



# Entry 1 School Information and Cover Page

Last updated: 06/29/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

**a. SCHOOL NAME** ICAHN CS 7 (SUNY TRUSTEES)

(Select name from the drop down menu)

**b. CHARTER AUTHORIZER (As of June 30th, 2018)** SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

**c. DISTRICT / CSD OF LOCATION** NYC CSD 8

## d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	1535 Story Avenue Bronx, NY 10473			

## d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Richard Santiago
Title	Deputy Superintendent
Emergency Phone Number (###-###-####)	

**e. SCHOOL WEB ADDRESS (URL)** [ichancharterschool7.org](http://ichancharterschool7.org)

**f. DATE OF INITIAL CHARTER** 09/2011

**g. DATE FIRST OPENED FOR INSTRUCTION** 09/2013

**i. TOTAL ENROLLMENT ON JUNE 30, 2018** 244

**j. GRADES SERVED IN SCHOOL YEAR 2017-18**

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6
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**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?** No

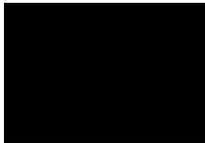
**l1. FACILITIES**

Does the school maintain or operate multiple sites?

	No, just one site.
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**l2. SCHOOL SITES**

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	1535 Story Avenue Bronx, NY 10473		NYC CSD 8	k-6	No	N/A
Site 2						
Site 3						

**I2a. Please provide the contact information for Site 1.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Naudia Bethany			
Operational Leader	Richard Santiago			
Compliance Contact	Jeffrey Litt			
Complaint Contact	Jeffrey Litt			
DASA Coordinator	Naudia Bethany			

**m1. Are any sites in co-located space? If yes, please proceed to the next question.** Yes

**m2. Please list the terms of your current co-location.**

	Date school will leave current co-location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1 (primary site)		No	2019	Yes	1695 Seward Avenue Bronx, NY 10473	No
Site 2						
Site 3						

**n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions).** No

**o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report.** Richard Santiago

**p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

.

**Signature, President of the Board of Trustees**

.

**Date** (No response)

**Thank you.**



# Entry 2 NYS School Report Card Link

Last updated: 06/29/2018

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## ICAHN CS 7 (SUNY TRUSTEES)

**1. CHARTER AUTHORIZER (As of June 30th, 2018)**      SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

**2. NEW YORK STATE REPORT CARD**      <https://data.nysed.gov/profile.php?instid=80000071153>

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



# Entry 4 Expenditures per Child

Last updated: 07/26/2018

## ICAHN CS 7 (SUNY TRUSTEES)Section Heading

### Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	3760901
Line 2: Year End FTE student enrollment	247
Line 3: Divide Line 1 by Line 2	15226

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

### Notes:

**The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:**

**<http://www.p12.nysed.gov/psc/AuditGuide.html>.**

**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	562477
Line 2: Management and General Cost (Column)	99878
Line 3: Sum of Line 1 and Line 2	622355
Line 5: Divide Line 3 by the Year End FTE student enrollment	2682

**Thank you.**



**GENERAL INSTRUCTIONS FOR  
ANNUAL BUDGET/QUARTERLY REPORT**

**TEMPLATE TABS**

**1- GRAY tab contains the Instructions**

<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

**CELL COLORS & GUIDANCE COMMENTS**

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



**ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

**Icahn Charter School 7**

**SCHOOL**

<b>Name:</b>	Icahn Charter School 7
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**CONTACT INFORMATION**

<b>Contact Name:</b>	Richard Santiago
<b>Contact Title:</b>	Deputy Superintendent of Finance and Operations
<b>Contact Email:</b>	
<b>Contact Phone:</b>	

**REPORT PERIOD**

<b>Current Academic Year:</b>	2018-19
<b>Prior Academic Year:</b>	2017-18

**ICAHN CHARTER SCHOOL 7  
2018-19**

**ENROLLMENT BY GRADES**

<b>GRADES</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
INITIAL BUDGETED ENROLLMENT	36	36	36	36	36	36	36	36
TOTAL ENROLLMENT = 288								

**ENROLLMENT BY DISTRICT**

	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
	<b>ACTUAL</b>	<b>TOTAL DISTRICTS/ENROLLMENT BY QUARTER</b>						
		<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	1	0	1	0	1	0	1
NUMBER OF STUDENTS ENROLLED:	0	288	0	288	0	288	0	288

*\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
	<b>2017-18</b>	<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
<b>PRIMARY/OTHER</b>	<b>DISTRICT NAME(S)</b>	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted
PRIMARY District	NYC CHANCELLOR'S OFFICE	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
SECONDARY District	(Select from drop-down list) →	288		288		288		288



8	9	10	11	12
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ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT				
QUARTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<i>Revised</i>	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0
0' Column(s) for the				
ACTUAL ENROLLMENT BY QUARTER				
QUARTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<i>Revised</i> Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment






**ICAHN CHARTER SCHOOL 7  
2018-19**

**PLAN - FULL TIME EQUIVALENT**

*\*NOTE: Enter the number of FTE positions in the "blue" cells.   
 /d be input.*

*\*NOTE: State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	Q4 Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0

Description of Assumptions

INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
<b>TOTAL INSTRUCTIONAL</b>	0.0

Description of Assumptions

NON-INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0

Description of Assumptions

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0
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		ICAHN CHARTER SCHOOL 7 Budget / Operating Plan 2018-19						
<b>Total Revenue</b>	-	<b>1,040,657</b>	-	-	<b>1,383,206</b>	-	-	<b>1,379,530</b>
<b>Total Expenses</b>	-	<b>982,997</b>	-	-	<b>1,474,714</b>	-	-	<b>1,367,297</b>
<b>Net Income</b>	-	<b>57,660</b>	-	-	<b>(91,508)</b>	-	-	<b>12,233</b>
<b>Actual Student Enrollment</b>	-	<b>288</b>	-	-	<b>288</b>	-	-	<b>288</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	20,489	-	-	71,439	-	-	67,451
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations		87,012		-	87,012		-	87,012
Fundraising				-			-	
Erate Reimbursement		39,842		-	660		-	972
Earnings on Investments				-			-	
Interest Income		3,225		-	3,225		-	3,225
Food Service (Income from meals)				-			-	
Text Book		2,535		-	7,604		-	7,604
OTHER		-		-	-		-	-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	132,614	-	-	98,500	-	-	98,813
<b>TOTAL REVENUE</b>	-	<b>1,040,657</b>	-	-	<b>1,383,206</b>	-	-	<b>1,379,530</b>

**ICAHN CHARTER SCHOOL 7  
Budget / Operating Plan  
2018-19**

<b>Total Revenue</b>	-	<b>1,040,657</b>	-	-	<b>1,383,206</b>	-	-	<b>1,379,530</b>
<b>Total Expenses</b>	-	<b>982,997</b>	-	-	<b>1,474,714</b>	-	-	<b>1,367,297</b>
<b>Net Income</b>	-	<b>57,660</b>	-	-	<b>(91,508)</b>	-	-	<b>12,233</b>
<b>Actual Student Enrollment</b>	-	<b>288</b>	-	-	<b>288</b>	-	-	<b>288</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per Pupil</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No.  
of Positions

Executive Management	0.26	16,676		-	29,761		-	24,597
Instructional Management	1.00	28,238		-	47,520		-	43,804
Deans, Directors & Coordinators	3.13	35,044		-	97,985		-	86,263
CFO / Director of Finance	0.13	6,768		-	12,215		-	10,089
Operation / Business Manager	0.90	10,700		-	21,275		-	17,788
Administrative Staff	6.13	33,309		-	65,874		-	59,462
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>11.55</b>	<b>-</b>	<b>130,735</b>	<b>-</b>	<b>-</b>	<b>274,630</b>	<b>-</b>	<b>242,003</b>

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	26.00	207,734		-	533,335		-	485,195
Teachers - SPED	0.16	-		-	-		-	-
Substitute Teachers	-			-			-	
Teaching Assistants	-			-			-	
Specialty Teachers	3.00	19,884		-	61,384		-	54,346
Aides	3.00	10,300		-	26,311		-	23,322
Therapists & Counselors	1.00	8,490		-	21,481		-	19,011
Other	-			-			-	
<b>TOTAL INSTRUCTIONAL</b>	<b>33.16</b>	<b>-</b>	<b>246,409</b>	<b>-</b>	<b>-</b>	<b>642,511</b>	<b>-</b>	<b>581,874</b>

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-			-			-	
Librarian	-			-			-	
Custodian	-	-		-	-		-	-
Security	-	-		-	-		-	-
Other	5.00	3,859		-	10,645		-	9,345
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>5.00</b>	<b>-</b>	<b>3,859</b>	<b>-</b>	<b>-</b>	<b>10,645</b>	<b>-</b>	<b>9,345</b>

**SUBTOTAL PERSONNEL SERVICE COSTS**

49.71	-	381,003	-	-	927,787	-	-	833,221
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		31,328		-	69,719		-	65,716
Fringe / Employee Benefits		71,730		-	89,595		-	89,595

		ICAHN CHARTER SCHOOL 7 Budget / Operating Plan 2018-19							
<b>Total Revenue</b>		-	1,040,657	-	-	1,383,206	-	-	1,379,530
<b>Total Expenses</b>		-	982,997	-	-	1,474,714	-	-	1,367,297
<b>Net Income</b>		-	57,660	-	-	(91,508)	-	-	12,233
<b>Actual Student Enrollment</b>		-	288	-	-	288	-	-	288
		<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
		<b>2017-18 Revenue Per Pupil</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
Retirement / Pension			8,683		-	19,334		-	18,224
TOTAL PAYROLL TAXES AND BENEFITS		-	111,740	-	-	178,647	-	-	173,535
<b>TOTAL PERSONNEL SERVICE COSTS</b>			492,744	-	-	1,106,434	-	-	1,006,756
<b>CONTRACTED SERVICES</b>									
Accounting / Audit			2,000		-	25,500		-	2,148
Legal			100		-	300		-	300
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch					-			-	
Payroll Services			1,984		-	1,984		-	1,984
Special Ed Services			2,600		-	7,800		-	7,800
Titlement Services (i.e. Title I)			7,143		-	21,429		-	21,429
Other Purchased / Professional / Consulting			11,857		-	37,071		-	33,821
<b>TOTAL CONTRACTED SERVICES</b>		-	25,684	-	-	94,084	-	-	67,482

**ICAHN CHARTER SCHOOL 7**  
**Budget / Operating Plan**  
**2018-19**

	-	1,040,657	-	-	1,383,206	-	-	1,379,530
<b>Total Revenue</b>	-	<b>982,997</b>	-	-	<b>1,474,714</b>	-	-	<b>1,367,297</b>
<b>Total Expenses</b>	-	<b>57,660</b>	-	-	<b>(91,508)</b>	-	-	<b>12,233</b>
<b>Net Income</b>	-	<b>288</b>	-	-	<b>288</b>	-	-	<b>288</b>
<b>Actual Student Enrollment</b>								
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
<b>SCHOOL OPERATIONS</b>								
Board Expenses				-			-	
Classroom / Teaching Supplies & Materials		106,754		-	43,754		-	37,754
Special Ed Supplies & Materials		300		-	720		-	600
Textbooks / Workbooks		2,500		-	-		-	2,500
Supplies & Materials other				-			-	
Equipment / Furniture		4,500		-	-		-	2,500
Telephone		3,027		-	3,027		-	3,027
Technology		75,795		-	29,079		-	29,079
Student Testing & Assessment		24,264		-	8,855		-	17,239
Field Trips		6,250		-	9,800		-	22,000
Transportation (student)		7,200		-	3,000		-	1,500
Student Services - other				-			-	
Office Expense		16,200		-	16,200		-	16,200
Staff Development				-			-	
Staff Recruitment				-			-	
Student Recruitment / Marketing		600		-	800		-	1,296
School Meals / Lunch		-		-	-		-	-
Travel (Staff)				-			-	
Fundraising				-			-	
Other		13,891		-	5,396		-	6,444
<b>TOTAL SCHOOL OPERATIONS</b>	-	<b>261,281</b>	-	-	<b>120,630</b>	-	-	<b>140,139</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance		39,420		-	-		-	-
Janitorial		90		-	90		-	90
Building and Land Rent / Lease / Facility Finance Interest		87,012.00		-	87,012		-	87,012
Repairs & Maintenance		2,100		-	-		-	-
Equipment / Furniture		2,500		-	-		-	-
Security		60		-	60		-	60
Utilities		-		-	-		-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	<b>131,182</b>	-	-	<b>87,162</b>	-	-	<b>87,162</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>		<b>72,108</b>		-	<b>66,403</b>		-	<b>65,758</b>
<b>RESERVES / CONTINGENCY</b>				-			-	
<b>DEFERRED RENT</b>								

		ICAHN CHARTER SCHOOL 7 Budget / Operating Plan 2018-19						
Total Revenue	-	1,040,657	-	-	1,383,206	-	-	1,379,530
Total Expenses	-	982,997	-	-	1,474,714	-	-	1,367,297
Net Income	-	57,660	-	-	(91,508)	-	-	12,233
Actual Student Enrollment	-	288	-	-	288	-	-	288
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
TOTAL EXPENSES	-	<u>982,997</u>	-	-	<u>1,474,714</u>	-	-	<u>1,367,297</u>
NET INCOME	-	<u>57,660</u>	-	-	<u>(91,508)</u>	-	-	<u>12,233</u>

		ICAHN CHARTER SCHOOL 7 Budget / Operating Plan 2018-19							
Total Revenue	-	1,040,657	-	-	1,383,206	-	-	1,379,530	
Total Expenses	-	982,997	-	-	1,474,714	-	-	1,367,297	3rd C
Net Income	-	57,660	-	-	(91,508)	-	-	12,233	
Actual Student Enrollment	-	288	-	-	288	-	-	288	
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q	
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>									
Number of Districts:	-	1	-	-	1	-	-	1	
NYC CHANCELLOR'S OFFICE	-	288	-	-	288	-	-	288	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-	
<b>TOTAL ENROLLMENT</b>	-	<b>288</b>	-	-	<b>288</b>	-	-	<b>288</b>	
<b>REVENUE PER PUPIL</b>	-	<b>3,613</b>	-	-	<b>4,803</b>	-	-	<b>4,790</b>	
<b>EXPENSES PER PUPIL</b>	-	<b>3,413</b>	-	-	<b>5,121</b>	-	-	<b>4,748</b>	



<b>Total Revenue</b>	-	-	<b>1,363,629</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,432,784</b>	-	-
<b>Net Income</b>	-	-	<b>(69,155)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>288</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		-			-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	54,084	-	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations		-	87,012		-
Fundraising		-			-
Erate Reimbursement		-	972		-
Earnings on Investments		-			-
Interest Income		-	3,225		-
Food Service (Income from meals)		-			-
Text Book		-	5,069		-
OTHER		-	-		-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	96,279	-	-
<b>TOTAL REVENUE</b>	-	-	<b>1,363,629</b>	-	-

<b>Total Revenue</b>		-	-	<b>1,363,629</b>	-	-
<b>Total Expenses</b>		-	-	<b>1,432,784</b>	-	-
<b>Net Income</b>		-	-	<b>(69,155)</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>288</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
		<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
		<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions				
Executive Management	0.26		-	25,503		-
Instructional Management	1.00		-	48,195		-
Deans, Directors & Coordinators	3.13		-	97,303		-
CFO / Director of Finance	0.13		-	10,437		-
Operation / Business Manager	0.90		-	19,185		-
Administrative Staff	6.13		-	66,053		-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>11.55</b>	-	-	<b>266,675</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	26.00		-	536,665		-
Teachers - SPED	0.16		-	-		-
Substitute Teachers	-		-			-
Teaching Assistants	-		-			-
Specialty Teachers	3.00		-	61,384		-
Aides	3.00		-	26,311		-
Therapists & Counselors	1.00		-	21,481		-
Other	-		-			-
<b>TOTAL INSTRUCTIONAL</b>	<b>33.16</b>	-	-	<b>645,841</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-		-			-
Librarian	-		-			-
Custodian	-		-	-		-
Security	-		-	-		-
Other	5.00		-	10,645		-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>5.00</b>	-	-	<b>10,645</b>	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>						
	49.71	-	-	923,161	-	-
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes			-	75,565		-
Fringe / Employee Benefits			-	89,595		-

<b>Total Revenue</b>		-	-	<b>1,363,629</b>	-	-
<b>Total Expenses</b>		-	-	<b>1,432,784</b>	-	-
<b>Net Income</b>		-	-	<b>(69,155)</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>288</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>			<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Retirement / Pension			-	<u>20,956</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	186,116	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>						
	49.71	-	-	1,109,277	-	-
<b>CONTRACTED SERVICES</b>						
Accounting / Audit			-	1,500		-
Legal			-	300		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	1,984		-
Special Ed Services			-	7,800		-
Titlement Services (i.e. Title I)			-	21,429		-
Other Purchased / Professional / Consulting			-	<u>19,571</u>		-
<b>TOTAL CONTRACTED SERVICES</b>		-	-	<b>52,584</b>	-	-

<b>Total Revenue</b>	-	-	<b>1,363,629</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,432,784</b>	-	-
<b>Net Income</b>	-	-	<b>(69,155)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>288</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses		-			-
Classroom / Teaching Supplies & Materials		-	37,214		-
Special Ed Supplies & Materials		-	589		-
Textbooks / Workbooks		-	-		-
Supplies & Materials other		-			-
Equipment / Furniture		-	-		-
Telephone		-	3,027		-
Technology		-	29,079		-
Student Testing & Assessment		-	-		-
Field Trips		-	19,199		-
Transportation (student)		-	7,200		-
Student Services - other		-			-
Office Expense		-	16,200		-
Staff Development		-			-
Staff Recruitment		-			-
Student Recruitment / Marketing		-	800		-
School Meals / Lunch		-	-		-
Travel (Staff)		-			-
Fundraising		-			-
Other		-	4,896		-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	<b>118,204</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		-	-		-
Janitorial		-	90		-
Building and Land Rent / Lease / Facility Finance Interest		-	87,012		-
Repairs & Maintenance		-	-		-
Equipment / Furniture		-	-		-
Security		-	60		-
Utilities		-	-		-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	<b>87,162</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		-	<b>65,557</b>		-
<b>RESERVES / CONTINGENCY</b>		-			-
<b>DEFERRED RENT</b>		-			-

<b>Total Revenue</b>	-	-	<b>1,363,629</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,432,784</b>	-	-
<b>Net Income</b>	-	-	<b>(69,155)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>288</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>TOTAL EXPENSES</b>	-	-	<b>1,432,784</b>	-	-
<b>NET INCOME</b>	-	-	<b>(69,155)</b>	-	-





	ICAHN CHARTER SCHOOL 7					DESCRIPTION OF ASSUMPTIONS
	Budget / Operating Plan				2018-19	
<b>Total Revenue</b>	<b>5,167,022</b>	<b>5,167,022</b>	<b>-</b>	<b>5,167,022</b>	<b>5,167,022</b>	
<b>Total Expenses</b>	<b>5,257,792</b>	<b>5,257,792</b>	<b>-</b>	<b>(5,257,792)</b>	<b>(5,257,792)</b>	
<b>Net Income</b>	<b>(90,770)</b>	<b>(90,770)</b>	<b>-</b>	<b>(90,770)</b>	<b>(90,770)</b>	
<b>Actual Student Enrollment</b>						
	<b>Total Year</b>			<b>VARIANCE</b>		
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>	
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-	
Other	-	-	-	-	-	
Other	-	-	-	-	-	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	<b>213,464</b>	<b>213,464</b>	<b>-</b>	<b>213,464</b>	<b>213,464</b>	
<b>LOCAL and OTHER REVENUE</b>						
Contributions and Donations	348,048	348,048	-	348,048	348,048	
Fundraising	-	-	-	-	-	
Erate Reimbursement	42,447	42,447	-	42,447	42,447	
Earnings on Investments	-	-	-	-	-	
Interest Income	12,900	12,900	-	12,900	12,900	
Food Service (Income from meals)	-	-	-	-	-	
Text Book	22,811	22,811	-	22,811	22,811	
OTHER	-	-	-	-	-	
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	<b>426,206</b>	<b>426,206</b>	<b>-</b>	<b>426,206</b>	<b>426,206</b>	
<b>TOTAL REVENUE</b>	<b>5,167,022</b>	<b>5,167,022</b>	<b>-</b>	<b>5,167,022</b>	<b>5,167,022</b>	

		ICAHN CHARTER SCHOOL 7					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2018-19		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
<b>Total Revenue</b>		5,167,022	5,167,022	-	5,167,022	5,167,022	
<b>Total Expenses</b>		5,257,792	5,257,792	-	(5,257,792)	(5,257,792)	
<b>Net Income</b>		(90,770)	(90,770)	-	(90,770)	(90,770)	
<b>Actual Student Enrollment</b>							
		<b>Total Year</b>			<b>VARIANCE</b>		
		<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>	
<b>EXPENSES</b>							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>							
	Avg. No. of Positions						
Executive Management	0.26	96,536	96,536	-	(96,536)	(96,536)	
Instructional Management	1.00	167,758	167,758	-	(167,758)	(167,758)	
Deans, Directors & Coordinators	3.13	316,594	316,594	-	(316,594)	(316,594)	
CFO / Director of Finance	0.13	39,509	39,509	-	(39,509)	(39,509)	
Operation / Business Manager	0.90	68,948	68,948	-	(68,948)	(68,948)	
Administrative Staff	6.13	224,698	224,698	-	(224,698)	(224,698)	
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>11.55</b>	<b>914,043</b>	<b>914,043</b>	<b>-</b>	<b>(914,043)</b>	<b>(914,043)</b>	
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	26.00	1,762,930	1,762,930	-	(1,762,930)	(1,762,930)	
Teachers - SPED	0.16	-	-	-	-	-	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	-	-	-	-	-	-	
Specialty Teachers	3.00	196,998	196,998	-	(196,998)	(196,998)	
Aides	3.00	86,244	86,244	-	(86,244)	(86,244)	
Therapists & Counselors	1.00	70,463	70,463	-	(70,463)	(70,463)	
Other	-	-	-	-	-	-	
<b>TOTAL INSTRUCTIONAL</b>	<b>33.16</b>	<b>2,116,636</b>	<b>2,116,636</b>	<b>-</b>	<b>(2,116,636)</b>	<b>(2,116,636)</b>	
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	
Security	-	-	-	-	-	-	
Other	5.00	34,494	34,494	-	(34,494)	(34,494)	
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>5.00</b>	<b>34,494</b>	<b>34,494</b>	<b>-</b>	<b>(34,494)</b>	<b>(34,494)</b>	
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>		<b>49.71</b>					
		3,065,173	3,065,173	-	(3,065,173)	(3,065,173)	
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		242,328	242,328	-	(242,328)	(242,328)	
Fringe / Employee Benefits		340,514	340,514	-	(340,514)	(340,514)	

		ICAHN CHARTER SCHOOL 7					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2018-19		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
<b>Total Revenue</b>		5,167,022	5,167,022	-	5,167,022	5,167,022	
<b>Total Expenses</b>		5,257,792	5,257,792	-	(5,257,792)	(5,257,792)	
<b>Net Income</b>		(90,770)	(90,770)	-	(90,770)	(90,770)	
<b>Actual Student Enrollment</b>							
		<b>Total Year</b>			<b>VARIANCE</b>		
		<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>	
Retirement / Pension		67,197	67,197	-	(67,197)	(67,197)	
TOTAL PAYROLL TAXES AND BENEFITS		650,038	650,038	-	(650,038)	(650,038)	
<b>TOTAL PERSONNEL SERVICE COSTS</b>		3,715,211	3,715,211	-	(3,715,211)	(3,715,211)	
<b>CONTRACTED SERVICES</b>							
Accounting / Audit		31,148	31,148	-	(31,148)	(31,148)	
Legal		1,000	1,000	-	(1,000)	(1,000)	
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		7,936	7,936	-	(7,936)	(7,936)	
Special Ed Services		26,000	26,000	-	(26,000)	(26,000)	
Titlement Services (i.e. Title I)		71,429	71,429	-	(71,429)	(71,429)	
Other Purchased / Professional / Consulting		102,320	102,320	-	(102,320)	(102,320)	
TOTAL CONTRACTED SERVICES		239,833	239,833	-	(239,833)	(239,833)	

49.71

<b>ICAHN CHARTER SCHOOL 7</b>					
<b>Budget / Operating Plan</b>					
<b>2018-19</b>					
<b>Total Revenue</b>	<b>5,167,022</b>	<b>5,167,022</b>	<b>-</b>	<b>5,167,022</b>	<b>5,167,022</b>
<b>Total Expenses</b>	<b>5,257,792</b>	<b>5,257,792</b>	<b>-</b>	<b>(5,257,792)</b>	<b>(5,257,792)</b>
<b>Net Income</b>	<b>(90,770)</b>	<b>(90,770)</b>	<b>-</b>	<b>(90,770)</b>	<b>(90,770)</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	225,477	225,477	-	(225,477)	(225,477)
Special Ed Supplies & Materials	2,209	2,209	-	(2,209)	(2,209)
Textbooks / Workbooks	5,000	5,000	-	(5,000)	(5,000)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	7,000	7,000	-	(7,000)	(7,000)
Telephone	12,108	12,108	-	(12,108)	(12,108)
Technology	163,032	163,032	-	(163,032)	(163,032)
Student Testing & Assessment	50,358	50,358	-	(50,358)	(50,358)
Field Trips	57,249	57,249	-	(57,249)	(57,249)
Transportation (student)	18,900	18,900	-	(18,900)	(18,900)
Student Services - other	-	-	-	-	-
Office Expense	64,800	64,800	-	(64,800)	(64,800)
Staff Development	-	-	-	-	-
Staff Recruitment	-	-	-	-	-
Student Recruitment / Marketing	3,496	3,496	-	(3,496)	(3,496)
School Meals / Lunch	-	-	-	-	-
Travel (Staff)	-	-	-	-	-
Fundraising	-	-	-	-	-
Other	30,625	30,625	-	(30,625)	(30,625)
<b>TOTAL SCHOOL OPERATIONS</b>	<b>640,255</b>	<b>640,255</b>	<b>-</b>	<b>(640,255)</b>	<b>(640,255)</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	39,420	39,420	-	(39,420)	(39,420)
Janitorial	360	360	-	(360)	(360)
Building and Land Rent / Lease / Facility Finance Interest	348,048	348,048	-	(348,048)	(348,048)
Repairs & Maintenance	2,100	2,100	-	(2,100)	(2,100)
Equipment / Furniture	2,500	2,500	-	(2,500)	(2,500)
Security	240	240	-	(240)	(240)
Utilities	-	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>392,668</b>	<b>392,668</b>	<b>-</b>	<b>(392,668)</b>	<b>(392,668)</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>269,826</b>	<b>269,826</b>	<b>-</b>	<b>(269,826)</b>	<b>(269,826)</b>
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEFERRED RENT</b>					

**DESCRIPTION OF ASSUMPTIONS**

	ICAHN CHARTER SCHOOL 7				
	Budget / Operating Plan			2018-19	
Total Revenue	5,167,022	5,167,022	-	5,167,022	5,167,022
Total Expenses	5,257,792	5,257,792	-	(5,257,792)	(5,257,792)
Net Income	(90,770)	(90,770)	-	(90,770)	(90,770)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	5,257,792	5,257,792	-	(5,257,792)	(5,257,792)
NET INCOME	(90,770)	(90,770)	-	(90,770)	(90,770)

**DESCRIPTION OF ASSUMPTIONS**



		ICAHN CHARTER SCHOOL 7 Budget / Operating Plan 2018-19						
Total Revenue	-	1,040,657	-	-	1,383,206	-	-	1,379,530
Total Expenses	-	982,997	-	-	1,474,714	-	-	1,367,297
Net Income	-	57,660	-	-	(91,508)	-	-	12,233
Actual Student Enrollment	-	288	-	-	288	-	-	288
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
<b>CASH FLOW ADJUSTMENTS</b>								
OPERATING ACTIVITIES <i>{enter descriptions below}</i>								
Example - Add Back Depreciation	-	72,108	-	-	66,403	-	-	65,758
Other	-	-	-	-	-	-	-	-
Total Operating Activities	-	72,108	-	-	66,403	-	-	65,758
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>								
Example - Subtract Property and Equipment Expenditures	-	(44,764)	-	-	(44,764)	-	-	(44,764)
Other	-	-	-	-	-	-	-	-
Total Investment Activities	-	(44,764)	-	-	(44,764)	-	-	(44,764)
FINANCING ACTIVITIES <i>{enter descriptions below}</i>								
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Financing Activities	-	-	-	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	<b>27,344</b>	-	-	<b>21,639</b>	-	-	<b>20,994</b>
<b>NET INCOME</b>	-	<b>85,003</b>	-	-	<b>(69,868)</b>	-	-	<b>33,227</b>
<b>Beginning Cash Balance</b>	-	-	-	-	<b>85,003</b>	-	-	<b>15,135</b>
<b>ENDING CASH BALANCE</b>	-	<b>85,003</b>	-	-	<b>15,135</b>	-	-	<b>48,362</b>

<b>Total Revenue</b>	-	-	<b>1,363,629</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,432,784</b>	-	-
<b>Net Income</b>	-	-	<b>(69,155)</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>288</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	65,557	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	65,557	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	(44,764)	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	(44,764)	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	<b>20,793</b>	-	-
<b>NET INCOME</b>	-	-	<b>(48,362)</b>	-	-
<b>Beginning Cash Balance</b>	-	-	<b>48,362</b>	-	-
<b>ENDING CASH BALANCE</b>	-	-	<b>0</b>	-	-

	ICAHN CHARTER SCHOOL 7					
	Budget / Operating Plan					
	2018-19					
Total Revenue	5,167,022	5,167,022	-	5,167,022	5,167,022	
Total Expenses	5,257,792	5,257,792	-	(5,257,792)	(5,257,792)	
Net Income	(90,770)	(90,770)	-	(90,770)	(90,770)	
Actual Student Enrollment						
	Total Year			VARIANCE		
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
<b>CASH FLOW ADJUSTMENTS</b>						
OPERATING ACTIVITIES <i>{enter descriptions below}</i>						
Example - Add Back Depreciation	269,826	269,826	-	269,826	269,826	
Other	-	-	-	-	-	
Total Operating Activities	269,826	269,826	-	269,826	269,826	
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>						
Example - Subtract Property and Equipment Expenditures	(179,056)	(179,056)	-	(179,056)	(179,056)	
Other	-	-	-	-	-	
Total Investment Activities	(179,056)	(179,056)	-	(179,056)	(179,056)	
FINANCING ACTIVITIES <i>{enter descriptions below}</i>						
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	
Other	-	-	-	-	-	
Total Financing Activities	-	-	-	-	-	
<b>Total Cash Flow Adjustments</b>	<b>90,770</b>	<b>90,770</b>	<b>-</b>	<b>90,770</b>	<b>90,770</b>	
<b>NET INCOME</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	
<b>Beginning Cash Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>ENDING CASH BALANCE</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	

**ICAHN CHARTER SCHOOL 7  
BALANCE SHEET  
2018-19**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2017-18</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-

2018-19

Total Revenue	-	1,040,657	-	-	1,383,206	-	-
Total Expenses	-	982,997	-	-	1,474,714	-	-
Net Income	-	57,660	-	-	(91,508)	-	-
Actual Student Enrollment	-	288	-	-	288	-	-

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	

**REVENUE**  
**REVENUES FROM STATE SOURCES**

	2018-19 Per Pupil Rate	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Per Pupil Revenue								
NYC CHANCELLOR'S OFFICE	15,307		1,102,104	-		1,102,104	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
ALL OTHER School Districts: ( Count = 0 )	-		-	-		-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	1,102,104	-	-	1,102,104	-	-
Special Education Revenue			2,600	-		7,800	-	
Grants								
Stimulus			-	-		-	-	
DYCD (Department of Youth and Community Development)			-	-		-	-	
Other			-	-		-	-	
NYC DoE Rental Assistance			-	-		-	-	
Other			(217,150)	-		103,362	-	
TOTAL REVENUE FROM STATE SOURCES		-	887,554	-	-	1,213,266	-	-

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs			1,100	-		3,300	-	
Title I			15,271	-		55,784	-	
Title Funding - Other			4,118	-		12,355	-	
School Food Service (Free Lunch)			-	-		-	-	
Grants								
Charter School Program (CSP) Planning & Implementation			-	-		-	-	
Other			-	-		-	-	

<b>Total Revenue</b>	-	<b>1,040,657</b>	-	-	<b>1,383,206</b>	-	-
<b>Total Expenses</b>	-	<b>982,997</b>	-	-	<b>1,474,714</b>	-	-
<b>Net Income</b>	-	<b>57,660</b>	-	-	<b>(91,508)</b>	-	-
<b>Actual Student Enrollment</b>	-	<b>288</b>	-	-	<b>288</b>	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>						
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	20,489	-	-	71,439	-	-
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations		87,012	-		87,012	-	
Fundraising		-	-		-	-	
Erate Reimbursement		39,842	-		660	-	
Earnings on Investments		-	-		-	-	
Interest Income		3,225	-		3,225	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		2,535	-		7,604	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	132,614	-	-	98,500	-	-
<b>TOTAL REVENUE</b>	-	<b>1,040,657</b>	-	-	<b>1,383,206</b>	-	-

Total Revenue	-	1,040,657	-	-	1,383,206	-	-
Total Expenses	-	982,997	-	-	1,474,714	-	-
Net Income	-	57,660	-	-	(91,508)	-	-
Actual Student Enrollment	-	288	-	-	288	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**EXPENSES**

Quarter 0

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

No. of Positions

Executive Management	-	16,676	-	29,761	-	-
Instructional Management	-	28,238	-	47,520	-	-
Deans, Directors & Coordinators	-	35,044	-	97,985	-	-
CFO / Director of Finance	-	6,768	-	12,215	-	-
Operation / Business Manager	-	10,700	-	21,275	-	-
Administrative Staff	-	33,309	-	65,874	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	130,735	-	274,630	-	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	207,734	-	533,335	-	-
Teachers - SPED	-	-	-	-	-	-
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	-	-
Specialty Teachers	-	19,884	-	61,384	-	-
Aides	-	10,300	-	26,311	-	-
Therapists & Counselors	-	8,490	-	21,481	-	-
Other	-	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	246,409	-	642,511	-	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	3,859	-	10,645	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	3,859	-	10,645	-	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

	-	381,003	-	927,787	-	-
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		31,328	-	69,719	-	-
Fringe / Employee Benefits		71,730	-	89,595	-	-
Retirement / Pension		8,683	-	19,334	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	111,740	-	178,647	-	-

**TOTAL PERSONNEL SERVICE COSTS**

	-	492,744	-	1,106,434	-	-
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**ICAHN CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	1,040,657	-	-	1,383,206	-	-
<b>Total Expenses</b>	-	982,997	-	-	1,474,714	-	-
<b>Net Income</b>	-	57,660	-	-	(91,508)	-	-
<b>Actual Student Enrollment</b>	-	288	-	-	288	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<b>CONTRACTED SERVICES</b>						
Accounting / Audit		2,000	-		25,500	-	
Legal		100	-		300	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		1,984	-		1,984	-	
Special Ed Services		2,600	-		7,800	-	
Titlement Services (i.e. Title I)		7,143	-		21,429	-	
Other Purchased / Professional / Consulting		11,857	-		37,071	-	
<b>TOTAL CONTRACTED SERVICES</b>	-	25,684	-	-	94,084	-	-

<b>Total Revenue</b>	-	1,040,657	-	-	1,383,206	-	-
<b>Total Expenses</b>	-	982,997	-	-	1,474,714	-	-
<b>Net Income</b>	-	57,660	-	-	(91,508)	-	-
<b>Actual Student Enrollment</b>	-	288	-	-	288	-	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**SCHOOL OPERATIONS**

Board Expenses	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	106,754	-	-	43,754	-	-	-
Special Ed Supplies & Materials	300	-	-	720	-	-	-
Textbooks / Workbooks	2,500	-	-	-	-	-	-
Supplies & Materials other	-	-	-	-	-	-	-
Equipment / Furniture	4,500	-	-	-	-	-	-
Telephone	3,027	-	-	3,027	-	-	-
Technology	75,795	-	-	29,079	-	-	-
Student Testing & Assessment	24,264	-	-	8,855	-	-	-
Field Trips	6,250	-	-	9,800	-	-	-
Transportation (student)	7,200	-	-	3,000	-	-	-
Student Services - other	-	-	-	-	-	-	-
Office Expense	16,200	-	-	16,200	-	-	-
Staff Development	-	-	-	-	-	-	-
Staff Recruitment	-	-	-	-	-	-	-
Student Recruitment / Marketing	600	-	-	800	-	-	-
School Meals / Lunch	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-
Other	13,891	-	-	5,396	-	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	-	261,281	-	-	120,630	-	-

**FACILITY OPERATION & MAINTENANCE**

Insurance	39,420	-	-	-	-	-	-
Janitorial	90	-	-	90	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	87,012	-	-	87,012	-	-	-
Repairs & Maintenance	2,100	-	-	-	-	-	-
Equipment / Furniture	2,500	-	-	-	-	-	-
Security	60	-	-	60	-	-	-
Utilities	-	-	-	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	131,182	-	-	87,162	-	-

**DEPRECIATION & AMORTIZATION**

<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-
<b>DEFERRED RENT</b>	-	-	-	-	-	-	-

2018-19

Total Revenue	-	1,040,657	-	-	1,383,206	-	-
Total Expenses	-	982,997	-	-	1,474,714	-	-
Net Income	-	57,660	-	-	(91,508)	-	-
Actual Student Enrollment	-	288	-	-	288	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
TOTAL EXPENSES	-	<u>982,997</u>	-	-	<u>1,474,714</u>	-	-
NET INCOME	-	<u>57,660</u>	-	-	<u>(91,508)</u>	-	-

**2018-19**

<b>Total Revenue</b>	-	<b>1,040,657</b>	-	-	<b>1,383,206</b>	-	-
<b>Total Expenses</b>	-	<b>982,997</b>	-	-	<b>1,474,714</b>	-	-
<b>Net Income</b>	-	<b>57,660</b>	-	-	<b>(91,508)</b>	-	-
<b>Actual Student Enrollment</b>	-	<b>288</b>	-	-	<b>288</b>	-	<b>3rd C</b>

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd C</b>
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>							
NYC CHANCELLOR'S OFFICE	-	288	-	-	288	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>288</b>	-	-	<b>288</b>	-	-
<b>REVENUE PER PUPIL</b>	-	<b>3,613</b>	-	-	<b>4,803</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	<b>3,413</b>	-	-	<b>5,121</b>	-	-

<b>Total Revenue</b>	<b>1,379,530</b>	-	-	<b>1,363,629</b>	-
<b>Total Expenses</b>	<b>1,367,297</b>	-	-	<b>1,432,784</b>	-
<b>Net Income</b>	<b>12,233</b>	-	-	<b>(69,155)</b>	-
<b>Actual Student Enrollment</b>	<b>288</b>	-	-	<b>288</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**REVENUE**

**REVENUES FROM STATE SOURCES**

Per Pupil Revenue

2018-19  
Per Pupil Rate

NYC CHANCELLOR'S OFFICE	15,307	1,102,104	-		1,102,104	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-		-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	1,102,104	-	-	1,102,104	-
Special Education Revenue		7,800	-		7,800	-
Grants						
Stimulus		-	-		-	-
DYCD (Department of Youth and Community Development)		-	-		-	-
Other		-	-		-	-
NYC DoE Rental Assistance		-	-		-	-
Other		103,362	-		103,362	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>1,213,266</b>	<b>-</b>	<b>-</b>	<b>1,213,266</b>	<b>-</b>

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs		3,300	-		3,300	-
Title I		51,796	-		38,429	-
Title Funding - Other		12,355	-		12,355	-
School Food Service (Free Lunch)		-	-		-	-
Grants						
Charter School Program (CSP) Planning & Implementation		-	-		-	-
Other		-	-		-	-

DL 7  
n

<b>Total Revenue</b>	<b>1,379,530</b>	-	-	<b>1,363,629</b>	-
<b>Total Expenses</b>	<b>1,367,297</b>	-	-	<b>1,432,784</b>	-
<b>Net Income</b>	<b>12,233</b>	-	-	<b>(69,155)</b>	-
<b>Actual Student Enrollment</b>	<b>288</b>	-	-	<b>288</b>	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	67,451	-	-	54,084	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	87,012	-		87,012	-
Fundraising	-	-		-	-
Erate Reimbursement	972	-		972	-
Earnings on Investments	-	-		-	-
Interest Income	3,225	-		3,225	-
Food Service (Income from meals)	-	-		-	-
Text Book	7,604	-		5,069	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	98,813	-	-	96,279	-
<b>TOTAL REVENUE</b>	<b>1,379,530</b>	-	-	<b>1,363,629</b>	-

<b>Total Revenue</b>	<b>1,379,530</b>	-	-	<b>1,363,629</b>	-
<b>Total Expenses</b>	<b>1,367,297</b>	-	-	<b>1,432,784</b>	-
<b>Net Income</b>	<b>12,233</b>	-	-	<b>(69,155)</b>	-
<b>Actual Student Enrollment</b>	<b>288</b>	-	-	<b>288</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	Quarter 0 No. of Positions				
Executive Management	-	24,597	-	25,503	-
Instructional Management	-	43,804	-	48,195	-
Deans, Directors & Coordinators	-	86,263	-	97,303	-
CFO / Director of Finance	-	10,089	-	10,437	-
Operation / Business Manager	-	17,788	-	19,185	-
Administrative Staff	-	59,462	-	66,053	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	242,003	-	266,675	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	485,195	-	536,665	-
Teachers - SPED	-	-	-	-	-
Substitute Teachers	-	-	-	-	-
Teaching Assistants	-	-	-	-	-
Specialty Teachers	-	54,346	-	61,384	-
Aides	-	23,322	-	26,311	-
Therapists & Counselors	-	19,011	-	21,481	-
Other	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	581,874	-	645,841	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	-	-	-	-
Security	-	-	-	-	-
Other	-	9,345	-	10,645	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	9,345	-	10,645	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	-	65,716	-	75,565	-
Fringe / Employee Benefits	-	89,595	-	89,595	-
Retirement / Pension	-	18,224	-	20,956	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	173,535	-	186,116	-

**TOTAL PERSONNEL SERVICE COSTS**

<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	1,006,756	-	1,109,277	-
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DL 7 n					
<b>Total Revenue</b>	1,379,530	-	-	1,363,629	-
<b>Total Expenses</b>	1,367,297	-	-	1,432,784	-
<b>Net Income</b>	12,233	-	-	(69,155)	-
<b>Actual Student Enrollment</b>	288	-	-	288	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		DL 7 n			
		Current Budget	Variance	Actual	Current Budget
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	2,148	-		1,500	-
Legal	300	-		300	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	1,984	-		1,984	-
Special Ed Services	7,800	-		7,800	-
Titlement Services (i.e. Title I)	21,429	-		21,429	-
Other Purchased / Professional / Consulting	33,821	-		19,571	-
<b>TOTAL CONTRACTED SERVICES</b>	67,482	-	-	52,584	-

**DL 7  
n**

<b>Total Revenue</b>	1,379,530	-	-	1,363,629	-
<b>Total Expenses</b>	1,367,297	-	-	1,432,784	-
<b>Net Income</b>	12,233	-	-	(69,155)	-
<b>Actual Student Enrollment</b>	288	-	-	288	-

	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

	Current Budget	Variance	Actual	Current Budget	Variance
<b>SCHOOL OPERATIONS</b>					
Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	37,754	-	-	37,214	-
Special Ed Supplies & Materials	600	-	-	589	-
Textbooks / Workbooks	2,500	-	-	-	-
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	2,500	-	-	-	-
Telephone	3,027	-	-	3,027	-
Technology	29,079	-	-	29,079	-
Student Testing & Assessment	17,239	-	-	-	-
Field Trips	22,000	-	-	19,199	-
Transportation (student)	1,500	-	-	7,200	-
Student Services - other	-	-	-	-	-
Office Expense	16,200	-	-	16,200	-
Staff Development	-	-	-	-	-
Staff Recruitment	-	-	-	-	-
Student Recruitment / Marketing	1,296	-	-	800	-
School Meals / Lunch	-	-	-	-	-
Travel (Staff)	-	-	-	-	-
Fundraising	-	-	-	-	-
Other	<u>6,444</u>	-	-	<u>4,896</u>	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>140,139</b>	<b>-</b>	<b>-</b>	<b>118,204</b>	<b>-</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	-	-	-	-	-
Janitorial	90	-	-	90	-
Building and Land Rent / Lease / Facility Finance Interest	87,012	-	-	87,012	-
Repairs & Maintenance	-	-	-	-	-
Equipment / Furniture	-	-	-	-	-
Security	60	-	-	60	-
Utilities	-	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>87,162</b>	<b>-</b>	<b>-</b>	<b>87,162</b>	<b>-</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>65,758</b>	<b>-</b>	<b>-</b>	<b>65,557</b>	<b>-</b>
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEFERRED RENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

DL 7 n					
DL 7 n					
Total Revenue	1,379,530	-	-	1,363,629	-
Total Expenses	1,367,297	-	-	1,432,784	-
Net Income	12,233	-	-	(69,155)	-
Actual Student Enrollment	288	-	-	288	-
Quarter - 1/1 - 3/31					
4th Quarter - 4/1 - 6/30					
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
Quarter 1/1 - 3/31					
Current					
	Budget	Variance	Actual	Current Budget	Variance
TOTAL EXPENSES	1,367,297	-	-	1,432,784	-
NET INCOME	12,233	-	-	(69,155)	-

DL 7  
n

Total Revenue	1,379,530	-	-	1,363,629	-
Total Expenses	1,367,297	-	-	1,432,784	-
Net Income	12,233	-	-	(69,155)	-
Actual Student Enrollment	Quarter - 1/1 - 3/31 288	-	-	288	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
NYC CHANCELLOR'S OFFICE	288	-	-	288	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	<b>288</b>	<b>-</b>	<b>-</b>	<b>288</b>	<b>-</b>
<b>REVENUE PER PUPIL</b>	<b>4,790</b>	<b>-</b>	<b>-</b>	<b>4,735</b>	<b>-</b>
<b>EXPENSES PER PUPIL</b>	<b>4,748</b>	<b>-</b>	<b>-</b>	<b>4,975</b>	<b>-</b>

**ICAHN CHARTER SCHOOL 7**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	5,167,022	(5,167,022)	-	-	5,167,0
<b>Total Expenses</b>	-	-	-	5,257,792	5,257,792	-	-	5,257,7
<b>Net Income</b>	-	-	-	(90,770)	90,770	-	-	(90,7
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
<b>REVENUE</b>								
<b>REVENUES FROM STATE SOURCES</b>								
Per Pupil Revenue								
NYC CHANCELLOR'S OFFICE			15,307					
-	-	-	-	4,408,416	(4,408,416)	-	-	4,408,4
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	
ALL OTHER School Districts: ( Count = 0 )								
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)			15,307	4,408,416	(4,408,416)	-	-	4,408,4
Special Education Revenue				26,000	(26,000)	-	-	26,0
Grants								
Stimulus								
DYCD (Department of Youth and Community Development)								
Other								
NYC DoE Rental Assistance								
Other				92,936	(92,936)	-	-	92,9
<b>TOTAL REVENUE FROM STATE SOURCES</b>				4,527,352	(4,527,352)	-	-	4,527,3
<b>REVENUE FROM FEDERAL FUNDING</b>								
IDEA Special Needs				11,000	(11,000)	-	-	11,0
Title I				161,280	(161,280)	-	-	161,2
Title Funding - Other				41,184	(41,184)	-	-	41,1
School Food Service (Free Lunch)								
Grants								
Charter School Program (CSP) Planning & Implementation								
Other								

**ICAHN CHARTER SCHOOL 7  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	<b>5,167,022</b>	<b>(5,167,022)</b>	-	-	<b>5,167,022</b>
<b>Total Expenses</b>	-	-	-	<b>5,257,792</b>	<b>5,257,792</b>	-	-	<b>5,257,792</b>
<b>Net Income</b>	-	-	-	<b>(90,770)</b>	<b>90,770</b>	-	-	<b>(90,770)</b>
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
Other	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	213,464	(213,464)	-	-	213,464
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations	-	-	-	348,048	(348,048)	-	-	348,048
Fundraising	-	-	-	-	-	-	-	-
Erate Reimbursement	-	-	-	42,447	(42,447)	-	-	42,447
Earnings on Investments	-	-	-	-	-	-	-	-
Interest Income	-	-	-	12,900	(12,900)	-	-	12,900
Food Service (Income from meals)	-	-	-	-	-	-	-	-
Text Book	-	-	-	22,811	(22,811)	-	-	22,811
OTHER	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	426,206	(426,206)	-	-	426,206
<b>TOTAL REVENUE</b>	-	-	-	<b>5,167,022</b>	<b>(5,167,022)</b>	-	-	<b>5,167,022</b>

**ICAHN CHARTER SCHOOL 7**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	5,167,022	(5,167,022)	-	-	5,167,022
<b>Total Expenses</b>	-	-	-	5,257,792	5,257,792	-	-	5,257,792
<b>Net Income</b>	-	-	-	(90,770)	90,770	-	-	(90,770)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
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<b>EXPENSES</b>	<b>Quarter 0 No. of Positions</b>	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>									
Executive Management	-	-	-	-	96,536	96,536	-	-	96,536
Instructional Management	-	-	-	-	167,758	167,758	-	-	167,758
Deans, Directors & Coordinators	-	-	-	-	316,594	316,594	-	-	316,594
CFO / Director of Finance	-	-	-	-	39,509	39,509	-	-	39,509
Operation / Business Manager	-	-	-	-	68,948	68,948	-	-	68,948
Administrative Staff	-	-	-	-	224,698	224,698	-	-	224,698
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	-	-	-	914,043	914,043	-	-	914,043
<b>INSTRUCTIONAL PERSONNEL COSTS</b>									
Teachers - Regular	-	-	-	-	1,762,930	1,762,930	-	-	1,762,930
Teachers - SPED	-	-	-	-	-	-	-	-	-
Substitute Teachers	-	-	-	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	-	-	-	-	-
Specialty Teachers	-	-	-	-	196,998	196,998	-	-	196,998
Aides	-	-	-	-	86,244	86,244	-	-	86,244
Therapists & Counselors	-	-	-	-	70,463	70,463	-	-	70,463
Other	-	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	-	-	-	2,116,636	2,116,636	-	-	2,116,636
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>									
Nurse	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	34,494	34,494	-	-	34,494
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	-	-	34,494	34,494	-	-	34,494
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	3,065,173	3,065,173	-	-	3,065,173
<b>PAYROLL TAXES AND BENEFITS</b>									
Payroll Taxes	-	-	-	-	242,328	242,328	-	-	242,328
Fringe / Employee Benefits	-	-	-	-	340,514	340,514	-	-	340,514
Retirement / Pension	-	-	-	-	67,197	67,197	-	-	67,197
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	-	-	-	650,038	650,038	-	-	650,038
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	3,715,211	3,715,211	-	-	3,715,211

**ICAHN CHARTER SCHOOL 7**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	5,167,022	(5,167,022)	-	-	5,167,022
<b>Total Expenses</b>	-	-	-	5,257,792	5,257,792	-	-	5,257,792
<b>Net Income</b>	-	-	-	(90,770)	90,770	-	-	(90,770)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>CONTRACTED SERVICES</b>								
Accounting / Audit	-	-	-	31,148	31,148	-	-	31,148
Legal	-	-	-	1,000	1,000	-	-	1,000
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	7,936	7,936	-	-	7,936
Special Ed Services	-	-	-	26,000	26,000	-	-	26,000
Titlement Services (i.e. Title I)	-	-	-	71,429	71,429	-	-	71,429
Other Purchased / Professional / Consulting	-	-	-	102,320	102,320	-	-	102,320
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	<u>239,833</u>	<u>239,833</u>	-	-	<u>239,833</u>

**ICAHN CHARTER SCHOOL 7**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	5,167,022	(5,167,022)	-	-	5,167,022
<b>Total Expenses</b>	-	-	-	5,257,792	5,257,792	-	-	5,257,792
<b>Net Income</b>	-	-	-	(90,770)	90,770	-	-	(90,770)
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
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**SCHOOL OPERATIONS**

Board Expenses	-	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	-	-	-	225,477	225,477	-	-	225,477
Special Ed Supplies & Materials	-	-	-	2,209	2,209	-	-	2,209
Textbooks / Workbooks	-	-	-	5,000	5,000	-	-	5,000
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	7,000	7,000	-	-	7,000
Telephone	-	-	-	12,108	12,108	-	-	12,108
Technology	-	-	-	163,032	163,032	-	-	163,032
Student Testing & Assessment	-	-	-	50,358	50,358	-	-	50,358
Field Trips	-	-	-	57,249	57,249	-	-	57,249
Transportation (student)	-	-	-	18,900	18,900	-	-	18,900
Student Services - other	-	-	-	-	-	-	-	-
Office Expense	-	-	-	64,800	64,800	-	-	64,800
Staff Development	-	-	-	-	-	-	-	-
Staff Recruitment	-	-	-	-	-	-	-	-
Student Recruitment / Marketing	-	-	-	3,496	3,496	-	-	3,496
School Meals / Lunch	-	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-	-
Other	-	-	-	30,625	30,625	-	-	30,625
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	-	640,255	640,255	-	-	640,255

**FACILITY OPERATION & MAINTENANCE**

Insurance	-	-	-	39,420	39,420	-	-	39,420
Janitorial	-	-	-	360	360	-	-	360
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	348,048	348,048	-	-	348,048
Repairs & Maintenance	-	-	-	2,100	2,100	-	-	2,100
Equipment / Furniture	-	-	-	2,500	2,500	-	-	2,500
Security	-	-	-	240	240	-	-	240
Utilities	-	-	-	-	-	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	-	392,668	392,668	-	-	392,668

**DEPRECIATION & AMORTIZATION**

**RESERVES / CONTINGENCY**

**DEFERRED RENT**

	-	-	-	269,826	269,826	-	-	269,826
	-	-	-	-	-	-	-	-

**ICAHN CHARTER SCHOOL 7  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	5,167,022	(5,167,022)	-	-	5,167,0
<b>Total Expenses</b>	-	-	-	5,257,792	5,257,792	-	-	5,257,7
<b>Net Income</b>	-	-	-	(90,770)	90,770	-	-	(90,7
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
	<b>Actual</b>							
<b>TOTAL EXPENSES</b>	-	-	-	<u>5,257,792</u>	<u>5,257,792</u>	-	-	<u>5,257,7</u>
<b>NET INCOME</b>	-	-	-	<u>(90,770)</u>	<u>90,770</u>	-	-	<u>(90,7</u>

~~2018-19~~  
**ICAHN CHARTER SCHOOL 7**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	5,167,022	(5,167,022)	-	-	5,167,0
<b>Total Expenses</b>	-	-	-	5,257,792	5,257,792	-	-	5,257,7
<b>Net Income</b>	-	-	-	(90,770)	90,770	-	-	(90,7
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
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**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

**\* Enrollment Data Based on Last Actual Quarter Completed**

NYC CHANCELLOR'S OFFICE	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
ALL OTHER School Districts: ( Count = 0 )	-	-	-		-	-	
<b>TOTAL ENROLLMENT</b>	-	-	-		-	-	
<b>REVENUE PER PUPIL</b>	-	-	-		-	-	
<b>EXPENSES PER PUPIL</b>	-	-	-		-	-	

<b>Total Revenue</b>	<b>(5,167,022)</b>	-	-
<b>Total Expenses</b>	<b>5,257,792</b>	-	-
<b>Net Income</b>	<b>90,770</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>REVENUE</b>		2018-19		
<b>REVENUES FROM STATE SOURCES</b>		Per Pupil Rate		
Per Pupil Revenue				
NYC CHANCELLOR'S OFFICE		15,307	(4,408,416)	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
-		-	-	-
ALL OTHER School Districts: ( Count = 0 )		-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)		15,307	(4,408,416)	-
Special Education Revenue			(26,000)	-
Grants				
Stimulus			-	-
DYCD (Department of Youth and Community Development)			-	-
Other			-	-
NYC DoE Rental Assistance			-	-
Other			(92,936)	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>			<b>(4,527,352)</b>	<b>-</b>
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs			(11,000)	-
Title I			(161,280)	-
Title Funding - Other			(41,184)	-
School Food Service (Free Lunch)			-	-
Grants				
Charter School Program (CSP) Planning & Implementation			-	-
Other			-	-

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<b>Total Revenue</b>	<b>(5,167,022)</b>	-	-
<b>Total Expenses</b>	<b>5,257,792</b>	-	-
<b>Net Income</b>	<b>90,770</b>	-	-
<b>Actual Student Enrollment</b>		-	
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(213,464)	-	-
<b>LOCAL and OTHER REVENUE</b>			
Contributions and Donations	(348,048)	-	-
Fundraising	-	-	-
Erate Reimbursement	(42,447)	-	-
Earnings on Investments	-	-	-
Interest Income	(12,900)	-	-
Food Service (Income from meals)	-	-	-
Text Book	(22,811)	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(426,206)	-	-
<b>TOTAL REVENUE</b>	<b>(5,167,022)</b>	-	-

<b>Total Revenue</b>	<b>(5,167,022)</b>	-	-
<b>Total Expenses</b>	<b>5,257,792</b>	-	-
<b>Net Income</b>	<b>90,770</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>EXPENSES</b>	<b>Quarter 0 No. of Positions</b>			
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>				
Executive Management	-	96,536	-	-
Instructional Management	-	167,758	-	-
Deans, Directors & Coordinators	-	316,594	-	-
CFO / Director of Finance	-	39,509	-	-
Operation / Business Manager	-	68,948	-	-
Administrative Staff	-	224,698	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>914,043</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>				
Teachers - Regular	-	1,762,930	-	-
Teachers - SPED	-	-	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	-	-	-
Specialty Teachers	-	196,998	-	-
Aides	-	86,244	-	-
Therapists & Counselors	-	70,463	-	-
Other	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>2,116,636</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	-	34,494	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	<b>34,494</b>	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	<b>3,065,173</b>	-	-
<b>PAYROLL TAXES AND BENEFITS</b>				
Payroll Taxes		242,328	-	-
Fringe / Employee Benefits		340,514	-	-
Retirement / Pension		67,197	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>650,038</b>	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	<b>3,715,211</b>	-	-

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<b>Total Revenue</b>	<b>(5,167,022)</b>	-	-
<b>Total Expenses</b>	<b>5,257,792</b>	-	-
<b>Net Income</b>	<b>90,770</b>	-	-
<b>Actual Student Enrollment</b>		-	
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>CONTRACTED SERVICES</b>			
Accounting / Audit	31,148	-	-
Legal	1,000	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	7,936	-	-
Special Ed Services	26,000	-	-
Titlment Services (i.e. Title I)	71,429	-	-
Other Purchased / Professional / Consulting	102,320	-	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>239,833</b>	-	-

<b>Total Revenue</b>	(5,167,022)	-	-
<b>Total Expenses</b>	5,257,792	-	-
<b>Net Income</b>	90,770	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>SCHOOL OPERATIONS</b>			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	225,477	-	-
Special Ed Supplies & Materials	2,209	-	-
Textbooks / Workbooks	5,000	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	7,000	-	-
Telephone	12,108	-	-
Technology	163,032	-	-
Student Testing & Assessment	50,358	-	-
Field Trips	57,249	-	-
Transportation (student)	18,900	-	-
Student Services - other	-	-	-
Office Expense	64,800	-	-
Staff Development	-	-	-
Staff Recruitment	-	-	-
Student Recruitment / Marketing	3,496	-	-
School Meals / Lunch	-	-	-
Travel (Staff)	-	-	-
Fundraising	-	-	-
Other	30,625	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>640,255</b>	<b>-</b>	<b>-</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>			
Insurance	39,420	-	-
Janitorial	360	-	-
Building and Land Rent / Lease / Facility Finance Interest	348,048	-	-
Repairs & Maintenance	2,100	-	-
Equipment / Furniture	2,500	-	-
Security	240	-	-
Utilities	-	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>392,668</b>	<b>-</b>	<b>-</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>269,826</b>	<b>-</b>	<b>-</b>
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEFERRED RENT</b>			

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<b>Total Revenue</b>	<b>(5,167,022)</b>	-	-
<b>Total Expenses</b>	<b>5,257,792</b>	-	-
<b>Net Income</b>	<b>90,770</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>TOTAL EXPENSES</b>	<b>5,257,792</b>	-	-
<b>NET INCOME</b>	<b>90,770</b>	-	-

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<b>Total Revenue</b>	<b>(5,167,022)</b>	-	-
<b>Total Expenses</b>	<b>5,257,792</b>	-	-
<b>Net Income</b>	<b>90,770</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual</b>	<b>PY Actual (PY TY</b>	
	<b>vs.</b>	<b>/ No. of</b>	<b>Actual CY</b>
	<b>Original</b>	<b>COMPLETED</b>	<b>vs.</b>
	<b>Budget TY</b>	<b>Actual CY</b>	<b>Actual PY</b>

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>			
NYC CHANCELLOR'S OFFICE		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: ( Count = 0 )		-	-
<b>TOTAL ENROLLMENT</b>		-	-
<b>REVENUE PER PUPIL</b>		-	-
<b>EXPENSES PER PUPIL</b>		-	-



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**ICAHN CHARTER SCHOOL 7**  
**2018-19**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

**Angelica Torres**

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

**Icahn Charter School 7**

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

**Board Member (PGA President)**

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_\_\_ Yes X No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_\_\_ Yes X No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE



5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

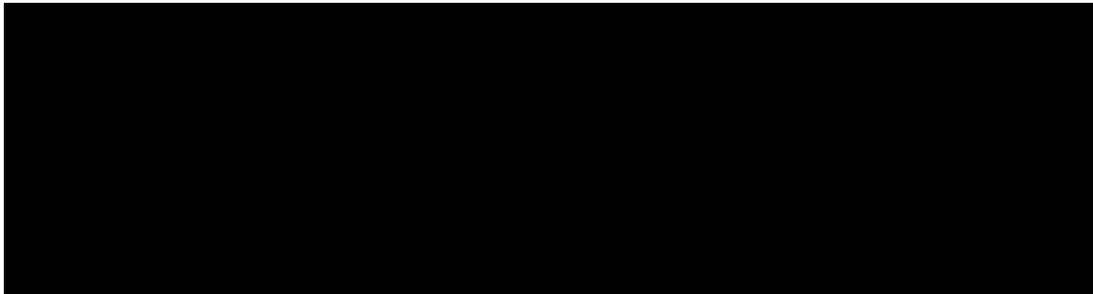
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None

Angelica Torres 7/11/18  
 Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: NA

Business Address: NA





**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

**Karen Mandelbaum**

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**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

**Icahn Charter School 1, 2, 3, 4, 5, 6, and 7**

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

**Board Member, Member of the Financial and Grievance Committees**

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE



5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Inspirit Group LLC, d/b/a	Internet Anti-bullying program	Service provided to school without charge	Trustee's husband, David Mandelbaum, is an investor in StopIt	Full disclosure to Board; Trustee abstained from vote approving agreement

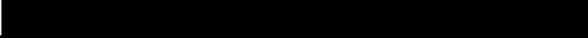
  
 Signature \_\_\_\_\_ Date 6/27/2018

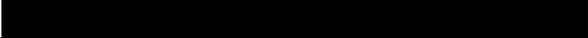
*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: NA

Business Address: NA

E-mail Address: 

Home Telephone: 

Home Address: 



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

**Gail Golden**

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

**Icahn Charter School 1, 2, 3, 4, 5, 6, and 7**

---

- 1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).**

**Chair and President**

- 2. Is the trustee an employee of any school operated by the Education Corporation?**  
 \_\_\_ Yes **X** No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- 3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?**

\_\_\_ Yes **X** No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.**

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Entity Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the School and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
<u>ICAHN CS 1</u> Foundation for a Greater Opportunity (FGO)	<u>ICAHN CS 1</u> FGO, through a subsidiary: (i) owns an elementary building (1525 Brook Ave) and Icahn Charter School 2 (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE	<u>ICAHN CS 1</u> The Charter School leases both buildings from FGO or its subsidiary on the following terms: (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year annual rent plus \$.25/sf for a major repair reserve for the middle school building	<u>ICAHN CS 1</u> Gail Golden, FGO Member, VP, Treasurer Gail Golden, President-FGO subsidiary	<u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board
<u>ICAHN CS 2</u> FGO			Carl Icahn, husband, FGO Member, President	
<u>ICAHN CS 3,4,5</u> FGO			<u>ICAHN CS 2</u> Gail Golden, FGO Member, VP, Treasurer	<u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board
<u>ICAHN CS 6, 7</u> NA			<u>ICAHN CS 2</u> Carl Icahn, husband, FGO Member, President	
			<u>ICAHN CS 3,4,5</u> Gail Golden, FGO Member, VP, Treasurer Gail Golden, President- FGO subsidiary	<u>ICAHN CS 3,4,5</u> Any suspected conflict would be brought to the attention of the Board
			<u>ICAHN CS 6, 7</u> Carl Icahn, husband, FGO Member, President	
			<u>ICAHN CS 6, 7</u> NA	
	<u>ICAHN CS 3, 4, 5</u> FGO, through a subsidiary, funded \$51 million in acquisition and construction costs (of which \$22 million was reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway South for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and	<u>ICAHN CS 2</u> The Charter School leases the facility from Civic Builders on the following terms: (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility	<u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS 6, 7</u> NA
		<u>ICAHN CS 3,4,5</u> The Charter Schools lease the facility from FGO's subsidiary via a triple net sublease		

	FGO will be given a 99-year lease.	with \$ 1/year plus \$.25/sf annual rent for the facility		
	<u>ICAHN CS 6, 7</u>	<u>ICAHN CS 6, 7</u>		
	NA	NA		


6/27/18

---

Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** \_\_\_\_\_  
**Business Address:** \_\_\_\_\_  
**E-mail Address:** \_\_\_\_\_  
**Home Telephone:** \_\_\_\_\_  
**Home Address:** \_\_\_\_\_



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

**Diane Fellows**

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

**Icahn Charter School 1, 2, 3, 4, 5, 6, and 7**

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

**Board Member**

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_ Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_ Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS 1</u> Foundation for a Greater Opportunity (FGO)</p> <p><u>ICAHN CS 2</u> FGO</p> <p><u>ICAHN CS 3,4,5</u> FGO</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> FGO, through a subsidiary: (i) owns an elementary building (1525 Brook Ave) and Icahn Charter School 2 (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS 2</u> FGO contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2.</p> <p><u>ICAHN CS 3, 4, 5</u> FGO, through a subsidiary, funded \$51 million in acquisition and construction costs (of which \$22 million was reimbursed by the NYC School Construction Authority) for the</p>	<p><u>ICAHN CS 1</u> The Charter School leases both buildings from FGO or its subsidiary on the following terms: (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$ 1/year annual rent plus \$.25/sf for a major repair reserve for the middle school building</p> <p><u>ICAHN CS 2</u> The Charter School leases the facility from Civic Builders on the following terms: (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p>	<p><u>ICAHN CS 1</u> Diane Fellows* Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 2</u> Diane Fellows* Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Diane Fellows* Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p> <p>*Ceased being a Board member of Foundation for a Greater Opportunity on 12/31/16</p>	<p><u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 6, 7</u> NA</p>





**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

**Edward J. Shanahan**

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

**Icahn Charter School 1, 2, 3, 4, 5, 6, and 7**

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

**Board Member**

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_ Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_ Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

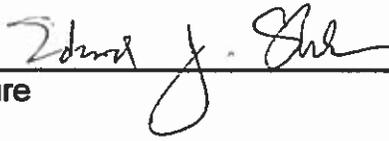
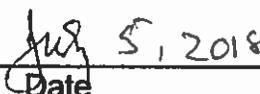
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

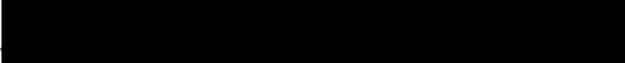
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS 1</u> Foundation for a Greater Opportunity (FGO)</p> <p><u>ICAHN CS 2</u> FGO</p> <p><u>ICAHN CS 3,4,5</u> FGO</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> FGO, through a subsidiary: (i) owns an elementary building (1525 Brook Ave) and Icahn Charter School 2 (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS 2</u> FGO contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2.</p> <p><u>ICAHN CS 3, 4, 5</u> FGO, through a subsidiary, funded \$51</p>	<p><u>ICAHN CS 1</u> The Charter School leases both buildings from FGO or its subsidiary on the following terms: (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$ 1/year annual rent plus \$.25/sf for a major repair reserve for the middle school building</p> <p><u>ICAHN CS 2</u> The Charter School leases the facility from Civic</p>	<p><u>ICAHN CS1</u> Foundation for a Greater Opportunity*</p> <p><u>ICAHN CS2</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p> <p>*Ceased being a Board member of Foundation for a Greater Opportunity on 12/31/16</p>	<p><u>ICAHN CS1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5,</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 6, 7</u> NA</p>

	<p>million in acquisition and construction costs (of which \$22 million was reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway South for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and FGO will be given a 99-year lease.</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p>Builders on the following terms: (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3,4,5</u> The Charter Schools lease the facility from FGO's subsidiary via a triple net sublease with \$ 1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> NA</p>		
--	--	--	--	--


  
 \_\_\_\_\_  
 Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** NA  
**Business Address:** NA  
**E-mail Address:**   
**Home Telephone:**   
**Home Address:** 



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

**Robert Sancho**

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

**Icahn Charter School 1,2,3,4,5,6 and 7**

---

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

**Board Member**

2. Is the trustee an employee of any school operated by the Education Corporation?  
 \_\_\_ Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

\_\_\_ Yes X No

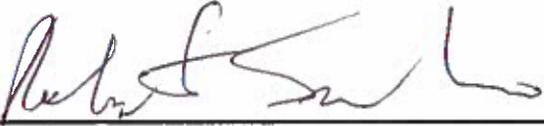
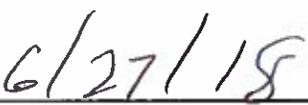
If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None

   
 \_\_\_\_\_  
 Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

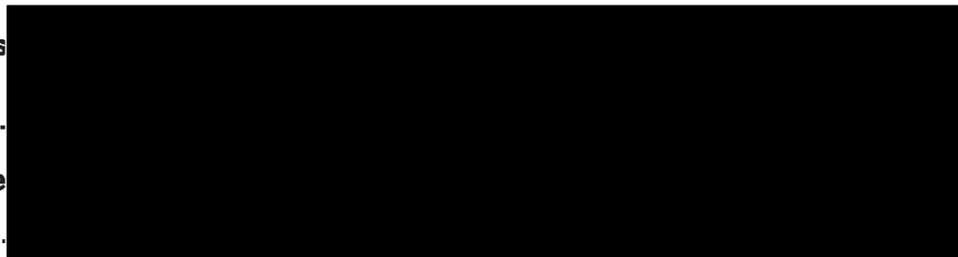
**Business Telephone:** NA

**Business Address:**

**E-mail Address:**

**Home Telephone:**

**Home Address:**





# Entry 8 BOT Table

Last updated: 07/23/2018

## 1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Gail Golden	Chair	Education	Yes	6	09/01/2017	08/31/2018	9
2	Edward Shanahan	Trustee/Member	Education	Yes	6	09/01/2017	08/31/2018	5 or less
3	Seymour Fliegel	Trustee/Member	Education	Yes	6	09/01/2017	08/31/2018	5 or less
4	Karen Mandel Baum	Trustee/Member	Finance	Yes	6	09/01/2017	08/31/2018	9
5	Robert Sancho	Trustee/Member	Finance	Yes	6	09/01/2017	08/31/2018	8
6	Diane Fellows	Trustee/Member	Education	Yes	1	09/01/2017	08/31/2018	5 or less
7	Angelica Torres	Parent Rep	Parent	Yes	1	09/01/2017	08/31/2018	5 or less
8								
9								

**1a. Are there more than 9 members of the Board of Trustees?** No

**2. Total number of members on June 30, 2018** 7

- |   |          |
|---|----------|
| <b>3. Total number of members joining the Board during the 2017-18 school year</b>          | <b>1</b> |
| <b>4. Total number of members departing the Board during the 2017-18 school year</b>        | <b>1</b> |
| <b>5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes</b> | <b>7</b> |
| <b>6. Number of Board meetings conducted during the 2017-18 School Year</b>                 | <b>9</b> |
| <b>7. Number of Board meetings scheduled for the coming 2018-19 school year</b>             | <b>9</b> |

**Thank you.**



# Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/12/2018

## Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

### ICAHN CS 7 (SUNY TRUSTEES)Section Heading

#### Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
	<p>ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> <li>• Students with disabilities,</li> <li>• Students who are English language learners</li> <li>• Students who are eligible to participate in the federal free and reduced-price lunch program.</li> </ul>	<p>ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> <li>• Students with disabilities,</li> <li>• Students who are English language learners</li> <li>• Students who are eligible to participate in the federal free and reduced-price lunch program.</li> </ul>

Economically Disadvantaged

Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on December 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national origin, gender, or disability or for any other basis that would be unlawful for a public school. ICAHN 1-7 shall be open to any child who is eligible under the laws of New York State for admission to a public school, and ICAHN 1-7 shall ensure compliance with all applicable anti-discrimination laws governing public schools, including Title VI of the Civil Rights Act and Paragraph 2854 (2) of the New York Education Law, governing admission to a charter school. New students will be admitted each year without regard to prior measures of achievement or aptitude, athletic ability, disability, handicapped condition, ethnicity, race, creed, gender, national origin, religion, or ancestry. Interested families will submit applications during the period between December 1st and April 1st, at which point students will be accepted. If the number of applicants to ICAHN 1 - 7 exceeds capacity, a lottery or a random selection process will be conducted. The lottery will be held within the first week of April.

Outreach – ICAHN 1-7 will undertake the measures below, among others, to recruit student applicants, including students with disabilities and English language learners (and will provide translation services, if necessary, for all promotional materials and any person-to-person interaction requiring an English translation):

(1) Posting flyers and placing notices in local Spanish language newspapers, supermarkets, churches, community centers, apartment complexes, and local daycare centers

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## Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
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- Whom English is not their primary language
- Students with disabilities
- Students who would qualify for free or reduced-price lunch



# Entry 11 Classroom Teacher and Administrator Attrition

Created: 06/29/2018 • Last updated: 07/12/2018

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

### 1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
20	9	9	2	22

### 2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
2	0	0	0	2

### 3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability \(OSPRA\)](#) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

Yes

Thank you



**Icahn Charter Schools**  
 1500 Pelham Parkway South Bronx, New York 10461  
 Telephone (718) 794-2355 – Fax (718) 794-2358  
[www.ica hncharterschools.org](http://www.ica hncharterschools.org)



Icahn I 1525/1506 Brook Avenue, Bx. NY 10457  
 Icahn III 1500 Pelham Parkway South, Bx., NY 10461  
 \*Icahn V 1500 Pelham Parkway South, Bx., NY 10461

\*Icahn II 1640 Bronxdale Avenue, Bx. NY 10462  
 \*Icahn IV 1500 Pelham Parkway South, Bx., NY 10461  
 Icahn VI 1701 Fulton Avenue, Bx., NY 10457

Icahn VII 1535 Story Avenue, Bronx, New York 10473

*\*United States Department of Education National Blue Ribbon School*

Jeffrey Litt, Superintendent  
 Migdalia Cano, Executive Assistant

Daniel Garcia, Deputy Superintendent  
 Richard Santiago, Deputy Superintendent

## Icahn Charter Schools 2018-2019 School Calendar

Tuesday - Friday	September 4, 5, 6 & 7	All Staff Report for Professional Development (There will be no classes)
Monday-Tuesday	September 10-11	Rosh Hashanah (Schools Closed)
Wednesday	September 12	All students and staff report (12:00pm dismissal for Kindergarten students only)
Wednesday	September 19	Yom Kippur (Schools Closed)
Monday	October 8	Columbus Day (Schools Closed)
Tuesday	November 6	Election Day (No Classes) All staff report for Professional Development
Monday	November 12	Veteran's Day (Schools Closed)
Thursday - Friday	November 22 & 23	Thanksgiving Recess (Schools Closed)
Monday through the following Tuesday	December 24 – January 1	Winter Recess including Christmas and New Years All staff and students return on Wednesday, January 2 <sup>nd</sup>
Monday	January 21	Dr. Martin Luther King Jr. Day (Schools Closed).
Tuesday	February 5	Lunar New Year (Schools Closed)
Monday - Friday	February 18-22	Midwinter Recess (includes Washington's Birthday & Lincoln's Birthday) (Schools Closed)
Friday - Friday	April 19- 26	Spring Recess (including Good Friday & Passover) (Schools Closed) Staff & Students return April 29 <sup>th</sup>
Monday	May 27	Memorial Day (Schools closed)
Tuesday	June 4	Eid al-Fitr (Schools Closed)
Thursday	July 4	Independence Day (Schools Closed)
Friday	July 5	Last Day for Students and School Staff. (12:00 p.m. Dismissal) Network staff, principals/office staff/staff developer/security Report



Icahn Charter Schools are chartered by the New York State Board of Regents and the State University of New York Charter Schools Institute and are a result of the collaborative efforts of the Foundation for A Greater Opportunity and the Center for Educational Innovation-Public Education Association. The Icahn Charter Schools are public schools open to all children on a space available basis, by lottery.



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**Icahn Charter Schools**  
**2018-2019 School Calendar**  
**Total number of school days**

September	12
October	22
November	18
December	15
January	21
February	14
March	21
April	16
May	22
June	19
July	04
<b>Total:</b>	<b><u>184</u></b>



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