# Entry 1 School Information and Cover Page

Last updated: 07/30/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2018)** or you may not be assigned the correct tasks.

**a. SCHOOL NAME**

(Select name from the drop down menu)

SUCCESS ACAD CS-NYC 8 (SUNY TRUSTEES)

**b. CHARTER AUTHORIZER (As of June 30th, 2018)**

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

**c. DISTRICT / CSD OF LOCATION**

NYC CSD 17

**d1. SCHOOL INFORMATION**

| | PRIMARY ADDRESS | PHONE NUMBER | FAX NUMBER | EMAIL ADDRESS |
|---|---|---|---|---|
| | 15 Snyder Avenue<br>Brooklyn, NY 11226 | [redacted] | | |

**d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES**

| | |
|---|---|
| Contact Name | Chelsea Mancini |
| Title | Associate Director of Operations |
| Emergency Phone Number (###-###-####) | [redacted] |

**e. SCHOOL WEB ADDRESS (URL)**

www.successacademies.org

**f. DATE OF INITIAL CHARTER**

10/2014

**g. DATE FIRST OPENED FOR INSTRUCTION**

08/2016

| | |
|---|---|
| **i. TOTAL ENROLLMENT ON JUNE 30, 2018** | 213 |

**j. GRADES SERVED IN SCHOOL YEAR 2017-18**

Check all that apply

| | |
|---|---|
| Grades Served | K, 1, 2 |

| | |
|---|---|
| **k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?** | Yes |

**k2. NAME OF CMO/EMO AND ADDRESS**

| | |
|---|---|
| NAME OF CMO/EMO | Success Academy Charter Schools |
| PHYSICAL STREET ADDRESS | [redacted] |
| CITY | |
| STATE | |
| ZIP CODE | |
| EMAIL ADDRESS | |

**l1. FACILITIES**

Does the school maintain or operate multiple sites?

| | |
|---|---|
| | No, just one site. |

## l2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

| | Physical Address | Phone Number | District/CSD | Grades Served at Site (K-5, 6-9, etc.) | Receives Rental Assistance | Rental Assistance for Which Grades (write N/A if applicable) |
|---|---|---|---|---|---|---|
| Site 1 (same as primary site) | 15 Snyder Avenue Brooklyn, NY 11226 | [redacted] | NYC CSD 17 | K-2 | No | N/A |
| Site 2 | | | | | | |
| Site 3 | | | | | | |

## l2a. Please provide the contact information for Site 1.

| | Name | Work Phone | Alternate Phone | Email Address |
|---|---|---|---|---|
| School Leader | Wintanna Abai | [redacted] | | |
| Operational Leader | Alexandra Vinci | | | |
| Compliance Contact | Bonnie Litt | | | |
| Complaint Contact | Bonnie Litt | | | |
| DASA Coordinator | Wintanna Abai | | | |

**m1. Are any sites in co-located space? If yes, please proceed to the next question.** No

**IF LOCATED IN PRIVATE SPACE IN NYC OR DISTRICTS OUTSIDE NYC**

**m3. Upload a current Certificate of Occupancy (COO) for each school site that is located in private space in NYC or located outside of NYC. Except for schools in district space (co-location space), school must provide a copy of the annual fire inspection report.**

**Site 1 Certificate of Occupancy (COO)**

(No response)

**Site 1 Fire Inspection Report**

(No response)

**Site 2 Certificate of Occupancy**

(No response)

**Site 2 Fire Inspection Report**

(No response)

**Site 3 Certificate of Occupancy**

(No response)

**Site 3 Fire Inspection Report**

(No response)

| | |
|---|---|
| **n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions).** | Yes |

**n2. Summary of Charter Revisions**

| | Category (Select Best Description) | Specific Revision (150 word limit) | Date Approved by BOT (if applicable) | Date Approved by Authorizer (if applicable) |
|---|---|---|---|---|
| 1 | Change in Bylaws | Non-material, non-substantive change to add language confirming compliance with investment restrictions. | 9/12/17 | |
| 2 | Change in admissions/enrollment policy | Non-material, non-substantive change to add language confirming compliance with McKinney Vento protections. | 2/1/18 | |
| 3 | | | | |
| 4 | | | | |
| 5 | | | | |

**o. Name and Position of Individual(s) Who Completed this Annual Report.**

Yvonne Chan (Assistant General Counsel)

**p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

W.A.

**Signature, President of the Board of Trustees**

S.C.

**Date** 2018/07/30

**Thank you.**

# Entry 2 NYS School Report Card Link

Last updated: 07/31/2018

**SUCCESS ACAD CS-NYC 8 (SUNY TRUSTEES)**

| | |
|---|---|
| **1. CHARTER AUTHORIZER (As of June 30th, 2018)**<br>(For technical reasons, please re-select authorizer name from the drop down menu). | SUNY-Authorized Charter School |
| **2. NEW YORK STATE REPORT CARD**<br><br>**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).**<br>**(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).** | https://data.nysed.gov/ |

# Entry 4 Expenditures per Child

Last updated: 08/01/2018

**SUCCESS ACAD CS-NYC 8 (SUNY TRUSTEES)Section Heading**

**Financial Information**

**This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):**

## 1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

***Note: The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html***

| | |
|---|---|
| Line 1: Total Expenditures | 4008858 |
| Line 2: Year End FTE student enrollment | 202 |
| Line 3: Divide Line 1 by Line 2 | 19836 |

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)

2. Any contracted administrative/management fee paid to other organizations or corporations

3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

***Notes:***
***The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.***
**Employee benefit costs or expenditures should not be reported in the above calculations.**

| | |
|---|---|
| Line 1: Relevant Personnel Services Cost (Row) | 211992 |
| Line 2: Management and General Cost (Column) | 553763 |
| Line 3: Sum of Line 1 and Line 2 | 765755 |
| Line 5: Divide Line 3 by the Year End FTE student enrollment | 3789 |

***Thank you.***

Charter Schools Institute
The State University of New York

# GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

## TEMPLATE TABS

**1- GRAY tab contains the Instructions**

| | |
|---|---|
| Instructions | Provides description of tabs and input requirements. |
| Funding by District | Charter School Tuition Rates |

**2- BLUE tabs require input of information**

| | |
|---|---|
| 1.) Name of School | >Select school name from list.<br>>Enter contact information. |
| 2.) Enrollment | Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes:<br>>Enrollment by Grade<br>>Enrollment by District |
| 3.) Staffing Plan | Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes:<br>>Full Time Equivalent (FTE), by Position Category, By Quarter |
| 4.) Yearly Budget | Enter Yearly Budget information. Includes:<br>>"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set)<br>>Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment."<br>>Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan."<br>>All other sources of revenue<br>>All expenses<br>>Budget Revisions, as necessary and *approved* by the school's Board of Directors, should be submitted when submitting Quarterly Actuals |
| 5.) Balance Sheet | Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab.<br>>"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. |

| | |
|---|---|
| 6.) Quarterly Report | Enter Actual Quarterly Report information . Includes:<br>>Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment."<br>>Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan."<br>>All other sources of revenue<br>>All expenses |
| 7.) Annual Report Requirement | Complete when submitting Actual Quarter 4. |

## CELL COLORS & GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20180628

**Charter Funding Alphabetical By NYS School District**
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

Charter Schools Institute
The State University of New York

## ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

# Success Academy Charter School - Flatbush

**SCHOOL**

| | |
|---|---|
| **Name:** | Success Academy Charter School - Flatbush |

**CONTACT INFORMATION**

| | |
|---|---|
| **Contact Name:** | Metin Capani |
| **Contact Title:** | Assistant Controller |
| **Contact Email:** | [redacted] |
| **Contact Phone:** | [redacted] |

**REPORT PERIOD**

| | |
|---|---|
| **Current Academic Year:** | 2018-19 |
| **Prior Academic Year:** | 2017-18 |

**SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH**
**2018-19**

## ENROLLMENT BY GRADES

| GRADES | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|---|---|---|---|---|---|---|---|---|
| INITIAL BUDGETED ENROLLMENT | 120 | 90 | 100 | 70 | 0 | 0 | 0 | 0 |
| TOTAL ENROLLMENT = 380 | | | | | | | | |

## ENROLLMENT BY DISTRICT

| | PRIOR YEAR ACTUAL | ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | | QUARTER 1 | | QUARTER 2 | | QUARTER 3 | | QUAR |
| | | Original | *Revised* | Original | *Revised* | Original | *Revised* | Original |
| NUMBER OF SCHOOL DISTRICTS ENROLLED: | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 |
| NUMBER OF STUDENTS ENROLLED: | 0 | 380 | 0 | 380 | 0 | 380 | 0 | 380 |

***NOTE:** *If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

| | | PRIOR YEAR 2017-18 | ANNUAL BUDGET | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | | QUARTER 1 | | QUARTER 2 | | QUARTER 3 | | QUAR |
| PRIMARY/OTHER | DISTRICT NAME(S) | Actual Enrollment | Original Budgeted Enrollment | *Revised* Budgeted Enrollment | Original Budgeted Enrollment | *Revised* Budgeted Enrollment | Original Budgeted Enrollment | *Revised* Budgeted Enrollment | Original Budgeted Enrollment |
| PRIMARY District | NYC CHANCELLOR'S OFFICE | | 380 | | 380 | | 380 | | 380 |
| SECONDARY District | (Select from drop-down list) → | | | | | | | | |

| | | PRIOR YEAR | ANNUAL BUDGET | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | | 2017-18 | QUARTER 1 | | QUARTER 2 | | QUARTER 3 | | QUAR |
| PRIMARY/OTHER | DISTRICT NAME(S) | Actual Enrollment | Original Budgeted Enrollment | ***Revised*** Budgeted Enrollment | Original Budgeted Enrollment | ***Revised*** Budgeted Enrollment | Original Budgeted Enrollment | ***Revised*** Budgeted Enrollment | Original Budgeted Enrollment |

| 8 | 9 | 10 | 11 | 12 |
|---|---|---|---|---|
| 0 | 0 | 0 | 0 | 0 |

| | ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT | | | |
|---|---|---|---|---|
| TER 4 | QUARTER 1 | QUARTER 2 | QUARTER 3 | QUARTER 4 |
| ***Revised*** | Actual | Actual | Actual | Actual |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |

*)' Column(s)*
*: for the*

| | ACTUAL ENROLLMENT BY QUARTER | | | |
|---|---|---|---|---|
| TER 4 | QUARTER 1 | QUARTER 2 | QUARTER 3 | QUARTER 4 |
| ***Revised*** Budgeted Enrollment | Actual Enrollment | Actual Enrollment | Actual Enrollment | Actual Enrollment |
| | | | | |
| | | | | |

| | ACTUAL ENROLLMENT BY QUARTER | | | |
|---|---|---|---|---|
| TER 4 | QUARTER 1 | QUARTER 2 | QUARTER 3 | QUARTER 4 |
| ***Revised*** Budgeted Enrollment | Actual Enrollment | Actual Enrollment | Actual Enrollment | Actual Enrollment |

## PLAN - FULL TIME EQUIVALE

## STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

**N*

| ADMINISTRATIVE PERSONNEL FTE | ADMINISTRATIVE PERSONNEL FTE | PRIOR YEAR 2017-18 ACTUAL | ANNUAL BUDGETED FTE Q1 Original | Q1 Revised | Q2 Original | Q2 Revised | Q3 Original | Q3 Revised | Q4 Original | Q4 Revised |
|---|---|---|---|---|---|---|---|---|---|---|
| Executive Management | Executive Management | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Instructional Management | Instructional Management | | 3.0 | | 3.0 | | 3.0 | | 3.0 | |
| Deans, Directors & Coordinators | Deans, Directors & Coordinators | | 3.0 | | 3.0 | | 3.0 | | 3.0 | |
| CFO / Director of Finance | CFO / Director of Finance | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Operation / Business Manager | Operation / Business Manager | | 2.0 | | 2.0 | | 2.0 | | 2.0 | |
| Administrative Staff | Administrative Staff | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| TOTAL ADMINISTRATIVE STAFF | TOTAL ADMINISTRATIVE STAFF | 0.0 | 8.0 | 0.0 | 8.0 | 0.0 | 8.0 | 0.0 | 8.0 | 0.0 |

| INSTRUCTIONAL PERSONNEL FTE | INSTRUCTIONAL PERSONNEL FTE | PRIOR YEAR 2017-18 ACTUAL | ANNUAL BUDGETED FTE Q1 Original | Q1 Revised | Q2 Original | Q2 Revised | Q3 Original | Q3 Revised | Q4 Original | Q4 Revised |
|---|---|---|---|---|---|---|---|---|---|---|
| Teachers - Regular | Teachers - Regular | | 10.0 | | 10.0 | | 10.0 | | 10.0 | |
| Teachers - SPED | Teachers - SPED | | 12.0 | | 12.0 | | 12.0 | | 12.0 | |
| Substitute Teachers | Substitute Teachers | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Teaching Assistants | Teaching Assistants | | 6.0 | | 6.0 | | 6.0 | | 6.0 | |
| Specialty Teachers | Specialty Teachers | | 5.0 | | 5.0 | | 5.0 | | 5.0 | |
| Aides | Aides | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Therapists & Counselors | Therapists & Counselors | | 1.0 | | 1.0 | | 1.0 | | 1.0 | |
| Other | Other | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| TOTAL INSTRUCTIONAL | TOTAL INSTRUCTIONAL | 0.0 | 34.0 | 0.0 | 34.0 | 0.0 | 34.0 | 0.0 | 34.0 | 0.0 |

| NON-INSTRUCTIONAL PERSONNEL FTE | NON-INSTRUCTIONAL PERSONNEL FTE | PRIOR YEAR 2017-18 ACTUAL | ANNUAL BUDGETED FTE Q1 Original | Q1 Revised | Q2 Original | Q2 Revised | Q3 Original | Q3 Revised | Q4 Original | Q4 Revised |
|---|---|---|---|---|---|---|---|---|---|---|
| Nurse | Nurse | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Librarian | Librarian | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Custodian | Custodian | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Security | Security | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| Other | Other | | 0.0 | | 0.0 | | 0.0 | | 0.0 | |
| TOTAL NON-INSTRUCTIONAL | TOTAL NON-INSTRUCTIONAL | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| **TOTAL PERSONNEL SERVICE FTE** | **TOTAL PERSONNEL SERVICE FTE** | 0.0 | 42.0 | 0.0 | 42.0 | 0.0 | 42.0 | 0.0 | 42.0 | 0.0 |

## SS ACADEMY CHARTER SCHOOL
## 2018-19

## PLAN - FULL TIME EQUIVALE

| | |
|---|---|
| ***NOTE:** Enter the number of FTE positions in the "blue" cells.* | *ld be input.* |

***NOTE:** State the assumptions that are being made for personnel FTE levels.*

| ADMINISTRATIVE PERSONNEL FTE | | Description of Assumptions |
|---|---|---|
| | Q4 | |
| | Actual | |
| Executive Management | | |
| Instructional Management | | |
| Deans, Directors & Coordinators | | |
| CFO / Director of Finance | | |
| Operation / Business Manager | | |
| Administrative Staff | | |
| TOTAL ADMINISTRATIVE STAFF | 0.0 | |

| INSTRUCTIONAL PERSONNEL FTE | | Description of Assumptions |
|---|---|---|
| | Q4 | |
| | Actual | |
| Teachers - Regular | | |
| Teachers - SPED | | |
| Substitute Teachers | | |
| Teaching Assistants | | |
| Specialty Teachers | | |
| Aides | | |
| Therapists & Counselors | | |
| Other | | |
| TOTAL INSTRUCTIONAL | 0.0 | |

| NON-INSTRUCTIONAL PERSONNEL FTE | | Description of Assumptions |
|---|---|---|
| | Q4 | |
| | Actual | |
| Nurse | | |
| Librarian | | |
| Custodian | | |
| Security | | |
| Other | | |
| TOTAL NON-INSTRUCTIONAL | 0.0 | |

| | | |
|---|---|---|
| **TOTAL PERSONNEL SERVICE FTE** | 0.0 | |

# SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## Budget / Operating Plan
## 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | | - | 1,846,217 | - | - | 1,846,217 | - | - | 1,846,217 |
| **Total Expenses** | | - | 1,550,354 | - | - | 1,550,354 | - | - | 1,550,354 |
| **Net Income** | | - | 295,863 | - | - | 295,863 | - | - | 295,863 |
| **Actual Student Enrollment** | | - | 380 | - | - | 380 | - | - | 380 |
| | | **Prior Year Actua** | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
| | | **2017-18 Revenue Per Pupil** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** |
| **REVENUE** | | Allocate Per Pupil Revenue by Quarter | ***NOTE:** If there are NO budget revisions at the time of quarterly submittal leave* | | | | | | |
| **REVENUES FROM STATE SOURCES** | 2018-19 | | *If budget revisions ARE made, the entire "REVISED" budget columns for the affec* | | | | | | |
| **Per Pupil Revenue** | Per Pupil Rate | PPR %/Qtr-> | 25.0% | 25.0% | | 25.0% | 25.0% | | 25.0% |
| NYC CHANCELLOR'S OFFICE | 15,307 | | 1,454,165 | - | - | 1,454,165 | - | - | 1,454,165 |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| - | - | | - | - | - | - | - | - | - |
| ALL OTHER School Districts: ( Weighted Avg ) | - | | - | - | - | - | - | - | - |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 15,307 | - | 1,454,165 | - | - | 1,454,165 | - | - | 1,454,165 |
| Special Education Revenue | | | 247,637 | | - | 247,637 | | - | 247,637 |
| Grants | | | | | | | | | |
| Stimulus | | | - | | - | - | | - | - |
| DYCD (Department of Youth and Community Development) | | | - | | - | - | | - | - |
| Other | | | 49,115 | | - | 49,115 | | - | 49,115 |
| NYC DoE Rental Assistance | | | - | | | - | | | - |
| Other | | | - | | - | - | | - | - |
| TOTAL REVENUE FROM STATE SOURCES | | - | 1,750,917 | - | - | 1,750,917 | - | - | 1,750,917 |
| **REVENUE FROM FEDERAL FUNDING** | | | | | | | | | |
| IDEA Special Needs | | | - | | - | - | | - | - |
| Title I | | | 37,440 | | - | 37,440 | | - | 37,440 |
| Title Funding - Other | | | 15,360 | | - | 15,360 | | - | 15,360 |
| School Food Service (Free Lunch) | | | - | | - | - | | - | - |
| Grants | | | | | | | | | |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## Budget / Operating Plan
## 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - | **1,846,217** |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - | **1,550,354** |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - | **295,863** |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - | **380** |

| | Prior Year Actua | 1st Quarter - 7/1 - 9/30 | | | 2nd Quarter - 10/1 - 12/31 | | | 3rd Q |
|---|---|---|---|---|---|---|---|---|
| | **2017-18 Revenue Per Pupil** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** |
| Charter School Program (CSP) Planning & Implementation | | 42,500 | | - | 42,500 | | - | 42,500 |
| Other | | - | | - | - | | - | - |
| Other | | - | | - | - | | - | - |
| TOTAL REVENUE FROM FEDERAL SOURCES | - | 95,300 | - | - | 95,300 | - | - | 95,300 |
| **LOCAL and OTHER REVENUE** | | | | | | | | |
| Contributions and Donations | | - | | - | - | | - | - |
| Fundraising | | - | | - | - | | - | - |
| Erate Reimbursement | | - | | - | - | | - | - |
| Earnings on Investments | | - | | - | - | | - | - |
| Interest Income | | - | | - | - | | - | - |
| Food Service (Income from meals) | | - | | - | - | | - | - |
| Text Book | | - | | - | - | | - | - |
| OTHER | | - | | - | - | | - | - |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | - | - | - | - | - | - | - |
| **TOTAL REVENUE** | - | **1,846,217** | - | - | **1,846,217** | - | - | **1,846,217** |

# SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## Budget / Operating Plan
## 2018-19

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | | - | **1,846,217** | - | - | **1,846,217** | - | - | **1,846,217** |
| **Total Expenses** | | - | **1,550,354** | - | - | **1,550,354** | - | - | **1,550,354** |
| **Net Income** | | - | **295,863** | - | - | **295,863** | - | - | **295,863** |
| **Actual Student Enrollment** | | - | **380** | - | - | **380** | - | - | **380** |
| | | **Prior Year Actua** | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
| | | **2017-18 Revenue Per Pupil** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** |
| **EXPENSES** | | | | | | | | | |
| **ADMINISTRATIVE STAFF PERSONNEL COSTS** | Avg. No. of Positions | | | | | | | | |
| Executive Management | - | | - | | - | - | | - | - |
| Instructional Management | 3.00 | | 74,869 | | - | 74,869 | | - | 74,869 |
| Deans, Directors & Coordinators | 3.00 | | 42,708 | | - | 42,708 | | - | 42,708 |
| CFO / Director of Finance | - | | - | | - | - | | - | - |
| Operation / Business Manager | 2.00 | | 39,256 | | - | 39,256 | | - | 39,256 |
| Administrative Staff | - | | - | | - | - | | - | - |
| TOTAL ADMINISTRATIVE STAFF | 8.00 | - | 156,833 | - | - | 156,833 | - | - | 156,833 |
| **INSTRUCTIONAL PERSONNEL COSTS** | | | | | | | | | |
| Teachers - Regular | 10.00 | | 159,750 | | - | 159,750 | | - | 159,750 |
| Teachers - SPED | 12.00 | | 193,900 | | - | 193,900 | | - | 193,900 |
| Substitute Teachers | - | | - | | - | - | | - | - |
| Teaching Assistants | 6.00 | | 75,000 | | - | 75,000 | | - | 75,000 |
| Specialty Teachers | 5.00 | | 74,175 | | - | 74,175 | | - | 74,175 |
| Aides | - | | - | | - | - | | - | - |
| Therapists & Counselors | 1.00 | | 16,875 | | - | 16,875 | | - | 16,875 |
| Other | - | | - | | - | - | | - | - |
| TOTAL INSTRUCTIONAL | 34.00 | - | 519,700 | - | - | 519,700 | - | - | 519,700 |
| **NON-INSTRUCTIONAL PERSONNEL COSTS** | | | | | | | | | |
| Nurse | - | | - | | - | - | | - | - |
| Librarian | - | | - | | - | - | | - | - |
| Custodian | - | | - | | - | - | | - | - |
| Security | - | | - | | - | - | | - | - |
| Other | - | | - | | - | - | | - | - |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | - | - | - | - |
| **SUBTOTAL PERSONNEL SERVICE COSTS** | 42.00 | - | 676,533 | - | - | 676,533 | - | - | 676,533 |
| **PAYROLL TAXES AND BENEFITS** | | | | | | | | | |
| Payroll Taxes | | | 59,909 | | - | 59,909 | | - | 59,909 |
| Fringe / Employee Benefits | | | 64,271 | | - | 64,271 | | - | 64,271 |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## Budget / Operating Plan
## 2018-19

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | | - | **1,846,217** | - | - | **1,846,217** | - | - | **1,846,217** |
| **Total Expenses** | | - | **1,550,354** | - | - | **1,550,354** | - | - | **1,550,354** |
| **Net Income** | | - | **295,863** | - | - | **295,863** | - | - | **295,863** |
| **Actual Student Enrollment** | | - | **380** | - | - | **380** | - | - | **380** |
| | | **Prior Year Actua** | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
| | | **2017-18 Revenue Per Pupil** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** |
| Retirement / Pension | | | 40,592 | | - | 40,592 | | - | 40,592 |
| TOTAL PAYROLL TAXES AND BENEFITS | | - | 164,771 | - | - | 164,771 | - | - | 164,771 |
| **TOTAL PERSONNEL SERVICE COSTS** | 42.00 | - | 841,304 | - | - | 841,304 | - | - | 841,304 |
| **CONTRACTED SERVICES** | | | | | | | | | |
| Accounting / Audit | | | 190 | | - | 190 | | - | 190 |
| Legal | | | - | | - | - | | - | - |
| Management Company Fee | | | 218,125 | | - | 218,125 | | - | 218,125 |
| Nurse Services | | | - | | - | - | | - | - |
| Food Service / School Lunch | | | - | | - | - | | - | - |
| Payroll Services | | | 4,417 | | - | 4,417 | | - | 4,417 |
| Special Ed Services | | | - | | - | - | | - | - |
| Titlement Services (i.e. Title I) | | | - | | - | - | | - | - |
| Other Purchased / Professional / Consulting | | | 4,893 | | - | 4,893 | | - | 4,893 |
| TOTAL CONTRACTED SERVICES | | - | 227,625 | - | - | 227,625 | - | - | 227,625 |

# SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## Budget / Operating Plan
## 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - | **1,846,217** |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - | **1,550,354** |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - | **295,863** |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - | **380** |

| | Prior Year Actua | 1st Quarter - 7/1 - 9/30 | | | 2nd Quarter - 10/1 - 12/31 | | | 3rd Q |
|---|---|---|---|---|---|---|---|---|
| | **2017-18 Revenue Per Pupil** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** |
| **SCHOOL OPERATIONS** | | | | | | | | |
| Board Expenses | | - | | - | - | | - | - |
| Classroom / Teaching Supplies & Materials | | 47,997 | | - | 47,997 | | - | 47,997 |
| Special Ed Supplies & Materials | | - | | - | - | | - | - |
| Textbooks / Workbooks | | - | | - | - | | - | - |
| Supplies & Materials other | | 40,169 | | - | 40,169 | | - | 40,169 |
| Equipment / Furniture | | 28,214 | | - | 28,214 | | - | 28,214 |
| Telephone | | - | | - | - | | - | - |
| Technology | | 47,500 | | - | 47,500 | | - | 47,500 |
| Student Testing & Assessment | | 3,149 | | - | 3,149 | | - | 3,149 |
| Field Trips | | 9,197 | | - | 9,197 | | - | 9,197 |
| Transportation (student) | | 3,761 | | - | 3,761 | | - | 3,761 |
| Student Services - other | | 15,252 | | - | 15,252 | | - | 15,252 |
| Office Expense | | 31,482 | | - | 31,482 | | - | 31,482 |
| Staff Development | | 19,925 | | - | 19,925 | | - | 19,925 |
| Staff Recruitment | | 4,750 | | - | 4,750 | | - | 4,750 |
| Student Recruitment / Marketing | | 10,746 | | - | 10,746 | | - | 10,746 |
| School Meals / Lunch | | 55,300 | | - | 55,300 | | - | 55,300 |
| Travel (Staff) | | 7,125 | | - | 7,125 | | - | 7,125 |
| Fundraising | | - | | - | - | | - | - |
| Other | | 3,979 | | - | 3,979 | | - | 3,979 |
| TOTAL SCHOOL OPERATIONS | - | 328,546 | - | - | 328,546 | - | - | 328,546 |
| **FACILITY OPERATION & MAINTENANCE** | | | | | | | | |
| Insurance | | 9,500 | | - | 9,500 | | - | 9,500 |
| Janitorial | | - | | - | - | | - | - |
| Building and Land Rent / Lease / Facility Finance Interest | | 99.50 | | - | 99 | | - | 99 |
| Repairs & Maintenance | | 11,455 | | - | 11,455 | | - | 11,455 |
| Equipment / Furniture | | - | | - | - | | - | - |
| Security | | - | | - | - | | - | - |
| Utilities | | - | | - | - | | - | - |
| TOTAL FACILITY OPERATION & MAINTENANCE | - | 21,054 | - | - | 21,054 | - | - | 21,054 |
| **DEPRECIATION & AMORTIZATION** | | 131,825 | | - | 131,825 | | - | 131,825 |
| **RESERVES / CONTINGENCY** | | - | | - | - | | - | - |
| **DEFERRED RENT** | | - | | - | - | | - | - |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
### Budget / Operating Plan
### 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | 1,846,217 | - | - | 1,846,217 | - | - | 1,846,217 |
| **Total Expenses** | - | 1,550,354 | - | - | 1,550,354 | - | - | 1,550,354 |
| **Net Income** | - | 295,863 | - | - | 295,863 | - | - | 295,863 |
| **Actual Student Enrollment** | - | 380 | - | - | 380 | - | - | 380 |

| | Prior Year Actua | 1st Quarter - 7/1 - 9/30 | | | 2nd Quarter - 10/1 - 12/31 | | | 3rd Q |
|---|---|---|---|---|---|---|---|---|
| | 2017-18 Revenue Per Pupil | Original Budget | Revised Budget | Variance | Original Budget | Revised Budget | Variance | Original Budget |
| **TOTAL EXPENSES** | - | 1,550,354 | - | - | 1,550,354 | - | - | 1,550,354 |
| **NET INCOME** | - | 295,863 | - | - | 295,863 | - | - | 295,863 |

# SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## Budget / Operating Plan
## 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - | **1,846,217** |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - | **1,550,354** |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - | **295,863** |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - | **380** |

| | Prior Year Actua | 1st Quarter - 7/1 - 9/30 | | | 2nd Quarter - 10/1 - 12/31 | | | 3rd Q |
|---|---|---|---|---|---|---|---|---|
| | **2017-18 Revenue Per Pupil** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget** |
| **ENROLLMENT - *School Districts Are Linked To Above Entries*** | | | | | | | | |
| **Number of Districts:** | - | 1 | - | - | 1 | - | - | 1 |
| NYC CHANCELLOR'S OFFICE | - | 380 | - | - | 380 | - | - | 380 |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - |
| ALL OTHER School Districts: ( Weighted Avg ) | - | - | - | - | - | - | - | - |
| **TOTAL ENROLLMENT** | - | **380** | - | - | **380** | - | - | **380** |
| **REVENUE PER PUPIL** | - | **4,858** | - | - | **4,858** | - | - | **4,858** |
| **EXPENSES PER PUPIL** | - | **4,080** | - | - | **4,080** | - | - | **4,080** |

| | | | | | | |
|---|---|---|---|---|---|---|
| **Total Revenue** | | - | - | **1,846,217** | - | - |
| **Total Expenses** | | - | - | **1,550,354** | - | - |
| **Net Income** | | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | | - | - | **380** | - | - |
| | | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
| | | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** |
| **REVENUE** | | *e the 'REVISED' Column(s) COMPLETELY BLANK.* | | | | |
| **REVENUES FROM STATE SOURCES** | 2018-19 | *cted quarter(s) must be completed on tabs 2, 3 and 4.* | | | | |
| **Per Pupil Revenue** | Per Pupil Rate | 25.0% | | 25.0% | 25.0% | |
| NYC CHANCELLOR'S OFFICE | 15,307 | - | - | 1,454,165 | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| ALL OTHER School Districts: ( Weighted Avg ) | - | - | - | - | - | - |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 15,307 | - | - | 1,454,165 | - | - |
| Special Education Revenue | | | - | 247,637 | | - |
| Grants | | | | | | |
| Stimulus | | | - | - | | - |
| DYCD (Department of Youth and Community Development) | | | - | - | | - |
| Other | | | - | 49,115 | | - |
| NYC DoE Rental Assistance | | | | - | | |
| Other | | | - | - | | - |
| TOTAL REVENUE FROM STATE SOURCES | | - | - | 1,750,917 | - | - |
| **REVENUE FROM FEDERAL FUNDING** | | | | | | |
| IDEA Special Needs | | | - | - | | - |
| Title I | | | - | 37,440 | | - |
| Title Funding - Other | | | - | 15,360 | | - |
| School Food Service (Free Lunch) | | | - | - | | - |
| Grants | | | | | | |

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | - | - | **1,846,217** | - | - |
| **Total Expenses** | - | - | **1,550,354** | - | - |
| **Net Income** | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | - | - | **380** | - | - |
| | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
| | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** |
| Charter School Program (CSP) Planning & Implementation | | - | 42,500 | | - |
| Other | | - | - | | - |
| Other | | - | - | | - |
| TOTAL REVENUE FROM FEDERAL SOURCES | - | - | 95,300 | - | - |
| **LOCAL and OTHER REVENUE** | | | | | |
| Contributions and Donations | | - | - | | - |
| Fundraising | | - | - | | - |
| Erate Reimbursement | | - | - | | - |
| Earnings on Investments | | - | - | | - |
| Interest Income | | - | - | | - |
| Food Service (Income from meals) | | - | - | | - |
| Text Book | | - | - | | - |
| OTHER | | - | - | | - |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | - | - | - | - |
| **TOTAL REVENUE** | - | - | **1,846,217** | - | - |

| | | | | | | |
|---|---|---|---|---|---|---|
| **Total Revenue** | | - | - | **1,846,217** | - | - |
| **Total Expenses** | | - | - | **1,550,354** | - | - |
| **Net Income** | | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | | - | - | **380** | - | - |
| | | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
| | | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** |
| **EXPENSES** | | | | | | |
| **ADMINISTRATIVE STAFF PERSONNEL COSTS** | Avg. No. of Positions | | | | | |
| Executive Management | - | | - | - | | - |
| Instructional Management | 3.00 | | - | 74,869 | | - |
| Deans, Directors & Coordinators | 3.00 | | - | 42,708 | | - |
| CFO / Director of Finance | - | | - | - | | - |
| Operation / Business Manager | 2.00 | | - | 39,256 | | - |
| Administrative Staff | - | | - | - | | - |
| TOTAL ADMINISTRATIVE STAFF | 8.00 | - | - | 156,833 | - | - |
| **INSTRUCTIONAL PERSONNEL COSTS** | | | | | | |
| Teachers - Regular | 10.00 | | - | 159,750 | | - |
| Teachers - SPED | 12.00 | | - | 193,900 | | - |
| Substitute Teachers | - | | - | - | | - |
| Teaching Assistants | 6.00 | | - | 75,000 | | - |
| Specialty Teachers | 5.00 | | - | 74,175 | | - |
| Aides | - | | - | - | | - |
| Therapists & Counselors | 1.00 | | - | 16,875 | | - |
| Other | - | | - | - | | - |
| TOTAL INSTRUCTIONAL | 34.00 | - | - | 519,700 | - | - |
| **NON-INSTRUCTIONAL PERSONNEL COSTS** | | | | | | |
| Nurse | - | | - | - | | - |
| Librarian | - | | - | - | | - |
| Custodian | - | | - | - | | - |
| Security | - | | - | - | | - |
| Other | - | | - | - | | - |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | - |
| **SUBTOTAL PERSONNEL SERVICE COSTS** | 42.00 | - | - | 676,533 | - | - |
| **PAYROLL TAXES AND BENEFITS** | | | | | | |
| Payroll Taxes | | | - | 59,909 | | - |
| Fringe / Employee Benefits | | | - | 64,271 | | - |

| | | | | | | |
|---|---|---|---|---|---|---|
| **Total Revenue** | | - | - | **1,846,217** | - | - |
| **Total Expenses** | | - | - | **1,550,354** | - | - |
| **Net Income** | | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | | - | - | **380** | - | - |
| | | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
| | | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** |
| Retirement / Pension | | | - | 40,592 | | - |
| TOTAL PAYROLL TAXES AND BENEFITS | | - | - | 164,771 | - | - |
| **TOTAL PERSONNEL SERVICE COSTS** | 42.00 | - | - | 841,304 | - | - |
| **CONTRACTED SERVICES** | | | | | | |
| Accounting / Audit | | | - | 190 | | - |
| Legal | | | - | - | | - |
| Management Company Fee | | | - | 218,125 | | - |
| Nurse Services | | | - | - | | - |
| Food Service / School Lunch | | | - | - | | - |
| Payroll Services | | | - | 4,417 | | - |
| Special Ed Services | | | - | - | | - |
| Titlement Services (i.e. Title I) | | | - | - | | - |
| Other Purchased / Professional / Consulting | | | - | 4,893 | | - |
| TOTAL CONTRACTED SERVICES | | - | - | 227,625 | - | - |

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | - | - | **1,846,217** | - | - |
| **Total Expenses** | - | - | **1,550,354** | - | - |
| **Net Income** | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | - | - | **380** | - | - |

| | Quarter - 1/1 - 3/31 | | 4th Quarter - 4/1 - 6/30 | | |
|---|---|---|---|---|---|
| | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** |
| **SCHOOL OPERATIONS** | | | | | |
| Board Expenses | | - | - | | - |
| Classroom / Teaching Supplies & Materials | | - | 47,997 | | - |
| Special Ed Supplies & Materials | | - | - | | - |
| Textbooks / Workbooks | | - | - | | - |
| Supplies & Materials other | | - | 40,169 | | - |
| Equipment / Furniture | | - | 28,214 | | - |
| Telephone | | - | - | | - |
| Technology | | - | 47,500 | | - |
| Student Testing & Assessment | | - | 3,149 | | - |
| Field Trips | | - | 9,197 | | - |
| Transportation (student) | | - | 3,761 | | - |
| Student Services - other | | - | 15,252 | | - |
| Office Expense | | - | 31,482 | | - |
| Staff Development | | - | 19,925 | | - |
| Staff Recruitment | | - | 4,750 | | - |
| Student Recruitment / Marketing | | - | 10,746 | | - |
| School Meals / Lunch | | - | 55,300 | | - |
| Travel (Staff) | | - | 7,125 | | - |
| Fundraising | | - | - | | - |
| Other | | - | 3,979 | | - |
| TOTAL SCHOOL OPERATIONS | - | - | 328,546 | - | - |
| **FACILITY OPERATION & MAINTENANCE** | | | | | |
| Insurance | | - | 9,500 | | - |
| Janitorial | | - | - | | - |
| Building and Land Rent / Lease / Facility Finance Interest | | - | 99 | | - |
| Repairs & Maintenance | | - | 11,455 | | - |
| Equipment / Furniture | | - | - | | - |
| Security | | - | - | | - |
| Utilities | | - | - | | - |
| TOTAL FACILITY OPERATION & MAINTENANCE | - | - | 21,054 | - | - |
| **DEPRECIATION & AMORTIZATION** | | - | 131,825 | | - |
| **RESERVES / CONTINGENCY** | | - | - | | - |
| **DEFERRED RENT** | | - | - | | - |

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | - | - | 1,846,217 | - | - |
| **Total Expenses** | - | - | 1,550,354 | - | - |
| **Net Income** | - | - | 295,863 | - | - |
| **Actual Student Enrollment** | - | - | 380 | - | - |

| | Quarter - 1/1 - 3/31 | | 4th Quarter - 4/1 - 6/30 | | |
|---|---|---|---|---|---|
| | Revised Budget | Variance | Original Budget | Revised Budget | Variance |
| **TOTAL EXPENSES** | - | - | 1,550,354 | - | - |
| **NET INCOME** | - | - | 295,863 | - | - |

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | - | - | 1,846,217 | - | - |
| **Total Expenses** | - | - | 1,550,354 | - | - |
| **Net Income** | - | - | 295,863 | - | - |
| **Actual Student Enrollment** | - | - | 380 | - | - |

| | Quarter - 1/1 - 3/31 | | 4th Quarter - 4/1 - 6/30 | | |
|---|---|---|---|---|---|
| | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** |
| **ENROLLMENT - *School Districts Are Linked To Above Entries*** | | | | | |
| **Number of Districts:** | - | - | 1 | - | - |
| NYC CHANCELLOR'S OFFICE | - | - | 380 | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| ALL OTHER School Districts: ( Weighted Avg ) | - | - | - | - | - |
| **TOTAL ENROLLMENT** | - | - | 380 | - | - |
| **REVENUE PER PUPIL** | - | - | 4,858 | - | - |
| **EXPENSES PER PUPIL** | - | - | 4,080 | - | - |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | **7,384,869** | **7,384,869** | **-** | **7,384,869** | **7,384,869** |
| **Total Expenses** | **6,201,417** | **6,201,417** | **-** | **(6,201,417)** | **(6,201,417)** |
| **Net Income** | **1,183,452** | **1,183,452** | **-** | **1,183,452** | **1,183,452** |
| **Actual Student Enrollment** | | | | | |

| | | Total Year | | | VARIANCE | | |
|---|---|---|---|---|---|---|---|
| | | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget vs. PY Budget** | **Revised Budget vs. PY Budget** | **DESCRIPTION OF ASSUMPTIONS** |
| **REVENUE** | | | | | | | |
| **REVENUES FROM STATE SOURCES** | 2018-19 | | | | | | |
| **Per Pupil Revenue** | Per Pupil Rate | | | | | | |
| NYC CHANCELLOR'S OFFICE | 15,307 | 5,816,660 | 5,816,660 | - | 5,816,660 | 5,816,660 | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | |
| ALL OTHER School Districts: ( Weighted Avg ) | - | - | - | - | - | - | |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 15,307 | 5,816,660 | 5,816,660 | - | 5,816,660 | 5,816,660 | |
| Special Education Revenue | | 990,548 | 990,548 | - | 990,548 | 990,548 | |
| Grants | | | | | | | |
| Stimulus | | - | - | - | - | - | |
| DYCD (Department of Youth and Community Development) | | - | - | - | - | - | |
| Other | | 196,460 | 196,460 | - | 196,460 | 196,460 | |
| NYC DoE Rental Assistance | | - | - | - | - | - | |
| Other | | - | - | - | - | - | |
| TOTAL REVENUE FROM STATE SOURCES | | 7,003,668 | 7,003,668 | - | 7,003,668 | 7,003,668 | |
| **REVENUE FROM FEDERAL FUNDING** | | | | | | | |
| IDEA Special Needs | | - | - | - | - | - | |
| Title I | | 149,760 | 149,760 | - | 149,760 | 149,760 | |
| Title Funding - Other | | 61,440 | 61,440 | - | 61,440 | 61,440 | |
| School Food Service (Free Lunch) | | - | - | - | - | - | |
| Grants | | | | | | | |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | **7,384,869** | **7,384,869** | **-** | **7,384,869** | **7,384,869** |
| **Total Expenses** | **6,201,417** | **6,201,417** | **-** | **(6,201,417)** | **(6,201,417)** |
| **Net Income** | **1,183,452** | **1,183,452** | **-** | **1,183,452** | **1,183,452** |
| **Actual Student Enrollment** | | | | | |

| | Total Year | | | VARIANCE | | DESCRIPTION OF ASSUMPTIONS |
|---|---|---|---|---|---|---|
| | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget vs. PY Budget** | **Revised Budget vs. PY Budget** | |
| Charter School Program (CSP) Planning & Implementation | 170,001 | 170,001 | - | 170,001 | 170,001 | |
| Other | - | - | - | - | - | |
| Other | - | - | - | - | - | |
| TOTAL REVENUE FROM FEDERAL SOURCES | 381,201 | 381,201 | - | 381,201 | 381,201 | |
| **LOCAL and OTHER REVENUE** | | | | | | |
| Contributions and Donations | - | - | - | - | - | |
| Fundraising | - | - | - | - | - | |
| Erate Reimbursement | - | - | - | - | - | |
| Earnings on Investments | - | - | - | - | - | |
| Interest Income | - | - | - | - | - | |
| Food Service (Income from meals) | - | - | - | - | - | |
| Text Book | - | - | - | - | - | |
| OTHER | - | - | - | - | - | |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | - | - | - | - | |
| **TOTAL REVENUE** | **7,384,869** | **7,384,869** | **-** | **7,384,869** | **7,384,869** | |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | | | | | | |
|---|---|---|---|---|---|---|
| **Total Revenue** | | **7,384,869** | **7,384,869** | **-** | **7,384,869** | **7,384,869** |
| **Total Expenses** | | **6,201,417** | **6,201,417** | **-** | **(6,201,417)** | **(6,201,417)** |
| **Net Income** | | **1,183,452** | **1,183,452** | **-** | **1,183,452** | **1,183,452** |
| **Actual Student Enrollment** | | | | | | |
| | | **Total Year** | | | **VARIANCE** | |
| | | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget vs. PY Budget** | **Revised Budget vs. PY Budget** |
| **EXPENSES** | | | | | | |
| **ADMINISTRATIVE STAFF PERSONNEL COSTS** | Avg. No. of Positions | | | | | |
| Executive Management | - | - | - | - | - | - |
| Instructional Management | 3.00 | 299,475 | 299,475 | - | (299,475) | (299,475) |
| Deans, Directors & Coordinators | 3.00 | 170,830 | 170,830 | - | (170,830) | (170,830) |
| CFO / Director of Finance | - | - | - | - | - | - |
| Operation / Business Manager | 2.00 | 157,025 | 157,025 | - | (157,025) | (157,025) |
| Administrative Staff | - | - | - | - | - | - |
| TOTAL ADMINISTRATIVE STAFF | 8.00 | 627,330 | 627,330 | - | (627,330) | (627,330) |
| **INSTRUCTIONAL PERSONNEL COSTS** | | | | | | |
| Teachers - Regular | 10.00 | 639,000 | 639,000 | - | (639,000) | (639,000) |
| Teachers - SPED | 12.00 | 775,600 | 775,600 | - | (775,600) | (775,600) |
| Substitute Teachers | - | - | - | - | - | - |
| Teaching Assistants | 6.00 | 300,000 | 300,000 | - | (300,000) | (300,000) |
| Specialty Teachers | 5.00 | 296,700 | 296,700 | - | (296,700) | (296,700) |
| Aides | - | - | - | - | - | - |
| Therapists & Counselors | 1.00 | 67,500 | 67,500 | - | (67,500) | (67,500) |
| Other | - | - | - | - | - | - |
| TOTAL INSTRUCTIONAL | 34.00 | 2,078,800 | 2,078,800 | - | (2,078,800) | (2,078,800) |
| **NON-INSTRUCTIONAL PERSONNEL COSTS** | | | | | | |
| Nurse | - | - | - | - | - | - |
| Librarian | - | - | - | - | - | - |
| Custodian | - | - | - | - | - | - |
| Security | - | - | - | - | - | - |
| Other | - | - | - | - | - | - |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | - |
| **SUBTOTAL PERSONNEL SERVICE COSTS** | 42.00 | 2,706,130 | 2,706,130 | - | (2,706,130) | (2,706,130) |
| **PAYROLL TAXES AND BENEFITS** | | | | | | |
| Payroll Taxes | | 239,636 | 239,636 | - | (239,636) | (239,636) |
| Fringe / Employee Benefits | | 257,082 | 257,082 | - | (257,082) | (257,082) |

**DESCRIPTION OF ASSUMPTIONS**

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | **7,384,869** | **7,384,869** | **-** | **7,384,869** | **7,384,869** |
| **Total Expenses** | **6,201,417** | **6,201,417** | **-** | **(6,201,417)** | **(6,201,417)** |
| **Net Income** | **1,183,452** | **1,183,452** | **-** | **1,183,452** | **1,183,452** |
| **Actual Student Enrollment** | | | | | |

| | | Total Year | | | VARIANCE | | |
|---|---|---|---|---|---|---|---|
| | | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget vs. PY Budget** | **Revised Budget vs. PY Budget** | **DESCRIPTION OF ASSUMPTIONS** |
| Retirement / Pension | | 162,368 | 162,368 | - | (162,368) | (162,368) | |
| TOTAL PAYROLL TAXES AND BENEFITS | | 659,086 | 659,086 | - | (659,086) | (659,086) | |
| **TOTAL PERSONNEL SERVICE COSTS** | 42.00 | 3,365,216 | 3,365,216 | - | (3,365,216) | (3,365,216) | |
| **CONTRACTED SERVICES** | | | | | | | |
| Accounting / Audit | | 760 | 760 | - | (760) | (760) | |
| Legal | | - | - | - | - | - | |
| Management Company Fee | | 872,499 | 872,499 | - | (872,499) | (872,499) | |
| Nurse Services | | - | - | - | - | - | |
| Food Service / School Lunch | | - | - | - | - | - | |
| Payroll Services | | 17,666 | 17,666 | - | (17,666) | (17,666) | |
| Special Ed Services | | - | - | - | - | - | |
| Titlement Services (i.e. Title I) | | - | - | - | - | - | |
| Other Purchased / Professional / Consulting | | 19,574 | 19,574 | - | (19,574) | (19,574) | |
| TOTAL CONTRACTED SERVICES | | 910,499 | 910,499 | - | (910,499) | (910,499) | |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | **7,384,869** | **7,384,869** | **-** | **7,384,869** | **7,384,869** |
| **Total Expenses** | **6,201,417** | **6,201,417** | **-** | **(6,201,417)** | **(6,201,417)** |
| **Net Income** | **1,183,452** | **1,183,452** | **-** | **1,183,452** | **1,183,452** |
| **Actual Student Enrollment** | | | | | |

| | Total Year | | | VARIANCE | |
|---|---|---|---|---|---|
| | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget vs. PY Budget** | **Revised Budget vs. PY Budget** |
| **SCHOOL OPERATIONS** | | | | | |
| Board Expenses | - | - | - | - | - |
| Classroom / Teaching Supplies & Materials | 191,990 | 191,990 | - | (191,990) | (191,990) |
| Special Ed Supplies & Materials | - | - | - | - | - |
| Textbooks / Workbooks | - | - | - | - | - |
| Supplies & Materials other | 160,677 | 160,677 | - | (160,677) | (160,677) |
| Equipment / Furniture | 112,857 | 112,857 | - | (112,857) | (112,857) |
| Telephone | - | - | - | - | - |
| Technology | 190,000 | 190,000 | - | (190,000) | (190,000) |
| Student Testing & Assessment | 12,596 | 12,596 | - | (12,596) | (12,596) |
| Field Trips | 36,786 | 36,786 | - | (36,786) | (36,786) |
| Transportation (student) | 15,044 | 15,044 | - | (15,044) | (15,044) |
| Student Services - other | 61,008 | 61,008 | - | (61,008) | (61,008) |
| Office Expense | 125,926 | 125,926 | - | (125,926) | (125,926) |
| Staff Development | 79,701 | 79,701 | - | (79,701) | (79,701) |
| Staff Recruitment | 19,000 | 19,000 | - | (19,000) | (19,000) |
| Student Recruitment / Marketing | 42,985 | 42,985 | - | (42,985) | (42,985) |
| School Meals / Lunch | 221,198 | 221,198 | - | (221,198) | (221,198) |
| Travel (Staff) | 28,500 | 28,500 | - | (28,500) | (28,500) |
| Fundraising | - | - | - | - | - |
| Other | 15,915 | 15,915 | - | (15,915) | (15,915) |
| TOTAL SCHOOL OPERATIONS | 1,314,183 | 1,314,183 | - | (1,314,183) | (1,314,183) |
| **FACILITY OPERATION & MAINTENANCE** | | | | | |
| Insurance | 38,000 | 38,000 | - | (38,000) | (38,000) |
| Janitorial | - | - | - | - | - |
| Building and Land Rent / Lease / Facility Finance Interest | 398 | 398 | - | (398) | (398) |
| Repairs & Maintenance | 45,819 | 45,819 | - | (45,819) | (45,819) |
| Equipment / Furniture | - | - | - | - | - |
| Security | - | - | - | - | - |
| Utilities | - | - | - | - | - |
| TOTAL FACILITY OPERATION & MAINTENANCE | 84,217 | 84,217 | - | (84,217) | (84,217) |
| **DEPRECIATION & AMORTIZATION** | 527,302 | 527,302 | - | (527,302) | (527,302) |
| **RESERVES / CONTINGENCY** | - | - | - | - | - |
| **DEFERRED RENT** | - | - | - | - | - |

**DESCRIPTION OF ASSUMPTIONS**

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | 7,384,869 | 7,384,869 | - | 7,384,869 | 7,384,869 |
| **Total Expenses** | 6,201,417 | 6,201,417 | - | (6,201,417) | (6,201,417) |
| **Net Income** | 1,183,452 | 1,183,452 | - | 1,183,452 | 1,183,452 |
| **Actual Student Enrollment** | | | | | |

| | Total Year | | | VARIANCE | |
|---|---|---|---|---|---|
| | Original Budget | Revised Budget | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |
| **TOTAL EXPENSES** | 6,201,417 | 6,201,417 | - | (6,201,417) | (6,201,417) |
| **NET INCOME** | 1,183,452 | 1,183,452 | - | 1,183,452 | 1,183,452 |

**DESCRIPTION OF ASSUMPTIONS**

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | Original Budget | Revised Budget | Variance | Original Budget vs. PY Budget | Revised Budget vs. PY Budget |
|---|---|---|---|---|---|
| **Total Revenue** | 7,384,869 | 7,384,869 | - | 7,384,869 | 7,384,869 |
| **Total Expenses** | 6,201,417 | 6,201,417 | - | (6,201,417) | (6,201,417) |
| **Net Income** | 1,183,452 | 1,183,452 | - | 1,183,452 | 1,183,452 |
| **Actual Student Enrollment** | | | | | |

| | Total Year | | | VARIANCE | | DESCRIPTION OF ASSUMPTIONS |
|---|---|---|---|---|---|---|
| **ENROLLMENT - *School Districts Are Linked To Above Entries*** | | | | | | |
| **Number of Districts:** | | | | | | |
| NYC CHANCELLOR'S OFFICE | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| - | | | | | | |
| ALL OTHER School Districts: ( Weighted Avg ) | | | | | | |
| **TOTAL ENROLLMENT** | | | | | | |
| **REVENUE PER PUPIL** | | | | | | |
| **EXPENSES PER PUPIL** | | | | | | |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## Budget / Operating Plan
## 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | 1,846,217 | - | - | 1,846,217 | - | - | 1,846,217 |
| **Total Expenses** | - | 1,550,354 | - | - | 1,550,354 | - | - | 1,550,354 |
| **Net Income** | - | 295,863 | - | - | 295,863 | - | - | 295,863 |
| **Actual Student Enrollment** | - | 380 | - | - | 380 | - | - | 380 |

| | Prior Year Actua | 1st Quarter - 7/1 - 9/30 | | | 2nd Quarter - 10/1 - 12/31 | | | 3rd Q |
|---|---|---|---|---|---|---|---|---|
| | 2017-18 Revenue Per Pupil | Original Budget | Revised Budget | Variance | Original Budget | Revised Budget | Variance | Original Budget |
| **CASH FLOW ADJUSTMENTS** | | | | | | | | |
| OPERATING ACTIVITIES {*enter descriptions below*} | | | | | | | | |
| Example - Add Back Depreciation | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Total Operating Activities | - | - | - | - | - | - | - | - |
| INVESTMENT ACTIVITIES {*enter descriptions below*} | | | | | | | | |
| Example - Subtract Property and Equipment Expenditures | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Total Investment Activities | - | - | - | - | - | - | - | - |
| FINANCING ACTIVITIES {*enter descriptions below*} | | | | | | | | |
| Example - Add Expected Proceeds from a Loan or Line of Credit | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Total Financing Activities | - | - | - | - | - | - | - | - |
| **Total Cash Flow Adjustments** | - | - | - | - | - | - | - | - |
| **NET INCOME** | - | 295,863 | - | - | 295,863 | - | - | 295,863 |
| **Beginning Cash Balance** | - | - | - | - | 295,863 | - | - | 591,726 |
| **ENDING CASH BALANCE** | - | 295,863 | - | - | 591,726 | - | - | 887,589 |

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | - | - | 1,846,217 | - | - |
| **Total Expenses** | - | - | 1,550,354 | - | - |
| **Net Income** | - | - | 295,863 | - | - |
| **Actual Student Enrollment** | - | - | 380 | - | - |

| | Quarter - 1/1 - 3/31 | | 4th Quarter - 4/1 - 6/30 | | |
|---|---|---|---|---|---|
| | **Revised Budget** | **Variance** | **Original Budget** | **Revised Budget** | **Variance** |
| **CASH FLOW ADJUSTMENTS** | | | | | |
| OPERATING ACTIVITIES {*enter descriptions below*} | | | | | |
| Example - Add Back Depreciation | - | - | - | - | - |
| Other | - | - | - | - | - |
| Total Operating Activities | - | - | - | - | - |
| INVESTMENT ACTIVITIES {*enter descriptions below*} | | | | | |
| Example - Subtract Property and Equipment Expenditures | - | - | - | - | - |
| Other | - | - | - | - | - |
| Total Investment Activities | - | - | - | - | - |
| FINANCING ACTIVITIES {*enter descriptions below*} | | | | | |
| Example - Add Expected Proceeds from a Loan or Line of Credit | - | - | - | - | - |
| Other | - | - | - | - | - |
| Total Financing Activities | - | - | - | - | - |
| **Total Cash Flow Adjustments** | - | - | - | - | - |
| **NET INCOME** | - | - | 295,863 | - | - |
| **Beginning Cash Balance** | - | - | 887,589 | - | - |
| **ENDING CASH BALANCE** | - | - | 1,183,452 | - | - |

## SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH

### Budget / Operating Plan

### 2018-19

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | **7,384,869** | **7,384,869** | **-** | **7,384,869** | **7,384,869** |
| **Total Expenses** | **6,201,417** | **6,201,417** | **-** | **(6,201,417)** | **(6,201,417)** |
| **Net Income** | **1,183,452** | **1,183,452** | **-** | **1,183,452** | **1,183,452** |
| **Actual Student Enrollment** | | | | | |

| | Total Year | | | VARIANCE | | |
|---|---|---|---|---|---|---|
| | **Original Budget** | **Revised Budget** | **Variance** | **Original Budget vs. PY Budget** | **Revised Budget vs. PY Budget** | **DESCRIPTION OF ASSUMPTIONS** |
| **CASH FLOW ADJUSTMENTS** | | | | | | |
| OPERATING ACTIVITIES {*enter descriptions below*} | | | | | | |
| Example - Add Back Depreciation | - | - | - | - | - | |
| Other | - | - | - | - | - | |
| Total Operating Activities | - | - | - | - | - | |
| INVESTMENT ACTIVITIES {*enter descriptions below*} | | | | | | |
| Example - Subtract Property and Equipment Expenditures | - | - | - | - | - | |
| Other | - | - | - | - | - | |
| Total Investment Activities | - | - | - | - | - | |
| FINANCING ACTIVITIES {*enter descriptions below*} | | | | | | |
| Example - Add Expected Proceeds from a Loan or Line of Credit | - | - | - | - | - | |
| Other | - | - | - | - | - | |
| Total Financing Activities | - | - | - | - | - | |
| **Total Cash Flow Adjustments** | **-** | **-** | **-** | **-** | **-** | |
| **NET INCOME** | **1,183,452** | **1,183,452** | **-** | **1,183,452** | **1,183,452** | |
| **Beginning Cash Balance** | **-** | - | - | - | - | |
| **ENDING CASH BALANCE** | **1,183,452** | 1,183,452 | **-** | **1,183,452** | **1,183,452** | |

# SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH
## ALANCE SHEET
## 2018-19

DO NOT ENTER BALANCE SHEET DATA ON THIS TEMPLATE
Balance sheet data should for the Ed Corp:
Success Academy Charter Schools -NYC (Combined)
should be entered on the template for
Success Academy Charter School -Harlem 3.

| | Prior Year | Q1 | Q2 | Q3 | Q4 |
|---|---|---|---|---|---|
| | 2017-18 | As of 9/30 | As of 12/31 | As of 3/31 | As of 6/30 |
| **ASSETS** | | | | | |
| **CURRENT ASSETS** | | | | | |
| Cash and cash equivalents | - | - | - | - | - |
| Grants and contracts receivable | - | - | - | - | - |
| Accounts receivables | - | - | - | - | - |
| Prepaid Expenses | - | - | - | - | - |
| Contributions and other receivables | - | - | - | - | - |
| **TOTAL CURRENT ASSETS** | - | - | - | - | - |
| **PROPERTY, BUILDING AND EQUIPMENT, net** | - | - | - | - | - |
| **OTHER ASSETS** | - | - | - | - | - |
| **TOTAL ASSETS** | - | - | - | - | - |
| **LIABILITIES AND NET ASSETS** | | | | | |
| **CURRENT LIABILITIES** | | | | | |
| Accounts payable and accrued expenses | - | - | - | - | - |
| Accrued payroll and benefits | - | - | - | - | - |
| Deferred Revenue | - | - | - | - | - |
| Current maturities of long-term debt | - | - | - | - | - |
| Short Term Debt - Bonds, Notes Payable | - | - | - | - | - |
| Other | - | - | - | - | - |
| **TOTAL CURRENT LIABILITIES** | - | - | - | - | - |
| **LONG-TERM DEBT and NOTES PAYABLE, net current maturities** | - | - | - | - | - |
| **TOTAL LIABILITIES** | - | - | - | - | - |
| **NET ASSETS** | | | | | |
| Unrestricted | - | - | - | - | - |
| Temporarily restricted | - | - | - | - | - |
| **TOTAL NET ASSETS** | - | - | - | - | - |
| **TOTAL LIABILITIES AND NET ASSETS** | - | - | - | - | - |

2018-19

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
|---|---|---|---|---|---|---|---|---|
| | | **Actual** | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** | **Actual** |
| **REVENUE** | | | | | | | | |
| **REVENUES FROM STATE SOURCES** | 2018-19 | | | | | | | |
| Per Pupil Revenue | Per Pupil Rate | | | | | | | |
| NYC CHANCELLOR'S OFFICE | 15,307 | | 1,454,165 | - | | 1,454,165 | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| - | - | | - | - | | - | - | |
| ALL OTHER School Districts: ( Count = 0 ) | - | | - | - | | - | - | |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 15,307 | - | 1,454,165 | - | - | 1,454,165 | - | - |
| Special Education Revenue | | | 247,637 | - | | 247,637 | - | |
| Grants | | | | | | | | |
| Stimulus | | | - | - | | - | - | |
| DYCD (Department of Youth and Community Development) | | | - | - | | - | - | |
| Other | | | 49,115 | - | | 49,115 | - | |
| NYC DoE Rental Assistance | | | - | - | | - | - | |
| Other | | | - | - | | - | - | |
| TOTAL REVENUE FROM STATE SOURCES | | - | 1,750,917 | - | - | 1,750,917 | - | - |
| **REVENUE FROM FEDERAL FUNDING** | | | | | | | | |
| IDEA Special Needs | | | - | - | | - | - | |
| Title I | | | 37,440 | - | | 37,440 | - | |
| Title Funding - Other | | | 15,360 | - | | 15,360 | - | |
| School Food Service (Free Lunch) | | | - | - | | - | - | |
| Grants | | | | | | | | |
| Charter School Program (CSP) Planning & Implementation | | | 42,500 | - | | 42,500 | - | |
| Other | | | - | - | | - | - | |

2018-19

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | 1,846,217 | - | - | 1,846,217 | - | - |
| **Total Expenses** | - | 1,550,354 | - | - | 1,550,354 | - | - |
| **Net Income** | - | 295,863 | - | - | 295,863 | - | - |
| **Actual Student Enrollment** | - | 380 | - | - | 380 | - | - |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
|---|---|---|---|---|---|---|---|
| | **Actual** | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** | **Actual** |
| Other | | - | - | | - | - | |
| TOTAL REVENUE FROM FEDERAL SOURCES | - | 95,300 | - | - | 95,300 | - | - |
| **LOCAL and OTHER REVENUE** | | | | | | | |
| Contributions and Donations | | - | - | | - | - | |
| Fundraising | | - | - | | - | - | |
| Erate Reimbursement | | - | - | | - | - | |
| Earnings on Investments | | - | - | | - | - | |
| Interest Income | | - | - | | - | - | |
| Food Service (Income from meals) | | - | - | | - | - | |
| Text Book | | - | - | | - | - | |
| OTHER | | - | - | | - | - | |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | - | - | - | - | - | - |
| **TOTAL REVENUE** | - | 1,846,217 | - | - | 1,846,217 | - | - |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
|---|---|---|---|---|---|---|---|---|
| | | **Actual** | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** | **Actual** |
| **EXPENSES** | Quarter 0 | | | | | | | |
| **ADMINISTRATIVE STAFF PERSONNEL COSTS** | No. of Positions | | | | | | | |
| Executive Management | - | | - | - | | - | - | |
| Instructional Management | - | | 74,869 | - | | 74,869 | - | |
| Deans, Directors & Coordinators | - | | 42,708 | - | | 42,708 | - | |
| CFO / Director of Finance | - | | - | - | | - | - | |
| Operation / Business Manager | - | | 39,256 | - | | 39,256 | - | |
| Administrative Staff | - | | - | - | | - | - | |
| TOTAL ADMINISTRATIVE STAFF | - | - | 156,833 | - | - | 156,833 | - | - |
| **INSTRUCTIONAL PERSONNEL COSTS** | | | | | | | | |
| Teachers - Regular | - | | 159,750 | - | | 159,750 | - | |
| Teachers - SPED | - | | 193,900 | - | | 193,900 | - | |
| Substitute Teachers | - | | - | - | | - | - | |
| Teaching Assistants | - | | 75,000 | - | | 75,000 | - | |
| Specialty Teachers | - | | 74,175 | - | | 74,175 | - | |
| Aides | - | | - | - | | - | - | |
| Therapists & Counselors | - | | 16,875 | - | | 16,875 | - | |
| Other | - | | - | - | | - | - | |
| TOTAL INSTRUCTIONAL | - | - | 519,700 | - | - | 519,700 | - | - |
| **NON-INSTRUCTIONAL PERSONNEL COSTS** | | | | | | | | |
| Nurse | - | | - | - | | - | - | |
| Librarian | - | | - | - | | - | - | |
| Custodian | - | | - | - | | - | - | |
| Security | - | | - | - | | - | - | |
| Other | - | | - | - | | - | - | |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | - | - | - |
| **SUBTOTAL PERSONNEL SERVICE COSTS** | - | - | 676,533 | - | - | 676,533 | - | - |
| **PAYROLL TAXES AND BENEFITS** | | | | | | | | |
| Payroll Taxes | | | 59,909 | - | | 59,909 | - | |
| Fringe / Employee Benefits | | | 64,271 | - | | 64,271 | - | |
| Retirement / Pension | | | 40,592 | - | | 40,592 | - | |
| TOTAL PAYROLL TAXES AND BENEFITS | | - | 164,771 | - | - | 164,771 | - | - |
| **TOTAL PERSONNEL SERVICE COSTS** | - | - | 841,304 | - | - | 841,304 | - | - |

2018-19

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
|---|---|---|---|---|---|---|---|
| | **Actual** | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** | **Actual** |
| **CONTRACTED SERVICES** | | | | | | | |
| Accounting / Audit | | 190 | - | | 190 | - | |
| Legal | | - | - | | - | - | |
| Management Company Fee | | 218,125 | - | | 218,125 | - | |
| Nurse Services | | - | - | | - | - | |
| Food Service / School Lunch | | - | - | | - | - | |
| Payroll Services | | 4,417 | - | | 4,417 | - | |
| Special Ed Services | | - | - | | - | - | |
| Titlement Services (i.e. Title I) | | - | - | | - | - | |
| Other Purchased / Professional / Consulting | | 4,893 | - | | 4,893 | - | |
| TOTAL CONTRACTED SERVICES | - | 227,625 | - | - | 227,625 | - | - |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
|---|---|---|---|---|---|---|---|
| | **Actual** | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** | **Actual** |
| **SCHOOL OPERATIONS** | | | | | | | |
| Board Expenses | | - | - | | - | - | |
| Classroom / Teaching Supplies & Materials | | 47,997 | - | | 47,997 | - | |
| Special Ed Supplies & Materials | | - | - | | - | - | |
| Textbooks / Workbooks | | - | - | | - | - | |
| Supplies & Materials other | | 40,169 | - | | 40,169 | - | |
| Equipment / Furniture | | 28,214 | - | | 28,214 | - | |
| Telephone | | - | - | | - | - | |
| Technology | | 47,500 | - | | 47,500 | - | |
| Student Testing & Assessment | | 3,149 | - | | 3,149 | - | |
| Field Trips | | 9,197 | - | | 9,197 | - | |
| Transportation (student) | | 3,761 | - | | 3,761 | - | |
| Student Services - other | | 15,252 | - | | 15,252 | - | |
| Office Expense | | 31,482 | - | | 31,482 | - | |
| Staff Development | | 19,925 | - | | 19,925 | - | |
| Staff Recruitment | | 4,750 | - | | 4,750 | - | |
| Student Recruitment / Marketing | | 10,746 | - | | 10,746 | - | |
| School Meals / Lunch | | 55,300 | - | | 55,300 | - | |
| Travel (Staff) | | 7,125 | - | | 7,125 | - | |
| Fundraising | | - | - | | - | - | |
| Other | | 3,979 | - | | 3,979 | - | |
| TOTAL SCHOOL OPERATIONS | - | 328,546 | - | - | 328,546 | - | - |
| **FACILITY OPERATION & MAINTENANCE** | | | | | | | |
| Insurance | | 9,500 | - | | 9,500 | - | |
| Janitorial | | - | - | | - | - | |
| Building and Land Rent / Lease / Facility Finance Interest | | 99 | - | | 99 | - | |
| Repairs & Maintenance | | 11,455 | - | | 11,455 | - | |
| Equipment / Furniture | | - | - | | - | - | |
| Security | | - | - | | - | - | |
| Utilities | | - | - | | - | - | |
| TOTAL FACILITY OPERATION & MAINTENANCE | - | 21,054 | - | - | 21,054 | - | - |
| **DEPRECIATION & AMORTIZATION** | | 131,825 | - | | 131,825 | - | |
| **RESERVES / CONTINGENCY** | | - | - | | - | - | |
| **DEFERRED RENT** | | - | - | | - | - | |

2018-19

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| Total Revenue | - | 1,846,217 | - | - | 1,846,217 | - | - |
| Total Expenses | - | 1,550,354 | - | - | 1,550,354 | - | - |
| Net Income | - | 295,863 | - | - | 295,863 | - | - |
| Actual Student Enrollment | - | 380 | - | - | 380 | - | - |

| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | 1st Quarter - 7/1 - 9/30 | | | 2nd Quarter - 10/1 - 12/31 | | | 3rd Q |
|---|---|---|---|---|---|---|---|
| | Actual | Current Budget | Variance | Actual | Current Budget | Variance | Actual |
| TOTAL EXPENSES | - | 1,550,354 | - | - | 1,550,354 | - | - |
| NET INCOME | - | 295,863 | - | - | 295,863 | - | - |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | **1,846,217** | - | - | **1,846,217** | - | - |
| **Total Expenses** | - | **1,550,354** | - | - | **1,550,354** | - | - |
| **Net Income** | - | **295,863** | - | - | **295,863** | - | - |
| **Actual Student Enrollment** | - | **380** | - | - | **380** | - | - |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **1st Quarter - 7/1 - 9/30** | | | **2nd Quarter - 10/1 - 12/31** | | | **3rd Q** |
|---|---|---|---|---|---|---|---|
| | **Actual** | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** | **Actual** |
| **ENROLLMENT - *School Districts Are Linked To Above Entries*** | | | | | | | |
| NYC CHANCELLOR'S OFFICE | - | 380 | - | - | 380 | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - |
| ALL OTHER School Districts: ( Count = 0 ) | - | - | - | - | - | - | - |
| **TOTAL ENROLLMENT** | **-** | **380** | **-** | **-** | **380** | **-** | **-** |
| **REVENUE PER PUPIL** | **-** | **4,858** | **-** | **-** | **4,858** | **-** | **-** |
| **EXPENSES PER PUPIL** | **-** | **4,080** | **-** | **-** | **4,080** | **-** | **-** |

| | | | | | | |
|---|---|---|---|---|---|---|
| **Total Revenue** | | **1,846,217** | **-** | **-** | **1,846,217** | **-** |
| **Total Expenses** | | **1,550,354** | **-** | **-** | **1,550,354** | **-** |
| **Net Income** | | **295,863** | **-** | **-** | **295,863** | **-** |
| **Actual Student Enrollment** | | **380** | **-** | **-** | **380** | **-** |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
|---|---|---|---|---|---|---|
| | | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** |
| **REVENUE** | | | | | | |
| **REVENUES FROM STATE SOURCES** | 2018-19 | | | | | |
| Per Pupil Revenue | Per Pupil Rate | | | | | |
| NYC CHANCELLOR'S OFFICE | 15,307 | 1,454,165 | - | | 1,454,165 | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| - | - | - | - | | - | - |
| ALL OTHER School Districts: ( Count = 0 ) | - | - | - | | - | - |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 15,307 | 1,454,165 | - | - | 1,454,165 | - |
| Special Education Revenue | | 247,637 | - | | 247,637 | - |
| Grants | | | | | | |
| Stimulus | | - | - | | - | - |
| DYCD (Department of Youth and Community Development) | | - | - | | - | - |
| Other | | 49,115 | - | | 49,115 | - |
| NYC DoE Rental Assistance | | - | - | | - | - |
| Other | | - | - | | - | - |
| TOTAL REVENUE FROM STATE SOURCES | | 1,750,917 | - | - | 1,750,917 | - |
| **REVENUE FROM FEDERAL FUNDING** | | | | | | |
| IDEA Special Needs | | - | - | | - | - |
| Title I | | 37,440 | - | | 37,440 | - |
| Title Funding - Other | | 15,360 | - | | 15,360 | - |
| School Food Service (Free Lunch) | | - | - | | - | - |
| Grants | | | | | | |
| Charter School Program (CSP) Planning & Implementation | | 42,500 | - | | 42,500 | - |
| Other | | - | - | | - | - |

## OOL - FLATBUSH
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|---|---|---|---|---|---|
| **Total Revenue** | **1,846,217** | **-** | **-** | **1,846,217** | **-** |
| **Total Expenses** | **1,550,354** | **-** | **-** | **1,550,354** | **-** |
| **Net Income** | **295,863** | **-** | **-** | **295,863** | **-** |
| **Actual Student Enrollment** | **380** | **-** | **-** | **380** | **-** |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
|---|---|---|---|---|---|
| | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** |
| Other | - | - | | - | - |
| TOTAL REVENUE FROM FEDERAL SOURCES | 95,300 | - | - | 95,300 | - |
| **LOCAL and OTHER REVENUE** | | | | | |
| Contributions and Donations | - | - | | - | - |
| Fundraising | - | - | | - | - |
| Erate Reimbursement | - | - | | - | - |
| Earnings on Investments | - | - | | - | - |
| Interest Income | - | - | | - | - |
| Food Service (Income from meals) | - | - | | - | - |
| Text Book | - | - | | - | - |
| OTHER | - | - | | - | - |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | - | - | - | - |
| **TOTAL REVENUE** | **1,846,217** | **-** | **-** | **1,846,217** | **-** |

## )OL - FLATBUSH
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|---|---|---|---|---|---|---|
| **Total Revenue** | | **1,846,217** | **-** | **-** | **1,846,217** | **-** |
| **Total Expenses** | | **1,550,354** | **-** | **-** | **1,550,354** | **-** |
| **Net Income** | | **295,863** | **-** | **-** | **295,863** | **-** |
| **Actual Student Enrollment** | | **380** | **-** | **-** | **380** | **-** |
| | | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** |
| **EXPENSES** | Quarter 0 | | | | | |
| **ADMINISTRATIVE STAFF PERSONNEL COSTS** | No. of Positions | | | | | |
| Executive Management | - | - | - | | - | - |
| Instructional Management | - | 74,869 | - | | 74,869 | - |
| Deans, Directors & Coordinators | - | 42,708 | - | | 42,708 | - |
| CFO / Director of Finance | - | - | - | | - | - |
| Operation / Business Manager | - | 39,256 | - | | 39,256 | - |
| Administrative Staff | - | - | - | | - | - |
| TOTAL ADMINISTRATIVE STAFF | - | 156,833 | - | - | 156,833 | - |
| **INSTRUCTIONAL PERSONNEL COSTS** | | | | | | |
| Teachers - Regular | - | 159,750 | - | | 159,750 | - |
| Teachers - SPED | - | 193,900 | - | | 193,900 | - |
| Substitute Teachers | - | - | - | | - | - |
| Teaching Assistants | - | 75,000 | - | | 75,000 | - |
| Specialty Teachers | - | 74,175 | - | | 74,175 | - |
| Aides | - | - | - | | - | - |
| Therapists & Counselors | - | 16,875 | - | | 16,875 | - |
| Other | - | - | - | | - | - |
| TOTAL INSTRUCTIONAL | - | 519,700 | - | - | 519,700 | - |
| **NON-INSTRUCTIONAL PERSONNEL COSTS** | | | | | | |
| Nurse | - | - | - | | - | - |
| Librarian | - | - | - | | - | - |
| Custodian | - | - | - | | - | - |
| Security | - | - | - | | - | - |
| Other | - | - | - | | - | - |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | - |
| **SUBTOTAL PERSONNEL SERVICE COSTS** | - | 676,533 | - | - | 676,533 | - |
| **PAYROLL TAXES AND BENEFITS** | | | | | | |
| Payroll Taxes | | 59,909 | - | | 59,909 | - |
| Fringe / Employee Benefits | | 64,271 | - | | 64,271 | - |
| Retirement / Pension | | 40,592 | - | | 40,592 | - |
| TOTAL PAYROLL TAXES AND BENEFITS | | 164,771 | - | - | 164,771 | - |
| **TOTAL PERSONNEL SERVICE COSTS** | - | 841,304 | - | - | 841,304 | - |

| | | | | | |
|---|---|---|---|---|---|
| | OOL - FLATBUSH<br>n | | | | |
| **Total Revenue** | **1,846,217** | **-** | **-** | **1,846,217** | **-** |
| **Total Expenses** | **1,550,354** | **-** | **-** | **1,550,354** | **-** |
| **Net Income** | **295,863** | **-** | **-** | **295,863** | **-** |
| **Actual Student Enrollment** | **380** | **-** | **-** | **380** | **-** |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
|---|---|---|---|---|---|
| | **OOL - FLATBUSH<br>n Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** |
| **CONTRACTED SERVICES** | | | | | |
| Accounting / Audit | 190 | - | | 190 | - |
| Legal | - | - | | - | - |
| Management Company Fee | 218,125 | - | | 218,125 | - |
| Nurse Services | - | - | | - | - |
| Food Service / School Lunch | - | - | | - | - |
| Payroll Services | 4,417 | - | | 4,417 | - |
| Special Ed Services | - | - | | - | - |
| Titlement Services (i.e. Title I) | - | - | | - | - |
| Other Purchased / Professional / Consulting | 4,893 | - | | 4,893 | - |
| TOTAL CONTRACTED SERVICES | 227,625 | - | - | 227,625 | - |

## )OL - FLATBUSH
## n

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | **1,846,217** | **-** | **-** | **1,846,217** | **-** |
| **Total Expenses** | **1,550,354** | **-** | **-** | **1,550,354** | **-** |
| **Net Income** | **295,863** | **-** | **-** | **295,863** | **-** |
| **Actual Student Enrollment** | **380** | **-** | **-** | **380** | **-** |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Quarter - 1/1 - 3/31** | | **4th Quarter - 4/1 - 6/30** | | |
|---|---|---|---|---|---|
| | **Current Budget** | **Variance** | **Actual** | **Current Budget** | **Variance** |
| **SCHOOL OPERATIONS** | | | | | |
| Board Expenses | - | - | | - | - |
| Classroom / Teaching Supplies & Materials | 47,997 | - | | 47,997 | - |
| Special Ed Supplies & Materials | - | - | | - | - |
| Textbooks / Workbooks | - | - | | - | - |
| Supplies & Materials other | 40,169 | - | | 40,169 | - |
| Equipment / Furniture | 28,214 | - | | 28,214 | - |
| Telephone | - | - | | - | - |
| Technology | 47,500 | - | | 47,500 | - |
| Student Testing & Assessment | 3,149 | - | | 3,149 | - |
| Field Trips | 9,197 | - | | 9,197 | - |
| Transportation (student) | 3,761 | - | | 3,761 | - |
| Student Services - other | 15,252 | - | | 15,252 | - |
| Office Expense | 31,482 | - | | 31,482 | - |
| Staff Development | 19,925 | - | | 19,925 | - |
| Staff Recruitment | 4,750 | - | | 4,750 | - |
| Student Recruitment / Marketing | 10,746 | - | | 10,746 | - |
| School Meals / Lunch | 55,300 | - | | 55,300 | - |
| Travel (Staff) | 7,125 | - | | 7,125 | - |
| Fundraising | - | - | | - | - |
| Other | 3,979 | - | | 3,979 | - |
| TOTAL SCHOOL OPERATIONS | 328,546 | - | - | 328,546 | - |
| **FACILITY OPERATION & MAINTENANCE** | | | | | |
| Insurance | 9,500 | - | | 9,500 | - |
| Janitorial | - | - | | - | - |
| Building and Land Rent / Lease / Facility Finance Interest | 99 | - | | 99 | - |
| Repairs & Maintenance | 11,455 | - | | 11,455 | - |
| Equipment / Furniture | - | - | | - | - |
| Security | - | - | | - | - |
| Utilities | - | - | | - | - |
| TOTAL FACILITY OPERATION & MAINTENANCE | 21,054 | - | - | 21,054 | - |
| **DEPRECIATION & AMORTIZATION** | 131,825 | - | | 131,825 | - |
| **RESERVES / CONTINGENCY** | - | - | | - | - |
| **DEFERRED RENT** | - | - | | - | - |

## OOL - FLATBUSH
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OOL - FLATBUSH
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| | | | | | |
|---|---|---|---|---|---|
| Total Revenue | 1,846,217 | - | - | 1,846,217 | - |
| Total Expenses | 1,550,354 | - | - | 1,550,354 | - |
| Net Income | 295,863 | - | - | 295,863 | - |
| Actual Student Enrollment | 380 | - | - | 380 | - |

| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Quarter - 1/1 - 3/31 | | 4th Quarter - 4/1 - 6/30 | | |
|---|---|---|---|---|---|
| | Current Budget | Variance | Actual | Current Budget | Variance |
| TOTAL EXPENSES | 1,550,354 | - | - | 1,550,354 | - |
| NET INCOME | 295,863 | - | - | 295,863 | - |

Quarter - 1/1 - 3/31

## OOL - FLATBUSH
n

| | | | | | |
|---|---|---|---|---|---|
| **Total Revenue** | **1,846,217** | **-** | **-** | **1,846,217** | **-** |
| **Total Expenses** | **1,550,354** | **-** | **-** | **1,550,354** | **-** |
| **Net Income** | **295,863** | **-** | **-** | **295,863** | **-** |
| **Actual Student Enrollment** | **380** | **-** | **-** | **380** | **-** |

Quarter - 1/1 - 3/31

| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Quarter - 1/1 - 3/31 | | 4th Quarter - 4/1 - 6/30 | | |
|---|---|---|---|---|---|
| | Current Budget | Variance | Actual | Current Budget | Variance |
| **ENROLLMENT - *School Districts Are Linked To Above Entries*** | | | | | |
| NYC CHANCELLOR'S OFFICE | 380 | - | - | 380 | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| ALL OTHER School Districts: ( Count = 0 ) | - | - | - | - | - |
| **TOTAL ENROLLMENT** | **380** | **-** | **-** | **380** | **-** |
| **REVENUE PER PUPIL** | **4,858** | **-** | **-** | **4,858** | **-** |
| **EXPENSES PER PUPIL** | **4,080** | **-** | **-** | **4,080** | **-** |

## SUCCESS ACADEMY CHARTER SCHOOL - FLAT

### Budget / Operating Plan

### 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | - | - | **7,384,869** | **(7,384,869)** | - | - | **7,384,8** |
| **Total Expenses** | - | - | - | **6,201,417** | **6,201,417** | - | - | **6,201,4** |
| **Net Income** | - | - | - | **1,183,452** | **(1,183,452)** | - | - | **1,183,4** |
| **Actual Student Enrollment** | - | - | - | | | - | - | |

**TOTALS AND VARIANCE ANALYSIS**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

| | 2018-19 Per Pupil Rate | Actual | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY | Actual vs. Current Budget TY | Original Budget (Current Quarter) | Actual vs. Original Budget | Origin Budget - |
|---|---|---|---|---|---|---|---|---|---|
| **REVENUE** | | | | | | | | | |
| **REVENUES FROM STATE SOURCES** | | | | | | | | | |
| Per Pupil Revenue | | | | | | | | | |
| NYC CHANCELLOR'S OFFICE | 15,307 | - | - | - | 5,816,660 | (5,816,660) | - | - | 5,816,6 |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | |
| ALL OTHER School Districts: ( Count = 0 ) | - | - | - | - | - | - | - | - | |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 15,307 | - | - | - | 5,816,660 | (5,816,660) | - | - | 5,816,6 |
| Special Education Revenue | | - | - | - | 990,548 | (990,548) | - | - | 990,5 |
| Grants | | | | | | | | | |
| Stimulus | | - | - | - | - | - | - | - | |
| DYCD (Department of Youth and Community Development) | | - | - | - | - | - | - | - | |
| Other | | - | - | - | 196,460 | (196,460) | - | - | 196,4 |
| NYC DoE Rental Assistance | | - | - | - | - | - | - | - | |
| Other | | - | - | - | - | - | - | - | |
| TOTAL REVENUE FROM STATE SOURCES | | - | - | - | 7,003,668 | (7,003,668) | - | - | 7,003,6 |
| **REVENUE FROM FEDERAL FUNDING** | | | | | | | | | |
| IDEA Special Needs | | - | - | - | - | - | - | - | |
| Title I | | - | - | - | 149,760 | (149,760) | - | - | 149,7 |
| Title Funding - Other | | - | - | - | 61,440 | (61,440) | - | - | 61,4 |
| School Food Service (Free Lunch) | | - | - | - | - | - | - | - | |
| Grants | | | | | | | | | |
| Charter School Program (CSP) Planning & Implementation | | - | - | - | 170,001 | (170,001) | - | - | 170,0 |
| Other | | - | - | - | - | - | - | - | |

## SUCCESS ACADEMY CHARTER SCHOOL - FLAT

### Budget / Operating Plan

### 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | - | - | 7,384,869 | (7,384,869) | - | - | 7,384,8 |
| **Total Expenses** | - | - | - | 6,201,417 | 6,201,417 | - | - | 6,201,4 |
| **Net Income** | - | - | - | 1,183,452 | (1,183,452) | - | - | 1,183,4 |
| **Actual Student Enrollment** | - | - | - | | | - | - | |

**TOTALS AND VARIANCE ANALYSIS**

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Actual** | **Current Budget (Current Quarter)** | **Actual vs. Current Budget** | **Current Budget - TY** | **Actual vs. Current Budget TY** | **Original Budget (Current Quarter)** | **Actual vs. Original Budget** | **Origina Budget -** |
|---|---|---|---|---|---|---|---|---|
| Other | - | - | - | - | - | - | - | |
| TOTAL REVENUE FROM FEDERAL SOURCES | - | - | - | 381,201 | (381,201) | - | - | 381,2 |
| **LOCAL and OTHER REVENUE** | | | | | | | | |
| Contributions and Donations | - | - | - | - | - | - | - | |
| Fundraising | - | - | - | - | - | - | - | |
| Erate Reimbursement | - | - | - | - | - | - | - | |
| Earnings on Investments | - | - | - | - | - | - | - | |
| Interest Income | - | - | - | - | - | - | - | |
| Food Service (Income from meals) | - | - | - | - | - | - | - | |
| Text Book | - | - | - | - | - | - | - | |
| OTHER | - | - | - | - | - | - | - | |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | - | - | - | - | - | - | |
| **TOTAL REVENUE** | - | - | - | 7,384,869 | (7,384,869) | - | - | 7,384,8 |

## SUCCESS ACADEMY CHARTER SCHOOL - FLAT

### Budget / Operating Plan

### 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | - | - | **7,384,869** | **(7,384,869)** | - | - | **7,384,8** |
| **Total Expenses** | - | - | - | **6,201,417** | **6,201,417** | - | - | **6,201,4** |
| **Net Income** | - | - | - | **1,183,452** | **(1,183,452)** | - | - | **1,183,4** |
| **Actual Student Enrollment** | - | - | - | | | - | - | |

**TOTALS AND VARIANCE ANALYSIS**

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | | **Actual** | **Current Budget (Current Quarter)** | **Actual vs. Current Budget** | **Current Budget - TY** | **Actual vs. Current Budget TY** | **Original Budget (Current Quarter)** | **Actual vs. Original Budget** | **Origina Budget -** |
|---|---|---|---|---|---|---|---|---|---|
| **EXPENSES** | Quarter 0 | | | | | | | | |
| **ADMINISTRATIVE STAFF PERSONNEL COSTS** | No. of Positions | | | | | | | | |
| Executive Management | - | - | - | - | - | - | - | - | |
| Instructional Management | - | - | - | - | 299,475 | 299,475 | - | - | 299,4 |
| Deans, Directors & Coordinators | - | - | - | - | 170,830 | 170,830 | - | - | 170,8 |
| CFO / Director of Finance | - | - | - | - | - | - | - | - | |
| Operation / Business Manager | - | - | - | - | 157,025 | 157,025 | - | - | 157,0 |
| Administrative Staff | - | - | - | - | - | - | - | - | |
| TOTAL ADMINISTRATIVE STAFF | - | - | - | - | 627,330 | 627,330 | - | - | 627,3 |
| **INSTRUCTIONAL PERSONNEL COSTS** | | | | | | | | | |
| Teachers - Regular | - | - | - | - | 639,000 | 639,000 | - | - | 639,0 |
| Teachers - SPED | - | - | - | - | 775,600 | 775,600 | - | - | 775,6 |
| Substitute Teachers | - | - | - | - | - | - | - | - | |
| Teaching Assistants | - | - | - | - | 300,000 | 300,000 | - | - | 300,0 |
| Specialty Teachers | - | - | - | - | 296,700 | 296,700 | - | - | 296,7 |
| Aides | - | - | - | - | - | - | - | - | |
| Therapists & Counselors | - | - | - | - | 67,500 | 67,500 | - | - | 67,5 |
| Other | - | - | - | - | - | - | - | - | |
| TOTAL INSTRUCTIONAL | - | - | - | - | 2,078,800 | 2,078,800 | - | - | 2,078,8 |
| **NON-INSTRUCTIONAL PERSONNEL COSTS** | | | | | | | | | |
| Nurse | - | - | - | - | - | - | - | - | |
| Librarian | - | - | - | - | - | - | - | - | |
| Custodian | - | - | - | - | - | - | - | - | |
| Security | - | - | - | - | - | - | - | - | |
| Other | - | - | - | - | - | - | - | - | |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - | - | - | - | - | |
| **SUBTOTAL PERSONNEL SERVICE COSTS** | - | - | - | - | 2,706,130 | 2,706,130 | - | - | 2,706,1 |
| **PAYROLL TAXES AND BENEFITS** | | | | | | | | | |
| Payroll Taxes | | - | - | - | 239,636 | 239,636 | - | - | 239,6 |
| Fringe / Employee Benefits | | - | - | - | 257,082 | 257,082 | - | - | 257,0 |
| Retirement / Pension | | - | - | - | 162,368 | 162,368 | - | - | 162,3 |
| TOTAL PAYROLL TAXES AND BENEFITS | | - | - | - | 659,086 | 659,086 | - | - | 659,0 |
| **TOTAL PERSONNEL SERVICE COSTS** | - | - | - | - | 3,365,216 | 3,365,216 | - | - | 3,365,2 |

## SUCCESS ACADEMY CHARTER SCHOOL - FLAT

### Budget / Operating Plan

### 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | **-** | **-** | **-** | **7,384,869** | **(7,384,869)** | **-** | **-** | **7,384,8** |
| **Total Expenses** | **-** | **-** | **-** | **6,201,417** | **6,201,417** | **-** | **-** | **6,201,4** |
| **Net Income** | **-** | **-** | **-** | **1,183,452** | **(1,183,452)** | **-** | **-** | **1,183,4** |
| **Actual Student Enrollment** | **-** | **-** | **-** | | | **-** | **-** | |

**TOTALS AND VARIANCE ANALYSIS**

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Actual** | **Current Budget (Current Quarter)** | **Actual vs. Current Budget** | **Current Budget - TY** | **Actual vs. Current Budget TY** | **Original Budget (Current Quarter)** | **Actual vs. Original Budget** | **Origina Budget -** |
|---|---|---|---|---|---|---|---|---|
| **CONTRACTED SERVICES** | | | | | | | | |
| Accounting / Audit | - | - | - | 760 | 760 | - | - | 7 |
| Legal | - | - | - | - | - | - | - | |
| Management Company Fee | - | - | - | 872,499 | 872,499 | - | - | 872,4 |
| Nurse Services | - | - | - | - | - | - | - | |
| Food Service / School Lunch | - | - | - | - | - | - | - | |
| Payroll Services | - | - | - | 17,666 | 17,666 | - | - | 17,6 |
| Special Ed Services | - | - | - | - | - | - | - | |
| Titlement Services (i.e. Title I) | - | - | - | - | - | - | - | |
| Other Purchased / Professional / Consulting | - | - | - | 19,574 | 19,574 | - | - | 19,5 |
| TOTAL CONTRACTED SERVICES | - | - | - | 910,499 | 910,499 | - | - | 910,4 |

## SUCCESS ACADEMY CHARTER SCHOOL - FLAT

### Budget / Operating Plan

### 2018-19

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | - | - | **7,384,869** | **(7,384,869)** | - | - | **7,384,8** |
| **Total Expenses** | - | - | - | **6,201,417** | **6,201,417** | - | - | **6,201,4** |
| **Net Income** | - | - | - | **1,183,452** | **(1,183,452)** | - | - | **1,183,4** |
| **Actual Student Enrollment** | - | - | - | | | - | - | |

**TOTALS AND VARIANCE ANALYSIS**

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Actual** | **Current Budget (Current Quarter)** | **Actual vs. Current Budget** | **Current Budget - TY** | **Actual vs. Current Budget TY** | **Original Budget (Current Quarter)** | **Actual vs. Original Budget** | **Origina Budget -** |
|---|---|---|---|---|---|---|---|---|
| **SCHOOL OPERATIONS** | | | | | | | | |
| Board Expenses | - | - | - | - | - | - | - | |
| Classroom / Teaching Supplies & Materials | - | - | - | 191,990 | 191,990 | - | - | 191,9 |
| Special Ed Supplies & Materials | - | - | - | - | - | - | - | |
| Textbooks / Workbooks | - | - | - | - | - | - | - | |
| Supplies & Materials other | - | - | - | 160,677 | 160,677 | - | - | 160,6 |
| Equipment / Furniture | - | - | - | 112,857 | 112,857 | - | - | 112,8 |
| Telephone | - | - | - | - | - | - | - | |
| Technology | - | - | - | 190,000 | 190,000 | - | - | 190,0 |
| Student Testing & Assessment | - | - | - | 12,596 | 12,596 | - | - | 12,5 |
| Field Trips | - | - | - | 36,786 | 36,786 | - | - | 36,7 |
| Transportation (student) | - | - | - | 15,044 | 15,044 | - | - | 15,0 |
| Student Services - other | - | - | - | 61,008 | 61,008 | - | - | 61,0 |
| Office Expense | - | - | - | 125,926 | 125,926 | - | - | 125,9 |
| Staff Development | - | - | - | 79,701 | 79,701 | - | - | 79,7 |
| Staff Recruitment | - | - | - | 19,000 | 19,000 | - | - | 19,0 |
| Student Recruitment / Marketing | - | - | - | 42,985 | 42,985 | - | - | 42,9 |
| School Meals / Lunch | - | - | - | 221,198 | 221,198 | - | - | 221,1 |
| Travel (Staff) | - | - | - | 28,500 | 28,500 | - | - | 28,5 |
| Fundraising | - | - | - | - | - | - | - | |
| Other | - | - | - | 15,915 | 15,915 | - | - | 15,9 |
| TOTAL SCHOOL OPERATIONS | - | - | - | 1,314,183 | 1,314,183 | - | - | 1,314,1 |
| **FACILITY OPERATION & MAINTENANCE** | | | | | | | | |
| Insurance | - | - | - | 38,000 | 38,000 | - | - | 38,0 |
| Janitorial | - | - | - | - | - | - | - | |
| Building and Land Rent / Lease / Facility Finance Interest | - | - | - | 398 | 398 | - | - | 3 |
| Repairs & Maintenance | - | - | - | 45,819 | 45,819 | - | - | 45,8 |
| Equipment / Furniture | - | - | - | - | - | - | - | |
| Security | - | - | - | - | - | - | - | |
| Utilities | - | - | - | - | - | - | - | |
| TOTAL FACILITY OPERATION & MAINTENANCE | - | - | - | 84,217 | 84,217 | - | - | 84,2 |
| **DEPRECIATION & AMORTIZATION** | - | - | - | 527,302 | 527,302 | - | - | 527,3 |
| **RESERVES / CONTINGENCY** | - | - | - | - | - | - | - | |
| **DEFERRED RENT** | - | - | - | - | - | - | - | |

## SUCCESS ACADEMY CHARTER SCHOOL - FLAT

### Budget / Operating Plan

| | 2018-19 | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| Total Revenue | - | - | - | 7,384,869 | (7,384,869) | - | - | 7,384,8 |
| Total Expenses | - | - | - | 6,201,417 | 6,201,417 | - | - | 6,201,4 |
| Net Income | - | - | - | 1,183,452 | (1,183,452) | - | - | 1,183,4 |
| Actual Student Enrollment | - | - | - | | | - | - | |

TOTALS AND VARIANCE ANALYSIS

| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY | Actual vs. Current Budget TY | Original Budget (Current Quarter) | Actual vs. Original Budget | Origina Budget - |
|---|---|---|---|---|---|---|---|---|
| TOTAL EXPENSES | - | - | - | 6,201,417 | 6,201,417 | - | - | 6,201,4 |
| NET INCOME | - | - | - | 1,183,452 | (1,183,452) | - | - | 1,183,4 |

## SUCCESS ACADEMY CHARTER SCHOOL - FLAT 2018-19
### Budget / Operating Plan

| | 2018-19 | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Total Revenue** | - | - | - | 7,384,869 | (7,384,869) | - | - | 7,384,8 |
| **Total Expenses** | - | - | - | 6,201,417 | 6,201,417 | - | - | 6,201,4 |
| **Net Income** | - | - | - | 1,183,452 | (1,183,452) | - | - | 1,183,4 |
| **Actual Student Enrollment** | - | - | - | | | - | - | |

**TOTALS AND VARIANCE ANALYSIS**

**TOTALS AND VARIANCE ANALYSIS**

| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual | Current Budget (Current Quarter) | Actual vs. Current Budget | Current Budget - TY | Actual vs. Current Budget TY | Original Budget (Current Quarter) | Actual vs. Original Budget | Origina Budget - |
|---|---|---|---|---|---|---|---|---|
| **ENROLLMENT - *School Districts Are Linked To Above Entries*** | * Enrollment Data Based on Last Actual Quarter Completed | | | | | | | |
| NYC CHANCELLOR'S OFFICE | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| - | - | - | - | | | - | - | |
| ALL OTHER School Districts: ( Count = 0 ) | - | - | - | | | - | - | |
| **TOTAL ENROLLMENT** | - | - | - | | | - | - | |
| **REVENUE PER PUPIL** | - | - | - | | | - | - | |
| **EXPENSES PER PUPIL** | - | - | - | | | - | - | |

| | | | |
|---|---|---|---|
| **Total Revenue** | **(7,384,869)** | **-** | **-** |
| **Total Expenses** | **6,201,417** | **-** | **-** |
| **Net Income** | **(1,183,452)** | **-** | **-** |
| **Actual Student Enrollment** | | **-** | |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | | **Actual vs. Original Budget TY** | **PY Actual (PY TY / No. of COMPLETED Actual CY** | **Actual CY vs. Actual PY** |
|---|---|---|---|---|
| **REVENUE** | | | | |
| **REVENUES FROM STATE SOURCES** | 2018-19 | | | |
| Per Pupil Revenue | Per Pupil Rate | | | |
| NYC CHANCELLOR'S OFFICE | 15,307 | (5,816,660) | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| ALL OTHER School Districts: ( Count = 0 ) | - | - | - | - |
| TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding) | 15,307 | (5,816,660) | - | - |
| Special Education Revenue | | (990,548) | - | - |
| Grants | | | | |
| Stimulus | | - | - | - |
| DYCD (Department of Youth and Community Development) | | - | - | - |
| Other | | (196,460) | - | - |
| NYC DoE Rental Assistance | | - | - | - |
| Other | | - | - | - |
| TOTAL REVENUE FROM STATE SOURCES | | (7,003,668) | - | - |
| **REVENUE FROM FEDERAL FUNDING** | | | | |
| IDEA Special Needs | | - | - | - |
| Title I | | (149,760) | - | - |
| Title Funding - Other | | (61,440) | - | - |
| School Food Service (Free Lunch) | | - | - | - |
| Grants | | | | |
| Charter School Program (CSP) Planning & Implementation | | (170,001) | - | - |
| Other | | - | - | - |

SH

| | | | |
|---|---|---|---|
| **Total Revenue** | **(7,384,869)** | **-** | **-** |
| **Total Expenses** | **6,201,417** | **-** | **-** |
| **Net Income** | **(1,183,452)** | **-** | **-** |
| **Actual Student Enrollment** | | **-** | |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Actual vs. Original Budget TY** | **PY Actual (PY TY / No. of COMPLETED Actual CY** | **Actual CY vs. Actual PY** |
|---|---|---|---|
| Other | - | - | - |
| TOTAL REVENUE FROM FEDERAL SOURCES | (381,201) | - | - |
| **LOCAL and OTHER REVENUE** | | | |
| Contributions and Donations | - | - | - |
| Fundraising | - | - | - |
| Erate Reimbursement | - | - | - |
| Earnings on Investments | - | - | - |
| Interest Income | - | - | - |
| Food Service (Income from meals) | - | - | - |
| Text Book | - | - | - |
| OTHER | - | - | - |
| TOTAL REVENUE FROM LOCAL and OTHER SOURCES | - | - | - |
| **TOTAL REVENUE** | **(7,384,869)** | **-** | **-** |

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| | | | | |
|---|---|---|---|---|
| **Total Revenue** | | **(7,384,869)** | **-** | **-** |
| **Total Expenses** | | **6,201,417** | **-** | **-** |
| **Net Income** | | **(1,183,452)** | **-** | **-** |
| **Actual Student Enrollment** | | | **-** | |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | | **Actual vs. Original Budget TY** | **PY Actual (PY TY / No. of COMPLETED Actual CY** | **Actual CY vs. Actual PY** |
|---|---|---|---|---|
| **EXPENSES** | Quarter 0 | | | |
| **ADMINISTRATIVE STAFF PERSONNEL COSTS** | No. of Positions | | | |
| Executive Management | - | - | - | - |
| Instructional Management | - | 299,475 | - | - |
| Deans, Directors & Coordinators | - | 170,830 | - | - |
| CFO / Director of Finance | - | - | - | - |
| Operation / Business Manager | - | 157,025 | - | - |
| Administrative Staff | - | - | - | - |
| TOTAL ADMINISTRATIVE STAFF | - | 627,330 | - | - |
| **INSTRUCTIONAL PERSONNEL COSTS** | | | | |
| Teachers - Regular | - | 639,000 | - | - |
| Teachers - SPED | - | 775,600 | - | - |
| Substitute Teachers | - | - | - | - |
| Teaching Assistants | - | 300,000 | - | - |
| Specialty Teachers | - | 296,700 | - | - |
| Aides | - | - | - | - |
| Therapists & Counselors | - | 67,500 | - | - |
| Other | - | - | - | - |
| TOTAL INSTRUCTIONAL | - | 2,078,800 | - | - |
| **NON-INSTRUCTIONAL PERSONNEL COSTS** | | | | |
| Nurse | - | - | - | - |
| Librarian | - | - | - | - |
| Custodian | - | - | - | - |
| Security | - | - | - | - |
| Other | - | - | - | - |
| TOTAL NON-INSTRUCTIONAL | - | - | - | - |
| **SUBTOTAL PERSONNEL SERVICE COSTS** | - | 2,706,130 | - | - |
| **PAYROLL TAXES AND BENEFITS** | | | | |
| Payroll Taxes | | 239,636 | - | - |
| Fringe / Employee Benefits | | 257,082 | - | - |
| Retirement / Pension | | 162,368 | - | - |
| TOTAL PAYROLL TAXES AND BENEFITS | | 659,086 | - | - |
| **TOTAL PERSONNEL SERVICE COSTS** | - | 3,365,216 | - | - |

| | SH | | |
|---|---|---|---|
| **Total Revenue** | **(7,384,869)** | **-** | **-** |
| **Total Expenses** | **6,201,417** | **-** | **-** |
| **Net Income** | **(1,183,452)** | **-** | **-** |
| **Actual Student Enrollment** | | **-** | |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **SH Actual vs. Original Budget TY** | **PY Actual (PY TY / No. of COMPLETED Actual CY** | **Actual CY vs. Actual PY** |
|---|---|---|---|
| **CONTRACTED SERVICES** | | | |
| Accounting / Audit | 760 | - | - |
| Legal | - | - | - |
| Management Company Fee | 872,499 | - | - |
| Nurse Services | - | - | - |
| Food Service / School Lunch | - | - | - |
| Payroll Services | 17,666 | - | - |
| Special Ed Services | - | - | - |
| Titlement Services (i.e. Title I) | - | - | - |
| Other Purchased / Professional / Consulting | 19,574 | - | - |
| TOTAL CONTRACTED SERVICES | 910,499 | - | - |

SH

| | | | |
|---|---|---|---|
| **Total Revenue** | **(7,384,869)** | **-** | **-** |
| **Total Expenses** | **6,201,417** | **-** | **-** |
| **Net Income** | **(1,183,452)** | **-** | **-** |
| **Actual Student Enrollment** | | **-** | |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Actual vs. Original Budget TY** | **PY Actual (PY TY / No. of COMPLETED Actual CY** | **Actual CY vs. Actual PY** |
|---|---|---|---|
| **SCHOOL OPERATIONS** | | | |
| Board Expenses | - | - | - |
| Classroom / Teaching Supplies & Materials | 191,990 | - | - |
| Special Ed Supplies & Materials | - | - | - |
| Textbooks / Workbooks | - | - | - |
| Supplies & Materials other | 160,677 | - | - |
| Equipment / Furniture | 112,857 | - | - |
| Telephone | - | - | - |
| Technology | 190,000 | - | - |
| Student Testing & Assessment | 12,596 | - | - |
| Field Trips | 36,786 | - | - |
| Transportation (student) | 15,044 | - | - |
| Student Services - other | 61,008 | - | - |
| Office Expense | 125,926 | - | - |
| Staff Development | 79,701 | - | - |
| Staff Recruitment | 19,000 | - | - |
| Student Recruitment / Marketing | 42,985 | - | - |
| School Meals / Lunch | 221,198 | - | - |
| Travel (Staff) | 28,500 | - | - |
| Fundraising | - | - | - |
| Other | 15,915 | - | - |
| TOTAL SCHOOL OPERATIONS | 1,314,183 | - | - |
| **FACILITY OPERATION & MAINTENANCE** | | | |
| Insurance | 38,000 | - | - |
| Janitorial | - | - | - |
| Building and Land Rent / Lease / Facility Finance Interest | 398 | - | - |
| Repairs & Maintenance | 45,819 | - | - |
| Equipment / Furniture | - | - | - |
| Security | - | - | - |
| Utilities | - | - | - |
| TOTAL FACILITY OPERATION & MAINTENANCE | 84,217 | - | - |
| **DEPRECIATION & AMORTIZATION** | 527,302 | - | - |
| **RESERVES / CONTINGENCY** | - | - | - |
| **DEFERRED RENT** | - | - | - |

| | SH | | |
|---|---|---|---|
| | SH | | |
| Total Revenue | (7,384,869) | - | - |
| Total Expenses | 6,201,417 | - | - |
| Net Income | (1,183,452) | - | - |
| Actual Student Enrollment | | - | |

| *NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed | Actual vs. Original Budget TY | PY Actual (PY TY / No. of COMPLETED Actual CY | Actual CY vs. Actual PY |
|---|---|---|---|
| TOTAL EXPENSES | 6,201,417 | - | - |
| NET INCOME | (1,183,452) | - | - |

| | | | |
|---|---|---|---|
| | SH | | |
| | | | - |
| | | | - |
| | | | - |
| **Total Revenue** | **(7,384,869)** | **-** | **-** |
| **Total Expenses** | **6,201,417** | **-** | **-** |
| **Net Income** | **(1,183,452)** | **-** | **-** |
| **Actual Student Enrollment** | | **-** | |

| ***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed** | **Actual vs. Original Budget TY** | **PY Actual (PY TY / No. of COMPLETED Actual CY** | **Actual CY vs. Actual PY** |
|---|---|---|---|
| **ENROLLMENT - *School Districts Are Linked To Above Entries*** | | | |
| NYC CHANCELLOR'S OFFICE | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| - | | - | - |
| ALL OTHER School Districts: ( Count = 0 ) | | - | - |
| **TOTAL ENROLLMENT** | | **-** | **-** |
| **REVENUE PER PUPIL** | | **-** | **-** |
| **EXPENSES PER PUPIL** | | **-** | **-** |

Charter Schools Institute
The State University of New York

## Annual Report Requirement

*for SUNY Authorized Charter Schools*

**SUCCESS ACADEMY CHARTER SCHOOL - FLATBUSH**

**2018-19**

| | |
|---|---|
| Administrative expenditures per pupil: | $0.00 |
| Per NYS Statute | Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here. |

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: 2/20/18

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): andrew stone
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): n/a
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | none | | |

*Please write "None" if applicable. Do not leave this space blank.*

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | none | | | |

*Please write "None" if applicable. Do not leave this space blank.*

andrew stone
andrew stone (Feb 20, 2018)

***Signature***

02/20/2018

***Date***

*Form Revised November 16, 2015*

| FOR INSTITUTE USE ONLY |
| --- |
| FILING FOR SCHOOL YEAR: _____ |
| DATE RECEIVED: _____ |

SUNY Charter Schools Institute
The State University of New York

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): BRYAN BINDER
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): VICE CHAIRMAN
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
| --- | --- | --- | --- |
| | NONE | | |
| *Please write "None" if applicable. Do not leave this space blank.* | | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | None | | | |

Please write "None" if applicable. Do not leave this space blank.

***Signature*** 4-19-18 ***Date***

*Form Revised November 16, 2015*

| FOR INSTITUTE USE ONLY |
|---|
| FILING FOR SCHOOL YEAR: _____ |
| DATE RECEIVED: 02/20/18 _____ |

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Brian T Levine
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):_____

   _____
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | none | | |
| *Please write "None" if applicable. Do not leave this space blank.* | | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | none | | | |

*Please write "None" if applicable. Do not leave this space blank.*

Brian T Levine
Brian T Levine (Feb 20, 2018)

***Signature***

02/20/2018

***Date***

*Form Revised November 16, 2015*

SUNY Charter Schools Institute
The State University of New York

| FOR INSTITUTE USE ONLY |
|---|
| FILING FOR SCHOOL YEAR: _____ |
| DATE RECEIVED: _____ |

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Catherine Shanker
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): ACT committee (chair)
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| *Please write "None" if applicable. Do not leave this space blank.* None | | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| Please write "None" if applicable. Do not leave this space blank. None | | | | |

***Signature***

***Date*** April 18, 2018

*Form Revised November 16, 2015*

FOR INSTITUTE USE ONLY

FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: _____

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Derrell Bradford
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Trustee

   _____

4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | none<br>*Please write "None" if applicable. Do not leave this space blank.* | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | none | | | |

*Please write "None" if applicable. Do not leave this space blank.*

Derrell Bradford
Derrell Bradford (Feb 22, 2018)

***Signature***

02/22/2018

***Date***

*Form Revised November 16, 2015*

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**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Edwin Cespedes
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):_____
   Parent Representative
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
   _____
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| *Please write "None" if applicable. Do not leave this space blank.* | none | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | none | | | |

*Please write "None" if applicable. Do not leave this space blank.*

Edwin Cespedes
Edwin Cespedes (Feb 24, 2018)

***Signature***

02/24/2018

***Date***

Edwin Cespedes
Edwin Cespedes (Feb 27, 2018)

*Form Revised November 16, 2015*

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The State University of New York

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**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Graham Officer
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Board Member
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ____Yes. X No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | NONE | | |
| *Please write "None" if applicable. Do not leave this space blank.* | | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write "None."*

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | | NONE | | |
| *Please write "None" if applicable. Do not leave this space blank.* | | | | |

***Signature*** ***Date*** 2/20/13

*Form Revised November 16, 2015*

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DATE RECEIVED: _____

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Gregory R. Sawers
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Secretary
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | none | | |

*Please write "None" if applicable. Do not leave this space blank.*

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | none | | | |

*Please write "None" if applicable. Do not leave this space blank.*

Gregory R. Sawers
Gregory R. Sawers (Feb 22, 2018)
_____ 02/22/2018
***Signature*** ***Date***

*Form Revised November 16, 2015*

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FILING FOR SCHOOL YEAR: _____

DATE RECEIVED: 2/26/18

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): isela bahena
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): n/a
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☐ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | none | | |

*Please write "None" if applicable. Do not leave this space blank.*

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| **Entity Conducting Business with the Education Corporation** | **Nature of Business Conducted** | **Approximate Value of the Business Conducted** | **Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest** | **Steps Taken to Avoid Conflict of Interest** |
|---|---|---|---|---|
| | None | | | |

*Please write "None" if applicable. Do not leave this space blank.*

isela bahena (Feb 26, 2018)

***Signature***

02/26/2018

***Date***

*Form Revised November 16, 2015*

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**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Jarrett Posner
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Finance Committee member
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| *Please write "None" if applicable. Do not leave this space blank.* NONE | | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| Please write "None" if applicable. Do not leave this space blank. NONE | | | | |

***Signature***

4/19/18
***Date***

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**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Lorenzo Smith III
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Finance Committee
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | none | | |

*Please write "None" if applicable. Do not leave this space blank.*

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | none | | | |

*Please write "None" if applicable. Do not leave this space blank.*

Lorenzo Smith III
Lorenzo Smith III (Feb 23, 2018)

***Signature***

02/23/2018

***Date***

*Form Revised November 16, 2015*

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**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation:_____ Success Academy Charter Schools -- NYC _____

2. Trustee's name (print):____ Robin Pzena _____

3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.):_____

_____

4. Home addr[redacted]_____

5. Business Ad[redacted]_____

6. Daytime ph[redacted]_____

7. E-mail:____[redacted]_____

8. Is Trustee an employee of the education corporation? ____Yes. ____No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

_____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | NONE | | |
| *Please write "None" if applicable. Do not leave this space blank.* | | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

| **Entity Conducting Business with the Education Corporation** | **Nature of Business Conducted** | **Approximate Value of the Business Conducted** | **Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest** | **Steps Taken to Avoid Conflict of Interest** |
|---|---|---|---|---|
| Success Academy Charter Schools | Charter management organization to the education corporation | | Rich Pzena | |
| *Please write "None" if applicable. Do not leave this space blank.* | | | | |

***Signature*** 11/11/18 ***Date***

*Form Revised November 16, 2015*

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The State University of New York

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**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Samuel Cole
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Chair
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| *Please write "None" if applicable. Do not leave this space blank.* | | NONE | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| Please write "None" if applicable. Do not leave this space blank. | | NONE | | |

***Signature***

4/19/18
***Date***

*Form Revised November 16, 2015*

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DATE RECEIVED: 03/26/2018

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Scott J. Friedman
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Treasurer
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☑ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None*." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
|---|---|---|---|
| | none | | |

*Please write "None" if applicable. Do not leave this space blank.*

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* **"***None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | none | | | |

*Please write "None" if applicable. Do not leave this space blank.*

Scott J. Friedman
Scott J. Friedman (Mar 26, 2018)

***Signature***

03/26/2018

***Date***

*Form Revised November 16, 2015*

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SUNY Charter Schools Institute
The State University of New York

**DISCLOSURE OF FINANCIAL INTEREST**
**BY A NOT-FOR-PROFIT CHARTER SCHOOL**
**EDUCATION CORPORATION TRUSTEE**

1. Name of education corporation: **Success Academy Charter Schools – NYC**
2. Trustee's name (print): Suleman Lunat
3. Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): N/A
4. Home address: On file with SUNY Charter Schools Institute
5. Business Address: On file with SUNY Charter Schools Institute
6. Daytime phone: On file with SUNY Charter Schools Institute
7. E-mail: On file with SUNY Charter Schools Institute
8. Is Trustee an employee of the education corporation? ☐ Yes. ☒ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.
9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion) | Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)) |
| --- | --- | --- | --- |
| | NONE | | |
| *Please write "None" if applicable. Do not leave this space blank.* | | | |

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write* "*None*."

| Entity Conducting Business with the Education Corporation | Nature of Business Conducted | Approximate Value of the Business Conducted | Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest | Steps Taken to Avoid Conflict of Interest |
|---|---|---|---|---|
| | | NONE<br>Please write "None" if applicable. Do not leave this space blank. | | |

***Signature***

4/19/18

***Date***

*Form Revised November 16, 2015*

# Entry 8 BOT Table

Last updated: 07/31/2018

## 1. Current Board Member Information (Enter info for each BOT member)

| | Trustee Name and Email Address | Position on the Board | Committee Affiliations | Voting Member Per By-Laws (Y/N) | Number of Terms Served | Start Date of Current Term (MM/DD/YYYY) | End Date of Current Term (MM/DD/YYYY) | Board Meetings Attended During 2017-18 |
|---|---|---|---|---|---|---|---|---|
| 1 | Bryan Binder | Vice Chair | Executive | Yes | 2 | 07/01/2015 | 06/30/2018 | 6 |
| 2 | Derrell Bradford | Trustee/Member | Academics & Culture | Yes | 2 | 07/01/2016 | 06/30/2019 | 6 |
| 3 | Sam Cole | Chair | Executive | Yes | 2 | 07/01/2016 | 06/30/2019 | 6 |
| 4 | Scott Friedman | Treasurer | Executive; Finance | Yes | 2 | 07/01/2016 | 06/30/2019 | 6 |
| 5 | Suleman Lunat | Trustee/Member | Finance | Yes | 2 | 07/01/2017 | 06/30/2020 | 6 |
| 6 | Edwin Cespedes | Parent Rep | | No | 1 | 07/01/2017 | 06/30/2020 | 6 |
| 7 | Jarrett Posner | Trustee/Member | Finance | Yes | 2 | 07/01/2017 | 06/30/2020 | 6 |
| 8 | Robin Pzena | Trustee/Member | | Yes | 1 | 07/01/2017 | 06/30/2020 | 6 |
| 9 | Greg Sawers | Secretary | Executive | Yes | 2 | 07/01/2015 | 06/30/2018 | 6 |

**1a. Are there more that 9 members of the Board of Trustees?** Yes

**1b. Current Board Member Information**

| | Trustee Name and Email Address | Position on the Board | Committee Affiliations | Voting Member Per By-Laws (Y/N) | Number of Terms Served | Start Date of Current Term (MM/DD/YYYY) | End Date of Current Term (MM/DD/YYYY) | Board Meetings Attended During 2017-18 |
|---|---|---|---|---|---|---|---|---|
| 10 | Cate Shainker | Trustee/Member | Executive; Academics & Culture | Yes | 2 | 07/01/2016 | 06/30/2019 | 6 |
| 11 | Brian Levine | Trustee/Member | Academics & Culture | Yes | 2 | 07/01/2015 | 06/30/2018 | 6 |
| 12 | Lorenzo Smith | Trustee/Member | Finance | Yes | 1 | 07/01/2015 | 06/30/2018 | 6 |
| 13 | Andy Stone | Trustee/Member | Finance | Yes | 1 | 07/01/2016 | 06/30/2019 | 6 |
| 14 | | | | | | | | |
| 15 | | | | | | | | |

**1c. Are there more that 15 members of the Board of Trustees?** No

**2. Total number of members on June 30, 2018** 13

**3. Total number of members joining the Board during the 2017-18 school year** 0

**4. Total number of members departing the Board during the 2017-18 school year** 3

| | |
|---|---|
| **5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes** | 12 |
| **6. Number of Board meetings conducted during the 2017-18 School Year** | bi-monthly |
| **7. Number of Board meetings scheduled for the coming 2018-19 school year** | bi-monthly |

**Thank you.**

# Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/31/2018

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

### SUCCESS ACAD CS-NYC 8 (SUNY TRUSTEES)Section Heading

### Recruitment/Attraction Efforts Toward Meeting Targets

| | Describe Recruitment Efforts in 2017-18 | Describe Recruitment Plans in 2018-19) |
|---|---|---|
| | Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in-district") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets.<br><br>All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include:<br>• Mailings and distributions to residents of the School's CSD,<br>• Mailings and distributions to residents in low-income in-district communities,<br>• Mailings and distributions to residents in mixed-income in-district communities,<br>• Targeted distribution of foreign-language materials to foreign-language-speaking individuals and communities within the CSD, as determined by each School, | Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in-district") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets.<br><br>All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include:<br>• Mailings and distributions to residents of the School's CSD,<br>• Mailings and distributions to residents in low-income in-district communities,<br>• Mailings and distributions to residents in mixed-income in-district communities,<br>• Targeted distribution of foreign-language materials to foreign-language-speaking individuals and communities within the CSD, as determined by each School, |

| | | |
|---|---|---|
| Economically Disadvantaged | • Advertisements, flyers, and/or marketing materials posted in local newspapers, supermarkets, community centers, and/or apartment complexes, and/or<br>• Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.<br><br>Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.<br><br>Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools. | • Advertisements, flyers, and/or marketing materials posted in local newspapers, supermarkets, community centers, and/or apartment complexes, and/or<br>• Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools.<br><br>Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above.<br><br>Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools. |
| English Language Learners | See above. In addition, Success Academy Charter Schools recently reinstated a lottery preference for ELL students in its admissions policy. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students. | See above. In addition, Success Academy Charter Schools recently reinstated a lottery preference for ELL students in its admissions policy. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students. |
| Students with Disabilities | See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre-school programs, and community centers that serve both special education and non-special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education | See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre-school programs, and community centers that serve both special education and non-special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education |

| | | |
|---|---|---|
| | needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district. | needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district. |

## Retention Efforts Toward Meeting Targets

| | Describe Retention Efforts in 2017-18 | Describe Retention Plans in 2018-19) |
|---|---|---|
| Economically Disadvantaged | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools. | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools. |
| English Language Learners | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students. | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students. |
| Students with Disabilities | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled. | The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled. |

# Entry 11 Classroom Teacher and Administrator Attrition

Last updated: 07/31/2018

Report changes in teacher and administrator staffing.

**Instructions for completing the Classroom Teacher and Administrator Attrition Tables**

**Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.**

### 1. Classroom Teacher Attrition Table

| | FTE Classroom Teachers on 6/30/17 | FTE Classroom Teachers Departed 7/1/17 – 6/30/18 | FTE Classroom Teachers Filling Vacant Positions 7/1/17 – 6/30/18 | FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18 | FTE of Classroom Teachers on 6/3018 |
|---|---|---|---|---|---|
| | 14 | 5 | 0 | 2 | 17 |

### 2. Administrator Position Attrition Table

| | FTE Administrative Positions on 6/30/17 | FTE Administrators Departed 7/1/17 – 6/30/18 | FTE Administrators Filling Vacant Positions 7/1/17 – 6/30/18 | FTE Administrators Added in New Positions 7/1/17 - 6/30/18 | FTE Administrative Positions on 6/30/18 |
|---|---|---|---|---|---|
| | 1 | 0 | 0 | 0 | 1 |

**3. Tell your school's story**

**Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.**

(No response)

**4. Charter schools must ensure that all prospective employees receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.**

**Have all employees have been cleared through the NYSED TEACH system?**

Yes

**5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?**

| | |
|---|---|
| | Not Applicable |

**Thank you**

# 2018-2019 ACADEMIC CALENDAR

## Success Academy

**All dates are subject to change*

| Date | Event | Grades |
|---|---|---|
| **August 2018** | | |
| Wednesday, August 8 - Friday, August 18 | College Supplement Writing Workshops | High School for the Liberal Arts - Manhattan - Grade 12 Only |
| Tuesday, August 14 | Orientation Day - Elementary Schools | All SA Elementary Schools |
| Friday, August 17 | 5th Grade Orientation - Middle Schools | All SA Middle Schools |
| **Monday, August 20** | **First Day of School** | **All SA Elementary Schools** |
| | | **All SA Middle Schools & High Schools** |
| **September 2018** | | |
| Monday, September 3 | No School: Labor Day | All Grades |
| Tuesday, September 4 | No School: Teacher Training | Grades K - 4 |
| Tuesday, September 4 - Friday, September 7 | No School: Teacher Training | Grades 5 - 8 |
| **October 2018** | | |
| Monday, October 8 | No School: Columbus Day | All Grades |
| Tuesday, October 9 - Wednesday, October 10 | No School: Teacher Training | Grades K - 8 |
| **November 2018** | | |
| Monday, November 19 - Friday, November 23 | No School: Thanksgiving Break | All Grades |
| **December 2018** | | |
| Monday, December 24 - Monday, January 7 | No School: Winter Break | All Grades |
| **January 2019** | | |
| Monday, January 7 | No School: Teacher Training | All Grades |
| Monday, January 21 | No School: Martin Luther King Jr. Day | All Grades |
| Tuesday, January 22 | No School: Teacher Training | Grades K - 8 |
| **February 2019** | | |
| Monday, February 18 | No School: President's Day | All Grades |
| Tuesday, February 19 | No School: Teacher Training | Grades K - 8 |
| **April 2019** | | |
| Friday, April 5 | No School: Teacher Training | Grades K - 8 |
| Monday, April 8 - Friday, April 12 | No School: Spring Break | All Grades |
| **May 2019** | | |
| Friday, May 3 | No School | Grades K - 8 |
| Monday, May 6 | No School: Teacher Training | Grades K - 8 |
| Monday, May 27 | No School: Memorial Day | All Grades |
| **June 2019** | | |
| Thursday, June 6 | High School Graduation | High School for the Liberal Arts - Manhattan - Grade 12 Only |
| Thursday, June 13 | Graduation - K | All SA Elementary Schools |
| Friday, June 14 | **Last Day of School - Elementary Schools**<br>Graduation - 4th Grade | All SA Elementary Schools |
| Thursday, June 20 | No School | All SA Middle Schools |
| Friday, June 21 | **Last Day of School - Middle Schools**<br>Graduation - 8th Grade | All SA Middle Schools |
| Wednesday, June 26 | **Last Day of School - High Schools** | High School for the Liberal Arts - Manhattan,<br>High School for the Liberal Arts - Bronx |