



Entry 1 School Information and Cover Page (New schools that were not open for instruction for the 2018-19 school year are not required to complete or submit an annual report this year).

Created: 07/29/2019 • Last updated: 08/01/2019

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer (**as of June 30, 2019**) or you may not be assigned the correct tasks.

BASIC INFORMATION

a. SCHOOL NAME NEW ROOTS CHARTER SCHOOL

(Select name from the drop down menu)

a1. Popular School Name (Optional) (No response)

b. CHARTER AUTHORIZER (As of June 30th, 2019) SUNY Authorized Charter School

Please select the correct authorizer as of June 30, 2019 or you may not be assigned the correct tasks.

c. DISTRICT / CSD OF LOCATION Ithaca

d. DATE OF INITIAL CHARTER 07/2008

e. DATE FIRST OPENED FOR INSTRUCTION 07/2019

h. SCHOOL WEB ADDRESS (URL) newrootsschool.org

i. TOTAL MAX APPROVED 150

**ENROLLMENT FOR THE 2018-19
SCHOOL YEAR (exclude Pre-K
program enrollment)**

j. TOTAL STUDENT ENROLLMENT 148

**ON JUNE 30, 2019 (exclude Pre-K
program enrollment)**

**k. GRADES SERVED IN SCHOOL YEAR 2018-19 (does not include Pre-K program
students)**

Check all that apply

Grades Served	9, 10, 11, 12
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l. DOES THE SCHOOL CONTRACT No
**WITH A CHARTER OR
EDUCATIONAL MANAGEMENT
ORGANIZATION?**

FACILITIES INFORMATION

m. FACILITIES

Will the school maintain or operate multiple sites in 2019-20?

	No, just one site.
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School Site 1 (Primary)

m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K 5, 6 9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 1	116 N. Cayuga Street. Ithaca, New York, 14850	607 882 9220	Ithaca	9 12	no

m1a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Tina Nilsen Hodges			
Operational Leader	Allyn Rosenbaum			
Compliance Contact	Carlos Perez			
Complaint Contact	Tina Nilsen Hodges			
DASA Coordinator	Jhakeem Haltom			
Phone Contact for After Hours Emergencies	Tin Nilsen Hodges			

m1b. Is site 1 in public (co-located) space or in private space?

Private Space

IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC .

Site 1 Certificate of Occupancy (COO)

<https://nysed.cso.reports.fluidreview.com/resp/110164806/yFPTXS6fVy/>

Site 1 Fire Inspection Report

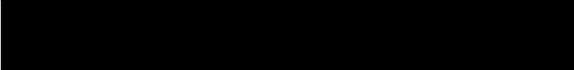
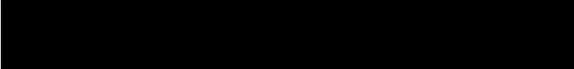
<https://nysed.cso.reports.fluidreview.com/resp/110164806/nBJtmqxAKU/>

CHARTER REVISIONS DURING THE 2018-19 SCHOOL YEAR

n1. Were there any revisions to the school’s charter during the 2018-19 school year? (Please include approved or pending material and non-material charter revisions). No

ATTESTATION

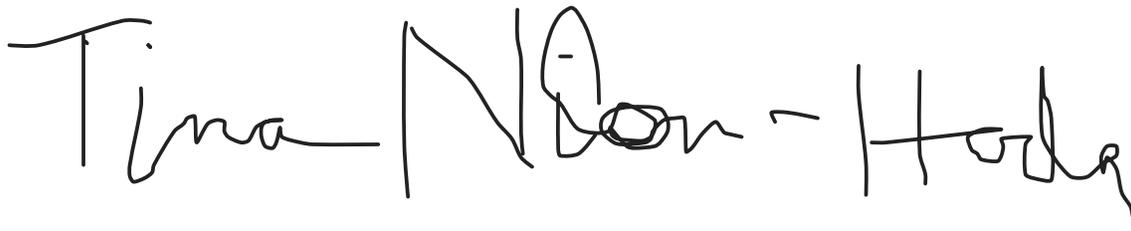
o. Individual Primarily Responsible for Submitting the Annual Report.

Name	Tina Nilsen Hodges
Position	Superintendent
Phone/Extension	
Email	

p. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylus on your mobile device to sign your name).**

Yes

Signature, Head of Charter School

A handwritten signature in black ink that reads "Tina Nelson-Hodge". The signature is written in a cursive style with a horizontal line through the middle of the name.

Signature, President of the Board of Trustees

A handwritten signature in black ink, appearing to be "John" or similar, written in a cursive style.

Date

2019/08/01

Thank you.



City of Ithaca Fire Department
 310 W Green St
 Ithaca, NY 14850

Permit Required Fire Safety and Property Maintenance Inspection

Inspector Name:	Robert Shepherd	Activity Number:	[REDACTED]
Inspector Phone:	[REDACTED]	Activity Cause:	Reinspection
Email:	[REDACTED]	Activity Date:	11/28/17 03:00:00 PM
		Status:	Pass

New Roots School
 116 N Cayuga St
 Ithaca, NY 14850

Occupancy Type:	E, B, A (occ => 100-299)
Total Violations:	6
Corrected Violations:	6
Hours:	.25

Notice of Violation - Order to Remedy by the City of Ithaca Fire Marshal: A Fire Safety and Property Maintenance Inspection was performed at the location and address indicated above. The inspection and abatement of violations are required before the issuance of an operating permit by the Ithaca Fire Department. You are hereby directed and ordered to comply with the law and to correct any violations that have been cited. Severe violations must be corrected immediately. All other violations must be corrected within 30 days of this report. Failure to correct any violation and to comply with the applicable provisions of the law, may constitute an offense punishable by fine or imprisonment or both.

Pre Existing Inspection Details

Reference Number: IFC (2015) 605.1 Abatement of electrical hazards.

Identified electrical hazards shall be abated. Identified hazardous electrical conditions in permanent wiring shall be brought to the attention of the responsible code official. Electrical wiring, devices, appliances and other equipment that is modified or damaged and constitutes an electrical shock or fire hazard shall not be used.

Corrected On: 11/28/2017

Comment: 214: Replace frayed surge protector.

Reference Number: IFC (2015) 605.1 Abatement of electrical hazards.

Identified electrical hazards shall be abated. Identified hazardous electrical conditions in permanent wiring shall be brought to the attention of the responsible code official. Electrical wiring, devices, appliances and other equipment that is modified or damaged and constitutes an electrical shock or fire hazard shall not be used.

Corrected On: 11/28/2017

Comment: 214: Mini fridge overloading surge protector.

Reference Number: IFC (2015) 1013.6.2 Exit sign illumination.

The face of an exit sign illuminated from an external source shall have an intensity of not less than 5 footcandles (54 lux).

Corrected On: 11/28/2017

Comment: 2nd floor south exit: Exit light out.

Reference Number: IFC (2015) 315.3 Storage in buildings.

Storage of materials in buildings shall be orderly and stacks shall be stable. Storage of combustible materials shall be separated from heaters or heating devices by distance or shielding so that ignition cannot occur.

Corrected On: 11/28/2017

Comment: Back Basement: Remove excessive combustibles and ensure there is adequate walkway clearance (36") throughout the basement. Access must be maintained to all areas of basement and all appliances.

Reference Number: IFC (2015) 509.1 Identification.

Fire protection equipment shall be identified in an approved manner. Rooms containing controls for air-conditioning systems, sprinkler risers and valves, or other fire detection, suppression or control elements shall be identified for the use of the fire department. Approved signs required to identify fire protection equipment and equipment location shall be constructed of durable materials, permanently installed and readily visible.

Corrected On: 11/28/2017

Comment: Please label door to basement "Sprinkler Valve"

Reference Number: IFC (2015) 506.2 Key box maintenance.

The operator of the building shall immediately notify the fire code official and provide the new key where a lock is changed or rekeyed. The key to such lock shall be secured in the key box.

Corrected On: 11/28/2017

Comment: Please provide key for sprinkler room in basement.

Robert Shepherd

Robert Shepherd
City of Ithaca Fire Department
310 W Green St
Ithaca, New York 14850





City of Ithaca Fire Department

Print Date: 01/22/2019

310 W Green St
Ithaca, NY 14850



Certificate of Compliance - Educational Occupancy

Permit Number:

Expiration Date:



New Roots School
116 N Cayuga St
Ithaca, NY 14850

Description:

The Building/Occupancy has been inspected and complies with the requirements of New York State Uniform Code and the Fire Prevention Code of the City of Ithaca.

Authorizing Signature

01/22/2019

Date



City of Ithaca Fire Department

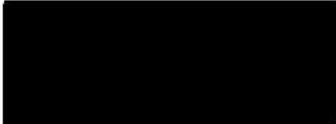
Print Date: 01/23/2019

310 W Green St
Ithaca, NY 14850



Operating Permit - Assembly Occupancy

Permit Number:



Expiration Date:

New Roots School
116 N Cayuga St
Ithaca, NY 14850

Description:

A valid operating permit is required by the City of Ithaca Municipal Code §181-9 for specific occupancies which include: Assembly Occupancies. Operating Permits are revocable for cause. This Operating Permit is non-transferable and expires on the date indicated above.

Authorizing Signature

01/23/2019

Date



Entry 2 NYS School Report Card Link

Last updated: 07/29/2019

NEW ROOTS CHARTER SCHOOL

1. CHARTER AUTHORIZER (As of June 30th, 2019) SUNY Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

2. NEW YORK STATE REPORT CARD

<https://data.nysed.gov/profile.php?instid=800000063986>

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided.)



Entry 4 Expenditures per Child

Last updated: 07/31/2019

NEW ROOTS CHARTER SCHOOL Section Heading

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2018-19 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* [Audit Guide](#) available within the portal or on the NYSED website

at: <http://www.p12.nysed.gov/psc/regentsoversightplan/otherdocuments/auditguide2018.pdf>.

Line 1: Total Expenditures	15349
Line 2: Year End FTE student enrollment	149
Line 3: Divide Line 1 by Line 2	103

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2018 19 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:
<http://www.p12.nysed.gov/psc/AuditGuide.html>.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	152351
Line 2: Management and General Cost (Column)	337333
Line 3: Sum of Line 1 and Line 2	489684
Line 5: Divide Line 3 by the Year End FTE student enrollment	3286

Thank you.



**GENERAL INSTRUCTIONS FOR
ANNUAL BUDGET/QUARTERLY REPORT**

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter >" Prior Year " column may <i>initially</i> be completed based upon preliminary data, and <i>subsequently</i> adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
4.) Yearly Budget	Enter Yearly Budget information. Includes: >" Prior Year " column may <i>initially</i> be completed based upon preliminary data, and <i>subsequently</i> adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >" Prior Year " column may be <i>initially</i> completed based upon preliminary data, and <i>subsequently</i> adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

New Roots Charter School

SCHOOL

Name:	New Roots Charter School
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CONTACT INFORMATION

Contact Name:	Tina Nilsen-Hodges
Contact Title:	Superintendent
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2019-20
Prior Academic Year:	2018-19

**NEW ROOTS CHARTER SCHOOL
2019-20**

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT								
TOTAL ENROLLMENT = 150								

ENROLLMENT BY DISTRICT

	PRIOR YEAR	ANNUAL BUDGET						
	ACTUAL	TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	Revised	Original	Revised	Original	Revised	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	21	19	0	19	0	19	0	19
NUMBER OF STUDENTS ENROLLED:	149.043	151	0	151	0	151	0	151

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

	PRIOR YEAR	ANNUAL BUDGET						
	2018-19	QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment						
PRIMARY District	ITHACA CITY SD	83.568	86	86	86	86	86	86
SECONDARY District	DRYDEN CSD	10.525	11	11	11	11	11	11
Other District 3	CANDOR CSD	3	3	3	3	3	3	3
Other District 4	CORNING CITY SD	0	1	1	1	1	1	1
Other District 5	CORTLAND CITY SD	1.875	2	2	2	2	2	2
Other District 6	GROTON CSD	5.125	4	4	4	4	4	4
Other District 7	HOMER CSD	1	1	1	1	1	1	1
Other District 8	HORSEHEADS CSD	1	1	1	1	1	1	1
Other District 9	LANSING CSD	5.075	5	5	5	5	5	5
Other District 10	MARATHON CSD	1	2	2	2	2	2	2
Other District 11	MORAVIA CSD	0.7	1	1	1	1	1	1
Other District 12	NEWARK VALLEY CSD	3	3	3	3	3	3	3
Other District 13	NEWFIELD CSD	5.375	5	5	5	5	5	5
Other District 14	ODESSA-MONTOUR CSD	2.7	1	1	1	1	1	1
Other District 15	SOUTH SENECA CSD	2.675	4	4	4	4	4	4
Other District 16	SOUTHERN CAYUGA CSD	3	4	4	4	4	4	4
Other District 17	SPENCER-VAN ETTEN CSD	3	3	3	3	3	3	3
Other District 18	TIOGA CSD	1	0	0	0	0	0	0
Other District 19	TRUMANSBURG CSD	10.7	11	11	11	11	11	11
Other District 20	WATKINS GLEN CSD	3	3	3	3	3	3	3
Other District 21	WAVERLY CSD	1	0	0	0	0	0	0
Other District 22	ELMIRA CITY SD	0	0	0	0	0	0	0
Other District 23	OWEGO-APALACHIN CSD	0.725	0	0	0	0	0	0
Other District 24	(Select from drop-down list) →							

**NEW ROOTS CHARTER SCHOOL
2019-20**

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

***NOTE:** Enter the number of FTE positions in the "blue" cells.

***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

***NOTE:** Each quarter, the actual FTE should be reported.

ADMINISTRATIVE PERSONNEL FTE	
PRIOR YEAR	
2018-19	
ACTUAL	
Executive Management	1.0
Instructional Management	1.0
Deans, Directors & Coordinators	2.6
CFO / Director of Finance	0.0
Operation / Business Manager	2.0
Administrative Staff	4.0
TOTAL ADMINISTRATIVE STAFF	10.6

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.5		0.5		0.5		0.5	
0.5		0.5		0.5		0.5	
3.0		3.0		3.0		3.0	
0.0		0.0		0.0		0.0	
2.0		2.0		2.0		2.0	
1.0		1.0		1.0		1.0	
7.0	0.0	7.0	0.0	7.0	0.0	7.0	0.0

ACTUAL QUARTERLY FTE		
Q1	Q2	Q3
Actual	Actual	Actual
0.0	0.0	0.0

INSTRUCTIONAL PERSONNEL FTE	
PRIOR YEAR	
2018-19	
ACTUAL	
Teachers - Regular	10.5
Teachers - SPED	2.0
Substitute Teachers	0.0
Teaching Assistants	1.0
Specialty Teachers	3.0
Aides	0.0
Therapists & Counselors	0.0
Other	0.0
TOTAL INSTRUCTIONAL	16.5

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
10.0		10.0		10.0		10.0	
3.8		3.8		3.8		3.8	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
4.6		4.6		4.6		4.6	
0.0		0.0		0.0		0.0	
1.0		1.0		1.0		1.0	
0.0		0.0		0.0		0.0	
19.4	0.0	19.4	0.0	19.4	0.0	19.4	0.0

ACTUAL QUARTERLY FTE		
Q1	Q2	Q3
Actual	Actual	Actual
0.0	0.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	
PRIOR YEAR	
2018-19	
ACTUAL	
Nurse	0.0
Librarian	0.0
Custodian	0.0
Security	0.0
Other	2.0
TOTAL NON-INSTRUCTIONAL	2.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
0.0		0.0		0.0		0.0	
2.0		2.0		2.0		2.0	
2.0	0.0	2.0	0.0	2.0	0.0	2.0	0.0

ACTUAL QUARTERLY FTE		
Q1	Q2	Q3
Actual	Actual	Actual
0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	29.1
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TOTAL PERSONNEL SERVICE FTE	28.4	0.0	28.4	0.0	28.4	0.0	28.4	0.0
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TOTAL PERSONNEL SERVICE FTE	0.0	0.0	0.0
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**IEW ROOTS CHARTER SCHOOL
2019-20**

PLAN - FULL TIME EQUIVALENT

***NOTE:** Enter the number of FTE positions in the "blue" cells. *Id be input.*

***NOTE:** State the assumptions that are being made for personnel FTE levels.

ADMINISTRATIVE PERSONNEL FTE		Q4	Description of Assumptions
	Actual		
Executive Management			
Instructional Management			
Deans, Directors & Coordinators			
CFO / Director of Finance			
Operation / Business Manager			
Administrative Staff			
TOTAL ADMINISTRATIVE STAFF		0.0	

INSTRUCTIONAL PERSONNEL FTE		Q4	Description of Assumptions
	Actual		
Teachers - Regular			
Teachers - SPED			
Substitute Teachers			
Teaching Assistants			
Specialty Teachers			
Aides			
Therapists & Counselors			
Other			
TOTAL INSTRUCTIONAL		0.0	

NON-INSTRUCTIONAL PERSONNEL FTE		Q4	Description of Assumptions
	Actual		
Nurse			
Librarian			
Custodian			
Security			
Other			
TOTAL NON-INSTRUCTIONAL		0.0	

TOTAL PERSONNEL SERVICE FTE		0.0	
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**NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan
2019-20**

Total Revenue	2,530,510	606,783	-	-	606,783	-	-	606,783
Total Expenses	2,287,617	606,783	-	-	606,783	-	-	606,783
Net Income	242,893	-	-	-	-	-	-	-
Actual Student Enrollment	149	151	-	-	151	-	-	151

	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2018-19	Original	Revised	Variance	Original	Revised	Variance	Original
	Revenue Per Pupil	Budget	Budget		Budget	Budget		Budget

REVENUE

REVENUES FROM STATE SOURCES

2019-20

Per Pupil Revenue

Per Pupil Rate

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave
If budget revisions ARE made, the entire "REVISED" budget columns for the affected*

PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%
ITHACA CITY SD	14,508	1,280,628	311,922	-	-	311,922	311,922
DRYDEN CSD	12,767	137,924	35,109	-	-	35,109	35,109
CANDOR CSD	12,849	44,464	9,637	-	-	9,637	9,637
CORNING CITY SD	12,514	-	3,129	-	-	3,129	3,129
CORTLAND CITY SD	11,448	14,103	5,724	-	-	5,724	5,724
GROTON CSD	11,232	56,684	11,232	-	-	11,232	11,232
HOMER CSD	12,682	10,432	3,171	-	-	3,171	3,171
HORSEHEADS CSD	11,787	13,690	2,947	-	-	2,947	2,947
LANSING CSD	12,562	65,512	15,703	-	-	15,703	15,703
MARATHON CSD	13,853	-	6,927	-	-	6,927	6,927
MORAVIA CSD	11,713	-	2,928	-	-	2,928	2,928
NEWARK VALLEY CSD	11,685	40,716	8,764	-	-	8,764	8,764
NEWFIELD CSD	11,236	60,335	14,045	-	-	14,045	14,045
ODESSA-MONTOUR CSD	12,043	42,452	3,011	-	-	3,011	3,011
SOUTH SENECA CSD	15,096	-	15,096	-	-	15,096	15,096
ALL OTHER School Districts: (Weighted Avg)	12,604	397,007	66,172	-	-	66,172	66,172
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,656	2,163,947	515,515	-	-	515,515	515,515
Special Education Revenue		210,673	45,861			45,861	45,861
Grants							
Stimulus							
DYCD (Department of Youth and Community Development)							
Other							
NYC DoE Rental Assistance							
Other		3,521	750			750	750
TOTAL REVENUE FROM STATE SOURCES		2,378,141	562,125	-	-	562,125	562,125

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

Title I

Title Funding - Other

School Food Service (Free Lunch)

Grants

IDEA Special Needs	44,153	11,250		-		11,250	11,250
Title I	43,654	10,906		-		10,906	10,906
Title Funding - Other	-	3,553		-		3,553	3,553
School Food Service (Free Lunch)	52,495	14,175		-		14,175	14,175

NEW ROOTS CHARTER SCHOOL Budget / Operating Plan 2019-20								
Total Revenue	2,530,510	606,783	-	-	606,783	-	-	606,783
Total Expenses	2,287,617	606,783	-	-	606,783	-	-	606,783
Net Income	242,893	-	-	-	-	-	-	-
Actual Student Enrollment	149	151	-	-	151	-	-	151
	Prior Year Actual 2018-19 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
TOTAL REVENUE FROM FEDERAL SOURCES	140,302	39,883	-	-	39,883	-	-	39,883
LOCAL and OTHER REVENUE								
Contributions and Donations	3,575	2,500		-	2,500		-	2,500
Fundraising	4,674	1,500		-	1,500		-	1,500
Erate Reimbursement	3,261	750		-	750		-	750
Earnings on Investments	-			-			-	
Interest Income	137	25		-	25		-	25
Food Service (Income from meals)	419			-			-	
Text Book	-			-			-	
OTHER		-		-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	12,067	4,775	-	-	4,775	-	-	4,775
TOTAL REVENUE	2,530,510	606,783	-	-	606,783	-	-	606,783

**NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan
2019-20**

Total Revenue	2,530,510	606,783	-	-	606,783	-	-	606,783
Total Expenses	2,287,617	606,783	-	-	606,783	-	-	606,783
Net Income	242,893	-	-	-	-	-	-	-
Actual Student Enrollment	149	151	-	-	151	-	-	151
	Prior Year Actual 2018-19 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No.
of Positions

Executive Management	0.50	102,504	11,999	-	11,999	-	11,999
Instructional Management	0.50	72,777	11,999	-	11,999	-	11,999
Deans, Directors & Coordinators	3.00	121,020	41,215	-	41,215	-	41,215
CFO / Director of Finance	-	-	-	-	-	-	-
Operation / Business Manager	2.00	41,031	25,977	-	25,977	-	25,977
Administrative Staff	1.00	152,351	9,105	-	9,105	-	9,105
TOTAL ADMINISTRATIVE STAFF	7.00	489,684	100,295	-	100,295	-	100,295

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	10.00	460,119	134,690	-	134,690	-	134,690
Teachers - SPED	3.80	99,362	45,131	-	45,131	-	45,131
Substitute Teachers	-	15,869	3,001	-	3,001	-	3,001
Teaching Assistants	-	28,909	-	-	-	-	-
Specialty Teachers	4.60	145,538	43,642	-	43,642	-	43,642
Aides	-	5,488	-	-	-	-	-
Therapists & Counselors	1.00	-	7,956	-	7,956	-	7,956
Other	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	19.40	755,285	234,420	-	234,420	-	234,420

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-
Other	2.00	111,461	14,824	-	14,824	-	14,824
TOTAL NON-INSTRUCTIONAL	2.00	111,461	14,824	-	14,824	-	14,824

SUBTOTAL PERSONNEL SERVICE COSTS

	28.40	1,356,430	349,538	-	349,538	-	349,538
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		127,912	29,636	-	29,636	-	29,636
Fringe / Employee Benefits		91,412	35,400	-	35,400	-	35,400

		NEW ROOTS CHARTER SCHOOL Budget / Operating Plan 2019-20							
Total Revenue		2,530,510	606,783	-	-	606,783	-	-	606,783
Total Expenses		2,287,617	606,783	-	-	606,783	-	-	606,783
Net Income		242,893	-	-	-	-	-	-	-
Actual Student Enrollment		149	151	-	-	151	-	-	151
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		2018-19	Original	Revised		Original	Revised		Original
		Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
Retirement / Pension		89,990	24,000		-	24,000		-	24,000
TOTAL PAYROLL TAXES AND BENEFITS		309,314	89,036		-	89,036		-	89,036
TOTAL PERSONNEL SERVICE COSTS		1,665,745	438,574		-	438,574		-	438,574
CONTRACTED SERVICES									
Accounting / Audit		16,000	4,375		-	4,375		-	4,375
Legal		15,880	6,250		-	6,250		-	6,250
Management Company Fee		-			-			-	
Nurse Services		-			-			-	
Food Service / School Lunch		-			-			-	
Payroll Services		4,860	1,125		-	1,125		-	1,125
Special Ed Services		-			-			-	
Titlement Services (i.e. Title I)		3,700	925		-	925		-	925
Other Purchased / Professional / Consulting		29,151	12,325		-	12,325		-	12,325
TOTAL CONTRACTED SERVICES		69,592	25,000		-	25,000		-	25,000

NEW ROOTS CHARTER SCHOOL								
Budget / Operating Plan								
2019-20								
Total Revenue	2,530,510	606,783	-	-	606,783	-	-	606,783
Total Expenses	2,287,617	606,783	-	-	606,783	-	-	606,783
Net Income	242,893	-	-	-	-	-	-	-
Actual Student Enrollment	149	151	-	-	151	-	-	151
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2018-19	Original	Revised		Original	Revised		Original
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
SCHOOL OPERATIONS								
Board Expenses	-	125		-	125		-	125
Classroom / Teaching Supplies & Materials	5,104	1,250		-	1,250		-	1,250
Special Ed Supplies & Materials	-			-			-	
Textbooks / Workbooks	858	250		-	250		-	250
Supplies & Materials other	331	250		-	250		-	250
Equipment / Furniture	9,735	250		-	250		-	250
Telephone	10,212	3,000		-	3,000		-	3,000
Technology	23,214	8,250		-	8,250		-	8,250
Student Testing & Assessment	5,714	1,250		-	1,250		-	1,250
Field Trips	270	165		-	165		-	165
Transportation (student)	217	1,000		-	1,000		-	1,000
Student Services - other	2,218	875		-	875		-	875
Office Expense	4,554	1,500		-	1,500		-	1,500
Staff Development	5,345	1,250		-	1,250		-	1,250
Staff Recruitment	1,110	250		-	250		-	250
Student Recruitment / Marketing	15,233	3,500		-	3,500		-	3,500
School Meals / Lunch	39,446	10,000		-	10,000		-	10,000
Travel (Staff)	439			-			-	
Fundraising	1,294			-			-	
Other	1,798			-			-	
TOTAL SCHOOL OPERATIONS	127,090	33,165	-	-	33,165	-	-	33,165
FACILITY OPERATION & MAINTENANCE								
Insurance	41,552	10,920		-	10,920		-	10,920
Janitorial	9,570			-			-	
Building and Land Rent / Lease / Facility Finance Interest	299,812	77,500.00		-	77,500.00		-	77,500.00
Repairs & Maintenance	5,850	3,750		-	3,750		-	3,750
Equipment / Furniture	6,873	2,375		-	2,375		-	2,375
Security	236			-			-	
Utilities	10,299	2,750		-	2,750		-	2,750
TOTAL FACILITY OPERATION & MAINTENANCE	374,190	97,295	-	-	97,295	-	-	97,295
DEPRECIATION & AMORTIZATION	51,000	12,750		-	12,750		-	12,750
RESERVES / CONTINGENCY	-			-			-	
DEFERRED RENT				-			-	

NEW ROOTS CHARTER SCHOOL									
Budget / Operating Plan									
2019-20									
	2,530,510	606,783	-	-	606,783	-	-	606,783	
Total Revenue									
Total Expenses									
Net Income									
Actual Student Enrollment									
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C	
	2018-19	Original	Revised	Variance	Original	Revised	Variance	Original	
	Revenue Per	Budget	Budget		Budget	Budget		Budget	
	Pupil								
TOTAL EXPENSES	<u>2,287,617</u>	<u>606,783</u>	-	-	<u>606,783</u>	-	-	<u>606,783</u>	
NET INCOME	<u>242,893</u>	-	-	-	-	-	-	-	-

NEW ROOTS CHARTER SCHOOL Budget / Operating Plan 2019-20									
Total Revenue	2,530,510	606,783	-	-	606,783	-	-	606,783	606,783
Total Expenses	2,287,617	606,783	-	-	606,783	-	-	606,783	606,783
Net Income	242,893	-	-	-	-	-	-	-	-
Actual Student Enrollment	149	151	-	-	151	-	-	151	151
	Prior Year Actual 2018-19 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q	
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	
ENROLLMENT - *School Districts Are Linked To Above Entries*									
Number of Districts:	21	19	-	-	19	-	-	19	19
ITHACA CITY SD	84	86	-	-	86	-	-	86	86
DRYDEN CSD	11	11	-	-	11	-	-	11	11
CANDOR CSD	3	3	-	-	3	-	-	3	3
CORNING CITY SD	-	1	-	-	1	-	-	1	1
CORTLAND CITY SD	2	2	-	-	2	-	-	2	2
GROTON CSD	5	4	-	-	4	-	-	4	4
HOMER CSD	1	1	-	-	1	-	-	1	1
HORSEHEADS CSD	1	1	-	-	1	-	-	1	1
LANSING CSD	5	5	-	-	5	-	-	5	5
MARATHON CSD	1	2	-	-	2	-	-	2	2
MORAVIA CSD	1	1	-	-	1	-	-	1	1
NEWARK VALLEY CSD	3	3	-	-	3	-	-	3	3
NEWFIELD CSD	5	5	-	-	5	-	-	5	5
ODESSA-MONTOUR CSD	3	1	-	-	1	-	-	1	1
SOUTH SENECA CSD	3	4	-	-	4	-	-	4	4
ALL OTHER School Districts: (Weighted Avg)	22	21	-	-	21	-	-	21	21
TOTAL ENROLLMENT	149	151	-	-	151	-	-	151	151
REVENUE PER PUPIL	16,978	4,018	-	-	4,018	-	-	4,018	4,018
EXPENSES PER PUPIL	15,349	4,018	-	-	4,018	-	-	4,018	4,018

Total Revenue		-	-	606,783	-	-
Total Expenses		-	-	606,783	-	-
Net Income		-	-	-	-	-
Actual Student Enrollment		-	-	151	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		Use the 'REVISED' Column(s) COMPLETELY BLANK. Unaudited quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES		2019-20				
Per Pupil Revenue	Per Pupil Rate	25.0%		25.0%	25.0%	
ITHACA CITY SD	14,508	-	-	311,922	-	-
DRYDEN CSD	12,767	-	-	35,109	-	-
CANDOR CSD	12,849	-	-	9,637	-	-
CORNING CITY SD	12,514	-	-	3,129	-	-
CORTLAND CITY SD	11,448	-	-	5,724	-	-
GROTON CSD	11,232	-	-	11,232	-	-
HOMER CSD	12,682	-	-	3,171	-	-
HORSEHEADS CSD	11,787	-	-	2,947	-	-
LANSING CSD	12,562	-	-	15,703	-	-
MARATHON CSD	13,853	-	-	6,927	-	-
MORAVIA CSD	11,713	-	-	2,928	-	-
NEWARK VALLEY CSD	11,685	-	-	8,764	-	-
NEWFIELD CSD	11,236	-	-	14,045	-	-
ODESSA-MONTOUR CSD	12,043	-	-	3,011	-	-
SOUTH SENECA CSD	15,096	-	-	15,096	-	-
ALL OTHER School Districts: (Weighted Avg)	12,604	-	-	66,172	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,656	-	-	515,515	-	-
Special Education Revenue			-	45,861		-
Grants						
Stimulus			-			-
DYCD (Department of Youth and Community Development)			-			-
Other			-			-
NYC DoE Rental Assistance						
Other			-	750		-
TOTAL REVENUE FROM STATE SOURCES		-	-	562,125	-	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			-	11,250		-
Title I			-	10,906		-
Title Funding - Other			-	3,553		-
School Food Service (Free Lunch)			-	14,175		-
Grants						

Total Revenue	-	-	606,783	-	-
Total Expenses	-	-	606,783	-	-
Net Income	-	-	-	-	-
Actual Student Enrollment	-	-	151	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		=			=
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	39,883	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	2,500		-
Fundraising		-	1,500		-
Erate Reimbursement		-	750		-
Earnings on Investments		-			-
Interest Income		-	25		-
Food Service (Income from meals)		-			-
Text Book		-			-
OTHER		=	=		=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	4,775	-	-
TOTAL REVENUE	-	-	606,783	-	-

Total Revenue		-	-	606,783	-
Total Expenses		-	-	606,783	-
Net Income		-	-	-	-
Actual Student Enrollment		-	-	151	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget
				Variance	
EXPENSES					
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions			
Executive Management	0.50		-	11,999	-
Instructional Management	0.50		-	11,999	-
Deans, Directors & Coordinators	3.00		-	41,215	-
CFO / Director of Finance	-		-		-
Operation / Business Manager	2.00		-	25,977	-
Administrative Staff	1.00		-	9,105	-
TOTAL ADMINISTRATIVE STAFF	7.00	-	-	100,295	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	10.00		-	134,690	-
Teachers - SPED	3.80		-	45,131	-
Substitute Teachers	-		-	3,001	-
Teaching Assistants	-		-		-
Specialty Teachers	4.60		-	43,642	-
Aides	-		-		-
Therapists & Counselors	1.00		-	7,956	-
Other	-		-		-
TOTAL INSTRUCTIONAL	19.40	-	-	234,420	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	-		-		-
Librarian	-		-		-
Custodian	-		-		-
Security	-		-		-
Other	2.00		-	14,824	-
TOTAL NON-INSTRUCTIONAL	2.00	-	-	14,824	-
SUBTOTAL PERSONNEL SERVICE COSTS		-	-	349,538	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes			-	29,636	-
Fringe / Employee Benefits			-	35,400	-

Total Revenue		-	-	606,783	-	-
Total Expenses		-	-	606,783	-	-
Net Income		-	-	-	-	-
Actual Student Enrollment		-	-	151	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
Retirement / Pension			-	<u>24,000</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	89,036	-	-
TOTAL PERSONNEL SERVICE COSTS		-	-	438,574	-	-
CONTRACTED SERVICES						
Accounting / Audit			-	4,375		-
Legal			-	6,250		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	1,125		-
Special Ed Services			-			-
Titlement Services (i.e. Title I)			-	925		-
Other Purchased / Professional / Consulting			-	<u>12,325</u>		-
TOTAL CONTRACTED SERVICES		-	-	25,000	-	-

Total Revenue	-	-	606,783	-	-
Total Expenses	-	-	606,783	-	-
Net Income	-	-	-	-	-
Actual Student Enrollment	-	-	151	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-	125		-
Classroom / Teaching Supplies & Materials		-	1,250		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	250		-
Supplies & Materials other		-	250		-
Equipment / Furniture		-	250		-
Telephone		-	3,000		-
Technology		-	8,250		-
Student Testing & Assessment		-	1,250		-
Field Trips		-	165		-
Transportation (student)		-	1,000		-
Student Services - other		-	875		-
Office Expense		-	1,500		-
Staff Development		-	1,250		-
Staff Recruitment		-	250		-
Student Recruitment / Marketing		-	3,500		-
School Meals / Lunch		-	10,000		-
Travel (Staff)		-			-
Fundraising		-			-
Other		-			-
TOTAL SCHOOL OPERATIONS	-	-	33,165	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	10,920		-
Janitorial		-			-
Building and Land Rent / Lease / Facility Finance Interest		-	77,500.00		-
Repairs & Maintenance		-	3,750		-
Equipment / Furniture		-	2,375		-
Security		-			-
Utilities		-	2,750		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	97,295	-	-
DEPRECIATION & AMORTIZATION		-	12,750		-
RESERVES / CONTINGENCY		-			-
DEFERRED RENT		-			-

Total Revenue	-	-	606,783	-	-
Total Expenses	-	-	606,783	-	-
Net Income	-	-	-	-	-
Actual Student Enrollment	-	-	151	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
TOTAL EXPENSES	-	-	606,783	-	-
NET INCOME	-	-	-	-	-

Total Revenue	-	-	606,783	-	-
Total Expenses	Quarter - 1/1 - 3/31	-	606,783	-	-
Net Income	-	-	-	-	-
Actual Student Enrollment	-	-	151	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	19	-	-
ITHACA CITY SD	-	-	86	-	-
DRYDEN CSD	-	-	11	-	-
CANDOR CSD	-	-	3	-	-
CORNING CITY SD	-	-	1	-	-
CORTLAND CITY SD	-	-	2	-	-
GROTON CSD	-	-	4	-	-
HOMER CSD	-	-	1	-	-
HORSEHEADS CSD	-	-	1	-	-
LANSING CSD	-	-	5	-	-
MARATHON CSD	-	-	2	-	-
MORAVIA CSD	-	-	1	-	-
NEWARK VALLEY CSD	-	-	3	-	-
NEWFIELD CSD	-	-	5	-	-
ODESSA-MONTOUR CSD	-	-	1	-	-
SOUTH SENECA CSD	-	-	4	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	21	-	-
TOTAL ENROLLMENT	-	-	151	-	-
REVENUE PER PUPIL	-	-	4,018	-	-
EXPENSES PER PUPIL	-	-	4,018	-	-

		NEW ROOTS CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2019-20		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
		Total Year			VARIANCE		
Total Revenue		2,427,133	2,427,133	-	(103,377)	(103,377)	
Total Expenses		2,427,133	2,427,133	-	(139,516)	(139,516)	
Net Income		-	-	-	(242,893)	(242,893)	
Actual Student Enrollment							
REVENUE							
REVENUES FROM STATE SOURCES							
2019-20							
Per Pupil Revenue	Per Pupil Rate						
ITHACA CITY SD	14,508	1,247,688	1,247,688	-	(32,940)	(32,940)	
DRYDEN CSD	12,767	140,437	140,437	-	2,513	2,513	
CANDOR CSD	12,849	38,547	38,547	-	(5,917)	(5,917)	
CORNING CITY SD	12,514	12,514	12,514	-	12,514	12,514	
CORTLAND CITY SD	11,448	22,896	22,896	-	8,793	8,793	
GROTON CSD	11,232	44,928	44,928	-	(11,756)	(11,756)	
HOMER CSD	12,682	12,682	12,682	-	2,250	2,250	
HORSEHEADS CSD	11,787	11,787	11,787	-	(1,903)	(1,903)	
LANSING CSD	12,562	62,810	62,810	-	(2,702)	(2,702)	
MARATHON CSD	13,853	27,706	27,706	-	27,706	27,706	
MORAVIA CSD	11,713	11,713	11,713	-	11,713	11,713	
NEWARK VALLEY CSD	11,685	35,055	35,055	-	(5,661)	(5,661)	
NEWFIELD CSD	11,236	56,180	56,180	-	(4,155)	(4,155)	
ODESSA-MONTOUR CSD	12,043	12,043	12,043	-	(30,409)	(30,409)	
SOUTH SENECA CSD	15,096	60,384	60,384	-	60,384	60,384	
ALL OTHER School Districts: (Weighted Avg)	12,604	264,689	264,689	-	(132,318)	(132,318)	
TOTAL Per Pupil Revenue (Weighted Average)	13,656	2,062,059	2,062,059	-	(101,888)	(101,888)	
Per Pupil Funding)							
Special Education Revenue		183,442	183,442	-	(27,231)	(27,231)	
Grants							
Stimulus		-	-	-	-	-	
DYCD (Department of Youth and Community Development)		-	-	-	-	-	
Other		-	-	-	-	-	
NYC DoE Rental Assistance		-	-	-	-	-	
Other		3,000	3,000	-	(521)	(521)	
TOTAL REVENUE FROM STATE SOURCES		2,248,501	2,248,501	-	(129,640)	(129,640)	
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		45,000	45,000	-	847	847	
Title I		43,622	43,622	-	(32)	(32)	
Title Funding - Other		14,210	14,210	-	14,210	14,210	
School Food Service (Free Lunch)		56,700	56,700	-	4,205	4,205	
Grants							

NEW ROOTS CHARTER SCHOOL						
Budget / Operating Plan						
2019-20						
	2,427,133	2,427,133	-	(103,377)	(103,377)	
Total Revenue						
Total Expenses						
Net Income						
Actual Student Enrollment						
	Total Year			VARIANCE		DESCRIPTION OF ASSUMPTIONS
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-	
Other	-	-	-	-	-	
Other	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	159,532	159,532	-	19,230	19,230	
LOCAL and OTHER REVENUE						
Contributions and Donations	10,000	10,000	-	6,425	6,425	
Fundraising	6,000	6,000	-	1,326	1,326	
Erate Reimbursement	3,000	3,000	-	(261)	(261)	
Earnings on Investments	-	-	-	-	-	
Interest Income	100	100	-	(37)	(37)	
Food Service (Income from meals)	-	-	-	(419)	(419)	
Text Book	-	-	-	-	-	
OTHER	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	19,100	19,100	-	7,033	7,033	
TOTAL REVENUE	2,427,133	2,427,133	-	(103,377)	(103,377)	

		NEW ROOTS CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2019-20		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
Total Revenue		2,427,133	2,427,133	-	(103,377)	(103,377)	
Total Expenses		2,427,133	2,427,133	-	(139,516)	(139,516)	
Net Income		-	-	-	(242,893)	(242,893)	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS							
	Avg. No. of Positions						
Executive Management	0.50	47,996	47,996	-	54,508	54,508	
Instructional Management	0.50	47,996	47,996	-	24,781	24,781	
Deans, Directors & Coordinators	3.00	164,859	164,859	-	(43,839)	(43,839)	
CFO / Director of Finance	-	-	-	-	-	-	
Operation / Business Manager	2.00	103,907	103,907	-	(62,876)	(62,876)	
Administrative Staff	1.00	36,421	36,421	-	115,930	115,930	
TOTAL ADMINISTRATIVE STAFF	7.00	401,179	401,179	-	88,505	88,505	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	10.00	538,759	538,759	-	(78,640)	(78,640)	
Teachers - SPED	3.80	180,525	180,525	-	(81,163)	(81,163)	
Substitute Teachers	-	12,002	12,002	-	3,867	3,867	
Teaching Assistants	-	-	-	-	28,909	28,909	
Specialty Teachers	4.60	174,567	174,567	-	(29,029)	(29,029)	
Aides	-	-	-	-	5,488	5,488	
Therapists & Counselors	1.00	31,825	31,825	-	(31,825)	(31,825)	
Other	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL	19.40	937,678	937,678	-	(182,393)	(182,393)	
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	
Security	-	-	-	-	-	-	
Other	2.00	59,295	59,295	-	52,166	52,166	
TOTAL NON-INSTRUCTIONAL	2.00	59,295	59,295	-	52,166	52,166	
SUBTOTAL PERSONNEL SERVICE COSTS		28.40					
		1,398,152	1,398,152	-	(41,722)	(41,722)	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		118,542	118,542	-	9,370	9,370	
Fringe / Employee Benefits		141,600	141,600	-	(50,188)	(50,188)	

		NEW ROOTS CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2019-20		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
		Total Year			VARIANCE		
Total Revenue		2,427,133	2,427,133	-	(103,377)	(103,377)	
Total Expenses		2,427,133	2,427,133	-	(139,516)	(139,516)	
Net Income		-	-	-	(242,893)	(242,893)	
Actual Student Enrollment							
Retirement / Pension		96,000	96,000	-	(6,010)	(6,010)	
TOTAL PAYROLL TAXES AND BENEFITS		356,142	356,142	-	(46,828)	(46,828)	
TOTAL PERSONNEL SERVICE COSTS		1,754,294	1,754,294	-	(88,549)	(88,549)	
CONTRACTED SERVICES							
Accounting / Audit		17,500	17,500	-	(1,500)	(1,500)	
Legal		25,000	25,000	-	(9,120)	(9,120)	
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		4,500	4,500	-	360	360	
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		3,700	3,700	-	-	-	
Other Purchased / Professional / Consulting		49,300	49,300	-	(20,149)	(20,149)	
TOTAL CONTRACTED SERVICES		100,000	100,000	-	(30,408)	(30,408)	

NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan
2019-20

Total Revenue	2,427,133	2,427,133	-	(103,377)	(103,377)
Total Expenses	2,427,133	2,427,133	-	(139,516)	(139,516)
Net Income	-	-	-	(242,893)	(242,893)
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses	500	500	-	(500)	(500)
Classroom / Teaching Supplies & Materials	5,000	5,000	-	104	104
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	1,000	1,000	-	(142)	(142)
Supplies & Materials other	1,000	1,000	-	(669)	(669)
Equipment / Furniture	1,000	1,000	-	8,735	8,735
Telephone	12,000	12,000	-	(1,788)	(1,788)
Technology	33,000	33,000	-	(9,786)	(9,786)
Student Testing & Assessment	5,000	5,000	-	714	714
Field Trips	659	659	-	(389)	(389)
Transportation (student)	4,000	4,000	-	(3,783)	(3,783)
Student Services - other	3,500	3,500	-	(1,282)	(1,282)
Office Expense	6,000	6,000	-	(1,446)	(1,446)
Staff Development	5,000	5,000	-	345	345
Staff Recruitment	1,000	1,000	-	110	110
Student Recruitment / Marketing	14,000	14,000	-	1,233	1,233
School Meals / Lunch	40,000	40,000	-	(554)	(554)
Travel (Staff)	-	-	-	439	439
Fundraising	-	-	-	1,294	1,294
Other	-	-	-	1,798	1,798
TOTAL SCHOOL OPERATIONS	132,659	132,659	-	(5,569)	(5,569)

FACILITY OPERATION & MAINTENANCE

Insurance	43,680	43,680	-	(2,128)	(2,128)
Janitorial	-	-	-	9,570	9,570
Building and Land Rent / Lease / Facility Finance Interest	310,000	310,000	-	(10,188)	(10,188)
Repairs & Maintenance	15,000	15,000	-	(9,150)	(9,150)
Equipment / Furniture	9,500	9,500	-	(2,627)	(2,627)
Security	-	-	-	236	236
Utilities	11,000	11,000	-	(701)	(701)
TOTAL FACILITY OPERATION & MAINTENANCE	389,180	389,180	-	(14,990)	(14,990)

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY

DEFERRED RENT

	51,000	51,000	-	-	-
	-	-	-	-	-
	-	-	-	-	-

	NEW ROOTS CHARTER SCHOOL				
	Budget / Operating Plan				
	2019-20				
Total Revenue	2,427,133	2,427,133	-	(103,377)	(103,377)
Total Expenses	2,427,133	2,427,133	-	(139,516)	(139,516)
Net Income	-	-	-	(242,893)	(242,893)
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	2,427,133	2,427,133	-	(139,516)	(139,516)
NET INCOME	-	-	-	(242,893)	(242,893)

DESCRIPTION OF ASSUMPTIONS

	NEW ROOTS CHARTER SCHOOL					
	Budget / Operating Plan				2019-20	
Total Revenue	2,427,133	2,427,133	-	(103,377)	(103,377)	
Total Expenses	2,427,133	2,427,133	-	(139,516)	(139,516)	
Net Income	-	-	-	(242,893)	(242,893)	
Actual Student Enrollment						
	Total Year			VARIANCE		
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries*						
Number of Districts:						
ITHACA CITY SD						
DRYDEN CSD						
CANDOR CSD						
CORNING CITY SD						
CORTLAND CITY SD						
GROTON CSD						
HOMER CSD						
HORSEHEADS CSD						
LANSING CSD						
MARATHON CSD						
MORAVIA CSD						
NEWARK VALLEY CSD						
NEWFIELD CSD						
ODESSA-MONTOUR CSD						
SOUTH SENECA CSD						
ALL OTHER School Districts: (Weighted Avg)						
TOTAL ENROLLMENT						
REVENUE PER PUPIL						
EXPENSES PER PUPIL						

		NEW ROOTS CHARTER SCHOOL Budget / Operating Plan 2019-20							
Total Revenue	2,530,510	606,783	-	-	606,783	-	-	606,783	
Total Expenses	2,287,617	606,783	-	-	606,783	-	-	606,783	
Net Income	242,893	-	-	-	-	-	-	-	
Actual Student Enrollment	149	151	-	-	151	-	-	151	
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter	
	2018-19	Original	Revised	Variance	Original	Revised	Variance	Original	
	Revenue Per Pupil	Budget	Budget		Budget	Budget		Budget	
CASH FLOW ADJUSTMENTS									
OPERATING ACTIVITIES <i>{enter descriptions below}</i>									
Example - Add Back Depreciation	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
Total Operating Activities	-	-	-	-	-	-	-	-	
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>									
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
Total Investment Activities	-	-	-	-	-	-	-	-	
FINANCING ACTIVITIES <i>{enter descriptions below}</i>									
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
Total Financing Activities	-	-	-	-	-	-	-	-	
Total Cash Flow Adjustments	-	-	-	-	-	-	-	-	
NET INCOME	242,893	-	-	-	-	-	-	-	
Beginning Cash Balance	-	242,893	-	-	242,893	-	-	242,893	
ENDING CASH BALANCE	242,893	242,893	-	-	242,893	-	-	242,893	

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Total Revenue	-	-	606,783	-	-
Total Expenses	-	-	606,783	-	-
Net Income	-	-	-	-	-
Actual Student Enrollment	-	-	151	-	-
CASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
Total Cash Flow Adjustments	-	-	-	-	-
NET INCOME	-	-	-	-	-
Beginning Cash Balance	-	-	242,893	-	-
ENDING CASH BALANCE	-	-	242,893	-	-

		NEW ROOTS CHARTER SCHOOL					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2019-20		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
		Total Year			VARIANCE		
Total Revenue		2,427,133	2,427,133	-	(103,377)	(103,377)	
Total Expenses		2,427,133	2,427,133	-	(139,516)	(139,516)	
Net Income		-	-	-	(242,893)	(242,893)	
Actual Student Enrollment							
CASH FLOW ADJUSTMENTS							
OPERATING ACTIVITIES <i>{enter descriptions below}</i>							
Example - Add Back Depreciation		-	-	-	-	-	
Other		-	-	-	-	-	
Total Operating Activities		-	-	-	-	-	
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>							
Example - Subtract Property and Equipment Expenditures		-	-	-	-	-	
Other		-	-	-	-	-	
Total Investment Activities		-	-	-	-	-	
FINANCING ACTIVITIES <i>{enter descriptions below}</i>							
Example - Add Expected Proceeds from a Loan or Line of Credit		-	-	-	-	-	
Other		-	-	-	-	-	
Total Financing Activities		-	-	-	-	-	
Total Cash Flow Adjustments		-	-	-	-	-	
NET INCOME		-	-	-	(242,893)	(242,893)	
Beginning Cash Balance		242,893	242,893	-	242,893	242,893	
ENDING CASH BALANCE		242,893	242,893	-	(0)	(0)	

**NEW ROOTS CHARTER SCHOOL
BALANCE SHEET
2019-20**

	Prior Year	Q1	Q2	Q3	Q4
	2018-19	As of 9/30	As of 12/31	As of 3/31	As of 6/30
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	134,762	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	781,327	-	-	-	-
Prepaid Expenses	3,327	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	919,415	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	467,757	-	-	-	-
<u>OTHER ASSETS</u>	33,402	-	-	-	-
TOTAL ASSETS	1,420,573	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	152,318	-	-	-	-
Accrued payroll and benefits	117,653	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	237,010	-	-	-	-
TOTAL CURRENT LIABILITIES	506,980	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	506,980	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	899,412	-	-	-	-
Temporarily restricted	14,181	-	-	-	-
TOTAL NET ASSETS	913,593	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	1,420,573	-	-	-	-

**NEW ROOTS CHARTER SCI
Budget / Operating Plan**

2019-20

Total Revenue	-	606,783	-	-	606,783	-	-
Total Expenses	-	606,783	-	-	606,783	-	-
Net Income	-	-	-	-	-	-	-
Actual Student Enrollment	-	151	-	-	151	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

REVENUE	2019-20 Per Pupil Rate	1st Quarter - 7/1 - 9/30		2nd Quarter - 10/1 - 12/31		3rd Quarter	
		Actual	Current Budget	Actual	Current Budget		
REVENUES FROM STATE SOURCES							
Per Pupil Revenue							
ITHACA CITY SD	14,508		311,922	-		311,922	-
DRYDEN CSD	12,767		35,109	-		35,109	-
CANDOR CSD	12,849		9,637	-		9,637	-
CORNING CITY SD	12,514		3,129	-		3,129	-
CORTLAND CITY SD	11,448		5,724	-		5,724	-
GROTON CSD	11,232		11,232	-		11,232	-
HOMER CSD	12,682		3,171	-		3,171	-
HORSEHEADS CSD	11,787		2,947	-		2,947	-
LANSING CSD	12,562		15,703	-		15,703	-
MARATHON CSD	13,853		6,927	-		6,927	-
MORAVIA CSD	11,713		2,928	-		2,928	-
NEWARK VALLEY CSD	11,685		8,764	-		8,764	-
NEWFIELD CSD	11,236		14,045	-		14,045	-
ODESSA-MONTOUR CSD	12,043		3,011	-		3,011	-
SOUTH SENECA CSD	15,096		15,096	-		15,096	-
ALL OTHER School Districts: (Count = 4)	12,604		66,172	-		66,172	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,656		515,515	-		515,515	-
Special Education Revenue			45,861	-		45,861	-
Grants							
Stimulus			-	-		-	-
DYCD (Department of Youth and Community Development)			-	-		-	-
Other			-	-		-	-
NYC DoE Rental Assistance			-	-		-	-
Other			750	-		750	-
TOTAL REVENUE FROM STATE SOURCES			562,125	-		562,125	-

REVENUE FROM FEDERAL FUNDING	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
IDEA Special Needs		11,250	-		11,250	-	
Title I		10,906	-		10,906	-	
Title Funding - Other		3,553	-		3,553	-	
School Food Service (Free Lunch)		14,175	-		14,175	-	
Grants							
Charter School Program (CSP) Planning & Implementation		-	-		-	-	
Other		-	-		-	-	

**NEW ROOTS CHARTER SCI
Budget / Operating Plan**

2019-20

Total Revenue	-	606,783	-	-	606,783	-	-
Total Expenses	-	606,783	-	-	606,783	-	-
Net Income	-	-	-	-	-	-	-
Actual Student Enrollment	-	151	-	-	151	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Current Budget	Variance		Current Budget	Variance	Actual
	Actual			Actual			
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed							
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	39,883	-	-	39,883	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		2,500	-		2,500	-	
Fundraising		1,500	-		1,500	-	
Erate Reimbursement		750	-		750	-	
Earnings on Investments		-	-		-	-	
Interest Income		25	-		25	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	4,775	-	-	4,775	-	-
TOTAL REVENUE	-	606,783	-	-	606,783	-	-

**NEW ROOTS CHARTER SCI
Budget / Operating Plan**

2019-20

Total Revenue	-	606,783	-	-	606,783	-	-
Total Expenses	-	606,783	-	-	606,783	-	-
Net Income	-	-	-	-	-	-	-
Actual Student Enrollment	-	151	-	-	151	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES

Quarter 0

No. of Positions

ADMINISTRATIVE STAFF PERSONNEL COSTS

Executive Management	-	11,999	-	-	11,999	-	-
Instructional Management	-	11,999	-	-	11,999	-	-
Deans, Directors & Coordinators	-	41,215	-	-	41,215	-	-
CFO / Director of Finance	-	-	-	-	-	-	-
Operation / Business Manager	-	25,977	-	-	25,977	-	-
Administrative Staff	-	9,105	-	-	9,105	-	-
TOTAL ADMINISTRATIVE STAFF	-	100,295	-	-	100,295	-	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	134,690	-	-	134,690	-	-
Teachers - SPED	-	45,131	-	-	45,131	-	-
Substitute Teachers	-	3,001	-	-	3,001	-	-
Teaching Assistants	-	-	-	-	-	-	-
Specialty Teachers	-	43,642	-	-	43,642	-	-
Aides	-	-	-	-	-	-	-
Therapists & Counselors	-	7,956	-	-	7,956	-	-
Other	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	234,420	-	-	234,420	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-
Other	-	14,824	-	-	14,824	-	-
TOTAL NON-INSTRUCTIONAL	-	14,824	-	-	14,824	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

	-	349,538	-	-	349,538	-	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		29,636	-		29,636	-	
Fringe / Employee Benefits		35,400	-		35,400	-	
Retirement / Pension		24,000	-		24,000	-	
TOTAL PAYROLL TAXES AND BENEFITS		89,036	-		89,036	-	

TOTAL PERSONNEL SERVICE COSTS

	-	438,574	-	-	438,574	-	-
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**NEW ROOTS CHARTER SCI
Budget / Operating Plan**

2019-20

Total Revenue	-	606,783	-	-	606,783	-	-
Total Expenses	-	606,783	-	-	606,783	-	-
Net Income	-	-	-	-	-	-	-
Actual Student Enrollment	-	151	-	-	151	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	CONTRACTED SERVICES						
Accounting / Audit		4,375	-		4,375	-	
Legal		6,250	-		6,250	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		1,125	-		1,125	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		925	-		925	-	
Other Purchased / Professional / Consulting		12,325	-		12,325	-	
TOTAL CONTRACTED SERVICES	-	25,000	-	-	25,000	-	-

**NEW ROOTS CHARTER SCI
Budget / Operating Plan**

2019-20

Total Revenue	-	606,783	-	-	606,783	-	-
Total Expenses	-	606,783	-	-	606,783	-	-
Net Income	-	-	-	-	-	-	-
Actual Student Enrollment	-	151	-	-	151	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS

Board Expenses		125	-		125	-	
Classroom / Teaching Supplies & Materials		1,250	-		1,250	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		250	-		250	-	
Supplies & Materials other		250	-		250	-	
Equipment / Furniture		250	-		250	-	
Telephone		3,000	-		3,000	-	
Technology		8,250	-		8,250	-	
Student Testing & Assessment		1,250	-		1,250	-	
Field Trips		165	-		165	-	
Transportation (student)		1,000	-		1,000	-	
Student Services - other		875	-		875	-	
Office Expense		1,500	-		1,500	-	
Staff Development		1,250	-		1,250	-	
Staff Recruitment		250	-		250	-	
Student Recruitment / Marketing		3,500	-		3,500	-	
School Meals / Lunch		10,000	-		10,000	-	
Travel (Staff)		-	-		-	-	
Fundraising		-	-		-	-	
Other		-	-		-	-	
TOTAL SCHOOL OPERATIONS	-	33,165	-	-	33,165	-	-

FACILITY OPERATION & MAINTENANCE

Insurance		10,920	-		10,920	-	
Janitorial		-	-		-	-	
Building and Land Rent / Lease / Facility Finance Interest		77,500	-		77,500	-	
Repairs & Maintenance		3,750	-		3,750	-	
Equipment / Furniture		2,375	-		2,375	-	
Security		-	-		-	-	
Utilities		2,750	-		2,750	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	97,295	-	-	97,295	-	-

DEPRECIATION & AMORTIZATION

		12,750	-		12,750	-	
RESERVES / CONTINGENCY		-	-		-	-	
DEFERRED RENT		-	-		-	-	

**NEW ROOTS CHARTER SCI
Budget / Operating Plan**

2019-20

Total Revenue	-	606,783	-	-	606,783	-	-
Total Expenses	-	606,783	-	-	606,783	-	-
Net Income	-	-	-	-	-	-	-
Actual Student Enrollment	-	151	-	-	151	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>						
TOTAL EXPENSES	-	606,783	-	-	606,783	-	-
NET INCOME	-	-	-	-	-	-	-

2019-20
NEW ROOTS CHARTER SCI
Budget / Operating Plan

2019-20

Total Revenue	-	606,783	-	-	606,783	-	-
Total Expenses	-	606,783	-	-	606,783	-	-
Net Income	-	-	-	-	-	-	-
Actual Student Enrollment	-	151	-	-	151	-	3rd C

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
		Current			Current		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*							
ITHACA CITY SD	-	86	-	-	86	-	-
DRYDEN CSD	-	11	-	-	11	-	-
CANDOR CSD	-	3	-	-	3	-	-
CORNING CITY SD	-	1	-	-	1	-	-
CORTLAND CITY SD	-	2	-	-	2	-	-
GROTON CSD	-	4	-	-	4	-	-
HOMER CSD	-	1	-	-	1	-	-
HORSEHEADS CSD	-	1	-	-	1	-	-
LANSING CSD	-	5	-	-	5	-	-
MARATHON CSD	-	2	-	-	2	-	-
MORAVIA CSD	-	1	-	-	1	-	-
NEWARK VALLEY CSD	-	3	-	-	3	-	-
NEWFIELD CSD	-	5	-	-	5	-	-
ODESSA-MONTOUR CSD	-	1	-	-	1	-	-
SOUTH SENECA CSD	-	4	-	-	4	-	-
ALL OTHER School Districts: (Count = 4)	-	21	-	-	21	-	-
TOTAL ENROLLMENT	-	151	-	-	151	-	-
REVENUE PER PUPIL	-	4,018	-	-	4,018	-	-
EXPENSES PER PUPIL	-	4,018	-	-	4,018	-	-

**HOOL
n**

Total Revenue	606,783	-	-	606,783	-
Total Expenses	606,783	-	-	606,783	-
Net Income	-	-	-	-	-
Actual Student Enrollment	151	-	-	151	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

REVENUE	2019-20				
REVENUES FROM STATE SOURCES	Per Pupil Rate				
Per Pupil Revenue					
ITHACA CITY SD	14,508	311,922	-	311,922	-
DRYDEN CSD	12,767	35,109	-	35,109	-
CANDOR CSD	12,849	9,637	-	9,637	-
CORNING CITY SD	12,514	3,129	-	3,129	-
CORTLAND CITY SD	11,448	5,724	-	5,724	-
GROTON CSD	11,232	11,232	-	11,232	-
HOMER CSD	12,682	3,171	-	3,171	-
HORSEHEADS CSD	11,787	2,947	-	2,947	-
LANSING CSD	12,562	15,703	-	15,703	-
MARATHON CSD	13,853	6,927	-	6,927	-
MORAVIA CSD	11,713	2,928	-	2,928	-
NEWARK VALLEY CSD	11,685	8,764	-	8,764	-
NEWFIELD CSD	11,236	14,045	-	14,045	-
ODESSA-MONTOUR CSD	12,043	3,011	-	3,011	-
SOUTH SENECA CSD	15,096	15,096	-	15,096	-
ALL OTHER School Districts: (Count = 4)	12,604	66,172	-	66,172	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,656	515,515	-	515,515	-
Special Education Revenue		45,861	-	45,861	-
Grants					
Stimulus		-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-
Other		-	-	-	-
NYC DoE Rental Assistance		-	-	-	-
Other		750	-	750	-
TOTAL REVENUE FROM STATE SOURCES		562,125	-	562,125	-
REVENUE FROM FEDERAL FUNDING					
IDEA Special Needs		11,250	-	11,250	-
Title I		10,906	-	10,906	-
Title Funding - Other		3,553	-	3,553	-
School Food Service (Free Lunch)		14,175	-	14,175	-
Grants					
Charter School Program (CSP) Planning & Implementation		-	-	-	-
Other		-	-	-	-

**HOOL
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Total Revenue	606,783	-	-	606,783	-
Total Expenses	606,783	-	-	606,783	-
Net Income	-	-	-	-	-
Actual Student Enrollment	151	-	-	151	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
	Current Budget	Variance	Actual	Current Budget	Variance
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	39,883	-	-	39,883	-
LOCAL and OTHER REVENUE					
Contributions and Donations	2,500	-		2,500	-
Fundraising	1,500	-		1,500	-
Erate Reimbursement	750	-		750	-
Earnings on Investments	-	-		-	-
Interest Income	25	-		25	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		-	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	4,775	-	-	4,775	-
TOTAL REVENUE	606,783	-	-	606,783	-

HOOL
n

Total Revenue	606,783	-	-	606,783	-
Total Expenses	606,783	-	-	606,783	-
Net Income	-	-	-	-	-
Actual Student Enrollment	151	-	-	151	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES	Quarter 0					
	No. of Positions					
ADMINISTRATIVE STAFF PERSONNEL COSTS						
Executive Management	-	11,999	-	11,999	-	-
Instructional Management	-	11,999	-	11,999	-	-
Deans, Directors & Coordinators	-	41,215	-	41,215	-	-
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	25,977	-	25,977	-	-
Administrative Staff	-	9,105	-	9,105	-	-
TOTAL ADMINISTRATIVE STAFF	-	100,295	-	-	100,295	-
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	-	134,690	-	134,690	-	-
Teachers - SPED	-	45,131	-	45,131	-	-
Substitute Teachers	-	3,001	-	3,001	-	-
Teaching Assistants	-	-	-	-	-	-
Specialty Teachers	-	43,642	-	43,642	-	-
Aides	-	-	-	-	-	-
Therapists & Counselors	-	7,956	-	7,956	-	-
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	234,420	-	-	234,420	-
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	14,824	-	14,824	-	-
TOTAL NON-INSTRUCTIONAL	-	14,824	-	-	14,824	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	349,538	-	-	349,538	-
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		29,636	-	29,636	-	-
Fringe / Employee Benefits		35,400	-	35,400	-	-
Retirement / Pension		24,000	-	24,000	-	-
TOTAL PAYROLL TAXES AND BENEFITS		89,036	-	-	89,036	-
TOTAL PERSONNEL SERVICE COSTS	-	438,574	-	-	438,574	-

HOOL n					
Total Revenue	606,783	-	-	606,783	-
Total Expenses	606,783	-	-	606,783	-
Net Income	-	-	-	-	-
Actual Student Enrollment	151	-	-	151	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		HOOL n			
		Current Budget	Variance	Actual	Current Budget
CONTRACTED SERVICES					
Accounting / Audit	4,375	-		4,375	-
Legal	6,250	-		6,250	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	1,125	-		1,125	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	925	-		925	-
Other Purchased / Professional / Consulting	12,325	-		12,325	-
TOTAL CONTRACTED SERVICES	25,000	-	-	25,000	-

**HOOL
n**

Total Revenue	606,783	-	-	606,783	-
Total Expenses	606,783	-	-	606,783	-
Net Income	-	-	-	-	-
Actual Student Enrollment	151	-	-	151	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

SCHOOL OPERATIONS	Current Budget	Variance	Actual	Current Budget	Variance
Board Expenses	125	-		125	-
Classroom / Teaching Supplies & Materials	1,250	-		1,250	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	250	-		250	-
Supplies & Materials other	250	-		250	-
Equipment / Furniture	250	-		250	-
Telephone	3,000	-		3,000	-
Technology	8,250	-		8,250	-
Student Testing & Assessment	1,250	-		1,250	-
Field Trips	165	-		165	-
Transportation (student)	1,000	-		1,000	-
Student Services - other	875	-		875	-
Office Expense	1,500	-		1,500	-
Staff Development	1,250	-		1,250	-
Staff Recruitment	250	-		250	-
Student Recruitment / Marketing	3,500	-		3,500	-
School Meals / Lunch	10,000	-		10,000	-
Travel (Staff)	-	-		-	-
Fundraising	-	-		-	-
Other	-	-		-	-
TOTAL SCHOOL OPERATIONS	33,165	-	-	33,165	-
FACILITY OPERATION & MAINTENANCE					
Insurance	10,920	-		10,920	-
Janitorial	-	-		-	-
Building and Land Rent / Lease / Facility Finance Interest	77,500	-		77,500	-
Repairs & Maintenance	3,750	-		3,750	-
Equipment / Furniture	2,375	-		2,375	-
Security	-	-		-	-
Utilities	2,750	-		2,750	-
TOTAL FACILITY OPERATION & MAINTENANCE	97,295	-	-	97,295	-
DEPRECIATION & AMORTIZATION	12,750	-		12,750	-
RESERVES / CONTINGENCY	-	-		-	-
DEFERRED RENT	-	-		-	-

HOOL					
n					
HOOL					
Total Revenue	606,783	-	-	606,783	-
Total Expenses	606,783	-	-	606,783	-
Net Income	-	-	-	-	-
Actual Student Enrollment	151	-	-	151	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		Current	
		Budget	Variance	Actual	Budget
TOTAL EXPENSES	606,783	-	-	606,783	-
NET INCOME	-	-	-	-	-

HOOL					
n					
Total Revenue	606,783	-	-	606,783	-
Total Expenses	606,783	-	-	606,783	-
Net Income		-	-	-	-
Actual Student Enrollment	Quarter - 1/1 - 3/31	-	-	151	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current			Current	
	Budget	Variance	Actual	Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
ITHACA CITY SD	86	-	-	86	-
DRYDEN CSD	11	-	-	11	-
CANDOR CSD	3	-	-	3	-
CORNING CITY SD	1	-	-	1	-
CORTLAND CITY SD	2	-	-	2	-
GROTON CSD	4	-	-	4	-
HOMER CSD	1	-	-	1	-
HORSEHEADS CSD	1	-	-	1	-
LANSING CSD	5	-	-	5	-
MARATHON CSD	2	-	-	2	-
MORAVIA CSD	1	-	-	1	-
NEWARK VALLEY CSD	3	-	-	3	-
NEWFIELD CSD	5	-	-	5	-
ODESSA-MONTOUR CSD	1	-	-	1	-
SOUTH SENECA CSD	4	-	-	4	-
ALL OTHER School Districts: (Count = 4)	21	-	-	21	-
TOTAL ENROLLMENT	151	-	-	151	-
REVENUE PER PUPIL	4,018	-	-	4,018	-
EXPENSES PER PUPIL	4,018	-	-	4,018	-

**NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan**

2019-20

Total Revenue	-	-	-	2,427,133	(2,427,133)	-	-	2,427,133
Total Expenses	-	-	-	2,427,133	2,427,133	-	-	2,427,133
Net Income	-	-	-	-	-	-	-	-
Actual Student Enrollment	-	-	-	-	-	-	-	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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REVENUE

REVENUES FROM STATE SOURCES

	2019-20 Per Pupil Rate
Per Pupil Revenue	
ITHACA CITY SD	14,508
DRYDEN CSD	12,767
CANDOR CSD	12,849
CORNING CITY SD	12,514
CORTLAND CITY SD	11,448
GROTON CSD	11,232
HOMER CSD	12,682
HORSEHEADS CSD	11,787
LANSING CSD	12,562
MARATHON CSD	13,853
MORAVIA CSD	11,713
NEWARK VALLEY CSD	11,685
NEWFIELD CSD	11,236
ODESSA-MONTOUR CSD	12,043
SOUTH SENECA CSD	15,096
ALL OTHER School Districts: (Count = 4)	12,604
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,656

-	-	-	1,247,688	(1,247,688)	-	-	1,247,688
-	-	-	140,437	(140,437)	-	-	140,437
-	-	-	38,547	(38,547)	-	-	38,547
-	-	-	12,514	(12,514)	-	-	12,514
-	-	-	22,896	(22,896)	-	-	22,896
-	-	-	44,928	(44,928)	-	-	44,928
-	-	-	12,682	(12,682)	-	-	12,682
-	-	-	11,787	(11,787)	-	-	11,787
-	-	-	62,810	(62,810)	-	-	62,810
-	-	-	27,706	(27,706)	-	-	27,706
-	-	-	11,713	(11,713)	-	-	11,713
-	-	-	35,055	(35,055)	-	-	35,055
-	-	-	56,180	(56,180)	-	-	56,180
-	-	-	12,043	(12,043)	-	-	12,043
-	-	-	60,384	(60,384)	-	-	60,384
-	-	-	264,689	(264,689)	-	-	264,689
-	-	-	2,062,059	(2,062,059)	-	-	2,062,059
-	-	-	183,442	(183,442)	-	-	183,442
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	3,000	(3,000)	-	-	3,000
-	-	-	2,248,501	(2,248,501)	-	-	2,248,501

Special Education Revenue	
Grants	
Stimulus	
DYCD (Department of Youth and Community Development)	
Other	
NYC DoE Rental Assistance	
Other	

TOTAL REVENUE FROM STATE SOURCES

REVENUE FROM FEDERAL FUNDING

-	-	-	45,000	(45,000)	-	-	45,000
-	-	-	43,622	(43,622)	-	-	43,622
-	-	-	14,210	(14,210)	-	-	14,210
-	-	-	56,700	(56,700)	-	-	56,700
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-

IDEA Special Needs	
Title I	
Title Funding - Other	
School Food Service (Free Lunch)	
Grants	
Charter School Program (CSP) Planning & Implementation	
Other	

**NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan**

2019-20

Total Revenue	-	-	-	2,427,133	(2,427,133)	-	-	2,427,133
Total Expenses	-	-	-	2,427,133	2,427,133	-	-	2,427,133
Net Income	-	-	-	-	-	-	-	-
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	159,532	(159,532)	-	-	159,532
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	10,000	(10,000)	-	-	10,000
Fundraising	-	-	-	6,000	(6,000)	-	-	6,000
Erate Reimbursement	-	-	-	3,000	(3,000)	-	-	3,000
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	100	(100)	-	-	100
Food Service (Income from meals)	-	-	-	-	-	-	-	
Text Book	-	-	-	-	-	-	-	
OTHER	-	-	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	19,100	(19,100)	-	-	19,100
TOTAL REVENUE	-	-	-	2,427,133	(2,427,133)	-	-	2,427,133

NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan

2019-20

Total Revenue	-	-	-	2,427,133	(2,427,133)	-	-	2,427,133
Total Expenses	-	-	-	2,427,133	2,427,133	-	-	2,427,133
Net Income	-	-	-	-	-	-	-	-
Actual Student Enrollment	-	-	-	-	-	-	-	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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EXPENSES	Quarter 0 No. of Positions	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
ADMINISTRATIVE STAFF PERSONNEL COSTS									
Executive Management	-	-	-	-	47,996	47,996	-	-	47,996
Instructional Management	-	-	-	-	47,996	47,996	-	-	47,996
Deans, Directors & Coordinators	-	-	-	-	164,859	164,859	-	-	164,859
CFO / Director of Finance	-	-	-	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	103,907	103,907	-	-	103,907
Administrative Staff	-	-	-	-	36,421	36,421	-	-	36,421
TOTAL ADMINISTRATIVE STAFF	-	-	-	-	401,179	401,179	-	-	401,179
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	-	-	-	-	538,759	538,759	-	-	538,759
Teachers - SPED	-	-	-	-	180,525	180,525	-	-	180,525
Substitute Teachers	-	-	-	-	12,002	12,002	-	-	12,002
Teaching Assistants	-	-	-	-	-	-	-	-	-
Specialty Teachers	-	-	-	-	174,567	174,567	-	-	174,567
Aides	-	-	-	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	31,825	31,825	-	-	31,825
Other	-	-	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	-	-	-	937,678	937,678	-	-	937,678
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	59,295	59,295	-	-	59,295
TOTAL NON-INSTRUCTIONAL	-	-	-	-	59,295	59,295	-	-	59,295
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	-	-	1,398,152	1,398,152	-	-	1,398,152
PAYROLL TAXES AND BENEFITS									
Payroll Taxes	-	-	-	-	118,542	118,542	-	-	118,542
Fringe / Employee Benefits	-	-	-	-	141,600	141,600	-	-	141,600
Retirement / Pension	-	-	-	-	96,000	96,000	-	-	96,000
TOTAL PAYROLL TAXES AND BENEFITS	-	-	-	-	356,142	356,142	-	-	356,142
TOTAL PERSONNEL SERVICE COSTS	-	-	-	-	1,754,294	1,754,294	-	-	1,754,294

**NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan**

2019-20

Total Revenue	-	-	-	2,427,133	(2,427,133)	-	-	2,427,133
Total Expenses	-	-	-	2,427,133	2,427,133	-	-	2,427,133
Net Income	-	-	-	-	-	-	-	-
Actual Student Enrollment	-	-	-	-	-	-	-	-

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	17,500	17,500	-	-	17,500
Legal	-	-	-	25,000	25,000	-	-	25,000
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	-	-	-	4,500	4,500	-	-	4,500
Special Ed Services	-	-	-	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	3,700	3,700	-	-	3,700
Other Purchased / Professional / Consulting	-	-	-	49,300	49,300	-	-	49,300
TOTAL CONTRACTED SERVICES	-	-	-	100,000	100,000	-	-	100,000

**NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan**

2019-20

Total Revenue	-	-	-	2,427,133	(2,427,133)	-	-	2,427,133
Total Expenses	-	-	-	2,427,133	2,427,133	-	-	2,427,133
Net Income	-	-	-	-	-	-	-	-
Actual Student Enrollment	-	-	-	-	-	-	-	-

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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SCHOOL OPERATIONS

Board Expenses	-	-	-	500	500	-	-	500
Classroom / Teaching Supplies & Materials	-	-	-	5,000	5,000	-	-	5,000
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	1,000	1,000	-	-	1,000
Supplies & Materials other	-	-	-	1,000	1,000	-	-	1,000
Equipment / Furniture	-	-	-	1,000	1,000	-	-	1,000
Telephone	-	-	-	12,000	12,000	-	-	12,000
Technology	-	-	-	33,000	33,000	-	-	33,000
Student Testing & Assessment	-	-	-	5,000	5,000	-	-	5,000
Field Trips	-	-	-	659	659	-	-	659
Transportation (student)	-	-	-	4,000	4,000	-	-	4,000
Student Services - other	-	-	-	3,500	3,500	-	-	3,500
Office Expense	-	-	-	6,000	6,000	-	-	6,000
Staff Development	-	-	-	5,000	5,000	-	-	5,000
Staff Recruitment	-	-	-	1,000	1,000	-	-	1,000
Student Recruitment / Marketing	-	-	-	14,000	14,000	-	-	14,000
School Meals / Lunch	-	-	-	40,000	40,000	-	-	40,000
Travel (Staff)	-	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL SCHOOL OPERATIONS	-	-	-	132,659	132,659	-	-	132,659

FACILITY OPERATION & MAINTENANCE

Insurance	-	-	-	43,680	43,680	-	-	43,680
Janitorial	-	-	-	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	310,000	310,000	-	-	310,000
Repairs & Maintenance	-	-	-	15,000	15,000	-	-	15,000
Equipment / Furniture	-	-	-	9,500	9,500	-	-	9,500
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	11,000	11,000	-	-	11,000
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	389,180	389,180	-	-	389,180

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	-	-	-	-	-	-	-	-
DEFERRED RENT	-	-	-	-	-	-	-	-

**NEW ROOTS CHARTER SCHOOL
Budget / Operating Plan**

2019-20

Total Revenue	-	-	-	2,427,133	(2,427,133)	-	-	2,427,133
Total Expenses	-	-	-	2,427,133	2,427,133	-	-	2,427,133
Net Income	-	-	-	-	-	-	-	-
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
TOTAL EXPENSES	-	-	-	2,427,133	2,427,133	-	-	2,427,133
NET INCOME	-	-	-	-	-	-	-	

Total Revenue		(2,427,133)	-	-
Total Expenses		2,427,133	-	-
Net Income		-	-	-
Actual Student Enrollment			-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>		<p>Actual vs. Original Budget TY</p>	<p>PY Actual (PY TY / No. of COMPLETED Actual CY</p>	<p>Actual CY vs. Actual PY</p>
REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	2019-20 Per Pupil Rate			
ITHACA CITY SD	14,508	(1,247,688)	-	-
DRYDEN CSD	12,767	(140,437)	-	-
CANDOR CSD	12,849	(38,547)	-	-
CORNING CITY SD	12,514	(12,514)	-	-
CORTLAND CITY SD	11,448	(22,896)	-	-
GROTON CSD	11,232	(44,928)	-	-
HOMER CSD	12,682	(12,682)	-	-
HORSEHEADS CSD	11,787	(11,787)	-	-
LANSING CSD	12,562	(62,810)	-	-
MARATHON CSD	13,853	(27,706)	-	-
MORAVIA CSD	11,713	(11,713)	-	-
NEWARK VALLEY CSD	11,685	(35,055)	-	-
NEWFIELD CSD	11,236	(56,180)	-	-
ODESSA-MONTOUR CSD	12,043	(12,043)	-	-
SOUTH SENECA CSD	15,096	(60,384)	-	-
ALL OTHER School Districts: (Count = 4)	12,604	(264,689)	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,656	(2,062,059)	-	-
Special Education Revenue		(183,442)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		-	-	-
Other		(3,000)	-	-
TOTAL REVENUE FROM STATE SOURCES		(2,248,501)	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		(45,000)	-	-
Title I		(43,622)	-	-
Title Funding - Other		(14,210)	-	-
School Food Service (Free Lunch)		(56,700)	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-

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Total Revenue	(2,427,133)	-	-
Total Expenses	2,427,133	-	-
Net Income	-	-	-
Actual Student Enrollment		-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(159,532)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	(10,000)	-	-
Fundraising	(6,000)	-	-
Erate Reimbursement	(3,000)	-	-
Earnings on Investments	-	-	-
Interest Income	(100)	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(19,100)	-	-
TOTAL REVENUE	(2,427,133)	-	-

Total Revenue	(2,427,133)	-	-
Total Expenses	2,427,133	-	-
Net Income	-	-	-
Actual Student Enrollment		-	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
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EXPENSES	Quarter 0 No. of Positions			
ADMINISTRATIVE STAFF PERSONNEL COSTS				
Executive Management	-	47,996	-	-
Instructional Management	-	47,996	-	-
Deans, Directors & Coordinators	-	164,859	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	103,907	-	-
Administrative Staff	-	36,421	-	-
TOTAL ADMINISTRATIVE STAFF	-	401,179	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	538,759	-	-
Teachers - SPED	-	180,525	-	-
Substitute Teachers	-	12,002	-	-
Teaching Assistants	-	-	-	-
Specialty Teachers	-	174,567	-	-
Aides	-	-	-	-
Therapists & Counselors	-	31,825	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	937,678	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	-	59,295	-	-
TOTAL NON-INSTRUCTIONAL	-	59,295	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	1,398,152	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes	-	118,542	-	-
Fringe / Employee Benefits	-	141,600	-	-
Retirement / Pension	-	96,000	-	-
TOTAL PAYROLL TAXES AND BENEFITS	-	356,142	-	-
TOTAL PERSONNEL SERVICE COSTS	-	1,754,294	-	-

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Total Revenue	(2,427,133)	-	-
Total Expenses	2,427,133	-	-
Net Income	-	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	17,500	-	-
Legal	25,000	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	4,500	-	-
Special Ed Services	-	-	-
Titlement Services (i.e. Title I)	3,700	-	-
Other Purchased / Professional / Consulting	49,300	-	-
TOTAL CONTRACTED SERVICES	100,000	-	-

Total Revenue	(2,427,133)	-	-
Total Expenses	2,427,133	-	-
Net Income	-	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	500	-	-
Classroom / Teaching Supplies & Materials	5,000	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	1,000	-	-
Supplies & Materials other	1,000	-	-
Equipment / Furniture	1,000	-	-
Telephone	12,000	-	-
Technology	33,000	-	-
Student Testing & Assessment	5,000	-	-
Field Trips	659	-	-
Transportation (student)	4,000	-	-
Student Services - other	3,500	-	-
Office Expense	6,000	-	-
Staff Development	5,000	-	-
Staff Recruitment	1,000	-	-
Student Recruitment / Marketing	14,000	-	-
School Meals / Lunch	40,000	-	-
Travel (Staff)	-	-	-
Fundraising	-	-	-
Other	-	-	-
TOTAL SCHOOL OPERATIONS	132,659	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	43,680	-	-
Janitorial	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	310,000	-	-
Repairs & Maintenance	15,000	-	-
Equipment / Furniture	9,500	-	-
Security	-	-	-
Utilities	11,000	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	389,180	-	-
DEPRECIATION & AMORTIZATION	51,000	-	-
RESERVES / CONTINGENCY	-	-	-
DEFERRED RENT	-	-	-

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Total Revenue	(2,427,133)	-	-
Total Expenses	2,427,133	-	-
Net Income	-	-	-
Actual Student Enrollment		-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
TOTAL EXPENSES	2,427,133	-	-
NET INCOME	-	-	-

				-
Total Revenue	(2,427,133)	-	-	-
Total Expenses	2,427,133	-	-	-
Net Income	-	-	-	-
Actual Student Enrollment		-	-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>				
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY	
ENROLLMENT - *School Districts Are Linked To Above Entries*				
ITHACA CITY SD		-	-	-
DRYDEN CSD		-	-	-
CANDOR CSD		-	-	-
CORNING CITY SD		-	-	-
CORTLAND CITY SD		-	-	-
GROTON CSD		-	-	-
HOMER CSD		-	-	-
HORSEHEADS CSD		-	-	-
LANSING CSD		-	-	-
MARATHON CSD		-	-	-
MORAVIA CSD		-	-	-
NEWARK VALLEY CSD		-	-	-
NEWFIELD CSD		-	-	-
ODESSA-MONTOUR CSD		-	-	-
SOUTH SENECA CSD		-	-	-
ALL OTHER School Districts: (Count = 4)		-	-	-
TOTAL ENROLLMENT		-	-	-
REVENUE PER PUPIL		-	-	-
EXPENSES PER PUPIL		-	-	-



Annual Report Requirement
for SUNY Authorized Charter Schools
NEW ROOTS CHARTER SCHOOL
2019-20

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Catherine Thompson

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

New Roots Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote,	Name of person holding interest or engaging in transaction and

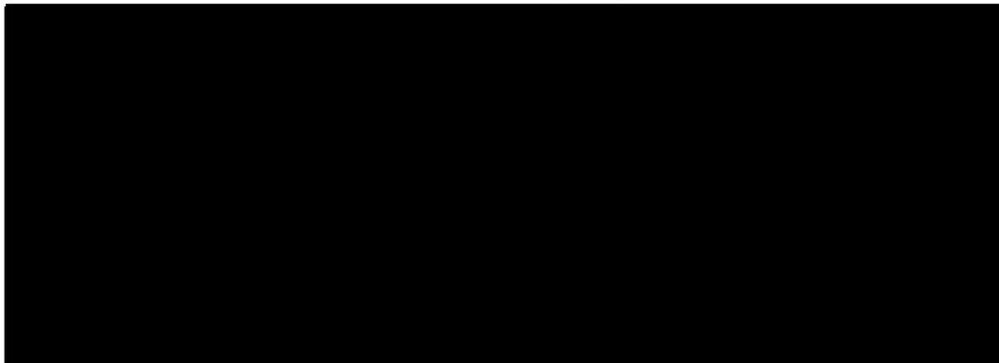
		did not participate in discussion)	relationship to yourself
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None

C. M. Thompson _____ 07/29/2019 _____
 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Jason Hamilton

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

New Roots Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). President

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote,	Name of person holding interest or engaging in transaction and

		did not participate in discussion)	relationship to yourself
	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
		None	None	None

Signature: Jason Hamilton

Date: 07/29/2019

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

[Redacted area with horizontal lines extending to the right]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

_____ Kathleen M Torello _____

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

_____ New Roots _____

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). **Treasurer**

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and

			relationship to yourself
	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
		None	None	None

Signature: Kathleen M Torello

Date: __07/29/2019__

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

 Peter W. Bardaglio

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

 New Roots Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice President

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and

			relationship to yourself
None	None	None	None

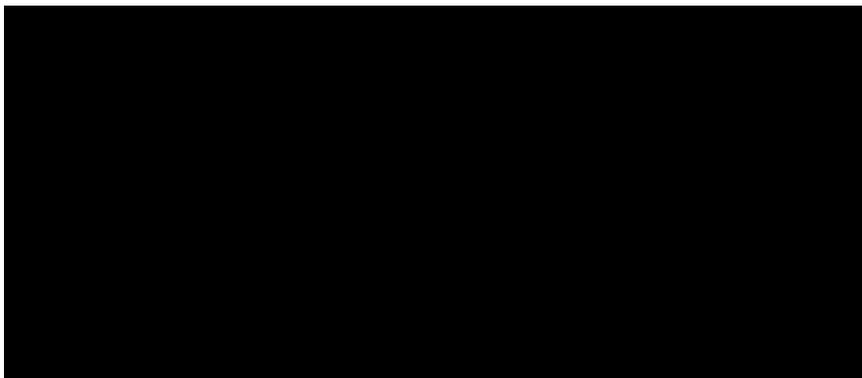
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None

Peter W. Bardaglio
Signature

July 29, 2019
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



**Disclosure of Financial Interest by a Current or Proposed Charter School
Education Corporation Trustee**

Trustee Name:

Synnove Heggoy

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

New Roots Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

Partnership (see #5). No salary & income is put back into business.

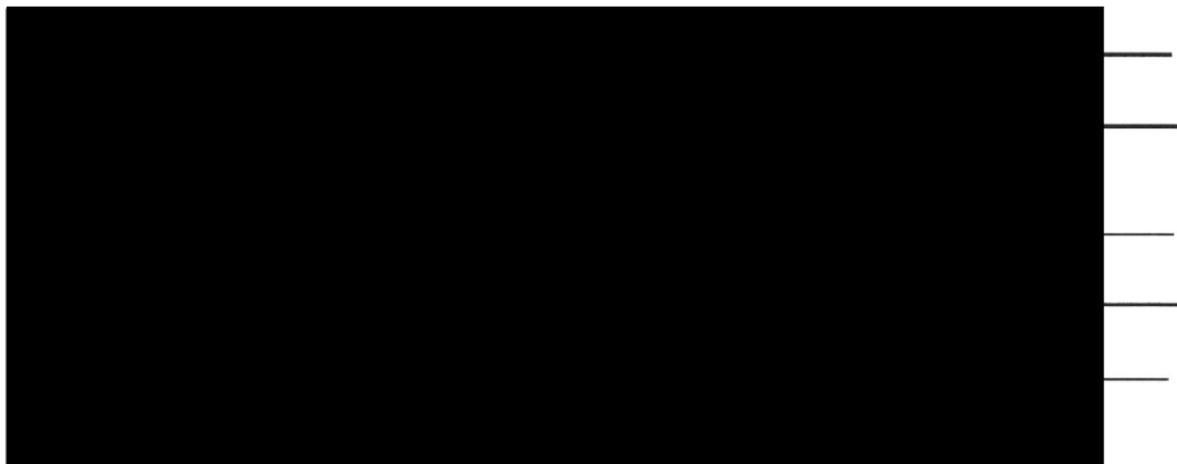
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

				Clinton House or the 209 State Street Associates, LLC and do not vote.
--	--	--	--	--

Signature: Sydney A. Hegey

08/1/2019
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

 Tanya Saunders

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

 New Roots Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

None <input checked="" type="checkbox"/> NONE			
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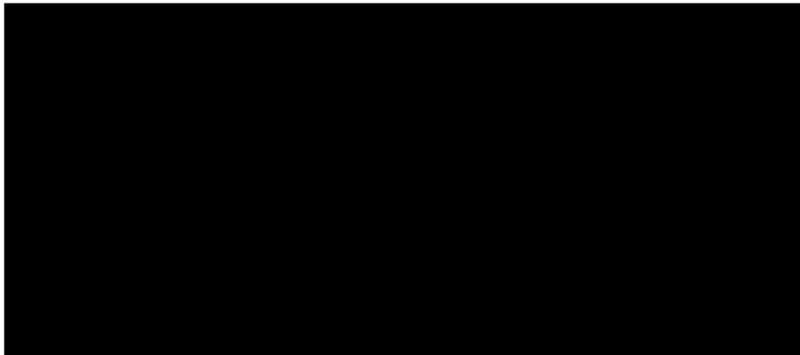
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None

Tanya Stander
Signature

29 July, 2019
Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Joseph M. Wilson

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

New Roots Charter School

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative). **Secretary**
- Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

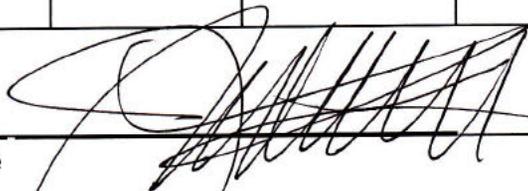
- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

		did not participate in discussion)	relationship to yourself
None	None	None	None

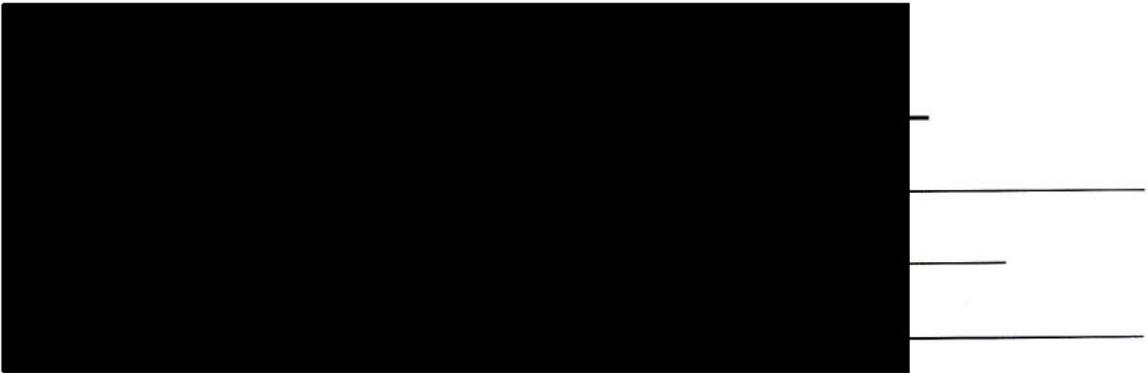
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None



 Signature _____ Date 7/29/2019

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.





Entry 8 BOT Table

Created: 07/29/2019 • Last updated: 08/01/2019

1. SUNY AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
2. REGENTS, NYCDOE, and BUFFALO BOE AUTHORIZED charter schools are required to provide information for all VOTING and NON VOTING trustees.

1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2018 19
1	Dr. Jason Hamilton	Chair	None	Yes	10	7/1/2018	6/30/2019	8
2	Peter Bardaglio	Vice Chair	None	Yes	10	7/1/2018	6/30/2019	5 or less
3	Kathleen Torello	Treasurer	None	Yes	10	7/1/2018	6/30/2019	7
4	Synnove Heggoy	Trustee/Member	Partnership (10%) of 209 State Street Associates, LLC	Yes	10	7/1/2018	6/30/2019	5 or less
5	Roger Richardson	Trustee/Member	None	Yes	10	7/1/2018	6/30/2019	7
6	Joseph Wilson	Secretary	None	Yes	5	7/1/2018	6/30/2019	7
7	Catherine Thompson	Trustee/Member	None	Yes	5	7/1/2018	6/30/2019	6
8	Tanya Saunders	Trustee/Member	None	Yes	2	7/1/2018	6/30/2019	6
9	Tina Nilsen Hodges	Trustee/Member	None	No	10	7/1/2018	6/30/2019	9

1a. Are there more than 9 members of the Board of Trustees? No

2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2019	9
b.Total Number of Members Added During 2018 19	0
c. Total Number of Members who Departed during 2018 19	0
d.Total Number of members in 2018 19, as set by in Bylaws, Resolution or Minutes	9

3. Number of Board meetings held during 2018-19 9

4. Number of Board meetings scheduled for 2019-20 15

Thank you.



Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/29/2019

[Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2018 19 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners/Multilingual learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2019 20.

NEW ROOTS CHARTER SCHOOLSection Heading

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2018 19	Describe Recruitment Plans in 2019 20
Economically Disadvantaged	Regular outreach through community organizations that serve under resourced families.	Same.
English Language Learners/Multilingual Learners	Regular outreach through programs providing English language instruction to families who are recent immigrants or refugees.	Same.
Students with Disabilities	Regular outreach through community organizations that serve under resourced families. Providing school information to school counselors and committees on special education in local districts.	Same.

Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2018 19	Describe Retention Plans in 2019 20
Economically Disadvantaged	Provide individualized attention and support for student success, engage families through regular communication, free Farm to School lunch for all students, support for college application process.	Same.
English Language Learners/Multilingual Learners	Provide resources to support the needs of the individual learner in the context of our school program.	Same.
Students with Disabilities	Individualized support for student engagement and academic success, family engagement, good coordination with school districts of residents.	Same.



Entry 11 Classroom Teacher and Administrator Attrition

Created: 07/31/2019 • Last updated: 08/01/2019

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2018-2019 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2018-2019 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2018; the FTE for any departed staff from July 1, 2018 through June 30, 2019; the FTE for added staff from July 1, 2018 through June 30, 2019; and the FTE of staff added in newly created positions from July 1, 2018 through June 30, 2019 using the tables provided.

1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/18	FTE Classroom Teachers Departed 7/1/18 6/30/19	FTE Classroom Teachers Filling Vacant Positions 7/1/18 6/30/19	FTE Classroom Teachers Added in New Positions 7/1/18 6/30/19	FTE of Classroom Teachers on 6/30/19
14.7	4.05	4.15	0	15.05

2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/18	FTE Administrators Departed 7/1/18 6/30/19	FTE Administrators Filling Vacant Positions 7/1/18 6/30/19	FTE Administrators Added in New Positions 7/1/18 6/30/19	FTE Administrative Positions on 6/30/19
10.5	1.5	1	0	10

3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability \(OSPRA\)](#) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

	Not Applicable
--	----------------

Thank you

NEW ROOTS CHARTER SCHOOL | ACADEMIC CALENDAR 2019-2020

- 2 Labor Day
- 3 Staff Development Day
- 4 First Day of School for All Students
- 4 First Day of Quarter 1

SEPTEMBER 2019						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

OCTOBER 2019						
S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

- 14 Indigenous People's Day Recess
- 17 Family/Student/Teacher Conference Day
- 25 Staff Development Day

- 1 Last Day of Quarter 1
- 4 First Day of Quarter 2
- 11 Veteran's Day Recess
- 27-29 Thanksgiving Recess

NOVEMBER 2019						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

DECEMBER 2019						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

23-31 Winter Recess

1-3 Winter Recess

- 17 Last day of Quarter 2
- 20 Martin Luther King Jr. Day Recess
- 21-24 Regents/Midterm Exams
- 27 First Day of Quarter 3

JANUARY 2020						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

FEBRUARY 2020						
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29

7 Family/Student/Teacher Conference Day

17-21 February Recess

20 Staff Development Day

MARCH 2020						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

APRIL 2020						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

3 Last Day of Quarter 3
6-10 Spring Recess

13 First Day of Quarter 4

- 22 Possible Snow-Day Make Up Day
- 25 Memorial Day Recess

MAY 2020						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

JUNE 2020						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

2 Regents Exams
5 Family/Student/Teacher Conference Day

16 Last Day of Quarter 4
17-25 Regents Exams
25 Last Day of School for All Students

	First Day & Last Day of School for All Students		No School for Students		Regents/Midterms (No school except for students taking exams)
	Family/Student/Teacher Conferences (No school for students)		First & Last Day of Quarter		Staff Development Day (No school for students)