



# Entry 1 School Information and Cover Page

Created: 06/25/2018 • Last updated: 07/27/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

**a. SCHOOL NAME** TRUE NORTH ROCHESTER PREP CS (SUNY TRUSTEES)

(Select name from the drop down menu)

**b. CHARTER AUTHORIZER (As of June 30th, 2018)** SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

**c. DISTRICT / CSD OF LOCATION** Rochester

## d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	630 Brooks Avenue, Rochester, NY 14619	[REDACTED]		

## d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Tocarra Hughes
Title	Director of Operations
Emergency Phone Number (###-###-####)	[REDACTED]

**e. SCHOOL WEB ADDRESS (URL)** <http://rochesterprep.org.uncommonschools.org>

**f. DATE OF INITIAL CHARTER** 06/2006

**g. DATE FIRST OPENED FOR INSTRUCTION** 08/2006

**i. TOTAL ENROLLMENT ON JUNE 30, 2018** 1076

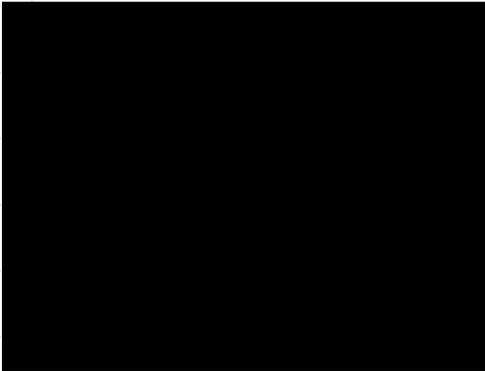
**j. GRADES SERVED IN SCHOOL YEAR 2017-18**

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12
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**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?** Yes

**k2. NAME OF CMO/EMO AND ADDRESS**

NAME OF CMO/EMO	Uncommon Schools, Inc.
PHYSICAL STREET ADDRESS	
CITY	
STATE	
ZIP CODE	
EMAIL ADDRESS	

**l1. FACILITIES**

Does the school maintain or operate multiple sites?

	Yes, 3 sites
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## 12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	630 Brooks Avenue, Rochester, NY 14619	[REDACTED]	Rochester	5-8	N/A	
Site 2	899 Jay Street, Rochester, NY 14611	[REDACTED]	Rochester	K-4	N/A	
Site 3	1001 Lake Avenue, Rochester, NY 14613	[REDACTED]	Rochester	9-12	N/A	

### 12a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Patrick Pastore	[REDACTED]	[REDACTED]	[REDACTED]
Operational Leader	Tocarra Hughes	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Tocarra Hughes	[REDACTED]	[REDACTED]	[REDACTED]
Complaint Contact	Patrick Pastore	[REDACTED]	[REDACTED]	[REDACTED]
DASA Coordinator	Brionna Goins	[REDACTED]	[REDACTED]	[REDACTED]

**13. Please provide the contact information for Site 2.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Jaimie Brillante			
Operational Leader	Brian Marciano			
Compliance Contact	Brian Marciano			
Complaint Contact	Jaimie Brillante			
DASA Coordinator	Monique Bonnett			

**14. Please provide the contact information for Site 3.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Ted Eckert			
Operational Leader	Chassity Wells			
Compliance Contact	Chassity Wells			
Complaint Contact	Ted Eckert			
DASA Coordinator	Jonathan Sharp			

**m1. Are any sites in co-located space? If yes, please proceed to the next question.**      Yes

**m2. Please list the terms of your current co-location.**

	Date school will leave current co-location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1 (primary site)						
Site 2						
Site 3	2020	No		No		Yes

**n1. Were there any revisions to the school’s charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions).** Yes

## n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in admissions/enrollment policy	Give preference to wait-listed applicants who are siblings of currently enrolled students or the child of an employee of Rochester Prep and Uncommon Schools	11/15/17	11/30/17
2	Change in Bylaws	Eliminate the requirement for an annual meeting that is distinct from regular board meetings, and eliminate the board officer position of secretary.	11/15/17	n/a
3				
4				
5				

**o. Name and Position of Individual(s) Who Completed this Annual Report.** Tocarra Hughes, Director of Operations

**p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

No Responses Selected

**Signature, Head of Charter School**

Patricia Pastore

**Signature, President of the Board of Trustees**

X

**Date**

2018/07/27

**Thank you.**



# Entry 2 NYS School Report Card Link

Last updated: 07/23/2018

## TRUE NORTH ROCHESTER PREP CS (SUNY TRUSTEES)

**1. CHARTER AUTHORIZER (As of June 30th, 2018)** SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

## 2. NEW YORK STATE REPORT CARD

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<https://data.nysed.gov/reportcard.php?instid=800000059516&year=2017&createreport=1&allchecked=1&enrollment=1&avgclasssize=1&freelunch=1&attendance=1&suspensions=1&teacherqual=1&teacherturnover=1&staffcounts=1&38ELA=1&38MATH=1&48SC=1&naep=1&regents=1&nyseslat=1&elemELA=1&elemMATH=1&elemSci=1&unweighted=1>



# Entry 4 Expenditures per Child

Last updated: 07/27/2018

## TRUE NORTH ROCHESTER PREP CS (SUNY TRUSTEES)Section Heading

### Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	15429654
Line 2: Year End FTE student enrollment	1076
Line 3: Divide Line 1 by Line 2	14340

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

**Notes:**  
***The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:***  
**<http://www.p12.nysed.gov/psc/AuditGuide.html>.**  
**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	1915870
Line 2: Management and General Cost (Column)	2597442
Line 3: Sum of Line 1 and Line 2	4513312
Line 5: Divide Line 3 by the Year End FTE student enrollment	4195

***Thank you.***



**GENERAL INSTRUCTIONS FOR  
ANNUAL BUDGET/QUARTERLY REPORT**

**TEMPLATE TABS**

**1- GRAY tab contains the Instructions**

<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

**CELL COLORS & GUIDANCE COMMENTS**

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District  
\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



**ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

**True North Rochester Preparatory Charter School**

**SCHOOL**

<b>Name:</b>	True North Rochester Preparatory Charter School
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**CONTACT INFORMATION**

<b>Contact Name:</b>	Cameron Johnson
<b>Contact Title:</b>	Senior Associate Director of Financial Management
<b>Contact Email:</b>	
<b>Contact Phone:</b>	

**REPORT PERIOD**

<b>Current Academic Year:</b>	2018-19
<b>Prior Academic Year:</b>	2017-18

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL  
2018-19**

**ENROLLMENT BY GRADES**

<b>GRADES</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
<b>INITIAL BUDGETED ENROLLMENT</b>	90	90	90	90	90	91	91	89
<b>TOTAL ENROLLMENT = 1177</b>								

**ENROLLMENT BY DISTRICT**

<b>NUMBER OF SCHOOL DISTRICTS ENROLLED:</b>	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
	<b>ACTUAL</b>	<b>TOTAL DISTRICTS/ENROLLMENT BY QUARTER</b>						
<b>NUMBER OF STUDENTS ENROLLED:</b>		<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
		9	0	9	0	9	0	9
	0	1177	0	1177	0	1177	0	1177

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.

<b>PRIMARY/OTHER</b>	<b>DISTRICT NAME(S)</b>	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
		<b>2017-18</b>	<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Actual Enrollment	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment
PRIMARY District	ROCHESTER CITY SD		1097		1097		1097		1097
SECONDARY District	GREECE CSD		44		44		44		44
Other District 3	GATES-CHILI CSD		19		19		19		19
Other District 4	CHURCHVILLE-CHILI CSD		4		4		4		4
Other District 5	BRIGHTON CSD		1		1		1		1
Other District 6	RUSH-HENRIETTA CSD		7		7		7		7
Other District 7	EAST ROCHESTER UFSD		2		2		2		2
Other District 8	SPENCERPORT CSD		1		1		1		1
Other District 9	EAST IRONDEQUOIT CSD		2		2		2		2
Other District 10	(Select from drop-down list) →								









**I ROCHESTER PREPARATORY C  
2018-19**

**PLAN - FULL TIME EQUIVALENT**

*\*NOTE: Enter the number of FTE positions in the "blue" cells.*

*to be input.*

*\*NOTE: State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	Q4
	Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0

Description of Assumptions
Director of Operations
Principal
Dean of Curriculum and Instruction, Dean of Students, SPED Coordinator
Office Manager, Special Projects Coordinator, Regional Personnel,

INSTRUCTIONAL PERSONNEL FTE	Q4
	Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
<b>TOTAL INSTRUCTIONAL</b>	0.0

Description of Assumptions
Lead and regular teachers
Special education teachers
Teaching Assistants
Specialty Teachers of elective subjects
Social Workers and Counselors

NON-INSTRUCTIONAL PERSONNEL FTE	Q4
	Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0

Description of Assumptions
Nurse
Custodian

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0
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**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	4,704,488	-	-	4,704,488	-	-	4,704,488
<b>Total Expenses</b>	-	4,420,765	-	-	4,420,765	-	-	4,420,765
<b>Net Income</b>	-	283,723	-	-	283,723	-	-	283,723
<b>Actual Student Enrollment</b>	-	1,177	-	-	1,177	-	-	1,177

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

**REVENUE**

**REVENUES FROM STATE SOURCES**

2018-19

**Per Pupil Revenue**

Per Pupil Rate

**Allocate Per Pupil Revenue by Quarter**

**\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarters will be revised.**

		PPR %/Qtr->						
		25.0%	25.0%		25.0%	25.0%		25.0%
ROCHESTER CITY SD	13,684	3,752,837	-	-	3,752,837	-	-	3,752,837
GREECE CSD	12,252	134,772	-	-	134,772	-	-	134,772
GATES-CHILI CSD	13,837	65,726	-	-	65,726	-	-	65,726
CHURCHVILLE-CHILI CSD	11,420	11,420	-	-	11,420	-	-	11,420
BRIGHTON CSD	13,931	3,483	-	-	3,483	-	-	3,483
RUSH-HENRIETTA CSD	13,739	24,043	-	-	24,043	-	-	24,043
EAST ROCHESTER UFSD	14,088	7,044	-	-	7,044	-	-	7,044
SPENCERPORT CSD	11,970	2,993	-	-	2,993	-	-	2,993
EAST IRONDEQUOIT CSD	12,929	6,465	-	-	6,465	-	-	6,465
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,624	-	4,008,782	-	-	4,008,782	-	-
Special Education Revenue		134,514		-	134,514		-	134,514
Grants								
Stimulus				-			-	
DYCD (Department of Youth and Community Development)				-			-	
Other				-			-	
NYC DoE Rental Assistance								
Other				-			-	
<b>TOTAL REVENUE FROM STATE SOURCES</b>		4,143,295	-	-	4,143,295	-	-	4,143,295

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs		12,610			12,610			12,610
Title I		146,040		-	146,040		-	146,040
Title Funding - Other		2,406		-	2,406		-	2,406
School Food Service (Free Lunch)		282,685		-	282,685		-	282,685
Grants								

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL								
Budget / Operating Plan								
2018-19								
<b>Total Revenue</b>	-	<b>4,704,488</b>	-	-	<b>4,704,488</b>	-	-	<b>4,704,488</b>
<b>Total Expenses</b>	-	<b>4,420,765</b>	-	-	<b>4,420,765</b>	-	-	<b>4,420,765</b>
<b>Net Income</b>	-	<b>283,723</b>	-	-	<b>283,723</b>	-	-	<b>283,723</b>
<b>Actual Student Enrollment</b>	-	<b>1,177</b>	-	-	<b>1,177</b>	-	-	<b>1,177</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
Charter School Program (CSP) Planning & Implementation		-		-	-		-	-
Other		47,452		-	47,452		-	47,452
Other				-			-	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	<b>491,192</b>	-	-	<b>491,192</b>	-	-	<b>491,192</b>
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations		67,250		-	67,250		-	67,250
Fundraising		-		-	-		-	-
Erate Reimbursement		-		-	-		-	-
Earnings on Investments		-		-	-		-	-
Interest Income		-		-	-		-	-
Food Service (Income from meals)		-		-	-		-	-
Text Book		-		-	-		-	-
OTHER		<u>2,750</u>		-	<u>2,750</u>		-	<u>2,750</u>
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	<b>70,000</b>	-	-	<b>70,000</b>	-	-	<b>70,000</b>
<b>TOTAL REVENUE</b>	-	<b><u>4,704,488</u></b>	-	-	<b><u>4,704,488</u></b>	-	-	<b><u>4,704,488</u></b>

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	4,704,488	-	-	4,704,488	-	-	4,704,488
<b>Total Expenses</b>	-	4,420,765	-	-	4,420,765	-	-	4,420,765
<b>Net Income</b>	-	283,723	-	-	283,723	-	-	283,723
<b>Actual Student Enrollment</b>	-	1,177	-	-	1,177	-	-	1,177
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per Pupil</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No. of Positions

Executive Management	-	78,352		-	78,352		-	78,352	
Instructional Management	3.00	22,325		-	22,325		-	22,325	
Deans, Directors & Coordinators	17.00	381,975		-	381,975		-	381,975	
CFO / Director of Finance	-	-		-	-		-	-	
Operation / Business Manager	-	-		-	-		-	-	
Administrative Staff	11.83	32,074		-	32,074		-	32,074	
<b>TOTAL ADMINISTRATIVE STAFF</b>	31.83	-	514,726	-	-	514,726	-	-	514,726

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	78.50	988,852		-	988,852		-	988,852	
Teachers - SPED	10.00	120,665		-	120,665		-	120,665	
Substitute Teachers	-	-		-	-		-	-	
Teaching Assistants	5.00	51,200		-	51,200		-	51,200	
Specialty Teachers	10.50	135,388		-	135,388		-	135,388	
Aides	-	-		-	-		-	-	
Therapists & Counselors	7.00	49,964		-	49,964		-	49,964	
Other	-	65,810		-	65,810		-	65,810	
<b>TOTAL INSTRUCTIONAL</b>	111.00	-	1,411,878	-	-	1,411,878	-	-	1,411,878

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-		-	-		-	-	
Librarian	-	-		-	-		-	-	
Custodian	1.00	9,702		-	9,702		-	9,702	
Security	-	-		-	-		-	-	
Other	-	65,659		-	65,659		-	65,659	
<b>TOTAL NON-INSTRUCTIONAL</b>	1.00	-	75,360	-	-	75,360	-	-	75,360

**SUBTOTAL PERSONNEL SERVICE COSTS**

	143.83	-	2,001,965	-	-	2,001,965	-	-	2,001,965
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		175,989		-	175,989		-	175,989
Fringe / Employee Benefits		343,910		-	343,910		-	343,910

		TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL							
		Budget / Operating Plan							
		2018-19							
Total Revenue		-	4,704,488	-	-	4,704,488	-	-	4,704,488
Total Expenses		-	4,420,765	-	-	4,420,765	-	-	4,420,765
Net Income		-	283,723	-	-	283,723	-	-	283,723
Actual Student Enrollment		-	1,177	-	-	1,177	-	-	1,177
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		2017-18	Original	Revised		Original	Revised		Original
		Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget
Retirement / Pension			-		-	-		-	-
TOTAL PAYROLL TAXES AND BENEFITS		-	519,899	-	-	519,899	-	-	519,899
<b>TOTAL PERSONNEL SERVICE COSTS</b>			2,521,864	-	-	2,521,864	-	-	2,521,864
<b>CONTRACTED SERVICES</b>									
Accounting / Audit			4,951		-	4,951		-	4,951
Legal			6,557		-	6,557		-	6,557
Management Company Fee			368,314		-	368,314		-	368,314
Nurse Services			-		-	-		-	-
Food Service / School Lunch			-		-	-		-	-
Payroll Services			13,578		-	13,578		-	13,578
Special Ed Services			3,125		-	3,125		-	3,125
Titlement Services (i.e. Title I)			-		-	-		-	-
Other Purchased / Professional / Consulting			50,410		-	50,410		-	50,410
<b>TOTAL CONTRACTED SERVICES</b>		-	446,936	-	-	446,936	-	-	446,936

143.83

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>4,704,488</b>	-	-	<b>4,704,488</b>	-	-	<b>4,704,488</b>
<b>Total Expenses</b>	-	<b>4,420,765</b>	-	-	<b>4,420,765</b>	-	-	<b>4,420,765</b>
<b>Net Income</b>	-	<b>283,723</b>	-	-	<b>283,723</b>	-	-	<b>283,723</b>
<b>Actual Student Enrollment</b>	-	<b>1,177</b>	-	-	<b>1,177</b>	-	-	<b>1,177</b>

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

**SCHOOL OPERATIONS**

Board Expenses		375		-	375		-	375
Classroom / Teaching Supplies & Materials		50,125		-	50,125		-	50,125
Special Ed Supplies & Materials		-		-	-		-	-
Textbooks / Workbooks		4,600		-	4,600		-	4,600
Supplies & Materials other		-		-	-		-	-
Equipment / Furniture		13,700		-	13,700		-	13,700
Telephone		44,175		-	44,175		-	44,175
Technology		187,579		-	187,579		-	187,579
Student Testing & Assessment		18,593		-	18,593		-	18,593
Field Trips		47,500		-	47,500		-	47,500
Transportation (student)		56,250		-	56,250		-	56,250
Student Services - other		10,000		-	10,000		-	10,000
Office Expense		31,250		-	31,250		-	31,250
Staff Development		104,653		-	104,653		-	104,653
Staff Recruitment		6,604		-	6,604		-	6,604
Student Recruitment / Marketing		20,125		-	20,125		-	20,125
School Meals / Lunch		226,175		-	226,175		-	226,175
Travel (Staff)		-		-	-		-	-
Fundraising		-		-	-		-	-
Other		166,412		-	166,412		-	166,412
<b>TOTAL SCHOOL OPERATIONS</b>	-	<b>988,115</b>	-	-	<b>988,115</b>	-	-	<b>988,115</b>

**FACILITY OPERATION & MAINTENANCE**

Insurance		44,082		-	44,082		-	44,082
Janitorial		50,000		-	50,000		-	50,000
Building and Land Rent / Lease / Facility Finance Interest		248,069.43		-	248,069		-	248,069
Repairs & Maintenance		55,993		-	55,993		-	55,993
Equipment / Furniture		18,375		-	18,375		-	18,375
Security		250		-	250		-	250
Utilities		47,081		-	47,081		-	47,081
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	<b>463,851</b>	-	-	<b>463,851</b>	-	-	<b>463,851</b>

**DEPRECIATION & AMORTIZATION**

**RESERVES / CONTINGENCY**

**DEFERRED RENT**

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL										
Budget / Operating Plan										
2018-19										
Total Revenue	-	4,704,488	-	-	4,704,488	-	-	4,704,488	-	4,704,488
Total Expenses	-	4,420,765	-	-	4,420,765	-	-	4,420,765	-	4,420,765
Net Income	-	283,723	-	-	283,723	-	-	283,723	-	283,723
Actual Student Enrollment	-	1,177	-	-	1,177	-	-	1,177	-	1,177
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter		
	2017-18	Original	Revised		Original	Revised		Original		
	Revenue Per Pupil	Budget	Budget	Variance	Budget	Budget	Variance	Budget		
TOTAL EXPENSES	-	<u>4,420,765</u>	-	-	<u>4,420,765</u>	-	-	<u>4,420,765</u>	-	<u>4,420,765</u>
NET INCOME	-	<u>283,723</u>	-	-	<u>283,723</u>	-	-	<u>283,723</u>	-	<u>283,723</u>

TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL								
Budget / Operating Plan								
2018-19								
Total Revenue	-	4,704,488	-	-	4,704,488	-	-	4,704,488
Total Expenses	-	4,420,765	-	-	4,420,765	-	-	4,420,765
Net Income	-	283,723	-	-	283,723	-	-	283,723
Actual Student Enrollment	-	1,177	-	-	1,177	-	-	1,177
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>								
<b>Number of Districts:</b>	-	9	-	-	9	-	-	9
ROCHESTER CITY SD	-	1,097	-	-	1,097	-	-	1,097
GREECE CSD	-	44	-	-	44	-	-	44
GATES-CHILI CSD	-	19	-	-	19	-	-	19
CHURCHVILLE-CHILI CSD	-	4	-	-	4	-	-	4
BRIGHTON CSD	-	1	-	-	1	-	-	1
RUSH-HENRIETTA CSD	-	7	-	-	7	-	-	7
EAST ROCHESTER UFSD	-	2	-	-	2	-	-	2
SPENCERPORT CSD	-	1	-	-	1	-	-	1
EAST IRONDEQUOIT CSD	-	2	-	-	2	-	-	2
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>1,177</b>	-	-	<b>1,177</b>	-	-	<b>1,177</b>
<b>REVENUE PER PUPIL</b>	-	<b>3,997</b>	-	-	<b>3,997</b>	-	-	<b>3,997</b>
<b>EXPENSES PER PUPIL</b>	-	<b>3,756</b>	-	-	<b>3,756</b>	-	-	<b>3,756</b>

<b>Total Revenue</b>		-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>		-	-	<b>4,977,962</b>	-	-
<b>Net Income</b>		-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>1,177</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>			<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>REVENUE</b>		Please the 'REVISED' Column(s) COMPLETELY BLANK. Affected quarter(s) must be completed on tabs 2, 3 and 4.				
<b>REVENUES FROM STATE SOURCES</b>						
		2018-19				
<b>Per Pupil Revenue</b>		Per Pupil Rate				
		25.0%		25.0%		25.0%
ROCHESTER CITY SD	13,684	-	-	3,752,837	-	-
GREECE CSD	12,252	-	-	134,772	-	-
GATES-CHILI CSD	13,837	-	-	65,726	-	-
CHURCHVILLE-CHILI CSD	11,420	-	-	11,420	-	-
BRIGHTON CSD	13,931	-	-	3,483	-	-
RUSH-HENRIETTA CSD	13,739	-	-	24,043	-	-
EAST ROCHESTER UFSD	14,088	-	-	7,044	-	-
SPENCERPORT CSD	11,970	-	-	2,993	-	-
EAST IRONDEQUOIT CSD	12,929	-	-	6,465	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,624	-	-	4,008,782	-	-
Special Education Revenue				134,514		
Grants						
Stimulus						
DYCD (Department of Youth and Community Development)						
Other						
NYC DoE Rental Assistance						
Other				294,250		
TOTAL REVENUE FROM STATE SOURCES		-	-	4,437,545	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>						
IDEA Special Needs				12,610		
Title I				146,040		
Title Funding - Other				2,406		
School Food Service (Free Lunch)				282,685		
Grants						

<b>Total Revenue</b>	-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>	-	-	<b>4,977,962</b>	-	-
<b>Net Income</b>	-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>1,177</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Charter School Program (CSP) Planning & Implementation		-	-		-
Other		-	47,452		-
Other		=			=
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	491,192	-	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations		-	67,250		-
Fundraising		-	-		-
Erate Reimbursement		-	-		-
Earnings on Investments		-	-		-
Interest Income		-	-		-
Food Service (Income from meals)		-	-		-
Text Book		-	-		-
OTHER		=	2,750		=
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	70,000	-	-
<b>TOTAL REVENUE</b>	=	=	<b>4,998,738</b>	=	=

<b>Total Revenue</b>		-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>		-	-	<b>4,977,962</b>	-	-
<b>Net Income</b>		-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>1,177</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions				
Executive Management	-	-	-	78,352	-	-
Instructional Management	3.00	-	-	22,325	-	-
Deans, Directors & Coordinators	17.00	-	-	381,975	-	-
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-	-
Administrative Staff	11.83	-	-	32,074	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>31.83</b>	-	-	<b>514,726</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	78.50	-	-	988,852	-	-
Teachers - SPED	10.00	-	-	120,665	-	-
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	5.00	-	-	51,200	-	-
Specialty Teachers	10.50	-	-	135,388	-	-
Aides	-	-	-	-	-	-
Therapists & Counselors	7.00	-	-	49,964	-	-
Other	-	-	-	65,810	-	-
<b>TOTAL INSTRUCTIONAL</b>	<b>111.00</b>	-	-	<b>1,411,878</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	1.00	-	-	9,702	-	-
Security	-	-	-	-	-	-
Other	-	-	-	65,659	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>1.00</b>	-	-	<b>75,360</b>	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>		-	-	<b>2,001,965</b>	-	-
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes	-	-	-	175,989	-	-
Fringe / Employee Benefits	-	-	-	343,910	-	-

<b>Total Revenue</b>		-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>		-	-	<b>4,977,962</b>	-	-
<b>Net Income</b>		-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>		-	-	<b>1,177</b>	-	-
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Retirement / Pension			-	-		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	519,899	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>						
	143.83	-	-	2,521,864	-	-
<b>CONTRACTED SERVICES</b>						
Accounting / Audit			-	4,951		-
Legal			-	6,557		-
Management Company Fee			-	368,314		-
Nurse Services			-	-		-
Food Service / School Lunch			-	-		-
Payroll Services			-	13,578		-
Special Ed Services			-	3,125		-
Titlement Services (i.e. Title I)			-	-		-
Other Purchased / Professional / Consulting			-	50,410		-
<b>TOTAL CONTRACTED SERVICES</b>		-	-	446,936	-	-

<b>Total Revenue</b>	-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>	-	-	<b>4,977,962</b>	-	-
<b>Net Income</b>	-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>1,177</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses		-	375		-
Classroom / Teaching Supplies & Materials		-	50,125		-
Special Ed Supplies & Materials		-	-		-
Textbooks / Workbooks		-	4,600		-
Supplies & Materials other		-	-		-
Equipment / Furniture		-	13,700		-
Telephone		-	44,175		-
Technology		-	187,579		-
Student Testing & Assessment		-	18,593		-
Field Trips		-	47,500		-
Transportation (student)		-	56,250		-
Student Services - other		-	10,000		-
Office Expense		-	31,250		-
Staff Development		-	104,653		-
Staff Recruitment		-	6,604		-
Student Recruitment / Marketing		-	20,125		-
School Meals / Lunch		-	226,175		-
Travel (Staff)		-	-		-
Fundraising		-	-		-
Other		-	166,412		-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	<b>988,115</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		-	44,082		-
Janitorial		-	50,000		-
Building and Land Rent / Lease / Facility Finance Interest		-	248,069		-
Repairs & Maintenance		-	55,993		-
Equipment / Furniture		-	18,375		-
Security		-	250		-
Utilities		-	47,081		-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	<b>463,851</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		-	<b>557,197</b>		-
<b>RESERVES / CONTINGENCY</b>		-			-
<b>DEFERRED RENT</b>		-			-

<b>Total Revenue</b>	-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>	-	-	<b>4,977,962</b>	-	-
<b>Net Income</b>	-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>1,177</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>TOTAL EXPENSES</b>	-	-	<b>4,977,962</b>	-	-
<b>NET INCOME</b>	-	-	<b>20,776</b>	-	-

<b>Total Revenue</b>	-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>	Quarter - 1/1 - 3/31	-	<b>4,977,962</b>	-	-
<b>Net Income</b>	-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>1,177</b>	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
<b>Number of Districts:</b>	-	-	9	-	-
ROCHESTER CITY SD	-	-	1,097	-	-
GREECE CSD	-	-	44	-	-
GATES-CHILI CSD	-	-	19	-	-
CHURCHVILLE-CHILI CSD	-	-	4	-	-
BRIGHTON CSD	-	-	1	-	-
RUSH-HENRIETTA CSD	-	-	7	-	-
EAST ROCHESTER UFSD	-	-	2	-	-
SPENCERPORT CSD	-	-	1	-	-
EAST IRONDEQUOIT CSD	-	-	2	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	-	<b>1,177</b>	-	-
<b>REVENUE PER PUPIL</b>	-	-	<b>4,247</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	-	<b>4,229</b>	-	-

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>19,112,201</b>	<b>19,112,201</b>	<b>-</b>	<b>19,112,201</b>	<b>19,112,201</b>
<b>Total Expenses</b>	<b>18,240,256</b>	<b>18,240,256</b>	<b>-</b>	<b>(18,240,256)</b>	<b>(18,240,256)</b>
<b>Net Income</b>	<b>871,945</b>	<b>871,945</b>	<b>-</b>	<b>871,945</b>	<b>871,945</b>
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**REVENUE**

**REVENUES FROM STATE SOURCES**

2018-19

**Per Pupil Revenue**

Per Pupil Rate

ROCHESTER CITY SD	13,684	15,011,348	15,011,348	-	15,011,348	15,011,348
GREECE CSD	12,252	539,088	539,088	-	539,088	539,088
GATES-CHILI CSD	13,837	262,903	262,903	-	262,903	262,903
CHURCHVILLE-CHILI CSD	11,420	45,680	45,680	-	45,680	45,680
BRIGHTON CSD	13,931	13,931	13,931	-	13,931	13,931
RUSH-HENRIETTA CSD	13,739	96,173	96,173	-	96,173	96,173
EAST ROCHESTER UFSD	14,088	28,176	28,176	-	28,176	28,176
SPENCERPORT CSD	11,970	11,970	11,970	-	11,970	11,970
EAST IRONDEQUOIT CSD	12,929	25,858	25,858	-	25,858	25,858
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,624	16,035,127	16,035,127	-	16,035,127	16,035,127
Special Education Revenue		538,054	538,054	-	538,054	538,054
Grants						
Stimulus		-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-
Other		-	-	-	-	-
NYC DoE Rental Assistance		-	-	-	-	-
Other		294,250	294,250	-	294,250	294,250
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>16,867,431</b>	<b>16,867,431</b>	<b>-</b>	<b>16,867,431</b>	<b>16,867,431</b>

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs		50,439	50,439	-	50,439	50,439
Title I		584,159	584,159	-	584,159	584,159
Title Funding - Other		9,625	9,625	-	9,625	9,625
School Food Service (Free Lunch)		1,130,738	1,130,738	-	1,130,738	1,130,738
Grants						

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>19,112,201</b>	<b>19,112,201</b>	-	<b>19,112,201</b>	<b>19,112,201</b>
<b>Total Expenses</b>	<b>18,240,256</b>	<b>18,240,256</b>	-	<b>(18,240,256)</b>	<b>(18,240,256)</b>
<b>Net Income</b>	<b>871,945</b>	<b>871,945</b>	-	<b>871,945</b>	<b>871,945</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	189,808	189,808	-	189,808	189,808
Other	-	-	-	-	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	<b>1,964,770</b>	<b>1,964,770</b>	-	<b>1,964,770</b>	<b>1,964,770</b>
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	269,000	269,000	-	269,000	269,000
Fundraising	-	-	-	-	-
Erate Reimbursement	-	-	-	-	-
Earnings on Investments	-	-	-	-	-
Interest Income	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-
Text Book	-	-	-	-	-
OTHER	<u>11,000</u>	<u>11,000</u>	-	<u>11,000</u>	<u>11,000</u>
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	<b>280,000</b>	<b>280,000</b>	-	<b>280,000</b>	<b>280,000</b>
<b>TOTAL REVENUE</b>	<b><u>19,112,201</u></b>	<b><u>19,112,201</u></b>	-	<b><u>19,112,201</u></b>	<b><u>19,112,201</u></b>

**DESCRIPTION OF ASSUMPTIONS**

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>19,112,201</b>	<b>19,112,201</b>	-	<b>19,112,201</b>	<b>19,112,201</b>
<b>Total Expenses</b>	<b>18,240,256</b>	<b>18,240,256</b>	-	<b>(18,240,256)</b>	<b>(18,240,256)</b>
<b>Net Income</b>	<b>871,945</b>	<b>871,945</b>	-	<b>871,945</b>	<b>871,945</b>
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No.  
of Positions

Executive Management	-	313,407	313,407	-	(313,407)	(313,407)
Instructional Management	3.00	89,301	89,301	-	(89,301)	(89,301)
Deans, Directors & Coordinators	17.00	1,527,899	1,527,899	-	(1,527,899)	(1,527,899)
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-	-
Administrative Staff	11.83	128,298	128,298	-	(128,298)	(128,298)
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>31.83</b>	<b>2,058,905</b>	<b>2,058,905</b>	<b>-</b>	<b>(2,058,905)</b>	<b>(2,058,905)</b>

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	78.50	3,955,406	3,955,406	-	(3,955,406)	(3,955,406)
Teachers - SPED	10.00	482,660	482,660	-	(482,660)	(482,660)
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	5.00	204,800	204,800	-	(204,800)	(204,800)
Specialty Teachers	10.50	541,552	541,552	-	(541,552)	(541,552)
Aides	-	-	-	-	-	-
Therapists & Counselors	7.00	199,856	199,856	-	(199,856)	(199,856)
Other	-	263,239	263,239	-	(263,239)	(263,239)
<b>TOTAL INSTRUCTIONAL</b>	<b>111.00</b>	<b>5,647,513</b>	<b>5,647,513</b>	<b>-</b>	<b>(5,647,513)</b>	<b>(5,647,513)</b>

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	1.00	38,806	38,806	-	(38,806)	(38,806)
Security	-	-	-	-	-	-
Other	-	262,635	262,635	-	(262,635)	(262,635)
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>1.00</b>	<b>301,441</b>	<b>301,441</b>	<b>-</b>	<b>(301,441)</b>	<b>(301,441)</b>

**SUBTOTAL PERSONNEL SERVICE COSTS**

	143.83	8,007,860	8,007,860	-	(8,007,860)	(8,007,860)
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		703,954	703,954	-	(703,954)	(703,954)
Fringe / Employee Benefits		1,375,641	1,375,641	-	(1,375,641)	(1,375,641)

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
	<b>Total Revenue</b>	19,112,201	19,112,201	-	19,112,201
<b>Total Expenses</b>	18,240,256	18,240,256	-	(18,240,256)	(18,240,256)
<b>Net Income</b>	871,945	871,945	-	871,945	871,945
<b>Actual Student Enrollment</b>					
Retirement / Pension	-	-	-	-	-
TOTAL PAYROLL TAXES AND BENEFITS	2,079,595	2,079,595	-	(2,079,595)	(2,079,595)
<b>TOTAL PERSONNEL SERVICE COSTS</b>	10,087,455	10,087,455	-	(10,087,455)	(10,087,455)
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	19,804	19,804	-	(19,804)	(19,804)
Legal	26,229	26,229	-	(26,229)	(26,229)
Management Company Fee	1,473,257	1,473,257	-	(1,473,257)	(1,473,257)
Nurse Services	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-
Payroll Services	54,313	54,313	-	(54,313)	(54,313)
Special Ed Services	12,500	12,500	-	(12,500)	(12,500)
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	201,640	201,640	-	(201,640)	(201,640)
<b>TOTAL CONTRACTED SERVICES</b>	1,787,743	1,787,743	-	(1,787,743)	(1,787,743)

**DESCRIPTION OF ASSUMPTIONS**

143.83

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>19,112,201</b>	<b>19,112,201</b>	<b>-</b>	<b>19,112,201</b>	<b>19,112,201</b>
<b>Total Expenses</b>	<b>18,240,256</b>	<b>18,240,256</b>	<b>-</b>	<b>(18,240,256)</b>	<b>(18,240,256)</b>
<b>Net Income</b>	<b>871,945</b>	<b>871,945</b>	<b>-</b>	<b>871,945</b>	<b>871,945</b>
<b>Actual Student Enrollment</b>					

	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

Board Expenses	1,500	1,500	-	(1,500)	(1,500)
Classroom / Teaching Supplies & Materials	200,500	200,500	-	(200,500)	(200,500)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	18,400	18,400	-	(18,400)	(18,400)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	54,800	54,800	-	(54,800)	(54,800)
Telephone	176,700	176,700	-	(176,700)	(176,700)
Technology	750,314	750,314	-	(750,314)	(750,314)
Student Testing & Assessment	74,373	74,373	-	(74,373)	(74,373)
Field Trips	190,000	190,000	-	(190,000)	(190,000)
Transportation (student)	225,000	225,000	-	(225,000)	(225,000)
Student Services - other	40,000	40,000	-	(40,000)	(40,000)
Office Expense	125,000	125,000	-	(125,000)	(125,000)
Staff Development	418,613	418,613	-	(418,613)	(418,613)
Staff Recruitment	26,414	26,414	-	(26,414)	(26,414)
Student Recruitment / Marketing	80,500	80,500	-	(80,500)	(80,500)
School Meals / Lunch	904,698	904,698	-	(904,698)	(904,698)
Travel (Staff)	-	-	-	-	-
Fundraising	-	-	-	-	-
Other	665,648	665,648	-	(665,648)	(665,648)
<b>TOTAL SCHOOL OPERATIONS</b>	<b>3,952,460</b>	<b>3,952,460</b>	<b>-</b>	<b>(3,952,460)</b>	<b>(3,952,460)</b>

**FACILITY OPERATION & MAINTENANCE**

Insurance	176,328	176,328	-	(176,328)	(176,328)
Janitorial	200,000	200,000	-	(200,000)	(200,000)
Building and Land Rent / Lease / Facility Finance Interest	992,278	992,278	-	(992,278)	(992,278)
Repairs & Maintenance	223,974	223,974	-	(223,974)	(223,974)
Equipment / Furniture	73,500	73,500	-	(73,500)	(73,500)
Security	1,000	1,000	-	(1,000)	(1,000)
Utilities	188,323	188,323	-	(188,323)	(188,323)
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>1,855,402</b>	<b>1,855,402</b>	<b>-</b>	<b>(1,855,402)</b>	<b>(1,855,402)</b>

**DEPRECIATION & AMORTIZATION**

	557,197	557,197	-	(557,197)	(557,197)
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**RESERVES / CONTINGENCY**

	-	-	-	-	-
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**DEFERRED RENT**

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>19,112,201</b>	<b>19,112,201</b>	<b>-</b>	<b>19,112,201</b>	<b>19,112,201</b>
<b>Total Expenses</b>	<b>18,240,256</b>	<b>18,240,256</b>	<b>-</b>	<b>(18,240,256)</b>	<b>(18,240,256)</b>
<b>Net Income</b>	<b>871,945</b>	<b>871,945</b>	<b>-</b>	<b>871,945</b>	<b>871,945</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>TOTAL EXPENSES</b>	<u><b>18,240,256</b></u>	<u><b>18,240,256</b></u>	<b>-</b>	<u><b>(18,240,256)</b></u>	<u><b>(18,240,256)</b></u>
<b>NET INCOME</b>	<u><b>871,945</b></u>	<u><b>871,945</b></u>	<b>-</b>	<u><b>871,945</b></u>	<u><b>871,945</b></u>

**DESCRIPTION OF ASSUMPTIONS**

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>19,112,201</b>	<b>19,112,201</b>	-	<b>19,112,201</b>	<b>19,112,201</b>
<b>Total Expenses</b>	<b>18,240,256</b>	<b>18,240,256</b>	-	<b>(18,240,256)</b>	<b>(18,240,256)</b>
<b>Net Income</b>	<b>871,945</b>	<b>871,945</b>	-	<b>871,945</b>	<b>871,945</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>

**DESCRIPTION OF ASSUMPTIONS**

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

- Number of Districts:**  
 ROCHESTER CITY SD  
 GREECE CSD  
 GATES-CHILI CSD  
 CHURCHVILLE-CHILI CSD  
 BRIGHTON CSD  
 RUSH-HENRIETTA CSD  
 EAST ROCHESTER UFSD  
 SPENCERPORT CSD  
 EAST IRONDEQUOIT CSD

ALL OTHER School Districts: ( Weighted Avg )

**TOTAL ENROLLMENT**  
  
**REVENUE PER PUPIL**  
  
**EXPENSES PER PUPIL**

		TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL Budget / Operating Plan 2018-19							
Total Revenue	-	4,704,488	-	-	4,704,488	-	-	4,704,488	
Total Expenses	-	4,420,765	-	-	4,420,765	-	-	4,420,765	
Net Income	-	283,723	-	-	283,723	-	-	283,723	
Actual Student Enrollment	-	1,177	-	-	1,177	-	-	1,177	
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter	
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	
<b>CASH FLOW ADJUSTMENTS</b>									
OPERATING ACTIVITIES <i>{enter descriptions below}</i>									
Example - Add Back Depreciation	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
Total Operating Activities	-	-	-	-	-	-	-	-	
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>									
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
Total Investment Activities	-	-	-	-	-	-	-	-	
FINANCING ACTIVITIES <i>{enter descriptions below}</i>									
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
Total Financing Activities	-	-	-	-	-	-	-	-	
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-	-	-	-	
<b>NET INCOME</b>	-	283,723	-	-	283,723	-	-	283,723	
<b>Beginning Cash Balance</b>	-	-	-	-	283,723	-	-	567,446	
<b>ENDING CASH BALANCE</b>	-	283,723	-	-	567,446	-	-	851,169	

<b>Total Revenue</b>	-	-	<b>4,998,738</b>	-	-
<b>Total Expenses</b>	-	-	<b>4,977,962</b>	-	-
<b>Net Income</b>	-	-	<b>20,776</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>1,177</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-
<b>NET INCOME</b>	-	-	<b>20,776</b>	-	-
<b>Beginning Cash Balance</b>	-	-	<b>851,169</b>	-	-
<b>ENDING CASH BALANCE</b>	-	-	<b>871,945</b>	-	-

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>19,112,201</b>	<b>19,112,201</b>	<b>-</b>	<b>19,112,201</b>	<b>19,112,201</b>
<b>Total Expenses</b>	<b>18,240,256</b>	<b>18,240,256</b>	<b>-</b>	<b>(18,240,256)</b>	<b>(18,240,256)</b>
<b>Net Income</b>	<b>871,945</b>	<b>871,945</b>	<b>-</b>	<b>871,945</b>	<b>871,945</b>
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCOME</b>	<b>871,945</b>	<b>871,945</b>	<b>-</b>	<b>871,945</b>	<b>871,945</b>
<b>Beginning Cash Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENDING CASH BALANCE</b>	<b>871,945</b>	<b>871,945</b>	<b>-</b>	<b>871,945</b>	<b>871,945</b>

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**

Please enter balance sheet data for the Ed Corp  
True North Rochester Preparatory Charter School  
(Combined)

**BALANCE SHEET  
2018-19**

only on this template.  
The balance sheet should include data for  
all charter schools operated by the Ed Corp.

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	2017-18	As of 9/30	As of 12/31	As of 3/31	As of 6/30
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-

**TRUE NORTH ROCHESTER PREPARATOR**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	4,704,488	-	-	4,704,488	-	-
<b>Total Expenses</b>	-	4,420,765	-	-	4,420,765	-	-
<b>Net Income</b>	-	283,723	-	-	283,723	-	-
<b>Actual Student Enrollment</b>	-	1,177	-	-	1,177	-	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

	2018-19 Per Pupil Rate								
<b>REVENUE</b>									
<b>REVENUES FROM STATE SOURCES</b>									
Per Pupil Revenue									
ROCHESTER CITY SD	13,684		3,752,837	-		3,752,837	-		
GREECE CSD	12,252		134,772	-		134,772	-		
GATES-CHILI CSD	13,837		65,726	-		65,726	-		
CHURCHVILLE-CHILI CSD	11,420		11,420	-		11,420	-		
BRIGHTON CSD	13,931		3,483	-		3,483	-		
RUSH-HENRIETTA CSD	13,739		24,043	-		24,043	-		
EAST ROCHESTER UFSD	14,088		7,044	-		7,044	-		
SPENCERPORT CSD	11,970		2,993	-		2,993	-		
EAST IRONDEQUOIT CSD	12,929		6,465	-		6,465	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
-	-		-	-		-	-		
ALL OTHER School Districts: ( Count = 0 )	-		-	-		-	-		
<b>TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)</b>	<b>13,624</b>		-	4,008,782	-	-	4,008,782	-	-
Special Education Revenue			134,514	-		134,514	-		-
Grants									
Stimulus			-	-		-	-		-
DYCD (Department of Youth and Community Development)			-	-		-	-		-
Other			-	-		-	-		-
NYC DoE Rental Assistance			-	-		-	-		-
Other			-	-		-	-		-
<b>TOTAL REVENUE FROM STATE SOURCES</b>			-	4,143,295	-	-	4,143,295	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>									
IDEA Special Needs			12,610	-		12,610	-		-
Title I			146,040	-		146,040	-		-
Title Funding - Other			2,406	-		2,406	-		-
School Food Service (Free Lunch)			282,685	-		282,685	-		-
Grants									
Charter School Program (CSP) Planning & Implementation			-	-		-	-		-
Other			47,452	-		47,452	-		-

**TRUE NORTH ROCHESTER PREPARATOR**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	4,704,488	-	-	4,704,488	-	-
<b>Total Expenses</b>	-	4,420,765	-	-	4,420,765	-	-
<b>Net Income</b>	-	283,723	-	-	283,723	-	-
<b>Actual Student Enrollment</b>	-	1,177	-	-	1,177	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>						
Other	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	491,192	-	-	491,192	-	-
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations		67,250	-		67,250	-	
Fundraising		-	-		-	-	
Erate Reimbursement		-	-		-	-	
Earnings on Investments		-	-		-	-	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		2,750	-		2,750	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	70,000	-	-	70,000	-	-
<b>TOTAL REVENUE</b>	-	<b>4,704,488</b>	-	-	<b>4,704,488</b>	-	-

**TRUE NORTH ROCHESTER PREPARATOR**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	4,704,488	-	-	4,704,488	-	-
<b>Total Expenses</b>	-	4,420,765	-	-	4,420,765	-	-
<b>Net Income</b>	-	283,723	-	-	283,723	-	-
<b>Actual Student Enrollment</b>	-	1,177	-	-	1,177	-	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

**EXPENSES**

Quarter 0

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

No. of Positions

Executive Management	-		78,352	-		78,352	-	
Instructional Management	-		22,325	-		22,325	-	
Deans, Directors & Coordinators	-		381,975	-		381,975	-	
CFO / Director of Finance	-		-	-		-	-	
Operation / Business Manager	-		-	-		-	-	
Administrative Staff	-		32,074	-		32,074	-	
<b>TOTAL ADMINISTRATIVE STAFF</b>	-		514,726	-		514,726	-	

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-		988,852	-		988,852	-	
Teachers - SPED	-		120,665	-		120,665	-	
Substitute Teachers	-		-	-		-	-	
Teaching Assistants	-		51,200	-		51,200	-	
Specialty Teachers	-		135,388	-		135,388	-	
Aides	-		-	-		-	-	
Therapists & Counselors	-		49,964	-		49,964	-	
Other	-		65,810	-		65,810	-	
<b>TOTAL INSTRUCTIONAL</b>	-		1,411,878	-		1,411,878	-	

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-		-	-		-	-	
Librarian	-		-	-		-	-	
Custodian	-		9,702	-		9,702	-	
Security	-		-	-		-	-	
Other	-		65,659	-		65,659	-	
<b>TOTAL NON-INSTRUCTIONAL</b>	-		75,360	-		75,360	-	

**SUBTOTAL PERSONNEL SERVICE COSTS**

	-		2,001,965	-		2,001,965	-	
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes			175,989	-		175,989	-	
Fringe / Employee Benefits			343,910	-		343,910	-	
Retirement / Pension			-	-		-	-	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>			519,899	-		519,899	-	

**TOTAL PERSONNEL SERVICE COSTS**

	-		2,521,864	-		2,521,864	-	
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**TRUE NORTH ROCHESTER PREPARATOR**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	4,704,488	-	-	4,704,488	-	-
<b>Total Expenses</b>	-	4,420,765	-	-	4,420,765	-	-
<b>Net Income</b>	-	283,723	-	-	283,723	-	-
<b>Actual Student Enrollment</b>	-	1,177	-	-	1,177	-	-

	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

<b>CONTRACTED SERVICES</b>							
Accounting / Audit	-	4,951	-	-	4,951	-	-
Legal	-	6,557	-	-	6,557	-	-
Management Company Fee	-	368,314	-	-	368,314	-	-
Nurse Services	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-
Payroll Services	-	13,578	-	-	13,578	-	-
Special Ed Services	-	3,125	-	-	3,125	-	-
Titlment Services (i.e. Title I)	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	-	50,410	-	-	50,410	-	-
<b>TOTAL CONTRACTED SERVICES</b>	-	446,936	-	-	446,936	-	-

TRUE NORTH ROCHESTER PREPARATOR

Budget / Operating Plan

2018-19

Total Revenue	-	4,704,488	-	-	4,704,488	-	-
Total Expenses	-	4,420,765	-	-	4,420,765	-	-
Net Income	-	283,723	-	-	283,723	-	-
Actual Student Enrollment	-	1,177	-	-	1,177	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**SCHOOL OPERATIONS**

Board Expenses		375	-		375	-	
Classroom / Teaching Supplies & Materials		50,125	-		50,125	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		4,600	-		4,600	-	
Supplies & Materials other		-	-		-	-	
Equipment / Furniture		13,700	-		13,700	-	
Telephone		44,175	-		44,175	-	
Technology		187,579	-		187,579	-	
Student Testing & Assessment		18,593	-		18,593	-	
Field Trips		47,500	-		47,500	-	
Transportation (student)		56,250	-		56,250	-	
Student Services - other		10,000	-		10,000	-	
Office Expense		31,250	-		31,250	-	
Staff Development		104,653	-		104,653	-	
Staff Recruitment		6,604	-		6,604	-	
Student Recruitment / Marketing		20,125	-		20,125	-	
School Meals / Lunch		226,175	-		226,175	-	
Travel (Staff)		-	-		-	-	
Fundraising		-	-		-	-	
Other		166,412	-		166,412	-	
<b>TOTAL SCHOOL OPERATIONS</b>		988,115	-		988,115	-	

**FACILITY OPERATION & MAINTENANCE**

Insurance		44,082	-		44,082	-	
Janitorial		50,000	-		50,000	-	
Building and Land Rent / Lease / Facility Finance Interest		248,069	-		248,069	-	
Repairs & Maintenance		55,993	-		55,993	-	
Equipment / Furniture		18,375	-		18,375	-	
Security		250	-		250	-	
Utilities		47,081	-		47,081	-	
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>		463,851	-		463,851	-	

**DEPRECIATION & AMORTIZATION**

<b>RESERVES / CONTINGENCY</b>		-	-		-	-	
<b>DEFERRED RENT</b>		-	-		-	-	

**TRUE NORTH ROCHESTER PREPARATOR**  
**Budget / Operating Plan**

**2018-19**

Total Revenue	-	4,704,488	-	-	4,704,488	-	-
Total Expenses	-	4,420,765	-	-	4,420,765	-	-
Net Income	-	283,723	-	-	283,723	-	-
Actual Student Enrollment	-	1,177	-	-	1,177	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>TOTAL EXPENSES</b>	-	<u>4,420,765</u>	-	-	<u>4,420,765</u>	-	-
<b>NET INCOME</b>	-	<u>283,723</u>	-	-	<u>283,723</u>	-	-

**TRUE NORTH ROCHESTER PREPARATOR**  
**Budget / Operating Plan**

**2018-19**

Total Revenue	-	4,704,488	-	-	4,704,488	-	-
Total Expenses	-	4,420,765	-	-	4,420,765	-	-
Net Income	-	283,723	-	-	283,723	-	-
Actual Student Enrollment	-	1,177	-	-	1,177	-	3rd C

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

ROCHESTER CITY SD	-	1,097	-	-	1,097	-	-
GREECE CSD	-	44	-	-	44	-	-
GATES-CHILI CSD	-	19	-	-	19	-	-
CHURCHVILLE-CHILI CSD	-	4	-	-	4	-	-
BRIGHTON CSD	-	1	-	-	1	-	-
RUSH-HENRIETTA CSD	-	7	-	-	7	-	-
EAST ROCHESTER UFSD	-	2	-	-	2	-	-
SPENCERPORT CSD	-	1	-	-	1	-	-
EAST IRONDEQUOIT CSD	-	2	-	-	2	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>1,177</b>	-	-	<b>1,177</b>	-	-
<b>REVENUE PER PUPIL</b>	-	<b>3,997</b>	-	-	<b>3,997</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	<b>3,756</b>	-	-	<b>3,756</b>	-	-

**Y CHARTER SCHOOL  
n**

<b>Total Revenue</b>	<b>4,704,488</b>	-	-	<b>4,998,738</b>	-
<b>Total Expenses</b>	<b>4,420,765</b>	-	-	<b>4,977,962</b>	-
<b>Net Income</b>	<b>283,723</b>	-	-	<b>20,776</b>	-
<b>Actual Student Enrollment</b>	<b>1,177</b>	-	-	<b>1,177</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

<b>REVENUE</b>					
<b>REVENUES FROM STATE SOURCES</b>					
Per Pupil Revenue	2018-19				
	Per Pupil Rate				
ROCHESTER CITY SD	13,684	3,752,837	-	3,752,837	-
GREECE CSD	12,252	134,772	-	134,772	-
GATES-CHILI CSD	13,837	65,726	-	65,726	-
CHURCHVILLE-CHILI CSD	11,420	11,420	-	11,420	-
BRIGHTON CSD	13,931	3,483	-	3,483	-
RUSH-HENRIETTA CSD	13,739	24,043	-	24,043	-
EAST ROCHESTER UFSD	14,088	7,044	-	7,044	-
SPENCERPORT CSD	11,970	2,993	-	2,993	-
EAST IRONDEQUOIT CSD	12,929	6,465	-	6,465	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	13,624	4,008,782	-	4,008,782	-
Special Education Revenue		134,514	-	134,514	-
Grants					
Stimulus		-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-
Other		-	-	-	-
NYC DoE Rental Assistance		-	-	-	-
Other		-	-	294,250	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>4,143,295</b>	-	<b>4,437,545</b>	-
<b>REVENUE FROM FEDERAL FUNDING</b>					
IDEA Special Needs		12,610	-	12,610	-
Title I		146,040	-	146,040	-
Title Funding - Other		2,406	-	2,406	-
School Food Service (Free Lunch)		282,685	-	282,685	-
Grants					
Charter School Program (CSP) Planning & Implementation		-	-	-	-
Other		47,452	-	47,452	-

**Y CHARTER SCHOOL  
n**

<b>Total Revenue</b>	<b>4,704,488</b>	-	-	<b>4,998,738</b>	-
<b>Total Expenses</b>	<b>4,420,765</b>	-	-	<b>4,977,962</b>	-
<b>Net Income</b>	<b>283,723</b>	-	-	<b>20,776</b>	-
<b>Actual Student Enrollment</b>	<b>1,177</b>	-	-	<b>1,177</b>	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	491,192	-	-	491,192	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	67,250	-		67,250	-
Fundraising	-	-		-	-
Erate Reimbursement	-	-		-	-
Earnings on Investments	-	-		-	-
Interest Income	-	-		-	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		-	-
OTHER	<u>2,750</u>	-		<u>2,750</u>	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	<u>70,000</u>	-	-	<u>70,000</u>	-
<b>TOTAL REVENUE</b>	<b><u>4,704,488</u></b>	-	-	<b><u>4,998,738</u></b>	-

**Y CHARTER SCHOOL  
n**

<b>Total Revenue</b>	<b>4,704,488</b>	-	-	<b>4,998,738</b>	-
<b>Total Expenses</b>	<b>4,420,765</b>	-	-	<b>4,977,962</b>	-
<b>Net Income</b>	<b>283,723</b>	-	-	<b>20,776</b>	-
<b>Actual Student Enrollment</b>	<b>1,177</b>	-	-	<b>1,177</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	Quarter 0 No. of Positions				
Executive Management	-	78,352	-	78,352	-
Instructional Management	-	22,325	-	22,325	-
Deans, Directors & Coordinators	-	381,975	-	381,975	-
CFO / Director of Finance	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-
Administrative Staff	-	32,074	-	32,074	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	514,726	-	514,726	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	988,852	-	988,852	-
Teachers - SPED	-	120,665	-	120,665	-
Substitute Teachers	-	-	-	-	-
Teaching Assistants	-	51,200	-	51,200	-
Specialty Teachers	-	135,388	-	135,388	-
Aides	-	-	-	-	-
Therapists & Counselors	-	49,964	-	49,964	-
Other	-	65,810	-	65,810	-
<b>TOTAL INSTRUCTIONAL</b>	-	1,411,878	-	1,411,878	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	9,702	-	9,702	-
Security	-	-	-	-	-
Other	-	65,659	-	65,659	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	75,360	-	75,360	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		175,989	-	175,989	-
Fringe / Employee Benefits		343,910	-	343,910	-
Retirement / Pension		-	-	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		519,899	-	519,899	-

**TOTAL PERSONNEL SERVICE COSTS**

	-	2,521,864	-	2,521,864	-
--	---	-----------	---	-----------	---

Y CHARTER SCHOOL					
n					
Total Revenue	4,704,488	-	-	4,998,738	-
Total Expenses	4,420,765	-	-	4,977,962	-
Net Income	283,723	-	-	20,776	-
Actual Student Enrollment	1,177	-	-	1,177	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Y CHARTER SCHOOL			
		n	Current		Current
		Budget	Variance	Actual	Budget
					Variance
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	4,951	-		4,951	-
Legal	6,557	-		6,557	-
Management Company Fee	368,314	-		368,314	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	13,578	-		13,578	-
Special Ed Services	3,125	-		3,125	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	50,410	-		50,410	-
TOTAL CONTRACTED SERVICES	446,936	-	-	446,936	-

**Y CHARTER SCHOOL  
n**

<b>Total Revenue</b>	<b>4,704,488</b>	-	-	<b>4,998,738</b>	-
<b>Total Expenses</b>	<b>4,420,765</b>	-	-	<b>4,977,962</b>	-
<b>Net Income</b>	<b>283,723</b>	-	-	<b>20,776</b>	-
<b>Actual Student Enrollment</b>	<b>1,177</b>	-	-	<b>1,177</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

<b>SCHOOL OPERATIONS</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>
Board Expenses	375	-		375	-
Classroom / Teaching Supplies & Materials	50,125	-		50,125	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	4,600	-		4,600	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	13,700	-		13,700	-
Telephone	44,175	-		44,175	-
Technology	187,579	-		187,579	-
Student Testing & Assessment	18,593	-		18,593	-
Field Trips	47,500	-		47,500	-
Transportation (student)	56,250	-		56,250	-
Student Services - other	10,000	-		10,000	-
Office Expense	31,250	-		31,250	-
Staff Development	104,653	-		104,653	-
Staff Recruitment	6,604	-		6,604	-
Student Recruitment / Marketing	20,125	-		20,125	-
School Meals / Lunch	226,175	-		226,175	-
Travel (Staff)	-	-		-	-
Fundraising	-	-		-	-
Other	<u>166,412</u>	-		<u>166,412</u>	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>988,115</b>	-	-	<b>988,115</b>	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	44,082	-		44,082	-
Janitorial	50,000	-		50,000	-
Building and Land Rent / Lease / Facility Finance Interest	248,069	-		248,069	-
Repairs & Maintenance	55,993	-		55,993	-
Equipment / Furniture	18,375	-		18,375	-
Security	250	-		250	-
Utilities	<u>47,081</u>	-		<u>47,081</u>	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>463,851</b>	-	-	<b>463,851</b>	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	-		557,197	-
<b>RESERVES / CONTINGENCY</b>	-	-		-	-
<b>DEFERRED RENT</b>					

Y CHARTER SCHOOL					
n					
Y CHARTER SCHOOL					
Total Revenue	4,704,488	-	-	4,998,738	-
Total Expenses	4,420,765	-	-	4,977,962	-
Net Income	283,723	-	-	20,776	-
Actual Student Enrollment	1,177	-	-	1,177	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter 1/1 - 3/31		Current	
		Budget	Variance	Actual	Current Budget
TOTAL EXPENSES	4,420,765	-	-	4,977,962	-
NET INCOME	283,723	-	-	20,776	-

**Y CHARTER SCHOOL  
n**

<b>Total Revenue</b>	4,704,488	-	-	4,998,738	-
<b>Total Expenses</b>	4,420,765	-	-	4,977,962	-
<b>Net Income</b>	283,723	-	-	20,776	-
<b>Actual Student Enrollment</b>	Quarter 1, 1,177 - 3/31	-	-	1,177	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

ROCHESTER CITY SD	1,097	-	-	1,097	-
GREECE CSD	44	-	-	44	-
GATES-CHILI CSD	19	-	-	19	-
CHURCHVILLE-CHILI CSD	4	-	-	4	-
BRIGHTON CSD	1	-	-	1	-
RUSH-HENRIETTA CSD	7	-	-	7	-
EAST ROCHESTER UFSD	2	-	-	2	-
SPENCERPORT CSD	1	-	-	1	-
EAST IRONDEQUOIT CSD	2	-	-	2	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	<b>1,177</b>	<b>-</b>	<b>-</b>	<b>1,177</b>	<b>-</b>
<b>REVENUE PER PUPIL</b>	<b>3,997</b>	<b>-</b>	<b>-</b>	<b>4,247</b>	<b>-</b>
<b>EXPENSES PER PUPIL</b>	<b>3,756</b>	<b>-</b>	<b>-</b>	<b>4,229</b>	<b>-</b>

**TRUE NORTH ROCHESTER PREPARATORY CHARTER  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	19,112,201	(19,112,201)	-	-	19,112,201
<b>Total Expenses</b>	-	-	-	18,240,256	18,240,256	-	-	18,240,256
<b>Net Income</b>	-	-	-	871,945	(871,945)	-	-	871,945
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

				<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget - TY</b>
<b>REVENUE</b>										
<b>REVENUES FROM STATE SOURCES</b>										
Per Pupil Revenue		2018-19 Per Pupil Rate								
ROCHESTER CITY SD		13,684		-	-	15,011,348	(15,011,348)	-	-	15,011,348
GREECE CSD		12,252		-	-	539,088	(539,088)	-	-	539,088
GATES-CHILI CSD		13,837		-	-	262,903	(262,903)	-	-	262,903
CHURCHVILLE-CHILI CSD		11,420		-	-	45,680	(45,680)	-	-	45,680
BRIGHTON CSD		13,931		-	-	13,931	(13,931)	-	-	13,931
RUSH-HENRIETTA CSD		13,739		-	-	96,173	(96,173)	-	-	96,173
EAST ROCHESTER UFSD		14,088		-	-	28,176	(28,176)	-	-	28,176
SPENCERPORT CSD		11,970		-	-	11,970	(11,970)	-	-	11,970
EAST IRONDEQUOIT CSD		12,929		-	-	25,858	(25,858)	-	-	25,858
-		-		-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-
-		-		-	-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )		-		-	-	-	-	-	-	-
<b>TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)</b>		13,624		-	-	16,035,127	(16,035,127)	-	-	16,035,127
Special Education Revenue				-	-	538,054	(538,054)	-	-	538,054
Grants										
Stimulus										
DYCD (Department of Youth and Community Development)										
Other										
NYC DoE Rental Assistance										
Other				-	-	294,250	(294,250)	-	-	294,250
<b>TOTAL REVENUE FROM STATE SOURCES</b>				-	-	16,867,431	(16,867,431)	-	-	16,867,431
<b>REVENUE FROM FEDERAL FUNDING</b>										
IDEA Special Needs						50,439	(50,439)			50,439
Title I						584,159	(584,159)			584,159
Title Funding - Other						9,625	(9,625)			9,625
School Food Service (Free Lunch)						1,130,738	(1,130,738)			1,130,738
Grants										
Charter School Program (CSP) Planning & Implementation										
Other						189,808	(189,808)			189,808

**TRUE NORTH ROCHESTER PREPARATORY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	19,112,201	(19,112,201)	-	-	19,112,201
<b>Total Expenses</b>	-	-	-	18,240,256	18,240,256	-	-	18,240,256
<b>Net Income</b>	-	-	-	871,945	(871,945)	-	-	871,945
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	1,964,770	(1,964,770)	-	-	1,964,770
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations	-	-	-	269,000	(269,000)	-	-	269,000
Fundraising	-	-	-	-	-	-	-	-
Erate Reimbursement	-	-	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-	-	-	-
Text Book	-	-	-	-	-	-	-	-
OTHER	-	-	-	11,000	(11,000)	-	-	11,000
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	280,000	(280,000)	-	-	280,000
<b>TOTAL REVENUE</b>	-	-	-	<b>19,112,201</b>	<b>(19,112,201)</b>	-	-	<b>19,112,201</b>

**TRUE NORTH ROCHESTER PREPARATORY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	19,112,201	(19,112,201)	-	-	19,112,201
<b>Total Expenses</b>	-	-	-	18,240,256	18,240,256	-	-	18,240,256
<b>Net Income</b>	-	-	-	871,945	(871,945)	-	-	871,945
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
---------------	-----------------------------------------	----------------------------------	----------------------------	-------------------------------------	------------------------------------------	-----------------------------------	--------------------------

<b>EXPENSES</b>	<b>Quarter 0 No. of Positions</b>	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>									
Executive Management	-	-	-	-	313,407	313,407	-	-	313,407
Instructional Management	-	-	-	-	89,301	89,301	-	-	89,301
Deans, Directors & Coordinators	-	-	-	-	1,527,899	1,527,899	-	-	1,527,899
CFO / Director of Finance	-	-	-	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	-	-	-	-	-
Administrative Staff	-	-	-	-	128,298	128,298	-	-	128,298
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	-	-	-	2,058,905	2,058,905	-	-	2,058,905
<b>INSTRUCTIONAL PERSONNEL COSTS</b>									
Teachers - Regular	-	-	-	-	3,955,406	3,955,406	-	-	3,955,406
Teachers - SPED	-	-	-	-	482,660	482,660	-	-	482,660
Substitute Teachers	-	-	-	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	204,800	204,800	-	-	204,800
Specialty Teachers	-	-	-	-	541,552	541,552	-	-	541,552
Aides	-	-	-	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	199,856	199,856	-	-	199,856
Other	-	-	-	-	263,239	263,239	-	-	263,239
<b>TOTAL INSTRUCTIONAL</b>	-	-	-	-	5,647,513	5,647,513	-	-	5,647,513
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>									
Nurse	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	38,806	38,806	-	-	38,806
Security	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	262,635	262,635	-	-	262,635
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	-	-	301,441	301,441	-	-	301,441
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	8,007,860	8,007,860	-	-	8,007,860
<b>PAYROLL TAXES AND BENEFITS</b>									
Payroll Taxes	-	-	-	-	703,954	703,954	-	-	703,954
Fringe / Employee Benefits	-	-	-	-	1,375,641	1,375,641	-	-	1,375,641
Retirement / Pension	-	-	-	-	-	-	-	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	-	-	-	2,079,595	2,079,595	-	-	2,079,595
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	10,087,455	10,087,455	-	-	10,087,455

**TRUE NORTH ROCHESTER PREPARATORY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	19,112,201	(19,112,201)	-	-	19,112,201
<b>Total Expenses</b>	-	-	-	18,240,256	18,240,256	-	-	18,240,256
<b>Net Income</b>	-	-	-	871,945	(871,945)	-	-	871,945
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
<b>CONTRACTED SERVICES</b>								
Accounting / Audit	-	-	-	19,804	19,804	-	-	19,804
Legal	-	-	-	26,229	26,229	-	-	26,229
Management Company Fee	-	-	-	1,473,257	1,473,257	-	-	1,473,257
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	54,313	54,313	-	-	54,313
Special Ed Services	-	-	-	12,500	12,500	-	-	12,500
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	201,640	201,640	-	-	201,640
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	1,787,743	1,787,743	-	-	1,787,743

**TRUE NORTH ROCHESTER PREPARATORY CHARTER**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	19,112,201	(19,112,201)	-	-	19,112,201
<b>Total Expenses</b>	-	-	-	18,240,256	18,240,256	-	-	18,240,256
<b>Net Income</b>	-	-	-	871,945	(871,945)	-	-	871,945
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
<b>SCHOOL OPERATIONS</b>								
Board Expenses	-	-	-	1,500	1,500	-	-	1,500
Classroom / Teaching Supplies & Materials	-	-	-	200,500	200,500	-	-	200,500
Special Ed Supplies & Materials	-	-	-	-	-	-	-	
Textbooks / Workbooks	-	-	-	18,400	18,400	-	-	18,400
Supplies & Materials other	-	-	-	-	-	-	-	
Equipment / Furniture	-	-	-	54,800	54,800	-	-	54,800
Telephone	-	-	-	176,700	176,700	-	-	176,700
Technology	-	-	-	750,314	750,314	-	-	750,314
Student Testing & Assessment	-	-	-	74,373	74,373	-	-	74,373
Field Trips	-	-	-	190,000	190,000	-	-	190,000
Transportation (student)	-	-	-	225,000	225,000	-	-	225,000
Student Services - other	-	-	-	40,000	40,000	-	-	40,000
Office Expense	-	-	-	125,000	125,000	-	-	125,000
Staff Development	-	-	-	418,613	418,613	-	-	418,613
Staff Recruitment	-	-	-	26,414	26,414	-	-	26,414
Student Recruitment / Marketing	-	-	-	80,500	80,500	-	-	80,500
School Meals / Lunch	-	-	-	904,698	904,698	-	-	904,698
Travel (Staff)	-	-	-	-	-	-	-	
Fundraising	-	-	-	-	-	-	-	
Other	-	-	-	665,648	665,648	-	-	665,648
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	-	3,952,460	3,952,460	-	-	3,952,460
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance	-	-	-	176,328	176,328	-	-	176,328
Janitorial	-	-	-	200,000	200,000	-	-	200,000
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	992,278	992,278	-	-	992,278
Repairs & Maintenance	-	-	-	223,974	223,974	-	-	223,974
Equipment / Furniture	-	-	-	73,500	73,500	-	-	73,500
Security	-	-	-	1,000	1,000	-	-	1,000
Utilities	-	-	-	188,323	188,323	-	-	188,323
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	-	1,855,402	1,855,402	-	-	1,855,402
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	-	-	557,197	557,197	-	-	557,197
<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-	
<b>DEFERRED RENT</b>	-	-	-	-	-	-	-	

**TRUE NORTH ROCHESTER PREPARATORY CHARTER**  
**Budget / Operating Plan**

**2018-19**

Total Revenue	-	-	-	19,112,201	(19,112,201)	-	-	19,112,201
Total Expenses	-	-	-	18,240,256	18,240,256	-	-	18,240,256
Net Income	-	-	-	871,945	(871,945)	-	-	871,945
Actual Student Enrollment	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
<b>TOTAL EXPENSES</b>	-	-	-	<u>18,240,256</u>	<u>18,240,256</u>	-	-	<u>18,240,256</u>
<b>NET INCOME</b>	-	-	-	<u>871,945</u>	<u>(871,945)</u>	-	-	<u>871,945</u>



**SCHOOL**

<b>Total Revenue</b>	<b>(19,112,201)</b>	-	-
<b>Total Expenses</b>	<b>18,240,256</b>	-	-
<b>Net Income</b>	<b>(871,945)</b>	-	-
<b>Actual Student Enrollment</b>		-	

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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REVENUE	2018-19			
REVENUES FROM STATE SOURCES	Per Pupil Rate			
Per Pupil Revenue				
ROCHESTER CITY SD	13,684	(10,011,040)	-	-
GREECE CSD	12,252	(539,088)	-	-
GATES-CHILI CSD	13,837	(262,903)	-	-
CHURCHVILLE-CHILI CSD	11,420	(45,680)	-	-
BRIGHTON CSD	13,931	(13,931)	-	-
RUSH-HENRIETTA CSD	13,739	(96,173)	-	-
EAST ROCHESTER UFSD	14,088	(28,176)	-	-
SPENCERPORT CSD	11,970	(11,970)	-	-
EAST IRONDEQUOIT CSD	12,929	(25,858)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-
<b>TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)</b>	<b>13,624</b>	<b>(16,035,127)</b>	-	-
Special Education Revenue		(538,054)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		-	-	-
Other		(294,250)	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>(16,867,431)</b>	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs		(50,439)	-	-
Title I		(584,159)	-	-
Title Funding - Other		(9,625)	-	-
School Food Service (Free Lunch)		(1,130,738)	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		(189,808)	-	-

**SCHOOL**

<b>Total Revenue</b>	(19,112,201)	-	-
<b>Total Expenses</b>	18,240,256	-	-
<b>Net Income</b>	(871,945)	-	-
<b>Actual Student Enrollment</b>		-	
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(1,964,770)	-	-
<b>LOCAL and OTHER REVENUE</b>			
Contributions and Donations	(269,000)	-	-
Fundraising	-	-	-
Erate Reimbursement	-	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	(11,000)	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(280,000)	-	-
<b>TOTAL REVENUE</b>	<b>(19,112,201)</b>	<b>-</b>	<b>-</b>

**SCHOOL**

<b>Total Revenue</b>	<b>(19,112,201)</b>	-	-
<b>Total Expenses</b>	<b>18,240,256</b>	-	-
<b>Net Income</b>	<b>(871,945)</b>	-	-
<b>Actual Student Enrollment</b>		-	

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>EXPENSES</b>	Quarter 0 No. of Positions			
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>				
Executive Management	-	313,407	-	-
Instructional Management	-	89,301	-	-
Deans, Directors & Coordinators	-	1,527,899	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	-	-	-
Administrative Staff	-	128,298	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>2,058,905</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>				
Teachers - Regular	-	3,955,406	-	-
Teachers - SPED	-	482,660	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	204,800	-	-
Specialty Teachers	-	541,552	-	-
Aides	-	-	-	-
Therapists & Counselors	-	199,856	-	-
Other	-	263,239	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>5,647,513</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	38,806	-	-
Security	-	-	-	-
Other	-	262,635	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	<b>301,441</b>	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	<b>8,007,860</b>	-	-
<b>PAYROLL TAXES AND BENEFITS</b>				
Payroll Taxes		703,954	-	-
Fringe / Employee Benefits		1,375,641	-	-
Retirement / Pension		-	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>2,079,595</b>	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	<b>10,087,455</b>	-	-

**SCHOOL**

<b>Total Revenue</b>	<b>(19,112,201)</b>	-	-
<b>Total Expenses</b>	<b>18,240,256</b>	-	-
<b>Net Income</b>	<b>(871,945)</b>	-	-
<b>Actual Student Enrollment</b>		-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	<b>Actual SCHOOL Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>CONTRACTED SERVICES</b>			
Accounting / Audit	19,804	-	-
Legal	26,229	-	-
Management Company Fee	1,473,257	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	54,313	-	-
Special Ed Services	12,500	-	-
Titlment Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	201,640	-	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>1,787,743</b>	-	-

**SCHOOL**

<b>Total Revenue</b>	<b>(19,112,201)</b>	-	-
<b>Total Expenses</b>	<b>18,240,256</b>	-	-
<b>Net Income</b>	<b>(871,945)</b>	-	-
<b>Actual Student Enrollment</b>		-	

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>SCHOOL OPERATIONS</b>			
Board Expenses	1,500	-	-
Classroom / Teaching Supplies & Materials	200,500	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	18,400	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	54,800	-	-
Telephone	176,700	-	-
Technology	750,314	-	-
Student Testing & Assessment	74,373	-	-
Field Trips	190,000	-	-
Transportation (student)	225,000	-	-
Student Services - other	40,000	-	-
Office Expense	125,000	-	-
Staff Development	418,613	-	-
Staff Recruitment	26,414	-	-
Student Recruitment / Marketing	80,500	-	-
School Meals / Lunch	904,698	-	-
Travel (Staff)	-	-	-
Fundraising	-	-	-
Other	665,648	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>3,952,460</b>	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>			
Insurance	176,328	-	-
Janitorial	200,000	-	-
Building and Land Rent / Lease / Facility Finance Interest	992,278	-	-
Repairs & Maintenance	223,974	-	-
Equipment / Furniture	73,500	-	-
Security	1,000	-	-
Utilities	188,323	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>1,855,402</b>	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>557,197</b>	-	-
<b>RESERVES / CONTINGENCY</b>	-	-	-
<b>DEFERRED RENT</b>			

**SCHOOL**

<b>SCHOOL</b>			
<b>Total Revenue</b>	<b>(19,112,201)</b>	-	-
<b>Total Expenses</b>	<b>18,240,256</b>	-	-
<b>Net Income</b>	<b>(871,945)</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>TOTAL EXPENSES</b>	<b>18,240,256</b>	-	-
<b>NET INCOME</b>	<b>(871,945)</b>	-	-

<b>SCHOOL</b>	-
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<b>Total Revenue</b>	(19,112,201)	-	-
<b>Total Expenses</b>	18,240,256	-	-
<b>Net Income</b>	(871,945)	-	-
<b>Actual Student Enrollment</b>		-	

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------	------------------------------------------------------------------	----------------------------------------

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>			
ROCHESTER CITY SD		-	-
GREECE CSD		-	-
GATES-CHILI CSD		-	-
CHURCHVILLE-CHILI CSD		-	-
BRIGHTON CSD		-	-
RUSH-HENRIETTA CSD		-	-
EAST ROCHESTER UFSD		-	-
SPENCERPORT CSD		-	-
EAST IRONDEQUOIT CSD		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: ( Count = 0 )		-	-
<b>TOTAL ENROLLMENT</b>		-	-
<b>REVENUE PER PUPIL</b>		-	-
<b>EXPENSES PER PUPIL</b>		-	-



**Annual Report Requirement**

*for SUNY Authorized Charter Schools*

**TRUE NORTH ROCHESTER PREPARATORY CHARTER SCHOOL**

**2018-19**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

Geoffrey Rosenberger

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School

---

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board Chair and a member of the Finance, Develop
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself



<b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b>
---------------------------------------------------------------------------------------------------------------

**Trustee Name:**

James Costanza \_\_\_\_\_

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School \_\_\_\_\_

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). **Academic Committee Member**

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE

Signature

Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

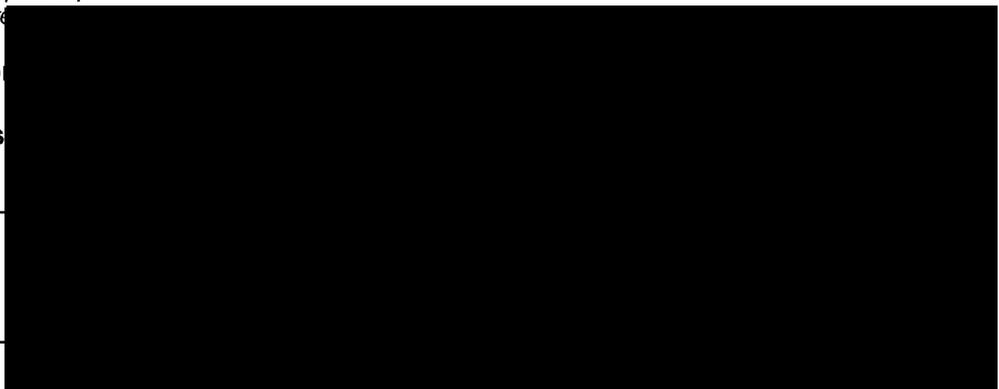
Business Telephone: \_\_\_\_\_

Business Address: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

Home Telephone: \_\_\_\_\_

Home Address: \_\_\_\_\_



6.26.18

<b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b>
-------------------------------------------------------------------------------------------------------------------

**Trustee Name:**

James R. Berger

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**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Finance Committee Member, Development Committee Member

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE

John R. Byrum

Signature \_\_\_\_\_ Date 5/27/18

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone** [REDACTED]

**Business Address** [REDACTED]

**E-mail Address** [REDACTED]

**Home Telephone** [REDACTED]

**Home Address** [REDACTED]

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

G. Jean Howard-Cherubim

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Academic Committee Member
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No  
 If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No  
 If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
6/29/2018	None		



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

James S. Gleason \_\_\_\_\_

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School \_\_\_\_\_

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

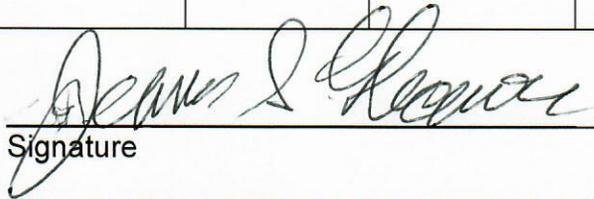
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE


6-26-2018

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Signature Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone**  
**Business Address**  
**E-mail Address**  
**Home Telephone**  
**Home Address**

→

**Disclosure of Financial Interest by a Current or Proposed Charter School  
Education Corporation Trustee**

**Trustee Name:**  
**Joshua J. Phillips**

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**Name of Charter School Education Corporation (for an unmerged school, this is  
the Charter School Name):**

**True North Rochester Preparatory Charter School**

---

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?  
 **Yes**  **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

**Yes**  **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

Since 7/1/15, I have served as the Chief of Innovation and School Operations for Uncommon Schools. I oversee Uncommon's Regional Chief Operating Officers and drive our innovation work. Starting 7/1/18, I will serve as a Senior Advisor to the Executive Team at Uncommon Schools.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

<b>Date(s)</b>	<b>Nature of Financial Interest/Transaction</b>	<b>Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)</b>	<b>Name of person holding interest or engaging in transaction and relationship to yourself</b>
<b>NONE</b>	<b>NONE</b>	<b>NONE</b>	<b>NONE</b>

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

<b>Organization conducting business with the school(s)</b>	<b>Nature of business conducted</b>	<b>Approximate value of the business conducted</b>	<b>Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest</b>	<b>Steps Taken to Avoid Conflict of Interest</b>
<b>Uncommon Schools</b>	<b>Uncommon Schools is the CMO that manages Rochester Prep.</b>		<b>Joshua Phillips</b>	<b>I recuse myself from all votes related to Uncommon Schools.</b>



Signature \_\_\_\_\_ Date 6/28/18

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Tele**  
**Business Add**

**E-mail Address**

**Home Telepho**

**Home Address**



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

James D. Ryan, Jr.

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Finance Committee Member, Development Committee Chair
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

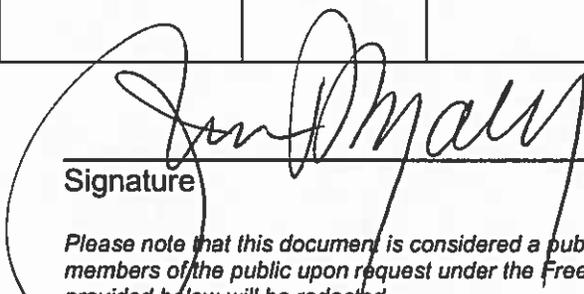
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE


6/29/18

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Signature Date

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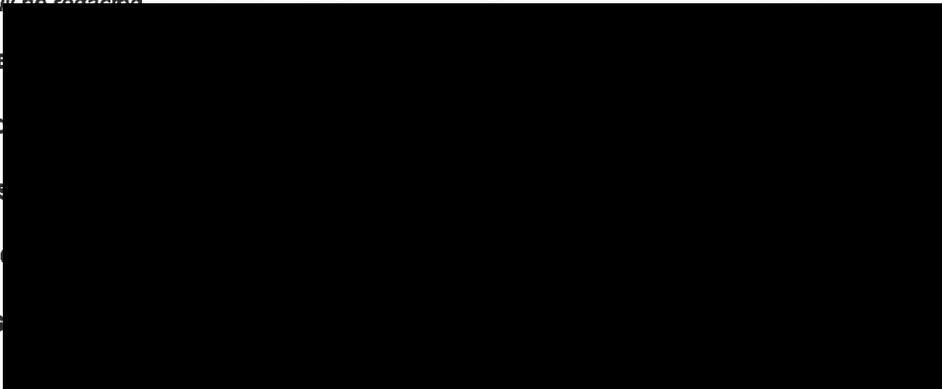
**Business Telephone**

**Business Address**

**E-mail Address**

**Home Telephone**

**Home Address**



<b>Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee</b>
-------------------------------------------------------------------------------------------------------------------

**Trustee Name:**

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**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

---

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
2. Is the trustee an employee of any school operated by the Education Corporation?  
 **Yes**  **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 **Yes**  **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

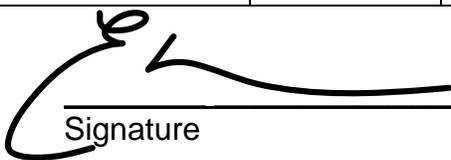
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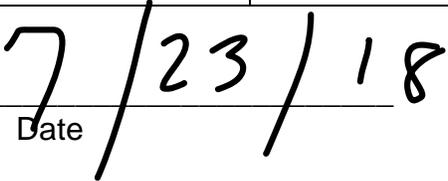
Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

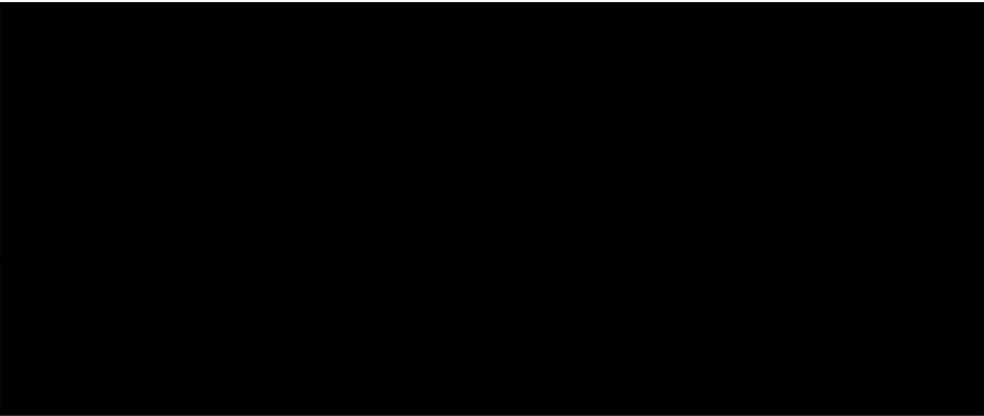
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

  
 \_\_\_\_\_  
 Signature

  
 \_\_\_\_\_  
 Date

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**Business Add**  
**E-mail Address**  
**Home Telepho**  
**Home Address**



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

Rebecca Sumner

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**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice Chair, Finance Committee Member, Academic Committee Chair
  
2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

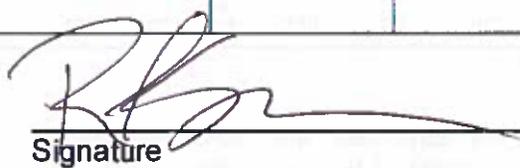
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Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i>			
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

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<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE

  
Signature

7-2-18  
Date

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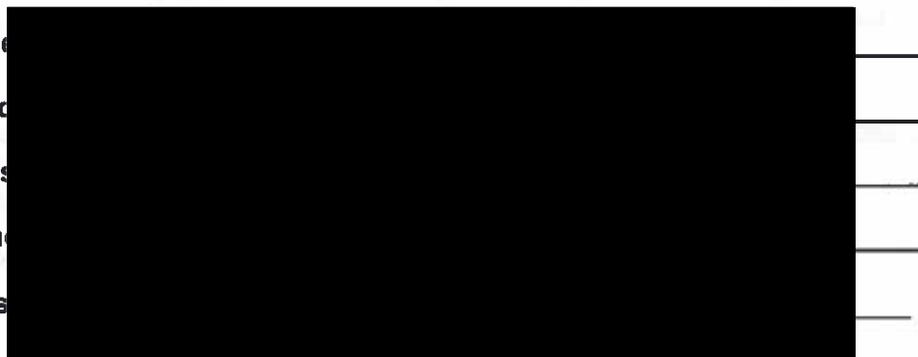
Business Telephone

Business Address

E-mail Address

Home Telephone

Home Address



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

Ronald L. Zarella

---

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

True North Rochester Prep Charter School

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1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Finance Committee Chair, Development Committee Member

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

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<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE	NONE	NONE	NONE	NONE

Signature Ronald L. Zavelle Date 7/16/2018

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone \_\_\_\_\_  
 Business Address \_\_\_\_\_  
 E-mail Address \_\_\_\_\_  
 Home Telephone \_\_\_\_\_  
 Home Address \_\_\_\_\_



# Entry 8 BOT Table

Last updated: 07/26/2018

## 1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Geoffrey Rosenberger	Chair	Finance, Development, Academic	Yes	4	06/30/2016	06/30/2019	6
2	Jean Howard	Trustee/Member	Academic	Yes	5	06/30/2018	06/30/2021	5 or less
3	Jim Ryan	Trustee/Member	Finance, Development	Yes	4	06/30/2016	06/30/2019	6
4	Ron Zarrella	Trustee/Member	Finance, Development	Yes	3	06/30/2018	06/30/2021	6
5	Rebecca Sumner	Vice Chair	Finance, Academic	Yes	4	06/30/2018	06/30/2021	6
6	Joshua Phillips	Trustee/Member		Yes	2	06/30/2018	06/30/2021	5 or less
7	James Barger	Trustee/Member	Finance, Development	Yes	1	01/11/2017	06/30/2020	5 or less
8	Ebony Miller-Wesley	Trustee/Member	Academic	Yes	1	01/10/2018	06/30/2021	5 or less
9	Jim Costanza	Trustee/Member	Academic	Yes	1	01/10/2018	06/30/2021	5 or less

**1a. Are there more than 9 members of the Board of Trustees?**

No

- |                                                                                             |          |
|---------------------------------------------------------------------------------------------|----------|
| <b>2. Total number of members on June 30, 2018</b>                                          | <b>9</b> |
| <b>3. Total number of members joining the Board during the 2017-18 school year</b>          | <b>2</b> |
| <b>4. Total number of members departing the Board during the 2017-18 school year</b>        | <b>1</b> |
| <b>5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes</b> | <b>9</b> |
| <b>6. Number of Board meetings conducted during the 2017-18 School Year</b>                 | <b>6</b> |
| <b>7. Number of Board meetings scheduled for the coming 2018-19 school year</b>             | <b>6</b> |

**Thank you.**



# Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/31/2018

## [Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

### **TRUE NORTH ROCHESTER PREP CS (SUNY TRUSTEES)Section Heading**

#### **Recruitment/Attraction Efforts Toward Meeting Targets**

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
Economically Disadvantaged	In 2017-2018, we plan to continue on the success we’ve had in recruiting all members of the Rochester City School District, especially those who have special educational needs and students who are designated as English Language Learners. Overall, Rochester Prep has found that the best way to recruit new students is through word of mouth, particularly through the networks and connections of families with students already attending the school. The Rochester Prep application asks applicants “How did you hear about us?” and “Word of Mouth” is consistently the top response. This is true for recruitment of all students, including the target populations mentioned here. Therefore, Rochester Prep recognizes the importance of building relationships with the families of both current students and future students and places those efforts at the heart of all of its recruitment and retention practices. With this in mind, one change that Rochester has made since last year is to hire a Director of Strategic Initiatives. This position is intended in part to support family and community engagement throughout all Rochester Prep Charter schools. Our current Director of Strategic Initiatives, Christy Hendler, has already	In 2018-2019, we plan to continue on the success we’ve had in recruiting all members of the Rochester City School District, especially those who qualify for Free/Reduced Price Lunch, have special educational needs, and who are designated as English Language Learners. Overall, Rochester Prep has found that the best way to recruit new students is through word of mouth, particularly through the networks and connections of families with students already attending the school. The Rochester Prep application asks applicants “How did you hear about us?” and “Word of Mouth” is consistently the top response. This is true for recruitment of all students, including the target populations mentioned here. Therefore, Rochester Prep recognizes the importance of building relationships with the families of both current students and future students and places those efforts at the heart of all of its recruitment and retention practices. With this in mind, we maintained largely the same efforts from previous years and added some new ones. We purchased billboards in key areas throughout the city, sent multiple postcards home to Rochester residents, attended pre-K events, and staff go door to door in key neighborhoods, and advertised

begun supporting student recruitment efforts, such as building relationships with other charter schools and with the city school district. The Director of Special Education for Rochester Prep, Lisa DeFavero-Krempa, also supports the recruitment and retention of students with disabilities and English Language Learners. To spread the word about Rochester Prep, we set up bus ads and billboards in zip codes with low income populations. Also, as stated above, our strongest recruitment practice is asking current families to speak with their family and friends about Rochester Prep, as this helps us continue to recruit a high percentage of students from low income backgrounds.

on radio and social media, to name a few. Importantly, we also teamed with almost every other charter school in the city and with an education non-profit organization, E3, to create a central application in which a person in a parental role for a child can apply to every participating charter school at once. Called Good Schools Roc, the website provides information about charter schools, information about each participating school, as well as a link to the application and help with completing it. The application is available in English and Spanish, all of our school office managers were trained in helping parents apply, and there was a help line available as well.

In 2017-2018, we plan to continue on the success we've had in recruiting all members of the Rochester City School District, especially those who have special educational needs and students who are designated as English Language Learners. Overall, Rochester Prep has found that the best way to recruit new students is through word of mouth, particularly through the networks and connections of families with students already attending the school. The Rochester Prep application asks applicants "How did you hear about us?" and "Word of Mouth" is consistently the top response. This is true for recruitment of all students, including the target populations mentioned here. Therefore, Rochester Prep recognizes the importance of building relationships with the families of both current students and future students and places those efforts at the heart of all of its recruitment and retention practices. With this in mind, one change that Rochester has made since last year is to hire a Director of Strategic Initiatives. This position is intended in part to support family and community engagement throughout all Rochester Prep Charter schools. Our current Director of Strategic Initiatives, Christy Hendler, has already begun supporting student recruitment efforts, such as building relationships with other charter schools and with the city school district. The Director of Special Education for Rochester Prep, Lisa DeFavero-Krempa, also supports the recruitment and

We are still actively recruiting for an ELL Coordinator, and have had three interviews. We have had three additional internal staff enroll in TESOL college programming to obtain certification. We are also planning to build a Rochester-specific working group with those staff members in order to discuss ways we can support our ENL (new term) students consistently. This group will focus on instructional best practice and building

English

Langua  
ge  
Learner  
s

retention of students with disabilities and English Language Learners. In the 2017-2018 lottery, students with this designation received third preference (after siblings and children of employees, based on new state laws). This change shows Rochester Prep's dedication to serving students with limited English proficiency. Some recruitment strategies we have used to boost ELL enrollment this year are placing radio ads on local radio stations in both English and Spanish, and having flyers in both English and Spanish. Additionally, our Director of Special Education has held information sessions at local community centers and refugee centers that specifically work with families with limited English proficiency. One new initiative this year is that our new Director of Strategic Initiatives (DSI) has worked to build a connection with a nearby dual language charter school. This school has a higher ELL population than Rochester Prep, so our DSI has been learning recruitment best practices from them. We hope to better understand and implement some of these new practices further in next year's lottery process. Finally, we are in the process of hiring an ELL Coordinator to support all Rochester Prep schools. We hope this individual would help support the recruitment, retention, and learning of ELL students across our schools, and help continue to build relationships in the community with these families. To date we have been unsuccessful in finding a candidate that would fit the role, but we are still looking to fill this position.

deeper connections with ENL families. At the end of the 17-18 school year, the DOSE and SPED Coordinators visited a few TESOL teachers within the RCSD to observe, meet, and pull additional best practices. The best practice that has been most fruitful is ordering books for an ENL specific library that encompasses books for all cultures and languages present in schools. We have recruited at refugee, ESOL, and other family assistance agencies such as: Mary's Place Outreach, Catholic Family Center, Rochester Refugee and ESOL Associates of Rochester.

In 2017-2018, we plan to continue on the success we've had in recruiting all members of the Rochester City School District, especially those who have special educational needs and students who are designated as English Language Learners. Overall, Rochester Prep has found that the best way to recruit new students is through word of mouth, particularly through the networks and connections of families with students already attending the school. The Rochester Prep application asks applicants "How did you hear about us?" and "Word of Mouth" is consistently the top response. This

We continued to expand our 15:1 program and focus on successful student academic outcomes. The program currently has a waiting list of 5 students. We have a multiyear plan to expand small class special education programming at elementary and high school levels, and have set strategic meetings between the DOSE and MD to support this expansion. We are continuing to develop stronger relationships with RCSD and

<p>Students with Disabilities</p>	<p>is true for recruitment of all students, including the target populations mentioned here. Therefore, Rochester Prep recognizes the importance of building relationships with the families of both current students and future students and places those efforts at the heart of all of its recruitment and retention practices. With this in mind, one change that Rochester has made since last year is to hire a Director of Strategic Initiatives. This position is intended in part to support family and community engagement throughout all Rochester Prep Charter schools. Our current Director of Strategic Initiatives, Christy Hendler, has already begun supporting student recruitment efforts, such as building relationships with other charter schools and with the city school district. The Director of Special Education for Rochester Prep, Lisa DeFavero-Krempa, also supports the recruitment and retention of students with disabilities and English Language Learners.</p>	<p>other neighboring district CSEs that we currently have special education students from. Gates-Chili is a district that we have had more successful CSE referrals and collaboration with this past school year. Efforts include a deeper understanding of the CSE chair's needs, spending additional meeting time together, and collaborating with families to understand the district responsibilities for 1:1 aides and transportation, allowing students from this district who are classified to still remain at Rochester Prep and receive appropriate services. This year, we expanded our high school staffing to add one special education teacher, and our ES 3 staffing model to add one special education teacher and a social worker. All roles are filled at this time.</p>
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**Retention Efforts Toward Meeting Targets**

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
	<p>In 2017-2018, we plan to continue on the success we've had in recruiting all members of the Rochester City School District, especially those who have special educational needs and students who are designated as English Language Learners. Overall, Rochester Prep has found that the best way to recruit new students is through word of mouth, particularly through the networks and connections of families with students already attending the school. The Rochester Prep application asks applicants "How did you hear about us?" and "Word of Mouth" is consistently the top response. This is true for recruitment of all students, including the target populations mentioned here. Therefore, Rochester Prep recognizes the importance of building relationships with the families of both current students and future students and places those efforts at the heart of all of its recruitment and retention practices. With this in mind, one change that Rochester has made since last year is to hire a Director of Strategic</p>	<p>In 2018-2019, we plan to continue on the success we've had in recruiting all members of the Rochester City School District, especially those who are economically disadvantaged, have special educational needs, and who are designated as English Language Learners. Overall, Rochester Prep has found that the best way to recruit new students is through word of mouth, particularly through the networks and connections of families with students already attending the school. The Rochester Prep application asks applicants "How did you hear about us?" and "Word of Mouth" is consistently the top response. This is true for recruitment of all students, including the target populations mentioned here. Therefore, Rochester Prep recognizes the importance of building relationships with the families of both current students and future students and places those efforts at the heart of all of its recruitment and retention practices. Relationships are also important to how we retain students from all backgrounds.</p>

Economically Disadvantaged

Initiatives. This position is intended in part to support family and community engagement throughout all Rochester Prep Charter schools. Our current Director of Strategic Initiatives, Christy Hendler, has already begun supporting student recruitment efforts, such as building relationships with other charter schools and with the city school district. The Director of Special Education for Rochester Prep, Lisa DeFavero-Krempa, also supports the recruitment and retention of students with disabilities and English Language Learners. Relationships are also important to how we retain students from all backgrounds. If a student wishes to leave our school, we ask that the parent or guardian come into the school to meet with our Principal and/or Director of Operations. This is to understand the root cause of the family's desire to leave our community and attempt to address the cause, as well as to explain the difficulty of re-admittance later on should the student wish to return to Rochester Prep. In this way, we attempt to understand the concerns of our families and help make the best decision for the child. Most of these policies and practices are not new, and since we already have a strong enrollment and retention process for low income populations, we have focused most of our recent initiatives on students with disabilities and English Language Learners.

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In 2017-2018, we plan to continue on the success we've had in recruiting all members of the Rochester City School District, especially those who have special educational needs and students who are designated as English Language Learners. Overall, Rochester Prep has found that the best way to recruit new students is through word of mouth, particularly through the networks and connections of families with students already attending the school. The Rochester Prep application asks applicants "How did you hear about us?" and "Word of Mouth" is consistently the top response. This is true for recruitment of all students, including the target populations mentioned here. Therefore, Rochester Prep recognizes the importance of building relationships with the families of both current students and

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# Entry 11 Classroom Teacher and Administrator Attrition

Created: 07/31/2018 • Last updated: 08/01/2018

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

### 1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
91	48	48	28	109

### 2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
10	2	2	0	10

### 3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability \(OSPRA\)](#) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

	Yes
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Thank you

2018-19 Rochester Student Calendar

Updated:5/17/18

July '18						
S	M	T	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				
0	School Days					

August '18						
S	M	T	W	Th	F	S
	1	2	3	4		
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	
5+	School Days					

16-17	NYS August Regents Dates
15-16	HS Induction
16-17	ES & MS Induction
20	First Day for all Students

3 Labor Day (All Schools Closed)

September '18						
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						
19	School Days					

October '18						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			
22	School Days					

8 All Schools Closed

12 Veteran's Day (All Schools Closed)  
21 All schools closed  
22-23 Thanksgiving (All Schools Closed)

November '18						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
18+	School Days					

December '18						
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					
15	School Days					

24-31 Winter Break (All Schools Closed)

1-4 Winter Break (All Schools Closed)  
21 MLK Day  
22-23 ES IA#2: K-4 Math  
22-25 NYS January Regents Dates

January '19						
S	M	T	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		
18	School Days					

February '19						
S	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		
15+	School Days					

19 President's Day (All Schools Closed)  
19 All Schools Closed  
20-22 February Break

March '19						
S	M	T	W	Th	F	S
						2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						
21	School Days					

April '19						
S	M	T	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				
16+	School Days					

2-3 NYS ELA Test (3rd-8th)  
15-19 Spring Break

1-2 NYS Math Test (3rd-7th)  
1-2 NYS Gr8 Mock Regents (Algebra I & LE)  
6-17 HS AP Exams  
27 Memorial Day (All Schools Closed)

May '19						
S	M	T	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	
22	School Days					

June '19						
S	M	T	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						
10+	School Days					

3 NYS HS Regents- Global History & Geography II  
14 NYS ES and MS Last Day  
18-25 NYS HS Regents  
18 NYS Living Environment Regents (8th)  
19 NYS Algebra I Regents (8th)  
25 Last Day of School

The following are days that Rochester Prep will differ with Rochester Central School District (RCSD). As always, Rochester Prep will offer transportation on the days when RCSD is off, but Rochester Prep is in session.

Rochester City Schools in session, but Rochester Prep off: **January 2<sup>nd</sup> – January 4<sup>th</sup>**

Rochester Prep in session, but Rochester City Schools off

- September 4<sup>th</sup>
- October 5<sup>th</sup>
- November 6<sup>th</sup>
- December 21<sup>st</sup>
- March 22<sup>nd</sup>
- May 27<sup>th</sup>