Entry 1 School Information and Cover Page

Last updated: 07/30/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2018)** or you may not be assigned the correct tasks.

a. SCHOOL NAME

(Select name from the drop down menu)

SUCCESS ACAD CS-HARLEM 3 (SUNY TRUSTEES)

b. CHARTER AUTHORIZER (As of June 30th, 2018)

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

c. DISTRICT / CSD OF LOCATION

NYC CSD 4

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	141 E. 111th St., 3rd Floor	[redacted]		

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Carly Norton
Title	Associate Director of Operations
Emergency Phone Number (###-###-####)	[redacted]

e. SCHOOL WEB ADDRESS (URL)

www.successacademies.org

f. DATE OF INITIAL CHARTER

01/2008

g. DATE FIRST OPENED FOR INSTRUCTION

08/2008

i. TOTAL ENROLLMENT ON JUNE 30, 2018 786

j. GRADES SERVED IN SCHOOL YEAR 2017-18

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8

k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? Yes

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Success Academy Charter Schools
PHYSICAL STREET ADDRESS	[redacted]
CITY	
STATE	
ZIP CODE	
EMAIL ADDRESS	

l1. FACILITIES

Does the school maintain or operate multiple sites?

	Yes, 2 sites

I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	410 East 100th Street, 3rd Floor New York, NY 10029	[redacted]	NYC CSD 4	K-4	No	N/A
Site 2	141 East 111th Street New York, NY 10029	[redacted]	NYC CSD 4	5-8	No	N/A
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Tara Stant	[redacted]	[redacted]	[redacted]
Operational Leader	John Kim	[redacted]	[redacted]	[redacted]
Compliance Contact	Bonnie Litt	[redacted]	[redacted]	[redacted]
Complaint Contact	Bonnie Litt	[redacted]	[redacted]	[redacted]
DASA Coordinator	Tara Stant	[redacted]	[redacted]	[redacted]

l3. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Brooke Rosenkrantz	[redacted]		
Operational Leader	Matthew Seymour			
Compliance Contact	Bonnie Litt			
Complaint Contact	Bonnie Litt			
DASA Coordinator	Brooke Rosenkrantz			

m1. Are any sites in co-located space? If yes, please proceed to the next question.

Yes

m2. Please list the terms of your current co-location.

	Date school will leave current co-location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1 (primary site)						
Site 2						
Site 3						

n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions).

Yes

n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in Bylaws	Non-material, non-substantive change to add language confirming compliance with investment restrictions.	9/12/17	
2	Change in admissions/enrollment policy	Non-material, non-substantive change to add language confirming compliance with McKinney Vento protections.	2/1/18	
3				
4				
5				

o. Name and Position of Individual(s) Who Completed this Annual Report.

Yvonne Chan (Assistant General Counsel)

p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School

T.S.

Signature, President of the Board of Trustees

S.C.

Date 2018/07/30

Thank you.

Entry 2 NYS School Report Card Link

Last updated: 07/31/2018

SUCCESS ACAD CS-HARLEM 3 (SUNY TRUSTEES)

1. CHARTER AUTHORIZER (As of June 30th, 2018) (For technical reasons, please re-select authorizer name from the drop down menu).	SUNY-Authorized Charter School
2. NEW YORK STATE REPORT CARD **Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).** **(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).**	https://data.nysed.gov/

Entry 4 Expenditures per Child

Last updated: 08/01/2018

SUCCESS ACAD CS-HARLEM 3 (SUNY TRUSTEES)Section Heading

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html

Line 1: Total Expenditures	17109102
Line 2: Year End FTE student enrollment	871
Line 3: Divide Line 1 by Line 2	19648

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)

2. Any contracted administrative/management fee paid to other organizations or corporations

3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	597580
Line 2: Management and General Cost (Column)	2446618
Line 3: Sum of Line 1 and Line 2	3044197
Line 5: Divide Line 3 by the Year End FTE student enrollment	3496

Thank you.

Charter Schools Institute
The State University of New York

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and *approved* by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20180628

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

Charter Schools Institute
The State University of New York

ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Charter School - Harlem 3

SCHOOL

Name:	Success Academy Charter School - Harlem 3

CONTACT INFORMATION

Contact Name:	Metin Capani
Contact Title:	Assistant Controller
Contact Email:	[redacted]
Contact Phone:	[redacted]

REPORT PERIOD

Current Academic Year:	2018-19
Prior Academic Year:	2017-18

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
2018-19

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	60	90	90	90	88.32	146	111	171
TOTAL ENROLLMENT = 1267.32								

ENROLLMENT BY DISTRICT

	PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	*Revised*	Original	*Revised*	Original	*Revised*	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	1	0	1	0	1	0	1
NUMBER OF STUDENTS ENROLLED:	0	1267.32	0	1267.32	0	1267.32	0	1267.32

***NOTE:** *If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

		PRIOR YEAR 2017-18	ANNUAL BUDGET						
			QUARTER 1		QUARTER 2		QUARTER 3		QUAR
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	*Revised* Budgeted Enrollment	Original Budgeted Enrollment	*Revised* Budgeted Enrollment	Original Budgeted Enrollment	*Revised* Budgeted Enrollment	Original Budgeted Enrollment
PRIMARY District	NYC CHANCELLOR'S OFFICE		1267.32		1267.32		1267.32		1267.32
SECONDARY District	(Select from drop-down list) →								

		PRIOR YEAR	ANNUAL BUDGET						
		2017-18	QUARTER 1		QUARTER 2		QUARTER 3		QUAR
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment

8	9	10	11	12
124	209	88	0	0

	ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0

)' Column(s)
: for the

	ACTUAL ENROLLMENT BY QUARTER			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

	ACTUAL ENROLLMENT BY QUARTER			
TER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Revised Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
2018-19

PLAN - FULL TIME EQUIVALE

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

**NO*

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR 2017-18 ACTUAL	ANNUAL BUDGETED FTE Q1 Original	Q1 Revised	Q2 Original	Q2 Revised	Q3 Original	Q3 Revised	Q4 Original	Q4 Revised
Executive Management	Executive Management		0.0		0.0		0.0		0.0	
Instructional Management	Instructional Management		18.9		18.9		18.9		18.9	
Deans, Directors & Coordinators	Deans, Directors & Coordinators		8.6		8.6		8.6		8.6	
CFO / Director of Finance	CFO / Director of Finance		0.0		0.0		0.0		0.0	
Operation / Business Manager	Operation / Business Manager		6.9		6.9		6.9		6.9	
Administrative Staff	Administrative Staff		0.0		0.0		0.0		0.0	
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF	0.0	34.4	0.0	34.4	0.0	34.4	0.0	34.4	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR 2017-18 ACTUAL	ANNUAL BUDGETED FTE Q1 Original	Q1 Revised	Q2 Original	Q2 Revised	Q3 Original	Q3 Revised	Q4 Original	Q4 Revised
Teachers - Regular	Teachers - Regular		61.8		61.8		61.8		61.8	
Teachers - SPED	Teachers - SPED		22.0		22.0		22.0		22.0	
Substitute Teachers	Substitute Teachers		0.0		0.0		0.0		0.0	
Teaching Assistants	Teaching Assistants		7.8		7.8		7.8		7.8	
Specialty Teachers	Specialty Teachers		19.9		19.9		19.9		19.9	
Aides	Aides		0.0		0.0		0.0		0.0	
Therapists & Counselors	Therapists & Counselors		5.4		5.4		5.4		5.4	
Other	Other		0.0		0.0		0.0		0.0	
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL	0.0	116.9	0.0	116.9	0.0	116.9	0.0	116.9	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR 2017-18 ACTUAL	ANNUAL BUDGETED FTE Q1 Original	Q1 Revised	Q2 Original	Q2 Revised	Q3 Original	Q3 Revised	Q4 Original	Q4 Revised
Nurse	Nurse		0.0		0.0		0.0		0.0	
Librarian	Librarian		0.0		0.0		0.0		0.0	
Custodian	Custodian		0.0		0.0		0.0		0.0	
Security	Security		0.0		0.0		0.0		0.0	
Other	Other		0.0		0.0		0.0		0.0	
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	**TOTAL PERSONNEL SERVICE FTE**	0.0	151.3	0.0	151.3	0.0	151.3	0.0	151.3	0.0

SS ACADEMY CHARTER SCHOOL
2018-19

PLAN - FULL TIME EQUIVALE

***NOTE:** Enter the number of FTE positions in the "blue" cells.*	*ld be input.*

***NOTE:** State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE		Description of Assumptions
	Q4	
	Actual	
Executive Management		
Instructional Management		
Deans, Directors & Coordinators		
CFO / Director of Finance		
Operation / Business Manager		
Administrative Staff		
TOTAL ADMINISTRATIVE STAFF	0.0	

INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4	
	Actual	
Teachers - Regular		
Teachers - SPED		
Substitute Teachers		
Teaching Assistants		
Specialty Teachers		
Aides		
Therapists & Counselors		
Other		
TOTAL INSTRUCTIONAL	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4	
	Actual	
Nurse		
Librarian		
Custodian		
Security		
Other		
TOTAL NON-INSTRUCTIONAL	0.0	

TOTAL PERSONNEL SERVICE FTE	0.0	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue		-	6,040,116	-	-	6,040,116	-	-	6,040,116
Total Expenses		-	5,990,935	-	-	5,990,935	-	-	5,990,935
Net Income		-	49,182	-	-	49,182	-	-	49,182
Actual Student Enrollment		-	1,267	-	-	1,267	-	-	1,267
		Prior Year Actua	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		2017-18 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
REVENUE		Allocate Per Pupil Revenue by Quarter	***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave*						
REVENUES FROM STATE SOURCES	2018-19		*If budget revisions ARE made, the entire "REVISED" budget columns for the affec*						
Per Pupil Revenue	Per Pupil Rate	PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%
NYC CHANCELLOR'S OFFICE	15,307		4,849,717	-	-	4,849,717	-	-	4,849,717
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
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-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-		-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	4,849,717	-	-	4,849,717	-	-	4,849,717
Special Education Revenue			728,624		-	728,624		-	728,624
Grants									
Stimulus			-		-	-		-	-
DYCD (Department of Youth and Community Development)			-		-	-		-	-
Other			163,801		-	163,801		-	163,801
NYC DoE Rental Assistance			-			-			-
Other			-		-	-		-	-
TOTAL REVENUE FROM STATE SOURCES		-	5,742,142	-	-	5,742,142	-	-	5,742,142
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs			-		-	-		-	-
Title I			140,381		-	140,381		-	140,381
Title Funding - Other			57,592		-	57,592		-	57,592
School Food Service (Free Lunch)			-		-	-		-	-
Grants									

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue	-	**6,040,116**	-	-	**6,040,116**	-	-	**6,040,116**
Total Expenses	-	**5,990,935**	-	-	**5,990,935**	-	-	**5,990,935**
Net Income	-	**49,182**	-	-	**49,182**	-	-	**49,182**
Actual Student Enrollment	-	**1,267**	-	-	**1,267**	-	-	**1,267**

	Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
Charter School Program (CSP) Planning & Implementation		100,000		-	100,000		-	100,000
Other		-		-	-		-	-
Other		-		-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	297,974	-	-	297,974	-	-	297,974
LOCAL and OTHER REVENUE								
Contributions and Donations		-		-	-		-	-
Fundraising		-		-	-		-	-
Erate Reimbursement		-		-	-		-	-
Earnings on Investments		-		-	-		-	-
Interest Income		-		-	-		-	-
Food Service (Income from meals)		-		-	-		-	-
Text Book		-		-	-		-	-
OTHER		-		-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	-	-	-	-	-
TOTAL REVENUE	-	**6,040,116**	-	-	**6,040,116**	-	-	**6,040,116**

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue		-	**6,040,116**	-	-	**6,040,116**	-	-	**6,040,116**
Total Expenses		-	**5,990,935**	-	-	**5,990,935**	-	-	**5,990,935**
Net Income		-	**49,182**	-	-	**49,182**	-	-	**49,182**
Actual Student Enrollment		-	**1,267**	-	-	**1,267**	-	-	**1,267**
		Prior Year Actua	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		2017-18 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
EXPENSES									
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions								
Executive Management	-		-		-	-		-	-
Instructional Management	18.92		468,465		-	468,465		-	468,465
Deans, Directors & Coordinators	8.64		122,121		-	122,121		-	122,121
CFO / Director of Finance	-		-		-	-		-	-
Operation / Business Manager	6.87		124,381		-	124,381		-	124,381
Administrative Staff	-		-		-	-		-	-
TOTAL ADMINISTRATIVE STAFF	34.43	-	714,968	-	-	714,968	-	-	714,968
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	61.81		1,002,341		-	1,002,341		-	1,002,341
Teachers - SPED	22.00		355,650		-	355,650		-	355,650
Substitute Teachers	-		-		-	-		-	-
Teaching Assistants	7.82		97,750		-	97,750		-	97,750
Specialty Teachers	19.92		303,940		-	303,940		-	303,940
Aides	-		-		-	-		-	-
Therapists & Counselors	5.37		84,315		-	84,315		-	84,315
Other	-		-		-	-		-	-
TOTAL INSTRUCTIONAL	116.92	-	1,843,997	-	-	1,843,997	-	-	1,843,997
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-		-		-	-		-	-
Librarian	-		-		-	-		-	-
Custodian	-		-		-	-		-	-
Security	-		-		-	-		-	-
Other	-		-		-	-		-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	151.35	-	2,558,964	-	-	2,558,964	-	-	2,558,964
PAYROLL TAXES AND BENEFITS									
Payroll Taxes			222,715		-	222,715		-	222,715
Fringe / Employee Benefits			257,248		-	257,248		-	257,248

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue		**-**	**6,040,116**	**-**	**-**	**6,040,116**	**-**	**-**	**6,040,116**
Total Expenses		**-**	**5,990,935**	**-**	**-**	**5,990,935**	**-**	**-**	**5,990,935**
Net Income		**-**	**49,182**	**-**	**-**	**49,182**	**-**	**-**	**49,182**
Actual Student Enrollment		**-**	**1,267**	**-**	**-**	**1,267**	**-**	**-**	**1,267**
		Prior Year Actua	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		2017-18 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
Retirement / Pension			130,800		-	130,800		-	130,800
TOTAL PAYROLL TAXES AND BENEFITS		-	610,763	-	-	610,763	-	-	610,763
TOTAL PERSONNEL SERVICE COSTS	151.35	-	3,169,727	-	-	3,169,727	-	-	3,169,727
CONTRACTED SERVICES									
Accounting / Audit			633		-	633		-	633
Legal			-		-	-		-	-
Management Company Fee			725,954		-	725,954		-	725,954
Nurse Services			-		-	-		-	-
Food Service / School Lunch			-		-	-		-	-
Payroll Services			22,000		-	22,000		-	22,000
Special Ed Services			-		-	-		-	-
Titlement Services (i.e. Title I)			-		-	-		-	-
Other Purchased / Professional / Consulting			16,693		-	16,693		-	16,693
TOTAL CONTRACTED SERVICES		-	765,279	-	-	765,279	-	-	765,279

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue	-	**6,040,116**	-	-	**6,040,116**	-	-	**6,040,116**
Total Expenses	-	**5,990,935**	-	-	**5,990,935**	-	-	**5,990,935**
Net Income	-	**49,182**	-	-	**49,182**	-	-	**49,182**
Actual Student Enrollment	-	**1,267**	-	-	**1,267**	-	-	**1,267**

	Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
SCHOOL OPERATIONS								
Board Expenses		-		-	-		-	-
Classroom / Teaching Supplies & Materials		239,296		-	239,296		-	239,296
Special Ed Supplies & Materials		-		-	-		-	-
Textbooks / Workbooks		-		-	-		-	-
Supplies & Materials other		105,946		-	105,946		-	105,946
Equipment / Furniture		84,469		-	84,469		-	84,469
Telephone		-		-	-		-	-
Technology		166,763		-	166,763		-	166,763
Student Testing & Assessment		18,805		-	18,805		-	18,805
Field Trips		49,585		-	49,585		-	49,585
Transportation (student)		8,291		-	8,291		-	8,291
Student Services - other		276,512		-	276,512		-	276,512
Office Expense		105,651		-	105,651		-	105,651
Staff Development		99,651		-	99,651		-	99,651
Staff Recruitment		32,902		-	32,902		-	32,902
Student Recruitment / Marketing		40,255		-	40,255		-	40,255
School Meals / Lunch		163,365		-	163,365		-	163,365
Travel (Staff)		14,744		-	14,744		-	14,744
Fundraising		-		-	-		-	-
Other		18,373		-	18,373		-	18,373
TOTAL SCHOOL OPERATIONS	-	1,424,606	-	-	1,424,606	-	-	1,424,606
FACILITY OPERATION & MAINTENANCE								
Insurance		40,383		-	40,383		-	40,383
Janitorial		-		-	-		-	-
Building and Land Rent / Lease / Facility Finance Interest		183.68		-	184		-	184
Repairs & Maintenance		59,179		-	59,179		-	59,179
Equipment / Furniture		-		-	-		-	-
Security		-		-	-		-	-
Utilities		-		-	-		-	-
TOTAL FACILITY OPERATION & MAINTENANCE	-	99,746	-	-	99,746	-	-	99,746
DEPRECIATION & AMORTIZATION		531,576		-	531,576		-	531,576
RESERVES / CONTINGENCY		-		-	-		-	-
DEFERRED RENT		-		-	-		-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue	-	6,040,116	-	-	6,040,116	-	-	6,040,116
Total Expenses	-	5,990,935	-	-	5,990,935	-	-	5,990,935
Net Income	-	49,182	-	-	49,182	-	-	49,182
Actual Student Enrollment	-	1,267	-	-	1,267	-	-	1,267

	Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
TOTAL EXPENSES	-	5,990,935	-	-	5,990,935	-	-	5,990,935
NET INCOME	-	49,182	-	-	49,182	-	-	49,182

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue	-	**6,040,116**	-	-	**6,040,116**	-	-	**6,040,116**
Total Expenses	-	**5,990,935**	-	-	**5,990,935**	-	-	**5,990,935**
Net Income	-	**49,182**	-	-	**49,182**	-	-	**49,182**
Actual Student Enrollment	-	**1,267**	-	-	**1,267**	-	-	**1,267**

	Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	1	-	-	1	-	-	1
NYC CHANCELLOR'S OFFICE	-	1,267	-	-	1,267	-	-	1,267
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	**1,267**	-	-	**1,267**	-	-	**1,267**
REVENUE PER PUPIL	-	**4,766**	-	-	**4,766**	-	-	**4,766**
EXPENSES PER PUPIL	-	**4,727**	-	-	**4,727**	-	-	**4,727**

Total Revenue		-	-	6,040,116	-	-
Total Expenses		-	-	5,990,935	-	-
Net Income		-	-	49,182	-	-
Actual Student Enrollment		-	-	1,267	-	-
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
		Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
REVENUE		*e the 'REVISED' Column(s) COMPLETELY BLANK.*				
REVENUES FROM STATE SOURCES	2018-19	*cted quarter(s) must be completed on tabs 2, 3 and 4.*				
Per Pupil Revenue	Per Pupil Rate	25.0%		25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	15,307	-	-	4,849,717	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	-	4,849,717	-	-
Special Education Revenue			-	728,624		-
Grants						
Stimulus			-	-		-
DYCD (Department of Youth and Community Development)			-	-		-
Other			-	163,801		-
NYC DoE Rental Assistance				-		
Other			-	-		-
TOTAL REVENUE FROM STATE SOURCES		-	-	5,742,142	-	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs			-	-		-
Title I			-	140,381		-
Title Funding - Other			-	57,592		-
School Food Service (Free Lunch)			-	-		-
Grants						

Total Revenue	-	-	**6,040,116**	-	-
Total Expenses	-	-	**5,990,935**	-	-
Net Income	-	-	**49,182**	-	-
Actual Student Enrollment	-	-	**1,267**	-	-
	Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
	Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
Charter School Program (CSP) Planning & Implementation		-	100,000		-
Other		-	-		-
Other		-	-		-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	297,974	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	-		-
Fundraising		-	-		-
Erate Reimbursement		-	-		-
Earnings on Investments		-	-		-
Interest Income		-	-		-
Food Service (Income from meals)		-	-		-
Text Book		-	-		-
OTHER		-	-		-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	-	-
TOTAL REVENUE	-	-	**6,040,116**	-	-

Total Revenue		-	-	**6,040,116**	-	-
Total Expenses		-	-	**5,990,935**	-	-
Net Income		-	-	**49,182**	-	-
Actual Student Enrollment		-	-	**1,267**	-	-
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
		Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-		-	-		-
Instructional Management	18.92		-	468,465		-
Deans, Directors & Coordinators	8.64		-	122,121		-
CFO / Director of Finance	-		-	-		-
Operation / Business Manager	6.87		-	124,381		-
Administrative Staff	-		-	-		-
TOTAL ADMINISTRATIVE STAFF	34.43	-	-	714,968	-	-
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	61.81		-	1,002,341		-
Teachers - SPED	22.00		-	355,650		-
Substitute Teachers	-		-	-		-
Teaching Assistants	7.82		-	97,750		-
Specialty Teachers	19.92		-	303,940		-
Aides	-		-	-		-
Therapists & Counselors	5.37		-	84,315		-
Other	-		-	-		-
TOTAL INSTRUCTIONAL	116.92	-	-	1,843,997	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-		-	-		-
Librarian	-		-	-		-
Custodian	-		-	-		-
Security	-		-	-		-
Other	-		-	-		-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	151.35	-	-	2,558,964	-	-
PAYROLL TAXES AND BENEFITS						
Payroll Taxes			-	222,715		-
Fringe / Employee Benefits			-	257,248		-

Total Revenue		-	-	**6,040,116**	-	-
Total Expenses		-	-	**5,990,935**	-	-
Net Income		-	-	**49,182**	-	-
Actual Student Enrollment		-	-	**1,267**	-	-
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
		Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
Retirement / Pension			-	130,800		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	610,763	-	-
TOTAL PERSONNEL SERVICE COSTS	151.35	-	-	3,169,727	-	-
CONTRACTED SERVICES						
Accounting / Audit			-	633		-
Legal			-	-		-
Management Company Fee			-	725,954		-
Nurse Services			-	-		-
Food Service / School Lunch			-	-		-
Payroll Services			-	22,000		-
Special Ed Services			-	-		-
Titlement Services (i.e. Title I)			-	-		-
Other Purchased / Professional / Consulting			-	16,693		-
TOTAL CONTRACTED SERVICES		-	-	765,279	-	-

Total Revenue	-	-	**6,040,116**	-	-
Total Expenses	-	-	**5,990,935**	-	-
Net Income	-	-	**49,182**	-	-
Actual Student Enrollment	-	-	**1,267**	-	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
SCHOOL OPERATIONS					
Board Expenses		-	-		-
Classroom / Teaching Supplies & Materials		-	239,296		-
Special Ed Supplies & Materials		-	-		-
Textbooks / Workbooks		-	-		-
Supplies & Materials other		-	105,946		-
Equipment / Furniture		-	84,469		-
Telephone		-	-		-
Technology		-	166,763		-
Student Testing & Assessment		-	18,805		-
Field Trips		-	49,585		-
Transportation (student)		-	8,291		-
Student Services - other		-	276,512		-
Office Expense		-	105,651		-
Staff Development		-	99,651		-
Staff Recruitment		-	32,902		-
Student Recruitment / Marketing		-	40,255		-
School Meals / Lunch		-	163,365		-
Travel (Staff)		-	14,744		-
Fundraising		-	-		-
Other		-	18,373		-
TOTAL SCHOOL OPERATIONS	-	-	1,424,606	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	40,383		-
Janitorial		-	-		-
Building and Land Rent / Lease / Facility Finance Interest		-	184		-
Repairs & Maintenance		-	59,179		-
Equipment / Furniture		-	-		-
Security		-	-		-
Utilities		-	-		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	99,746	-	-
DEPRECIATION & AMORTIZATION		-	531,576		-
RESERVES / CONTINGENCY		-	-		-
DEFERRED RENT		-	-		-

Total Revenue	-	-	6,040,116	-	-
Total Expenses	-	-	5,990,935	-	-
Net Income	-	-	49,182	-	-
Actual Student Enrollment	-	-	1,267	-	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
TOTAL EXPENSES	-	-	5,990,935	-	-
NET INCOME	-	-	49,182	-	-

Total Revenue	-	-	6,040,116	-	-
Total Expenses	-	-	5,990,935	-	-
Net Income	-	-	49,182	-	-
Actual Student Enrollment	-	-	1,267	-	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	1,267	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	-	-	1,267	-	-
REVENUE PER PUPIL	-	-	4,766	-	-
EXPENSES PER PUPIL	-	-	4,727	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

Total Revenue		**24,160,464**	**24,160,464**	**-**	**24,160,464**	**24,160,464**
Total Expenses		**23,963,738**	**23,963,738**	**-**	**(23,963,738)**	**(23,963,738)**
Net Income		**196,726**	**196,726**	**-**	**196,726**	**196,726**
Actual Student Enrollment						
		Total Year			**VARIANCE**	
		Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
REVENUE						
REVENUES FROM STATE SOURCES	2018-19					
Per Pupil Revenue	Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	15,307	19,398,867	19,398,867	-	19,398,867	19,398,867
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	19,398,867	19,398,867	-	19,398,867	19,398,867
Special Education Revenue		2,914,497	2,914,497	-	2,914,497	2,914,497
Grants						
Stimulus		-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-
Other		655,204	655,204	-	655,204	655,204
NYC DoE Rental Assistance		-	-	-	-	-
Other		-	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES		22,968,569	22,968,569	-	22,968,569	22,968,569
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		-	-	-	-	-
Title I		561,526	561,526	-	561,526	561,526
Title Funding - Other		230,370	230,370	-	230,370	230,370
School Food Service (Free Lunch)		-	-	-	-	-
Grants						

DESCRIPTION OF ASSUMPTIONS

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

Total Revenue	**24,160,464**	**24,160,464**	**-**	**24,160,464**	**24,160,464**
Total Expenses	**23,963,738**	**23,963,738**	**-**	**(23,963,738)**	**(23,963,738)**
Net Income	**196,726**	**196,726**	**-**	**196,726**	**196,726**
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
Charter School Program (CSP) Planning & Implementation	400,000	400,000	-	400,000	400,000
Other	-	-	-	-	-
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	1,191,896	1,191,896	-	1,191,896	1,191,896
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-	-	-	-
Fundraising	-	-	-	-	-
Erate Reimbursement	-	-	-	-	-
Earnings on Investments	-	-	-	-	-
Interest Income	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-
Text Book	-	-	-	-	-
OTHER	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	-	-
TOTAL REVENUE	**24,160,464**	**24,160,464**	**-**	**24,160,464**	**24,160,464**

DESCRIPTION OF ASSUMPTIONS

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

Total Revenue		**24,160,464**	**24,160,464**	**-**	**24,160,464**	**24,160,464**
Total Expenses		**23,963,738**	**23,963,738**	**-**	**(23,963,738)**	**(23,963,738)**
Net Income		**196,726**	**196,726**	**-**	**196,726**	**196,726**
Actual Student Enrollment						
		Total Year			**VARIANCE**	
		Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-	-	-	-	-	-
Instructional Management	18.92	1,873,861	1,873,861	-	(1,873,861)	(1,873,861)
Deans, Directors & Coordinators	8.64	488,485	488,485	-	(488,485)	(488,485)
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	6.87	497,525	497,525	-	(497,525)	(497,525)
Administrative Staff	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	34.43	2,859,871	2,859,871	-	(2,859,871)	(2,859,871)
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	61.81	4,009,365	4,009,365	-	(4,009,365)	(4,009,365)
Teachers - SPED	22.00	1,422,600	1,422,600	-	(1,422,600)	(1,422,600)
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	7.82	391,000	391,000	-	(391,000)	(391,000)
Specialty Teachers	19.92	1,215,761	1,215,761	-	(1,215,761)	(1,215,761)
Aides	-	-	-	-	-	-
Therapists & Counselors	5.37	337,260	337,260	-	(337,260)	(337,260)
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	116.92	7,375,986	7,375,986	-	(7,375,986)	(7,375,986)
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	151.35	10,235,857	10,235,857	-	(10,235,85	(10,235,85
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		890,859	890,859	-	(890,859)	(890,859)
Fringe / Employee Benefits		1,028,993	1,028,993	-	(1,028,993)	(1,028,993)

DESCRIPTION OF ASSUMPTIONS

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

Total Revenue	**24,160,464**	**24,160,464**	**-**	**24,160,464**	**24,160,464**
Total Expenses	**23,963,738**	**23,963,738**	**-**	**(23,963,738)**	**(23,963,738)**
Net Income	**196,726**	**196,726**	**-**	**196,726**	**196,726**
Actual Student Enrollment					

		Total Year			VARIANCE		
		Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**	**DESCRIPTION OF ASSUMPTIONS**
Retirement / Pension		523,200	523,200	-	(523,200)	(523,200)	
TOTAL PAYROLL TAXES AND BENEFITS		2,443,052	2,443,052	-	(2,443,052)	(2,443,052)	
TOTAL PERSONNEL SERVICE COSTS	151.35	12,678,909	12,678,909	-	(12,678,90	(12,678,90	
CONTRACTED SERVICES							
Accounting / Audit		2,533	2,533	-	(2,533)	(2,533)	
Legal		-	-	-	-	-	
Management Company Fee		2,903,814	2,903,814	-	(2,903,814)	(2,903,814)	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		87,999	87,999	-	(87,999)	(87,999)	
Special Ed Services		-	-	-	-	-	
Titlement Services (i.e. Title I)		-	-	-	-	-	
Other Purchased / Professional / Consulting		66,770	66,770	-	(66,770)	(66,770)	
TOTAL CONTRACTED SERVICES		3,061,116	3,061,116	-	(3,061,116)	(3,061,116)	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

Total Revenue	**24,160,464**	**24,160,464**	**-**	**24,160,464**	**24,160,464**
Total Expenses	**23,963,738**	**23,963,738**	**-**	**(23,963,738)**	**(23,963,738)**
Net Income	**196,726**	**196,726**	**-**	**196,726**	**196,726**
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
SCHOOL OPERATIONS					
Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	957,186	957,186	-	(957,186)	(957,186)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	-	-	-	-	-
Supplies & Materials other	423,785	423,785	-	(423,785)	(423,785)
Equipment / Furniture	337,875	337,875	-	(337,875)	(337,875)
Telephone	-	-	-	-	-
Technology	667,050	667,050	-	(667,050)	(667,050)
Student Testing & Assessment	75,221	75,221	-	(75,221)	(75,221)
Field Trips	198,338	198,338	-	(198,338)	(198,338)
Transportation (student)	33,162	33,162	-	(33,162)	(33,162)
Student Services - other	1,106,048	1,106,048	-	(1,106,048)	(1,106,048)
Office Expense	422,603	422,603	-	(422,603)	(422,603)
Staff Development	398,603	398,603	-	(398,603)	(398,603)
Staff Recruitment	131,606	131,606	-	(131,606)	(131,606)
Student Recruitment / Marketing	161,020	161,020	-	(161,020)	(161,020)
School Meals / Lunch	653,459	653,459	-	(653,459)	(653,459)
Travel (Staff)	58,974	58,974	-	(58,974)	(58,974)
Fundraising	-	-	-	-	-
Other	73,494	73,494	-	(73,494)	(73,494)
TOTAL SCHOOL OPERATIONS	5,698,424	5,698,424	-	(5,698,424)	(5,698,424)
FACILITY OPERATION & MAINTENANCE					
Insurance	161,532	161,532	-	(161,532)	(161,532)
Janitorial	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	735	735	-	(735)	(735)
Repairs & Maintenance	236,717	236,717	-	(236,717)	(236,717)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	398,984	398,984	-	(398,984)	(398,984)
DEPRECIATION & AMORTIZATION	2,126,305	2,126,305	-	(2,126,305)	(2,126,305)
RESERVES / CONTINGENCY	-	-	-	-	-
DEFERRED RENT	-	-	-	-	-

DESCRIPTION OF ASSUMPTIONS

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

Total Revenue	24,160,464	24,160,464	-	24,160,464	24,160,464
Total Expenses	23,963,738	23,963,738	-	(23,963,738)	(23,963,738)
Net Income	196,726	196,726	-	196,726	196,726
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	23,963,738	23,963,738	-	(23,963,738)	(23,963,738)
NET INCOME	196,726	196,726	-	196,726	196,726

DESCRIPTION OF ASSUMPTIONS

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Total Revenue	24,160,464	24,160,464	-	24,160,464	24,160,464
Total Expenses	23,963,738	23,963,738	-	(23,963,738)	(23,963,738)
Net Income	196,726	196,726	-	196,726	196,726
Actual Student Enrollment					

	Total Year			VARIANCE		DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries*						
Number of Districts:						
NYC CHANCELLOR'S OFFICE						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
ALL OTHER School Districts: (Weighted Avg)						
TOTAL ENROLLMENT						
REVENUE PER PUPIL						
EXPENSES PER PUPIL						

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
Budget / Operating Plan
2018-19

Total Revenue	-	6,040,116	-	-	6,040,116	-	-	6,040,116
Total Expenses	-	5,990,935	-	-	5,990,935	-	-	5,990,935
Net Income	-	49,182	-	-	49,182	-	-	49,182
Actual Student Enrollment	-	1,267	-	-	1,267	-	-	1,267

	Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
CASH FLOW ADJUSTMENTS								
OPERATING ACTIVITIES {*enter descriptions below*}								
Example - Add Back Depreciation	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Operating Activities	-	-	-	-	-	-	-	-
INVESTMENT ACTIVITIES {*enter descriptions below*}								
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Investment Activities	-	-	-	-	-	-	-	-
FINANCING ACTIVITIES {*enter descriptions below*}								
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Financing Activities	-	-	-	-	-	-	-	-
Total Cash Flow Adjustments	-	-	-	-	-	-	-	-
NET INCOME	-	49,182	-	-	49,182	-	-	49,182
Beginning Cash Balance	-	-	-	-	49,182	-	-	98,363
ENDING CASH BALANCE	-	49,182	-	-	98,363	-	-	147,545

Total Revenue	-	-	6,040,116	-	-
Total Expenses	-	-	5,990,935	-	-
Net Income	-	-	49,182	-	-
Actual Student Enrollment	-	-	1,267	-	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
CASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES {*enter descriptions below*}					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES {*enter descriptions below*}					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES {*enter descriptions below*}					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
Total Cash Flow Adjustments	-	-	-	-	-
NET INCOME	-	-	49,182	-	-
Beginning Cash Balance	-	-	147,545	-	-
ENDING CASH BALANCE	-	-	196,726	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

Budget / Operating Plan

2018-19

Total Revenue	**24,160,464**	**24,160,464**	**-**	**24,160,464**	**24,160,464**
Total Expenses	**23,963,738**	**23,963,738**	**-**	**(23,963,738)**	**(23,963,738)**
Net Income	**196,726**	**196,726**	**-**	**196,726**	**196,726**
Actual Student Enrollment					

	Total Year			VARIANCE		
	Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**	**DESCRIPTION OF ASSUMPTIONS**
CASH FLOW ADJUSTMENTS						
OPERATING ACTIVITIES {*enter descriptions below*}						
Example - Add Back Depreciation	-	-	-	-	-	
Other	-	-	-	-	-	
Total Operating Activities	-	-	-	-	-	
INVESTMENT ACTIVITIES {*enter descriptions below*}						
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	
Other	-	-	-	-	-	
Total Investment Activities	-	-	-	-	-	
FINANCING ACTIVITIES {*enter descriptions below*}						
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	
Other	-	-	-	-	-	
Total Financing Activities	-	-	-	-	-	
Total Cash Flow Adjustments	**-**	**-**	**-**	**-**	**-**	
NET INCOME	**196,726**	**196,726**	**-**	**196,726**	**196,726**	
Beginning Cash Balance	**-**	-	-	-	-	
ENDING CASH BALANCE	**196,726**	196,726	**-**	**196,726**	**196,726**	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3
ALANCE SHEET
2018-19

Please enter balance sheet data for the Ed Corp Success Academy Charter Schools -NYC (Combined) only on this template.
The balance sheet should include data for all charter schools operated by the Ed Corp.

	Prior Year	Q1	Q2	Q3	Q4
	2017-18	As of 9/30	As of 12/31	As of 3/31	As of 6/30
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
PROPERTY, BUILDING AND EQUIPMENT, net	-	-	-	-	-
OTHER ASSETS	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
LONG-TERM DEBT and NOTES PAYABLE, net current maturities	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
NET ASSETS					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

2018-19

Total Revenue	-	**6,040,116**	-	-	**6,040,116**	-	-
Total Expenses	-	**5,990,935**	-	-	**5,990,935**	-	-
Net Income	-	**49,182**	-	-	**49,182**	-	-
Actual Student Enrollment	-	**1,267**	-	-	**1,267**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
REVENUE								
REVENUES FROM STATE SOURCES	2018-19							
Per Pupil Revenue	Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	15,307		4,849,717	-		4,849,717	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
ALL OTHER School Districts: (Count = 0)	-		-	-		-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	4,849,717	-	-	4,849,717	-	-
Special Education Revenue			728,624	-		728,624	-	
Grants								
Stimulus			-	-		-	-	
DYCD (Department of Youth and Community Development)			-	-		-	-	
Other			163,801	-		163,801	-	
NYC DoE Rental Assistance			-	-		-	-	
Other			-	-		-	-	
TOTAL REVENUE FROM STATE SOURCES		-	5,742,142	-	-	5,742,142	-	-
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs			-	-		-	-	
Title I			140,381	-		140,381	-	
Title Funding - Other			57,592	-		57,592	-	
School Food Service (Free Lunch)			-	-		-	-	
Grants								
Charter School Program (CSP) Planning & Implementation			100,000	-		100,000	-	
Other			-	-		-	-	

2018-19

Total Revenue	-	6,040,116	-	-	6,040,116	-	-
Total Expenses	-	5,990,935	-	-	5,990,935	-	-
Net Income	-	49,182	-	-	49,182	-	-
Actual Student Enrollment	-	1,267	-	-	1,267	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	297,974	-	-	297,974	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-		-	-	
Fundraising		-	-		-	-	
Erate Reimbursement		-	-		-	-	
Earnings on Investments		-	-		-	-	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	-	-	-	-
TOTAL REVENUE	-	6,040,116	-	-	6,040,116	-	-

2018-19

Total Revenue	-	**6,040,116**	-	-	**6,040,116**	-	-
Total Expenses	-	**5,990,935**	-	-	**5,990,935**	-	-
Net Income	-	**49,182**	-	-	**49,182**	-	-
Actual Student Enrollment	-	**1,267**	-	-	**1,267**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
EXPENSES	Quarter 0							
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	-		-	-		-	-	
Instructional Management	-		468,465	-		468,465	-	
Deans, Directors & Coordinators	-		122,121	-		122,121	-	
CFO / Director of Finance	-		-	-		-	-	
Operation / Business Manager	-		124,381	-		124,381	-	
Administrative Staff	-		-	-		-	-	
TOTAL ADMINISTRATIVE STAFF	-	-	714,968	-	-	714,968	-	-
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	-		1,002,341	-		1,002,341	-	
Teachers - SPED	-		355,650	-		355,650	-	
Substitute Teachers	-		-	-		-	-	
Teaching Assistants	-		97,750	-		97,750	-	
Specialty Teachers	-		303,940	-		303,940	-	
Aides	-		-	-		-	-	
Therapists & Counselors	-		84,315	-		84,315	-	
Other	-		-	-		-	-	
TOTAL INSTRUCTIONAL	-	-	1,843,997	-	-	1,843,997	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	-		-	-		-	-	
Librarian	-		-	-		-	-	
Custodian	-		-	-		-	-	
Security	-		-	-		-	-	
Other	-		-	-		-	-	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	2,558,964	-	-	2,558,964	-	-
PAYROLL TAXES AND BENEFITS								
Payroll Taxes			222,715	-		222,715	-	
Fringe / Employee Benefits			257,248	-		257,248	-	
Retirement / Pension			130,800	-		130,800	-	
TOTAL PAYROLL TAXES AND BENEFITS		-	610,763	-	-	610,763	-	-
TOTAL PERSONNEL SERVICE COSTS	-	-	3,169,727	-	-	3,169,727	-	-

2018-19

Total Revenue	-	**6,040,116**	-	-	**6,040,116**	-	-
Total Expenses	-	**5,990,935**	-	-	**5,990,935**	-	-
Net Income	-	**49,182**	-	-	**49,182**	-	-
Actual Student Enrollment	-	**1,267**	-	-	**1,267**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
CONTRACTED SERVICES							
Accounting / Audit		633	-		633	-	
Legal		-	-		-	-	
Management Company Fee		725,954	-		725,954	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		22,000	-		22,000	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		16,693	-		16,693	-	
TOTAL CONTRACTED SERVICES	-	765,279	-	-	765,279	-	-

Total Revenue	-	**6,040,116**	-	-	**6,040,116**	-	-
Total Expenses	-	**5,990,935**	-	-	**5,990,935**	-	-
Net Income	-	**49,182**	-	-	**49,182**	-	-
Actual Student Enrollment	-	**1,267**	-	-	**1,267**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
SCHOOL OPERATIONS							
Board Expenses		-	-		-	-	
Classroom / Teaching Supplies & Materials		239,296	-		239,296	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		-	-		-	-	
Supplies & Materials other		105,946	-		105,946	-	
Equipment / Furniture		84,469	-		84,469	-	
Telephone		-	-		-	-	
Technology		166,763	-		166,763	-	
Student Testing & Assessment		18,805	-		18,805	-	
Field Trips		49,585	-		49,585	-	
Transportation (student)		8,291	-		8,291	-	
Student Services - other		276,512	-		276,512	-	
Office Expense		105,651	-		105,651	-	
Staff Development		99,651	-		99,651	-	
Staff Recruitment		32,902	-		32,902	-	
Student Recruitment / Marketing		40,255	-		40,255	-	
School Meals / Lunch		163,365	-		163,365	-	
Travel (Staff)		14,744	-		14,744	-	
Fundraising		-	-		-	-	
Other		18,373	-		18,373	-	
TOTAL SCHOOL OPERATIONS	-	1,424,606	-	-	1,424,606	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		40,383	-		40,383	-	
Janitorial		-	-		-	-	
Building and Land Rent / Lease / Facility Finance Interest		184	-		184	-	
Repairs & Maintenance		59,179	-		59,179	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		-	-		-	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	99,746	-	-	99,746	-	-
DEPRECIATION & AMORTIZATION		531,576	-		531,576	-	
RESERVES / CONTINGENCY		-	-		-	-	
DEFERRED RENT		-	-		-	-	

2018-19

Total Revenue	-	6,040,116	-	-	6,040,116	-	-
Total Expenses	-	5,990,935	-	-	5,990,935	-	-
Net Income	-	49,182	-	-	49,182	-	-
Actual Student Enrollment	-	1,267	-	-	1,267	-	-

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
TOTAL EXPENSES	-	5,990,935	-	-	5,990,935	-	-
NET INCOME	-	49,182	-	-	49,182	-	-

Total Revenue	-	6,040,116	-	-	6,040,116	-	-
Total Expenses	-	5,990,935	-	-	5,990,935	-	-
Net Income	-	49,182	-	-	49,182	-	-
Actual Student Enrollment	-	1,267	-	-	1,267	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
ENROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	1,267	-	-	1,267	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	1,267	-	-	1,267	-	-
REVENUE PER PUPIL	-	4,766	-	-	4,766	-	-
EXPENSES PER PUPIL	-	4,727	-	-	4,727	-	-

Total Revenue		**6,040,116**	**-**	**-**	**6,040,116**	**-**
Total Expenses		**5,990,935**	**-**	**-**	**5,990,935**	**-**
Net Income		**49,182**	**-**	**-**	**49,182**	**-**
Actual Student Enrollment		**1,267**	**-**	**-**	**1,267**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
		Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
REVENUE						
REVENUES FROM STATE SOURCES	2018-19					
Per Pupil Revenue	Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	15,307	4,849,717	-		4,849,717	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	4,849,717	-	-	4,849,717	-
Special Education Revenue		728,624	-		728,624	-
Grants						
Stimulus		-	-		-	-
DYCD (Department of Youth and Community Development)		-	-		-	-
Other		163,801	-		163,801	-
NYC DoE Rental Assistance		-	-		-	-
Other		-	-		-	-
TOTAL REVENUE FROM STATE SOURCES		5,742,142	-	-	5,742,142	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		-	-		-	-
Title I		140,381	-		140,381	-
Title Funding - Other		57,592	-		57,592	-
School Food Service (Free Lunch)		-	-		-	-
Grants						
Charter School Program (CSP) Planning & Implementation		100,000	-		100,000	-
Other		-	-		-	-

	OOL - HARLEM 3				
	n				
Total Revenue	**6,040,116**	**-**	**-**	**6,040,116**	**-**
Total Expenses	**5,990,935**	**-**	**-**	**5,990,935**	**-**
Net Income	**49,182**	**-**	**-**	**49,182**	**-**
Actual Student Enrollment	**1,267**	**-**	**-**	**1,267**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	297,974	-	-	297,974	-
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-		-	-
Fundraising	-	-		-	-
Erate Reimbursement	-	-		-	-
Earnings on Investments	-	-		-	-
Interest Income	-	-		-	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		-	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	-	-
TOTAL REVENUE	**6,040,116**	**-**	**-**	**6,040,116**	**-**

		OOL - HARLEM 3				
		n				
Total Revenue		**6,040,116**	**-**	**-**	**6,040,116**	**-**
Total Expenses		**5,990,935**	**-**	**-**	**5,990,935**	**-**
Net Income		**49,182**	**-**	**-**	**49,182**	**-**
Actual Student Enrollment		**1,267**	**-**	**-**	**1,267**	**-**
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**
EXPENSES	Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions					
Executive Management	-	-	-		-	-
Instructional Management	-	468,465	-		468,465	-
Deans, Directors & Coordinators	-	122,121	-		122,121	-
CFO / Director of Finance	-	-	-		-	-
Operation / Business Manager	-	124,381	-		124,381	-
Administrative Staff	-	-	-		-	-
TOTAL ADMINISTRATIVE STAFF	-	714,968	-	-	714,968	-
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	-	1,002,341	-		1,002,341	-
Teachers - SPED	-	355,650	-		355,650	-
Substitute Teachers	-	-	-		-	-
Teaching Assistants	-	97,750	-		97,750	-
Specialty Teachers	-	303,940	-		303,940	-
Aides	-	-	-		-	-
Therapists & Counselors	-	84,315	-		84,315	-
Other	-	-	-		-	-
TOTAL INSTRUCTIONAL	-	1,843,997	-	-	1,843,997	-
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	-		-	-
Librarian	-	-	-		-	-
Custodian	-	-	-		-	-
Security	-	-	-		-	-
Other	-	-	-		-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	2,558,964	-	-	2,558,964	-
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		222,715	-		222,715	-
Fringe / Employee Benefits		257,248	-		257,248	-
Retirement / Pension		130,800	-		130,800	-
TOTAL PAYROLL TAXES AND BENEFITS		610,763	-	-	610,763	-
TOTAL PERSONNEL SERVICE COSTS	-	3,169,727	-	-	3,169,727	-

	OOL - HARLEM 3 n				
Total Revenue	**6,040,116**	**-**	**-**	**6,040,116**	**-**
Total Expenses	**5,990,935**	**-**	**-**	**5,990,935**	**-**
Net Income	**49,182**	**-**	**-**	**49,182**	**-**
Actual Student Enrollment	**1,267**	**-**	**-**	**1,267**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	OOL - HARLEM 3 n				
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
CONTRACTED SERVICES					
Accounting / Audit	633	-		633	-
Legal	-	-		-	-
Management Company Fee	725,954	-		725,954	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	22,000	-		22,000	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	16,693	-		16,693	-
TOTAL CONTRACTED SERVICES	765,279	-	-	765,279	-

	OOL - HARLEM 3 n				
Total Revenue	**6,040,116**	**-**	**-**	**6,040,116**	**-**
Total Expenses	**5,990,935**	**-**	**-**	**5,990,935**	**-**
Net Income	**49,182**	**-**	**-**	**49,182**	**-**
Actual Student Enrollment	**1,267**	**-**	**-**	**1,267**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
SCHOOL OPERATIONS					
Board Expenses	-	-		-	-
Classroom / Teaching Supplies & Materials	239,296	-		239,296	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	-	-		-	-
Supplies & Materials other	105,946	-		105,946	-
Equipment / Furniture	84,469	-		84,469	-
Telephone	-	-		-	-
Technology	166,763	-		166,763	-
Student Testing & Assessment	18,805	-		18,805	-
Field Trips	49,585	-		49,585	-
Transportation (student)	8,291	-		8,291	-
Student Services - other	276,512	-		276,512	-
Office Expense	105,651	-		105,651	-
Staff Development	99,651	-		99,651	-
Staff Recruitment	32,902	-		32,902	-
Student Recruitment / Marketing	40,255	-		40,255	-
School Meals / Lunch	163,365	-		163,365	-
Travel (Staff)	14,744	-		14,744	-
Fundraising	-	-		-	-
Other	18,373	-		18,373	-
TOTAL SCHOOL OPERATIONS	1,424,606	-	-	1,424,606	-
FACILITY OPERATION & MAINTENANCE					
Insurance	40,383	-		40,383	-
Janitorial	-	-		-	-
Building and Land Rent / Lease / Facility Finance Interest	184	-		184	-
Repairs & Maintenance	59,179	-		59,179	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	-	-		-	-
TOTAL FACILITY OPERATION & MAINTENANCE	99,746	-	-	99,746	-
DEPRECIATION & AMORTIZATION	531,576	-		531,576	-
RESERVES / CONTINGENCY	-	-		-	-
DEFERRED RENT	-	-		-	-

	OOL - HARLEM 3 n				
	OOL - HARLEM 3 n				
Total Revenue	6,040,116	-	-	6,040,116	-
Total Expenses	5,990,935	-	-	5,990,935	-
Net Income	49,182	-	-	49,182	-
Actual Student Enrollment	1,267	-	-	1,267	-

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Quarter - 1/1 - 3/31 Current Budget	Variance	Actual	Current Budget	Variance
TOTAL EXPENSES	5,990,935	-	-	5,990,935	-
NET INCOME	49,182	-	-	49,182	-

	OOL - HARLEM 3				
	n				
Total Revenue	**6,040,116**	**-**	**-**	**6,040,116**	**-**
Total Expenses	**5,990,935**	**-**	**-**	**5,990,935**	**-**
Net Income	**49,182**	**-**	**-**	**49,182**	**-**
Actual Student Enrollment	**1,267**	**-**	**-**	**1,267**	**-**

	Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	1,267	-	-	1,267	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	**1,267**	**-**	**-**	**1,267**	**-**
REVENUE PER PUPIL	**4,766**	**-**	**-**	**4,766**	**-**
EXPENSES PER PUPIL	**4,727**	**-**	**-**	**4,727**	**-**

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2018-19

Total Revenue	-	-	-	**24,160,464**	**(24,160,464)**	-	-	**24,160,4**
Total Expenses	-	-	-	**23,963,738**	**23,963,738**	-	-	**23,963,7**
Net Income	-	-	-	**196,726**	**(196,726)**	-	-	**196,7**
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	2018-19 Per Pupil Rate	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Origina Budget -
REVENUE									
REVENUES FROM STATE SOURCES									
Per Pupil Revenue	Per Pupil Rate								
NYC CHANCELLOR'S OFFICE	15,307	-	-	-	19,398,867	(19,398,867)	-	-	19,398,8
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	-	-	19,398,867	(19,398,867	-	-	19,398,8
Special Education Revenue		-	-	-	2,914,497	(2,914,497)	-	-	2,914,4
Grants									
Stimulus		-	-	-	-	-	-	-	
DYCD (Department of Youth and Community Development)		-	-	-	-	-	-	-	
Other		-	-	-	655,204	(655,204)	-	-	655,2
NYC DoE Rental Assistance		-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES		-	-	-	22,968,569	(22,968,569	-	-	22,968,5
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs		-	-	-	-	-	-	-	
Title I		-	-	-	561,526	(561,526)	-	-	561,5
Title Funding - Other		-	-	-	230,370	(230,370)	-	-	230,3
School Food Service (Free Lunch)		-	-	-	-	-	-	-	
Grants									
Charter School Program (CSP) Planning & Implementation		-	-	-	400,000	(400,000)	-	-	400,0
Other		-	-	-	-	-	-	-	

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2018-19

Total Revenue	-	-	-	24,160,464	(24,160,464)	-	-	24,160,4
Total Expenses	-	-	-	23,963,738	23,963,738	-	-	23,963,7
Net Income	-	-	-	196,726	(196,726)	-	-	196,7
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	1,191,896	(1,191,896)	-	-	1,191,8
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	-	-	-	-	
Fundraising	-	-	-	-	-	-	-	
Erate Reimbursement	-	-	-	-	-	-	-	
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	-	-	-	-	
Food Service (Income from meals)	-	-	-	-	-	-	-	
Text Book	-	-	-	-	-	-	-	
OTHER	-	-	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	-	-	-	-	
TOTAL REVENUE	-	-	-	24,160,464	(24,160,464)	-	-	24,160,4

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2018-19

Total Revenue	-	-	-	**24,160,464**	**(24,160,464)**	-	-	**24,160,4**
Total Expenses	-	-	-	**23,963,738**	**23,963,738**	-	-	**23,963,7**
Net Income	-	-	-	**196,726**	**(196,726)**	-	-	**196,7**
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
EXPENSES	Quarter 0								
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions								
Executive Management	-	-	-	-	-	-	-	-	
Instructional Management	-	-	-	-	1,873,861	1,873,861	-	-	1,873,8
Deans, Directors & Coordinators	-	-	-	-	488,485	488,485	-	-	488,4
CFO / Director of Finance	-	-	-	-	-	-	-	-	
Operation / Business Manager	-	-	-	-	497,525	497,525	-	-	497,5
Administrative Staff	-	-	-	-	-	-	-	-	
TOTAL ADMINISTRATIVE STAFF	-	-	-	-	2,859,871	2,859,871	-	-	2,859,8
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	-	-	-	-	4,009,365	4,009,365	-	-	4,009,3
Teachers - SPED	-	-	-	-	1,422,600	1,422,600	-	-	1,422,6
Substitute Teachers	-	-	-	-	-	-	-	-	
Teaching Assistants	-	-	-	-	391,000	391,000	-	-	391,0
Specialty Teachers	-	-	-	-	1,215,761	1,215,761	-	-	1,215,7
Aides	-	-	-	-	-	-	-	-	
Therapists & Counselors	-	-	-	-	337,260	337,260	-	-	337,2
Other	-	-	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL	-	-	-	-	7,375,986	7,375,986	-	-	7,375,9
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	-	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	-	-	
Security	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	-	-	10,235,857	10,235,857	-	-	10,235,8
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		-	-	-	890,859	890,859	-	-	890,8
Fringe / Employee Benefits		-	-	-	1,028,993	1,028,993	-	-	1,028,9
Retirement / Pension		-	-	-	523,200	523,200	-	-	523,2
TOTAL PAYROLL TAXES AND BENEFITS		-	-	-	2,443,052	2,443,052	-	-	2,443,0
TOTAL PERSONNEL SERVICE COSTS	-	-	-	-	12,678,909	12,678,909	-	-	12,678,9

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2018-19

Total Revenue	**-**	**-**	**-**	**24,160,464**	**(24,160,464)**	**-**	**-**	**24,160,4**
Total Expenses	**-**	**-**	**-**	**23,963,738**	**23,963,738**	**-**	**-**	**23,963,7**
Net Income	**-**	**-**	**-**	**196,726**	**(196,726)**	**-**	**-**	**196,7**
Actual Student Enrollment	**-**	**-**	**-**			**-**	**-**	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	2,533	2,533	-	-	2,5
Legal	-	-	-	-	-	-	-	
Management Company Fee	-	-	-	2,903,814	2,903,814	-	-	2,903,8
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	87,999	87,999	-	-	87,9
Special Ed Services	-	-	-	-	-	-	-	
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	66,770	66,770	-	-	66,7
TOTAL CONTRACTED SERVICES	-	-	-	3,061,116	3,061,116	-	-	3,061,1

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2018-19

Total Revenue	-	-	-	**24,160,464**	**(24,160,464)**	-	-	**24,160,4**
Total Expenses	-	-	-	**23,963,738**	**23,963,738**	-	-	**23,963,7**
Net Income	-	-	-	**196,726**	**(196,726)**	-	-	**196,7**
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
SCHOOL OPERATIONS								
Board Expenses	-	-	-	-	-	-	-	
Classroom / Teaching Supplies & Materials	-	-	-	957,186	957,186	-	-	957,1
Special Ed Supplies & Materials	-	-	-	-	-	-	-	
Textbooks / Workbooks	-	-	-	-	-	-	-	
Supplies & Materials other	-	-	-	423,785	423,785	-	-	423,7
Equipment / Furniture	-	-	-	337,875	337,875	-	-	337,8
Telephone	-	-	-	-	-	-	-	
Technology	-	-	-	667,050	667,050	-	-	667,0
Student Testing & Assessment	-	-	-	75,221	75,221	-	-	75,2
Field Trips	-	-	-	198,338	198,338	-	-	198,3
Transportation (student)	-	-	-	33,162	33,162	-	-	33,1
Student Services - other	-	-	-	1,106,048	1,106,048	-	-	1,106,0
Office Expense	-	-	-	422,603	422,603	-	-	422,6
Staff Development	-	-	-	398,603	398,603	-	-	398,6
Staff Recruitment	-	-	-	131,606	131,606	-	-	131,6
Student Recruitment / Marketing	-	-	-	161,020	161,020	-	-	161,0
School Meals / Lunch	-	-	-	653,459	653,459	-	-	653,4
Travel (Staff)	-	-	-	58,974	58,974	-	-	58,9
Fundraising	-	-	-	-	-	-	-	
Other	-	-	-	73,494	73,494	-	-	73,4
TOTAL SCHOOL OPERATIONS	-	-	-	5,698,424	5,698,424	-	-	5,698,4
FACILITY OPERATION & MAINTENANCE								
Insurance	-	-	-	161,532	161,532	-	-	161,5
Janitorial	-	-	-	-	-	-	-	
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	735	735	-	-	7
Repairs & Maintenance	-	-	-	236,717	236,717	-	-	236,7
Equipment / Furniture	-	-	-	-	-	-	-	
Security	-	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	398,984	398,984	-	-	398,9
DEPRECIATION & AMORTIZATION	-	-	-	2,126,305	2,126,305	-	-	2,126,3
RESERVES / CONTINGENCY	-	-	-	-	-	-	-	
DEFERRED RENT	-	-	-	-	-	-	-	

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

	2018-19							
Total Revenue	-	-	-	24,160,464	(24,160,464)	-	-	24,160,4
Total Expenses	-	-	-	23,963,738	23,963,738	-	-	23,963,7
Net Income	-	-	-	196,726	(196,726)	-	-	196,7
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Origina Budget -
TOTAL EXPENSES	-	-	-	23,963,738	23,963,738	-	-	23,963,7
NET INCOME	-	-	-	196,726	(196,726)	-	-	196,7

SUCCESS ACADEMY CHARTER SCHOOL - HARI
2018-19
Budget / Operating Plan

	2018-19							
Total Revenue	-	-	-	24,160,464	(24,160,464)	-	-	24,160,4
Total Expenses	-	-	-	23,963,738	23,963,738	-	-	23,963,7
Net Income	-	-	-	196,726	(196,726)	-	-	196,7
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Origina Budget -
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment Data Based on Last Actual Quarter Completed							
NYC CHANCELLOR'S OFFICE	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-			-	-	
TOTAL ENROLLMENT	-	-	-			-	-	
REVENUE PER PUPIL	-	-	-			-	-	
EXPENSES PER PUPIL	-	-	-			-	-	

Total Revenue	**(24,160,464)**	**-**	**-**
Total Expenses	**23,963,738**	**-**	**-**
Net Income	**(196,726)**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
REVENUE				
REVENUES FROM STATE SOURCES	2018-19			
Per Pupil Revenue	Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	15,307	(19,398,867)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	(19,398,867	-	-
Special Education Revenue		(2,914,497)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		(655,204)	-	-
NYC DoE Rental Assistance		-	-	-
Other		-	-	-
TOTAL REVENUE FROM STATE SOURCES		(22,968,569	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		-	-	-
Title I		(561,526)	-	-
Title Funding - Other		(230,370)	-	-
School Food Service (Free Lunch)		-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		(400,000)	-	-
Other		-	-	-

Total Revenue	**(24,160,464)**	**-**	**-**
Total Expenses	**23,963,738**	**-**	**-**
Net Income	**(196,726)**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(1,191,896)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	-	-	-
Fundraising	-	-	-
Erate Reimbursement	-	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-
TOTAL REVENUE	**(24,160,464)**	**-**	**-**

Total Revenue	**(24,160,464)**	**-**	**-**
Total Expenses	**23,963,738**	**-**	**-**
Net Income	**(196,726)**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
EXPENSES	Quarter 0			
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions			
Executive Management	-	-	-	-
Instructional Management	-	1,873,861	-	-
Deans, Directors & Coordinators	-	488,485	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	497,525	-	-
Administrative Staff	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	-	2,859,871	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	4,009,365	-	-
Teachers - SPED	-	1,422,600	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	391,000	-	-
Specialty Teachers	-	1,215,761	-	-
Aides	-	-	-	-
Therapists & Counselors	-	337,260	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	7,375,986	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	10,235,857	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		890,859	-	-
Fringe / Employee Benefits		1,028,993	-	-
Retirement / Pension		523,200	-	-
TOTAL PAYROLL TAXES AND BENEFITS		2,443,052	-	-
TOTAL PERSONNEL SERVICE COSTS	-	12,678,909	-	-

	M 3		
Total Revenue	**(24,160,464)**	**-**	**-**
Total Expenses	**23,963,738**	**-**	**-**
Net Income	**(196,726)**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**M 3 Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
CONTRACTED SERVICES			
Accounting / Audit	2,533	-	-
Legal	-	-	-
Management Company Fee	2,903,814	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	87,999	-	-
Special Ed Services	-	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	66,770	-	-
TOTAL CONTRACTED SERVICES	3,061,116	-	-

Total Revenue	**(24,160,464)**	**-**	**-**
Total Expenses	**23,963,738**	**-**	**-**
Net Income	**(196,726)**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
SCHOOL OPERATIONS			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	957,186	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	-	-	-
Supplies & Materials other	423,785	-	-
Equipment / Furniture	337,875	-	-
Telephone	-	-	-
Technology	667,050	-	-
Student Testing & Assessment	75,221	-	-
Field Trips	198,338	-	-
Transportation (student)	33,162	-	-
Student Services - other	1,106,048	-	-
Office Expense	422,603	-	-
Staff Development	398,603	-	-
Staff Recruitment	131,606	-	-
Student Recruitment / Marketing	161,020	-	-
School Meals / Lunch	653,459	-	-
Travel (Staff)	58,974	-	-
Fundraising	-	-	-
Other	73,494	-	-
TOTAL SCHOOL OPERATIONS	5,698,424	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	161,532	-	-
Janitorial	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	735	-	-
Repairs & Maintenance	236,717	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	398,984	-	-
DEPRECIATION & AMORTIZATION	2,126,305	-	-
RESERVES / CONTINGENCY	-	-	-
DEFERRED RENT	-	-	-

	M 3		
	M 3		
Total Revenue	(24,160,464)	-	-
Total Expenses	23,963,738	-	-
Net Income	(196,726)	-	-
Actual Student Enrollment		-	

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
TOTAL EXPENSES	23,963,738	-	-
NET INCOME	(196,726)	-	-

	И 3		
			-
			-
			-
Total Revenue	**(24,160,464)**	**-**	**-**
Total Expenses	**23,963,738**	**-**	**-**
Net Income	**(196,726)**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: (Count = 0)		-	-
TOTAL ENROLLMENT		-	-
REVENUE PER PUPIL		-	-
EXPENSES PER PUPIL		-	-

Charter Schools Institute
The State University of New York

Annual Report Requirement

for SUNY Authorized Charter Schools

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 3

2018-19

Administrative expenditures per pupil:	$0.00
Per NYS Statute	Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: 2/20/18

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): andrew stone
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): n/a
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	none		

Please write "None" if applicable. Do not leave this space blank.

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	none			

Please write "None" if applicable. Do not leave this space blank.

andrew stone
andrew stone (Feb 20, 2018)

Signature

02/20/2018

Date

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

SUNY Charter Schools Institute
The State University of New York

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): BRYAN BINDER
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): VICE CHAIRMAN
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	NONE		
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	None			

Please write "None" if applicable. Do not leave this space blank.

Signature 4-19-18 ***Date***

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: 02/20/18 _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Brian T Levine
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):_____

   _____
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	none		
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	none			

Please write "None" if applicable. Do not leave this space blank.

Brian T Levine
Brian T Levine (Feb 20, 2018)

Signature

02/20/2018

Date

Form Revised November 16, 2015

SUNY Charter Schools Institute
The State University of New York

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Catherine Shanker
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): ACT committee (chair)
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
Please write "None" if applicable. Do not leave this space blank. None			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank. None				

Signature

Date April 18, 2018

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Derrell Bradford
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Trustee

   _____

4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	none *Please write "None" if applicable. Do not leave this space blank.*		

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	none			

Please write "None" if applicable. Do not leave this space blank.

Derrell Bradford
Derrell Bradford (Feb 22, 2018)

Signature

02/22/2018

Date

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Edwin Cespedes
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):_____
   Parent Representative
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
   _____
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
Please write "None" if applicable. Do not leave this space blank.	none		

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	none			

Please write "None" if applicable. Do not leave this space blank.

Edwin Cespedes
Edwin Cespedes (Feb 24, 2018)

Signature

02/24/2018

Date

Edwin Cespedes
Edwin Cespedes (Feb 27, 2018)

Form Revised November 16, 2015

SUNY Charter Schools Institute
The State University of New York

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Graham Officer
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Board Member
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ____Yes. X No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	NONE		
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write "None."*

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
		NONE		
Please write "None" if applicable. Do not leave this space blank.				

Signature ***Date*** 2/20/13

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Gregory R. Sawers
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Secretary
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	none		

Please write "None" if applicable. Do not leave this space blank.

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	none			

Please write "None" if applicable. Do not leave this space blank.

Gregory R. Sawers
Gregory R. Sawers (Feb 22, 2018)
_____ 02/22/2018
Signature ***Date***

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: 2/26/18

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): isela bahena
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): n/a
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☐ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	none		

Please write "None" if applicable. Do not leave this space blank.

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	**Nature of Business Conducted**	**Approximate Value of the Business Conducted**	**Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest**	**Steps Taken to Avoid Conflict of Interest**
	None			

Please write "None" if applicable. Do not leave this space blank.

isela bahena (Feb 26, 2018)

Signature

02/26/2018

Date

Form Revised November 16, 2015

SUNY Charter Schools Institute
The State University of New York

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Jarrett Posner
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Finance Committee member
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
Please write "None" if applicable. Do not leave this space blank. NONE			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank. NONE				

Signature

4/19/18
Date

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: 2/23/18

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Lorenzo Smith III
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Finance Committee
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	none		

Please write "None" if applicable. Do not leave this space blank.

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	none			

Please write "None" if applicable. Do not leave this space blank.

Lorenzo Smith III
Lorenzo Smith III (Feb 23, 2018)

Signature

02/23/2018

Date

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation:_____ Success Academy Charter Schools -- NYC _____

2. Trustee's name (print):____ Robin Pzena _____

3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):_____

_____

4. Home ad[redacted]

5. Business [redacted]

6. Daytime [redacted]

7. E-mail:[redacted]

8. Is Trustee an employee of the education corporation? ____Yes. ____No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

_____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	NONE		
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

Entity Conducting Business with the Education Corporation	**Nature of Business Conducted**	**Approximate Value of the Business Conducted**	**Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest**	**Steps Taken to Avoid Conflict of Interest**
Success Academy Charter Schools	Charter management organization to the education corporation		Rich Pzena	
Please write "None" if applicable. Do not leave this space blank.				

Signature 11/11/18 ***Date***

Form Revised November 16, 2015

SUNY Charter Schools Institute
The State University of New York

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Samuel Cole
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Chair
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
Please write "None" if applicable. Do not leave this space blank.		NONE	

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.		NONE		

Signature

4/19/18
Date

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: 03/26/2018

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Scott J. Friedman
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Treasurer
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	none		

Please write "None" if applicable. Do not leave this space blank.

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
	none			

Please write "None" if applicable. Do not leave this space blank.

Scott J. Friedman
Scott J. Friedman (Mar 26, 2018)

Signature

03/26/2018

Date

Form Revised November 16, 2015

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

SUNY Charter Schools Institute
The State University of New York

DISCLOSURE OF FINANCIAL INTEREST
BY A NOT-FOR-PROFIT CHARTER SCHOOL
EDUCATION CORPORATION TRUSTEE

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Suleman Lunat
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): N/A
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
	NONE		
Please write "None" if applicable. Do not leave this space blank.			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
		NONE Please write "None" if applicable. Do not leave this space blank.		

Signature

4/19/18

Date

Form Revised November 16, 2015

Entry 8 BOT Table

Last updated: 07/31/2018

1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Bryan Binder	Vice Chair	Executive	Yes	2	07/01/2015	06/30/2018	6
2	Derrell Bradford	Trustee/Member	Academics & Culture	Yes	2	07/01/2016	06/30/2019	6
3	Sam Cole	Chair	Executive	Yes	2	07/01/2016	06/30/2019	6
4	Scott Friedman	Treasurer	Executive; Finance	Yes	2	07/01/2016	06/30/2019	6
5	Suleman Lunat	Trustee/Member	Finance	Yes	2	07/01/2017	06/30/2020	6
6	Edwin Cespedes	Parent Rep		No	1	07/01/2017	06/30/2020	6
7	Jarrett Posner	Trustee/Member	Finance	Yes	2	07/01/2017	06/30/2020	6
8	Robin Pzena	Trustee/Member		Yes	1	07/01/2017	06/30/2020	6
9	Greg Sawers	Secretary	Executive	Yes	2	07/01/2015	06/30/2018	6

1a. Are there more that 9 members of the Board of Trustees? Yes

1b. Current Board Member Information

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
10	Cate Shainker	Trustee/Member	Executive; Academics & Culture	Yes	2	07/01/2016	06/30/2019	6
11	Brian Levine	Trustee/Member	Academics & Culture	Yes	2	07/01/2015	06/30/2018	6
12	Lorenzo Smith	Trustee/Member	Finance	Yes	1	07/01/2015	06/30/2018	6
13	Andy Stone	Trustee/Member	Finance	Yes	1	07/01/2016	06/30/2019	6
14								
15								

1c. Are there more that 15 members of the Board of Trustees? No

2. Total number of members on June 30, 2018 13

3. Total number of members joining the Board during the 2017-18 school year 0

4. Total number of members departing the Board during the 2017-18 school year 3

5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes	12
6. Number of Board meetings conducted during the 2017-18 School Year	bi-monthly
7. Number of Board meetings scheduled for the coming 2018-19 school year	bi-monthly

Thank you.

Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/31/2018

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

SUCCESS ACAD CS-HARLEM 3 (SUNY TRUSTEES)Section Heading

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
	Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in-district") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low-income in-district communities, • Mailings and distributions to residents in mixed-income in-district communities, • Targeted distribution of foreign-language materials to foreign-language-speaking individuals and communities within the CSD, as determined by each School,	Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in-district") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low-income in-district communities, • Mailings and distributions to residents in mixed-income in-district communities, • Targeted distribution of foreign-language materials to foreign-language-speaking individuals and communities within the CSD, as determined by each School,

Economically Disadvantaged	• Advertisements, flyers, and/or marketing materials posted in local newspapers, supermarkets, community centers, and/or apartment complexes, and/or • Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools. Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above. Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	• Advertisements, flyers, and/or marketing materials posted in local newspapers, supermarkets, community centers, and/or apartment complexes, and/or • Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools. Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above. Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Language Learners	See above. In addition, Success Academy Charter Schools recently reinstated a lottery preference for ELL students in its admissions policy. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.	See above. In addition, Success Academy Charter Schools recently reinstated a lottery preference for ELL students in its admissions policy. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.
Students with Disabilities	See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre-school programs, and community centers that serve both special education and non-special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education	See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre-school programs, and community centers that serve both special education and non-special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education

	needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.	needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
Economically Disadvantaged	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Language Learners	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.
Students with Disabilities	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.

Entry 11 Classroom Teacher and Administrator Attrition

Last updated: 07/31/2018

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

1. Classroom Teacher Attrition Table

	FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 – 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 – 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/3018
	71	15	13	11	100

2. Administrator Position Attrition Table

	FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 – 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 – 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
	8	2	1	4	7

3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

	Not Applicable

Thank you

2018-2019 ACADEMIC CALENDAR

Success Academy

**All dates are subject to change*

Date	Event	Grades
August 2018		
Wednesday, August 8 - Friday, August 18	College Supplement Writing Workshops	High School for the Liberal Arts - Manhattan - Grade 12 Only
Tuesday, August 14	Orientation Day - Elementary Schools	All SA Elementary Schools
Friday, August 17	5th Grade Orientation - Middle Schools	All SA Middle Schools
Monday, August 20	**First Day of School**	**All SA Elementary Schools**
		All SA Middle Schools & High Schools
September 2018		
Monday, September 3	No School: Labor Day	All Grades
Tuesday, September 4	No School: Teacher Training	Grades K - 4
Tuesday, September 4 - Friday, September 7	No School: Teacher Training	Grades 5 - 8
October 2018		
Monday, October 8	No School: Columbus Day	All Grades
Tuesday, October 9 - Wednesday, October 10	No School: Teacher Training	Grades K - 8
November 2018		
Monday, November 19 - Friday, November 23	No School: Thanksgiving Break	All Grades
December 2018		
Monday, December 24 - Monday, January 7	No School: Winter Break	All Grades
January 2019		
Monday, January 7	No School: Teacher Training	All Grades
Monday, January 21	No School: Martin Luther King Jr. Day	All Grades
Tuesday, January 22	No School: Teacher Training	Grades K - 8
February 2019		
Monday, February 18	No School: President's Day	All Grades
Tuesday, February 19	No School: Teacher Training	Grades K - 8
April 2019		
Friday, April 5	No School: Teacher Training	Grades K - 8
Monday, April 8 - Friday, April 12	No School: Spring Break	All Grades
May 2019		
Friday, May 3	No School	Grades K - 8
Monday, May 6	No School: Teacher Training	Grades K - 8
Monday, May 27	No School: Memorial Day	All Grades
June 2019		
Thursday, June 6	High School Graduation	High School for the Liberal Arts - Manhattan - Grade 12 Only
Thursday, June 13	Graduation - K	All SA Elementary Schools
Friday, June 14	**Last Day of School - Elementary Schools** Graduation - 4th Grade	All SA Elementary Schools
Thursday, June 20	No School	All SA Middle Schools
Friday, June 21	**Last Day of School - Middle Schools** Graduation - 8th Grade	All SA Middle Schools
Wednesday, June 26	**Last Day of School - High Schools**	High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx