

**NEW WORLD PREPARATORY CHARTER SCHOOL**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED JUNE 30, 2017**

NEW WORLD PREPARATORY CHARTER SCHOOL

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YEAR ENDED JUNE 30, 2017

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## INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of  
New World Preparatory Charter School

### **Report on the Financial Statements**

We have audited the accompanying financial statements of New World Preparatory Charter School, which comprise the statement of financial position as of June 30, 2017, and the related statements of activities and changes in unrestricted net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of New World Preparatory Charter School as of June 30, 2017, and the changes in its unrestricted net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

***Other Matter***

The financial statements of New World Preparatory Charter School, as of and for the year ended June 30, 2016, were audited by other auditors whose report dated October 18, 2016 expressed an unmodified opinion on those statements. The summarized comparative information presented herein, as of and for the year ended June 30, 2016, was derived from those audited financial statements.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 31, 2017, on our consideration of New World Preparatory Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering New World Preparatory Charter School's internal control over financial reporting and compliance.

*Berdon LLP*  
Certified Public Accountants

New York, New York  
October 31, 2017

NEW WORLD PREPARATORY CHARTER SCHOOL  
STATEMENT OF FINANCIAL POSITION  
JUNE 30, 2017  
(WITH COMPARATIVE TOTALS FOR JUNE 30, 2016)

	<u>2017</u>	<u>2016</u>
<b>ASSETS</b>		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 4,020,106	\$ 2,701,876
Grants receivable	168,749	162,169
Prepaid expenses	9,608	9,608
Due from management company	<u>1,203</u>	<u>-</u>
TOTAL CURRENT ASSETS	4,199,666	2,873,653
PROPERTY AND EQUIPMENT - NET	435,153	536,155
OTHER ASSETS:		
Restricted cash	<u>75,295</u>	<u>75,257</u>
TOTAL ASSETS	<u>\$ 4,710,114</u>	<u>\$ 3,485,065</u>
<b>LIABILITIES AND UNRESTRICTED NET ASSETS</b>		
CURRENT LIABILITIES:		
Accounts payable	\$ 180,328	\$ 108,285
Accrued salaries and other payroll-related expenses	758,730	473,750
Refundable advances	223,285	6,244
Due to management company	<u>-</u>	<u>23,271</u>
TOTAL CURRENT LIABILITIES	<u>1,162,343</u>	<u>611,550</u>
COMMITMENT AND CONTINGENCY		
NET ASSETS - UNRESTRICTED:		
Undesignated	3,472,476	2,798,258
Reserve - contingency	<u>75,295</u>	<u>75,257</u>
TOTAL NET ASSETS - UNRESTRICTED	<u>3,547,771</u>	<u>2,873,515</u>
TOTAL LIABILITIES AND UNRESTRICTED NET ASSETS	<u>\$ 4,710,114</u>	<u>\$ 3,485,065</u>

The accompanying notes to financial statements are an integral part of these statements.

## NEW WORLD PREPARATORY CHARTER SCHOOL

STATEMENT OF ACTIVITIES AND CHANGES IN UNRESTRICTED NET ASSETS  
 FOR THE YEAR ENDED JUNE 30, 2017  
 (WITH SUMMARIZED INFORMATION FOR THE YEAR ENDED JUNE 30, 2016)

	<u>2017</u>	<u>2016</u> (SUMMARIZED)
OPERATING REVENUE AND OTHER SUPPORT:		
State and local per pupil operating revenue:		
General education	\$ 5,553,884	\$ 5,288,178
Special education	<u>1,442,182</u>	<u>1,400,056</u>
Total state and local per pupil operating revenue	<u>6,996,066</u>	<u>6,688,234</u>
Grants, contracts and other support:		
State and local grants	51,782	112,930
Federal grants	267,942	333,491
Special event (net of direct costs of \$29,529 and \$135,526 for years ended June 30, 2017 and 2016, respectively)	31,821	220,265
Interest and other income	<u>6,048</u>	<u>8,958</u>
Total grants, contracts and other support	<u>357,593</u>	<u>675,644</u>
TOTAL OPERATING REVENUE AND OTHER SUPPORT	<u>7,353,659</u>	<u>7,363,878</u>
EXPENSES:		
Program expenses:		
Regular education	4,785,052	4,440,568
Special education	<u>1,118,562</u>	<u>990,104</u>
Total program expenses	<u>5,903,614</u>	<u>5,430,672</u>
Supporting services:		
Management and general	<u>775,789</u>	<u>598,840</u>
Total supporting services	<u>775,789</u>	<u>598,840</u>
TOTAL EXPENSES	<u>6,679,403</u>	<u>6,029,512</u>
INCREASE IN UNRESTRICTED NET ASSETS	674,256	1,334,366
NET ASSETS - UNRESTRICTED - BEGINNING OF YEAR	<u>2,873,515</u>	<u>1,539,149</u>
NET ASSETS - UNRESTRICTED - END OF YEAR	<u>\$ 3,547,771</u>	<u>\$ 2,873,515</u>

The accompanying notes to financial statements are an integral part of these statements.

## NEW WORLD PREPARATORY CHARTER SCHOOL

**STATEMENT OF FUNCTIONAL EXPENSES**  
**FOR THE YEAR ENDED JUNE 30, 2017**  
(WITH SUMMARIZED INFORMATION FOR THE YEAR ENDED JUNE 30, 2016)

	<u>REGULAR SPECIAL</u>	<u>SPECIAL EDUCATION</u>	<u>TOTAL PROGRAMS</u>	<u>MANAGEMENT AND GENERAL</u>	<u>TOTAL - 2017</u>	<u>TOTAL - 2016</u> (SUMMARIZED)
PERSONNEL EXPENSES:						
Administrative staff personnel	\$ 463,288	\$ 15,627	\$ 478,915	\$ 256,467	\$ 735,382	\$ 694,653
Instructional personnel	2,070,155	558,725	2,628,880	-	2,628,880	2,429,051
Noninstructional personnel	<u>298,319</u>	<u>10,063</u>	<u>308,382</u>	<u>165,144</u>	<u>473,526</u>	<u>236,354</u>
TOTAL PERSONNEL EXPENSES	<u>2,831,762</u>	<u>584,415</u>	<u>3,416,177</u>	<u>421,611</u>	<u>3,837,788</u>	<u>3,360,058</u>
OPERATING EXPENSES:						
Payroll taxes and fringe benefits	554,344	114,387	668,731	82,534	751,265	684,054
Retirement	65,597	13,536	79,133	9,767	88,900	92,278
Financial and administrative	252,000	96,000	348,000	38,250	386,250	375,000
Contracted services	4,328	893	5,221	644	5,865	45,014
Administrative	31,163	6,340	37,503	4,640	42,143	49,925
Marketing and recruitment	20,560	4,242	24,802	3,061	27,863	17,040
Legal and professional fees	-	-	-	17,000	17,000	14,000
Insurance	46,176	9,528	55,704	41,627	97,331	87,749
Repairs and maintenance	169,983	35,075	205,058	25,308	230,366	162,836
Occupancy	85,078	17,555	102,633	12,667	115,300	115,300
School and staff development	143,046	29,517	172,563	21,298	193,861	261,876
Student services	2,464	42,955	45,419	316	45,735	47,801
Field trips	1,732	403	2,135	237	2,372	21,358
Food services	85,251	24,045	109,296	-	109,296	110,208
Supplies and instructional materials	177,016	36,527	213,543	26,355	239,898	144,564
Equipment leasing and furnishings	47,785	9,860	57,645	7,115	64,760	61,202
Technology	14,962	3,087	18,049	2,228	20,277	32,866
Utilities	46,980	9,694	56,674	6,995	63,669	54,148
Depreciation	159,384	32,888	192,272	23,730	216,002	210,057
Other expenses	<u>45,441</u>	<u>47,615</u>	<u>93,056</u>	<u>30,406</u>	<u>123,462</u>	<u>82,178</u>
TOTAL OPERATING EXPENSES	<u>1,953,290</u>	<u>534,147</u>	<u>2,487,437</u>	<u>354,178</u>	<u>2,841,615</u>	<u>2,669,454</u>
TOTAL EXPENSES	<u>\$ 4,785,052</u>	<u>\$ 1,118,562</u>	<u>\$ 5,903,614</u>	<u>\$ 775,789</u>	<u>\$ 6,679,403</u>	<u>\$ 6,029,512</u>

The accompanying notes to financial statements are an integral part of these statements.

## NEW WORLD PREPARATORY CHARTER SCHOOL

STATEMENT OF CASH FLOWS  
 FOR THE YEAR ENDED JUNE 30, 2017  
 (WITH SUMMARIZED INFORMATION FOR THE YEAR ENDED JUNE 30, 2016)

	<u>2017</u>	<u>2016</u> (SUMMARIZED)
CASH FLOWS FROM OPERATING ACTIVITIES:		
Increase in unrestricted net assets	\$ 674,256	\$ 1,334,366
Adjustments to reconcile increase in unrestricted net assets to net cash provided by operating activities:		
Depreciation	216,002	210,057
Changes in operating assets and liabilities:		
Grants receivable	(6,580)	(92,013)
Due from management company	(1,203)	-
Accounts payable	72,043	(158,692)
Accrued salaries and other payroll-related expenses	284,980	110,573
Refundable advances	217,041	2,899
Due to management company	<u>(23,271)</u>	<u>-</u>
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>1,433,268</u>	<u>1,407,190</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
(Increase) in restricted cash	(38)	(38)
Acquisition of property, plant and equipment	<u>(115,000)</u>	<u>(307,460)</u>
NET CASH (USED IN) INVESTING ACTIVITIES	<u>(115,038)</u>	<u>(307,498)</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	1,318,230	1,099,692
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	<u>2,701,876</u>	<u>1,602,184</u>
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ 4,020,106</u>	<u>\$ 2,701,876</u>
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING ACTIVITIES:		
Acquisition of property, plant and equipment	<u>\$ 26,909</u>	<u>\$ -</u>

The accompanying notes to financial statements are an integral part of these statements.



# NEW WORLD PREPARATORY CHARTER SCHOOL

## NOTES TO FINANCIAL STATEMENTS

### NOTE 1 - ORGANIZATION

New World Preparatory Charter School (the "School"), a 501(c)(3) tax-exempt organization, is a public charter school located in Staten Island, New York. The School was granted a five-year charter in February 2010 and commenced sixth grade classes in September 2010. Seventh and eighth grades were added in 2011 and 2012, respectively. The School's charter was renewed in January 2015 for an additional three years. The School provides an exceptional education for students by employing research-proven strategies to raise middle-school academic achievement, including academic rigor and relevance, personalization, focused professional development, and meaningful engagement of families and the larger community.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### (a) Basis of Presentation and Use of Estimates

The financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP"), which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### (b) Reclassifications

Certain accounts relating to the prior year have been reclassified to conform to the current year's presentation. The reclassifications have no effect on 2016 net assets and change in net assets.

#### (c) Net Asset Presentation

The classification of the School's net assets and its support, revenue and expenses is based on the existence or absence of donor-imposed restrictions. It requires that the amounts for each of three classes of net assets, permanently restricted, temporarily restricted, and unrestricted, be displayed in a statement of financial position and that the amounts of change in each of those classes of net assets be displayed in a statement of activities and changes in unrestricted net assets.

These classes are defined as follows:

- Permanently restricted - Net assets resulting from contributions and other inflows of assets whose use by the School is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the School. The School has no permanently restricted net assets at June 30, 2017.

(continued)

## NEW WORLD PREPARATORY CHARTER SCHOOL

### NOTES TO FINANCIAL STATEMENTS

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

- Temporarily restricted - Net assets resulting from contributions and other inflows of assets whose use by the School is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the School pursuant to those stipulations. When such stipulations end or are fulfilled, such temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities and changes in unrestricted net assets. The School has no temporarily restricted net assets at June 30, 2017.
- Unrestricted - The part of net assets that is neither permanently nor temporarily restricted by donor-imposed stipulations.

#### (d) Cash and Cash Equivalents

The School considers all short-term, highly liquid investments, such as money market funds, to be cash equivalents.

#### (e) Grants Receivable

Grants receivable are recorded at net realizable value. The allowance for doubtful accounts is the School's best estimate of the amount of probable credit losses in existing receivables. Management determines the allowance based on historical write-off experience and reviews its allowance for doubtful accounts periodically. Past due balances are reviewed individually for collectibility. Grants receivable are \$168,749 at June 30, 2017. There are no allowances recorded at June 30, 2017, as management believes all amounts are collectible.

#### (f) Donated Goods and Services

The School receives donated services from unpaid volunteers. No amounts have been recognized in the accompanying statement of activities and changes in net assets, since the services do not meet the specialized skill criteria for recognition under U.S. GAAP.

The School received donated transportation and food service services from the local district. The School was unable to determine a value for these services.

#### (g) Restricted Cash

Under the provisions of its charter, the School established an escrow account to pay for legal and audit expenses that would be associated with dissolution, should such event occur.

#### (h) Revenue Recognition

The School recognizes revenue from the state and local governments based on the School's charter status and the number of students enrolled. Such revenue is recorded when services are performed, in accordance with the charter agreement. The New York State Department of Education mandates the rate per pupil. Such revenue is recognized ratably over the related school year in which it is earned.

(continued)

## NEW WORLD PREPARATORY CHARTER SCHOOL

### NOTES TO FINANCIAL STATEMENTS

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Grants and contracts revenue is recognized when qualifying expenditures are incurred and/or services are provided to the students during the applicable school year. Funds received in advance, or any unspent funds for which qualifying expenditures have not been incurred, are recorded as refundable advances. Any unspent amounts usually are returned to the granting agency. However, the granting agency can approve that those amounts be applied to a future grant period.

(i) Functional Allocation of Expenses

The cost of providing the various programs and other activities has been summarized on an individual basis in the accompanying statement of activities and changes in net assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Management and general expense includes expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the school.

(j) Property and Equipment

Property and equipment are recorded at cost. Donated assets are capitalized at the estimated fair value at date of receipt. Maintenance and repairs are charged to expense as incurred; significant improvements are capitalized. The School capitalizes additions and significant improvements in excess of \$500. Items with an acquisition cost of less than \$500 or a useful life of less than one year are expensed in the year purchased. Depreciation is computed using the straight-line method over estimated useful lives of the respective assets of five years for leasehold improvements, and three to seven years for furniture and equipment.

Construction-in-progress at June 30, 2017 and June 30, 2016 consists of costs incurred for appraisal and architecture fees. Construction-in-progress is stated at cost. No provision for depreciation is made on construction-in-progress until such time as the relevant assets are completed and put into use.

(k) Refundable Advances

Funds received in advance for which qualifying expenditures have not been incurred are reflected as refundable advances from state and local government grants in the accompanying statement of financial position.

(l) Income Taxes

In December 2010, the School filed and received approval of its application for tax-exempt status from the Internal Revenue Service (IRS) under Section 501(c)(3) of the Internal Revenue Code (IRC) and has been classified as a publicly supported organization as described in IRC sections 509(A)(1) and 170(B)(1)(A)(II).

(continued)

NEW WORLD PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken and recognize a tax liability (or asset) if the School has taken an uncertain position that more likely than not would not be sustained upon examination by taxing authorities. Management has analyzed the tax positions taken and has concluded that, as of June 30, 2017, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The School has not incurred any unrelated business income.

The School is no longer subject to income tax examination by federal, state, or local tax authorities for years before June 30, 2013.

(m) Prior Year Summarized Comparative Information

Information as of and for the year ended June 30, 2016 is presented for comparative purposes only. The notes to the financial statements and certain activity by net asset classification are not included in this report. Accordingly, such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the School's financial statements, as of and for the year ended June 30, 2016, from which the summarized comparative information was derived.

(n) Recent Accounting Pronouncements

In August 2016, the Financial Accounting Standards Board (FASB) issued ASU No. 2016-14, "Presentation of Financial Statements for Not-for-Profit Entities." Under the new guidance, the existing three-category classification of net assets will be collapsed into two categories: with donor restrictions and without donor restrictions. Endowments that have a current fair value that is less than the original gift amount (underwater) will be classified in net assets with donor restrictions and expanded disclosures will be required. Additional requirements include disclosure of board-designated net assets, expanded reporting to present expenses by function and natural classification, and eliminating the disclosure of investment expenses that are netted against investment returns. ASU No. 2016-14 is effective for the fiscal years beginning after December 15, 2017 and early adoption is permitted. The School has not yet evaluated the impact this adoption will have on the financial statements.

(o) Subsequent Events

Management has evaluated subsequent events occurring after June 30, 2017 through October 31, 2017, which is the date the financial statements were available to be issued. Based on this evaluation, management has determined that no subsequent events have occurred which require disclosure in the financial statements.

NEW WORLD PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS

NOTE 3 - PROPERTY AND EQUIPMENT

At June 30, 2017, property and equipment consisted of the following:

Leasehold improvements	\$ 1,040,830
Furniture and fixtures	144,153
Computer equipment	588,028
Office equipment	31,743
Construction-in-progress	<u>28,249</u>
	1,833,003
Less, accumulated depreciation	<u>1,397,850</u>
	<u>\$ 435,153</u>

NOTE 4 - ACCRUED SALARIES AND OTHER PAYROLL-RELATED EXPENSES

Accrued salaries and other payroll-related expenses consist of amounts earned by the staff during the school year which are paid out over the summer months. For the year ended June 30, 2017, accrued bonuses relating to a retention plan were \$216,000, of which \$16,000 is attributable to payroll taxes.

NOTE 5 - RETIREMENT PLAN

The School offers a 401(k) plan for all qualifying employees. Employees are eligible for the plan immediately upon employment. Participation in the plan is voluntary. Employees can make pretax contributions up to a maximum of 100% of their annual compensation, up to \$18,000 for the 2016 and 2017 calendar years. The School matches 100% of an employee's contribution up to 4% of the employee's annual compensation. For the year ended June 30, 2017, the School's matching contribution was \$88,900. Such plan assets are held in a separate trust and are not included in the accompanying financial statements. All plan assets are held for the exclusive benefit of the plan's participants and beneficiaries.

NOTE 6 - COMMITMENTS

The School is a lessee under an operating lease, principally for classroom space and administrative offices which expires August 31, 2018. For the year ended June 30, 2017, rental expense was \$115,300.

Minimum lease payments for the two years ending June 30, 2018 and 2019 are \$115,300 and \$19,216, respectively.

NEW WORLD PREPARATORY CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS

NOTE 7 - CONCENTRATIONS OF RISK

The School maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The School has not experienced any losses in such accounts. The School believes it is not exposed to significant credit risk on cash and cash equivalents.

The School received approximately 93% of its operating revenue, which is subject to specific requirements, from per pupil funding from the New York City Department of Education during the year ended June 30, 2017. Additionally the School's grants receivable consists of approximately 97% from the New York State Department of Education.

NOTE 8 - CONTINGENCY

The School participates in a number of federal and state programs. These programs require that the School comply with certain requirements of laws, regulations, contracts, and grant agreements applicable to the programs in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government and contracts by government agencies is presently not determinable, it should not, in the opinion of management, have a material effect on the School's financial position or results of operations. Accordingly, no provision for any such liability that may result has been made in the accompanying financial statements.

NOTE 9 - SUPPORTING SERVICES

The School entered into an agreement (the "Agreement") with a third party to provide the following services:

- Accounting and bookkeeping
- Financial reporting and budgeting
- Grant financial management
- Human resources
- Payroll and benefits administration
- Technology support services

The Agreement expires on June 30, 2018. For the fiscal year ended June 30, 2017, the School incurred fees of \$386,250 which are included in the accompanying statement of functional expenses. At June 30, 2017, \$1,203 was due from the service provider.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Trustees of  
New World Preparatory Charter School

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of New World Preparatory Charter School (the "School"), which comprise the statement of financial position as of June 30, 2017, and the related statements of activities and changes in unrestricted net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 31, 2017.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies, and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Berdon LLP*  
Certified Public Accountants

New York, New York  
October 31, 2017