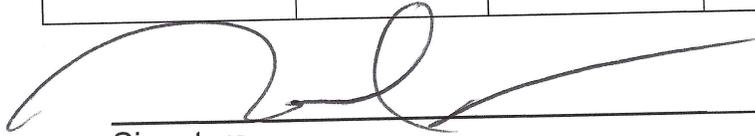
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

N 0 N E

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
N	0	N	E	

 _____ Date 7/12/18

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Kelly Nuñez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Flaes

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

MINISTER JANET MLERNER, PH.D, LCSW

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FLACS FAMILY LIFE ACADEMY CHARTER SCHOOL

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

BOARD MEMBER

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

we may have some collaboration with LPAC in the future but not now.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.			
NONE	NONE	NONE	NONE

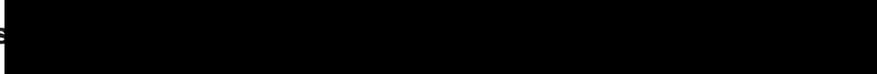
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

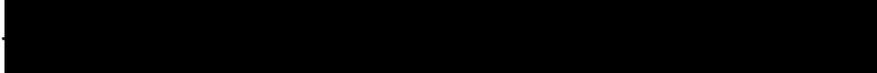
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
NONE	NONE	NONE	NONE	NONE

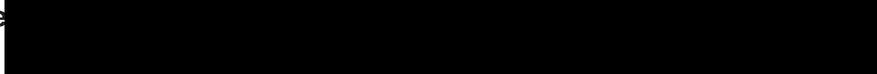
Signature *[Handwritten Signature]* Date 7-6-18

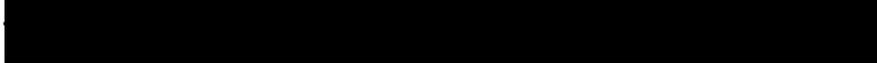
Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: 

Business Address: 

E-mail Address: 

Home Telephone: 

Home Address: 

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Joseph Holland

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

N/A

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

N/A

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p>NONE</p>				

[Handwritten Signature]

7/11/2018

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone

Business Address

E-mail Address

Home Telephone

Home Address



**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Jennifer Rivera Santana

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
none			

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
none				

Signed by the Educational Corporation 7/30/18
 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone

Business Address

E-mail Address

Home Telephone

Home Address



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name: Pedro Alvarez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):
Family Life Academy Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). secretary

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>none</u>	<u>none</u>		

Please write "None" if applicable. Do not leave this space blank.			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				
None	None	None	None	None

[Handwritten Signature]

7/30/2010

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be

Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

FLORENCE G. WOLPOFF

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FLACS NETWORK

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center;">None -</p>				

Thomas Wolpoff
 Signature

July 12, 2018
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Susana Rivera León

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

(Marilyn Calo)

July 2013 - present / CEO of Ffacs Network is a relative
Please write "None" if applicable. Do not leave this space blank.
I recuse myself on any vote or decision being made

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Latino Pastoral Action Center	landlord of one of the Rental Space	\$ 900,000	(self) Susana Rweira León CEO - LPAC	Recuse myself from all business dealing with LPAC and abstain from any voting or anything related.

Susana Rweira León
Signature

7/12/18
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:
Business Address:
E-mail Address:
Home Telephone:
Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Rev. Raymond Rivera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

July 2013 Present	re-write "None" if applicable CED is a relative	able. Do not leave this space blank. I recuse myself from any vote or decisions.	Marilyn > wife Calo
----------------------	--	---	------------------------

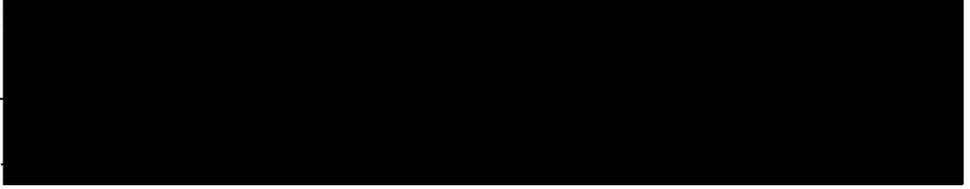
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Latino Pastoral Action Center (LPAC)	Landlord	\$900,000	Reverend Raymond Rivera - President OF LPAC	Recuse myself from all business dealing with LPAC and abstain from voting on matters that are related.

Signature Raymond Rivera Date 7/12/18

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: 

Business Address: 

E-mail Address: _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Bryan Rivera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="font-size: 2em; font-family: cursive;">None</p>				

[Handwritten Signature]

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

KEVIN KEARNS

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FAMILY LIFE ACADEMY CHARTER SCHOOLS

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

- NONE -

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

CFO OF LATINO PASTORAL ACADEMY CTR, THE COMMUNITY SPONSOR

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>- NONE -</u>	<u>- NONE -</u>		

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center;"><i>None</i></p>				

[Handwritten Signature]
 Signature

7/23/18
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:
 Business Address:
 E-mail Address:
 Home Telephone:
 Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Evelyn VIERA

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

FAMILY LIFE ACADEMY CHARTER SCHOOL

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="font-size: 2em; margin: 0;">None</p>				

Edgardo V. Vire
Signature

7/25/18
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Wanda Torres-Mercado

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice - chair : FY 2014-15 & 2015-16

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Hilda Sanchez

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Family Life Academy Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
Treasurer; Chairperson, Finance Committee, Member, Accountability Committee; Chairperson, Evaluation Committee (Ad hoc committee)

2. Is the trustee an employee of any school operated by the Education Corporation?
 ___ Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 ___ Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself



Entry 8 BOT Table

Created: 07/02/2018 • Last updated: 07/30/2018

1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Miguel Pena	Chair	N/A	Yes	17	07/1/2017	06/30/2018	6
2	Susana Rivera-Leon	Vice Chair	Accountability Committee Nominating Committee	Yes	6	07/1/2017	06/30/2018	7
3	Pedro Alvarez	Secretary	Finance Committee	Yes	12	07/1/2017	06/30/2018	6
4	Hilda Sanchez	Treasurer	Finance Committee Accountability Committee Evaluating Committee	Yes	6	07/1/2017	06/30/2018	7
5	Francisco Lugovina	Other	Construction/New Facilities Committee Evaluation Committee	No	17	07/1/2017	06/30/2018	5 or less
6	Janet	Trustee/M	Nominating	Yes	8	07/1/2017	06/30/2018	6

	Lerner	ember	Commitee			7	18	
7	Kevin Kearns	Trustee/Member	Construction/New Facilities Committee	Yes	7	07/1/2017	06/30/2018	8
8	Raymond Rivera	Trustee/Member	Nominating Committee Construction/New Facilities Committee	Yes	17	07/1/2017	06/30/2018	5 or less
9	Marvin Dutton	Trustee/Member	Nominating Committee	Yes	8	07/1/2017	06/30/2018	5 or less

1a. Are there more than 9 members of the Board of Trustees?

Yes

1b. Current Board Member Information

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
10	Wanda Torres Mercado	Trustee/Member	Finance Committee	Yes	6	07/01/2017	06/30/2018	6
11	Florence Wolpoff	Trustee/Member	Accountability Committee Evaluation Committee	Yes	6	07/01/2017	06/30/2018	6
12	Bryan Rivera	Trustee/Member	Fundraising Committee	Yes	1	07/01/2017	06/30/2018	7
13	Joseph Holland	Trustee/Member	Fundraising Committee	Yes	1	01/29/2017	06/30/2018	5 or less
14	Kelly Nunez	Parent Rep		Yes	1	01/18/2017	06/30/2018	5 or less
15	Evelyn Viera	Parent Rep	Finance Committee	Yes	1	07/01/2017	06/30/2018	6

1c. Are there more than 15 members of the Board of Trustees?

Yes

1d. Current Board Member Information

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
16	Jennifer Rivera	Parent Rep		Yes	1	01/18/2017	06/30/2018	5 or less
17	Luz-Maria Lambert	Trustee/Member	Fundraising Committee	Yes	6	07/01/2017	06/30/2018	7
18								
19								
20								
21								

2. Total number of members on June 30, 2018 17

3. Total number of members joining the Board during the 2017-18 school year 3

4. Total number of members departing the Board during the 2017-18 school year 1

5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes 16

6. Number of Board meetings conducted during the 2017-18 School Year 9

7. Number of Board meetings 8
scheduled for the coming 2018-
19 school year

Thank you.



Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/09/2018

[Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

FAMILY LIFE ACAD CS III (SUNY TRUSTEES)Section Heading

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
Economically Disadvantaged	<p>Application and recruitment efforts for all FLACS schools was shared; the school benefited from this larger outreach effort. The school is located in a community with high poverty level and high bilingual and immigrant populations. Historically, the enrollment of these groups has approached and approximate local percentages.</p> <p>To recruit students from these populations, the school and network:</p> <ul style="list-style-type: none"> Visited and made presentations to Head Start and Pre-K programs during parent meetings Attended kindergarten school fairs held at various Head Start and Pre-K programs in the community Held multiple open houses for prospective applicants Announced and advertised in local venues Distributed community event invitation fliers with enrollment information Maintained accurate information on the school website, including a link to the application Used the New York City Common Online Charter School Application, which is translated into multiple languages. 	<p>Application and recruitment efforts for all FLACS schools is shared; each school benefits from this larger outreach effort. Staff from the school and network will continue to:</p> <ul style="list-style-type: none"> Visit and make presentations to Head Start and Pre-K programs during parent meetings Attend kindergarten school fairs held at various Head Start and Pre-K programs Hold multiple open houses for prospective applicants Announce and advertises in local venues, such as, but not limited to, local neighborhood newsprints such as The Penny Pincher, Bronx Times and local television channels as Bronx 12 and NY1 Distribute community event invitation fliers with enrollment information Maintain accurate information on the school website, including a link to the application Use the New York City Common Online Charter School Application, which is translated into multiple languages.
English Language Learners	<p>In addition to the efforts listed under economically disadvantaged, the school and network:</p> <ul style="list-style-type: none"> Presented all core presentations and materials in both English and Spanish Worked with LPAC, its community sponsor, in outreach in local religious and community centers, including those with predominantly immigrant and bilingual populations Highlighted its educational program, including its English as a Second Language program during all events. 	<p>In addition to the efforts listed under economically disadvantaged, staff will continue to:</p> <ul style="list-style-type: none"> Present all core presentations and materials in both English and Spanish Work with LPAC, its community sponsor, in outreach in local religious and community centers, including those with predominantly immigrant and bilingual populations Highlight its educational program, including its English as a Second Language program during all events.
Students with Disabilities	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff:</p> <ul style="list-style-type: none"> Highlighted its educational program and services for special education during all events. 	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff will continue to:</p> <ul style="list-style-type: none"> Highlight its educational program, and services for special education during all events.

Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
Economically Disadvantaged	<p>Historically, the majority of students, including those who are ELLs, in special education, and are economically disadvantaged, have chosen to stay at FLACS schools once enrolled.</p> <p>FLACS Network is committed to the following actions to ensure retention:</p> <ul style="list-style-type: none"> Maintained a high quality educational program. Communicated frequently with all families in a respectful and caring manner. Involved parents in workshops and school events allows parents to be more of a part of the school community. Retained sibling priority in the lottery. 	<p>FLACS Network will:</p> <ul style="list-style-type: none"> Maintain a high quality educational program. Communicate frequently with all families in a respectful and caring manner. Involve parents in workshops and school events allows parents to be more of a part of the school community. Translators will be made available as much as possible to involve all parents. Retain sibling priority in the lottery.
English Language Learners	<p>In addition to the efforts listed under economically disadvantaged, staff:</p> <ul style="list-style-type: none"> Used translators at school events. Engaged parents of ELLs through specific workshops and orientations to better explain how the school supports this population of students. 	<p>In addition to the efforts listed under economically disadvantaged, staff:</p> <ul style="list-style-type: none"> Engage parents of ELLs through specific workshops and orientations to better explain how the school supports this population of students.
Students with Disabilities	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff:</p> <ul style="list-style-type: none"> Engaged parents of SWDs through specific workshops and orientations to better explain how the school supports this population of students. 	<p>In addition to the efforts listed under economically disadvantaged and ELLs, staff:</p> <ul style="list-style-type: none"> Engage parents of SWDs through specific workshops and orientations to better explain how the school supports this population of students.



Entry 11 Classroom Teacher and Administrator Attrition

Created: 07/09/2018 • Last updated: 07/16/2018

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
8	0	0	2	10

2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
2	0	0	0	2

3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability](#) (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

Yes

Thank you

Family Life Academy Charter Schools Staff Calendar 2018-2019

JULY 2018						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

4 Independence Day
Network/Schools Closed
5 Board Meeting

1 New Year's Day
Network/Schools Closed
21 M.L. King Day
Network/Schools Closed
31 Board Meeting

JANUARY 2019						
S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

AUGUST 2018						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

15 Principals & APs Return
20-31 All Other School Staff
Return for Professional
Development

1 ½ Day PD
11:30 Student Dismissal
5 Lunar New Year
Schools Closed
18 President's Day
Network/Schools Closed
19-22 Mid-Winter Break
Schools Closed
28 Board Meeting

FEBRUARY 2019						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24 31	25	26	27	28		

SEPTEMBER 2018						
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23 30	24	25	26	27	28	29

3 Labor Day
Network/Schools Closed
4 First Day of Classes
**Kindergarten Students
Dismissed at 11:30**
5-7 Curriculum Night
10-11 Rosh Hashanah
Schools Closed
19 Yom Kippur
Schools Closed
27 Board Meeting

14 Parent-Teacher
Conferences
22 11:30 Student Dismissal
28 Board Meeting

MARCH 2019						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24 31	25	26	27	28	29	30

OCTOBER 2018						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

8 Columbus Day
Network/Schools Closed
19 ½ Day PD
11:30 Student Dismissal
25 Board Meeting

2-3 ELA State Exams
5 FLACS Lottery
19-26 Spring Break
Schools Closed

APRIL 2019						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

NOVEMBER 2018						
S	M	T	W	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

6 Election Day PD
No Students
12 Veteran's Day
Network/Schools Closed
15 Parent-Teacher Conferences
11:30 Student Dismissal
22-23 Thanksgiving
Network/Schools Closed
29 Board Meeting

1-2 Math State Exams
27 Memorial Day
Network/Schools Closed
30 Board Meeting

MAY 2019						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	