



Entry 1 School Information and Cover Page

Created: 07/24/2018 • Last updated: 07/27/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

a. SCHOOL NAME ACHIEVEMENT FIRST-BUSHWICK CS (SUNY TRUSTEES)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 32

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	125 Covert Street Brooklyn, NY 11207	[REDACTED]		

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Tsehaia Brown
Title	Regional Director of Operations
Emergency Phone Number (###-###-####)	[REDACTED]

e. SCHOOL WEB ADDRESS (URL) www.achievementfirst.org

f. DATE OF INITIAL CHARTER 03/2005

g. DATE FIRST OPENED FOR INSTRUCTION 09/2006

i. TOTAL ENROLLMENT ON JUNE 30, 2018 1089

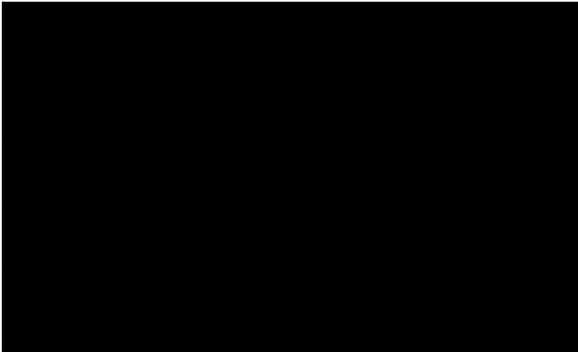
j. GRADES SERVED IN SCHOOL YEAR 2017-18

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? Yes

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Achievement First
PHYSICAL STREET ADDRESS	
CITY	
STATE	
ZIP CODE	
EMAIL ADDRESS	

l1. FACILITIES

Does the school maintain or operate multiple sites?

	Yes, 2 sites
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12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	125 Covert Street Brooklyn, NY 11207	[REDACTED]	NYC CSD 32	K-4	No	N/A
Site 2	1300 Greene Street Brooklyn, NY 11237	[REDACTED]	NYC CSD 32	5-8	No	N/A
Site 3				K-2		

12a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Courtney Saretzky	[REDACTED]	[REDACTED]	[REDACTED]
Operational Leader	Yvonne Williams	[REDACTED]	[REDACTED]	[REDACTED]
Compliance Contact	Peter Cymrot	[REDACTED]	[REDACTED]	[REDACTED]
Complaint Contact	Peter Cymrot	[REDACTED]	[REDACTED]	[REDACTED]
DASA Coordinator	Yvonne Williams	[REDACTED]	[REDACTED]	[REDACTED]

13. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Bobby Bridges			
Operational Leader	Nathan Skaggs			
Compliance Contact	Peter Cymrot			
Complaint Contact	Peter Cymrot			
DASA Coordinator	Nathan Skaggs			

m1. Are any sites in co-located space? If yes, please proceed to the next question. Yes

m2. Please list the terms of your current co-location.

	Date school will leave current co-location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1 (primary site)	N/A					Yes
Site 2	N/A					Yes
Site 3						

n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions). Yes

n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in student/family handbook	Minor updates and changes to the discipline/code of conduct, admissions policy and other policies as represented in the Family Handbook and the Terms of Operation.		
2	Change in teacher/staff handbook	Updates and changes to the Employee Handbook to remain consistent with applicable law, best practices, and AF policies.		
3	Change in Grade Level Configuration	Approval of enrollment pathways: AF East Brooklyn HS is grades 9-12 of AF Brownsville; AF Brooklyn HS is grades 9-12 of AF Crown Heights; and AF University Prep HS is grades 9-12 of AF East New York; and other applicable AF schools serve through grades 8 and then transfer students to these HS programs. Future HS pathways TBD.	6/8/2017	10/11/2017
4	Change in Bylaws	Revised bylaws approved.	6/7/2018	Pending
5				

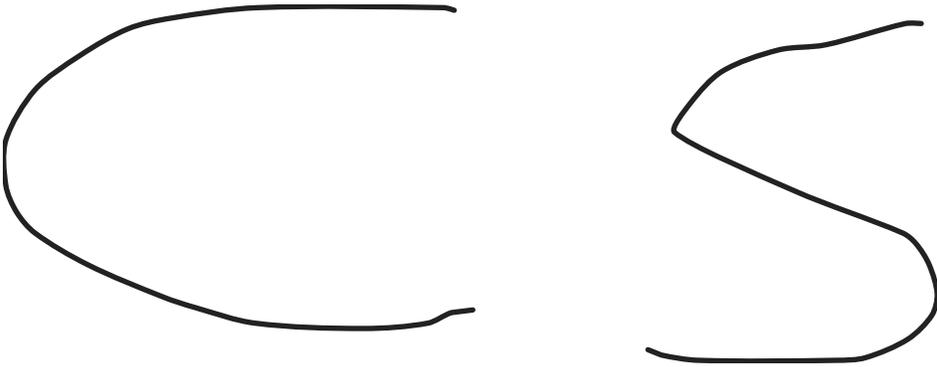
o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report.

Peter Cymrot, General Counsel

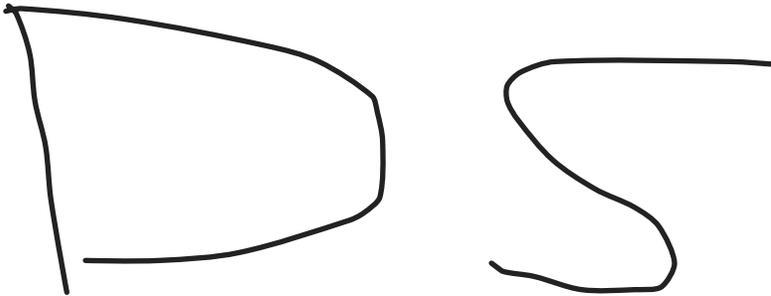
p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

Signature, Head of Charter School

Handwritten signature consisting of the letters 'D' and 'S' in a cursive style.

Signature, President of the Board of Trustees

Handwritten signature consisting of the letters 'D' and 'S' in a cursive style.

Date

2018/07/24

Thank you.



Entry 2 NYS School Report Card Link

Last updated: 07/24/2018

ACHIEVEMENT FIRST-BUSHWICK CS (SUNY TRUSTEES)

1. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

2. NEW YORK STATE REPORT CARD

<https://data.nysed.gov/reportcard.php?year=2017&instid=800000059570>

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



Entry 4 Expenditures per Child

Created: 07/25/2018 • Last updated: 07/30/2018

ACHIEVEMENT FIRST-BUSHWICK CS (SUNY TRUSTEES)Section Heading

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	22763569
Line 2: Year End FTE student enrollment	1089
Line 3: Divide Line 1 by Line 2	20903

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:

<http://www.p12.nysed.gov/psc/AuditGuide.html>.

Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	1534918
Line 2: Management and General Cost (Column)	585794
Line 3: Sum of Line 1 and Line 2	2120712
Line 5: Divide Line 3 by the Year End FTE student enrollment	1947

Thank you.



**GENERAL INSTRUCTIONS FOR
ANNUAL BUDGET/QUARTERLY REPORT**

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Achievement First Bushwick Charter School

SCHOOL

Name:	Achievement First Bushwick Charter School
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CONTACT INFORMATION

Contact Name:	Jennifer Rhoads
Contact Title:	Associate Director, Finance
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17

**EMENT FIRST BUSHWICK CHARTER SCHOOL
2017-18**

**ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
2017-18**

PLAN - FULL TIME EQUIVALENT

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
3.0		3.0		3.0		3.0	
11.0		11.0		11.0		11.0	
2.0		2.0		2.0		2.0	
4.0		4.0		4.0		4.0	
20.0	0.0	20.0	0.0	20.0	0.0	20.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
70.0		70.0		70.0		70.0	
14.0		14.0		14.0		14.0	
4.0		4.0		4.0		4.0	
4.0		4.0		4.0		4.0	
92.0	0.0	92.0	0.0	92.0	0.0	92.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL

PRIOR YEAR
2016-17
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE

0.0

112.0	0.0	112.0	0.0	112.0	0.0	112.0	0.0
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**EMENT FIRST BUSHWICK CHART
2017-18**

PLAN - FULL TIME EQUIVALENT

**NOTE: Enter the number of FTE positions in the "blue" cells. should be input.*

**NOTE: State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	
	Q4
	Actual
Executive Management	3.0
Instructional Management	
Deans, Directors & Coordinators	17.0
CFO / Director of Finance	
Operation / Business Manager	2.0
Administrative Staff	7.0
TOTAL ADMINISTRATIVE STAFF	29.0

Description of Assumptions

INSTRUCTIONAL PERSONNEL FTE	
	Q4
	Actual
Teachers - Regular	75.0
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	11.0
Specialty Teachers	
Aides	
Therapists & Counselors	3.0
Other	
TOTAL INSTRUCTIONAL	89.0

Description of Assumptions

NON-INSTRUCTIONAL PERSONNEL FTE	
	Q4
	Actual
Nurse	
Librarian	
Custodian	
Security	
Other	3.0
TOTAL NON-INSTRUCTIONAL	3.0

Description of Assumptions

TOTAL PERSONNEL SERVICE FTE	121.0
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ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL								
Budget / Operating Plan								
2017-18								
Total Revenue	-	4,752,140	-	-	4,752,140	-	-	4,752,140
Total Expenses	-	3,636,479	-	-	3,636,479	-	-	3,636,479
Net Income	-	1,115,661	-	-	1,115,661	-	-	1,115,661
Actual Student Enrollment	-	1,089	-	-	1,089	-	-	1,089
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	190,729	-	-	190,729	-	-	190,729
LOCAL and OTHER REVENUE								
Contributions and Donations				-			-	
Fundraising				-			-	
Erate Reimbursement		20,423		-	20,423		-	20,423
Earnings on Investments				-			-	
Interest Income				-			-	
Food Service (Income from meals)				-			-	
Text Book				-			-	
OTHER		(21,029)		-	(21,029)		-	(21,029)
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	(606)	-	-	(606)	-	-	(606)
TOTAL REVENUE	-	4,752,140	-	-	4,752,140	-	-	4,752,140

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	-	4,752,140	-	-	4,752,140	-	-	4,752,140
Total Expenses	-	3,636,479	-	-	3,636,479	-	-	3,636,479
Net Income	-	1,115,661	-	-	1,115,661	-	-	1,115,661
Actual Student Enrollment	-	1,089	-	-	1,089	-	-	1,089
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No.
of Positions

Executive Management	3.00							
Instructional Management	-	326,589		-	326,589		-	326,589
Deans, Directors & Coordinators	11.00			-			-	
CFO / Director of Finance	-			-			-	
Operation / Business Manager	2.00			-			-	
Administrative Staff	4.00			-			-	
TOTAL ADMINISTRATIVE STAFF	20.00	-	326,589	-	-	326,589	-	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	70.00							
Teachers - SPED	-	1,475,950		-	1,475,950		-	1,475,950
Substitute Teachers	-	-		-	-		-	-
Teaching Assistants	14.00			-			-	
Specialty Teachers	-			-			-	
Aides	-			-			-	
Therapists & Counselors	4.00			-			-	
Other	4.00	261,923		-	261,923		-	261,923
TOTAL INSTRUCTIONAL	92.00	-	1,737,873	-	-	1,737,873	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-							
Librarian	-			-			-	
Custodian	-			-			-	
Security	-			-			-	
Other	-	272,693		-	272,693		-	272,693
TOTAL NON-INSTRUCTIONAL	-	-	272,693	-	-	272,693	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

	112.00							
	-	-	2,337,155	-	-	2,337,155	-	-

PAYROLL TAXES AND BENEFITS

Payroll Taxes								
Fringe / Employee Benefits		6,831		-	6,831		-	6,831
		251,005		-	251,005		-	251,005

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	-	4,752,140	-	-	4,752,140	-	-	4,752,140	
Total Expenses	-	3,636,479	-	-	3,636,479	-	-	3,636,479	
Net Income	-	1,115,661	-	-	1,115,661	-	-	1,115,661	
Actual Student Enrollment	-	1,089	-	-	1,089	-	-	1,089	
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter	
	2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	
Retirement / Pension				-			-		
TOTAL PAYROLL TAXES AND BENEFITS	-	257,836	-	-	257,836	-	-	257,836	
TOTAL PERSONNEL SERVICE COSTS	112.00	-	2,594,991	-	-	2,594,991	-	-	2,594,991
CONTRACTED SERVICES									
Accounting / Audit		5,334		-	5,334		-	5,334	
Legal		4,000		-	4,000		-	4,000	
Management Company Fee				-			-		
Nurse Services				-			-		
Food Service / School Lunch				-			-		
Payroll Services		5,406		-	5,406		-	5,406	
Special Ed Services				-			-		
Titlement Services (i.e. Title I)				-			-		
Other Purchased / Professional / Consulting		28,363		-	28,363		-	28,363	
TOTAL CONTRACTED SERVICES	-	43,103	-	-	43,103	-	-	43,103	

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	-	4,752,140	-	-	4,752,140	-	-	4,752,140
Total Expenses	-	3,636,479	-	-	3,636,479	-	-	3,636,479
Net Income	-	1,115,661	-	-	1,115,661	-	-	1,115,661
Actual Student Enrollment	-	1,089	-	-	1,089	-	-	1,089

	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

SCHOOL OPERATIONS

Board Expenses				-				-
Classroom / Teaching Supplies & Materials	23,245			-	23,245			-
Special Ed Supplies & Materials				-				-
Textbooks / Workbooks	117,922			-	117,922			-
Supplies & Materials other	29,163			-	29,163			-
Equipment / Furniture	2,930			-	2,930			-
Telephone	6,881			-	6,881			-
Technology	195,226			-	195,226			-
Student Testing & Assessment				-				-
Field Trips	19,086			-	19,086			-
Transportation (student)				-				-
Student Services - other	410,194			-	410,194			-
Office Expense	39,418			-	39,418			-
Staff Development	36,114			-	36,114			-
Staff Recruitment	8,173			-	8,173			-
Student Recruitment / Marketing				-				-
School Meals / Lunch				-				-
Travel (Staff)	448			-	448			-
Fundraising				-				-
Other	43,860			-	43,860			-
TOTAL SCHOOL OPERATIONS	-	932,660	-	-	932,660	-	-	932,660

FACILITY OPERATION & MAINTENANCE

Insurance	14,100			-	14,100			-
Janitorial				-				-
Building and Land Rent / Lease / Facility Finance Interest	15,500.00			-	15,500.00			-
Repairs & Maintenance	3,750			-	3,750			-
Equipment / Furniture	32,375			-	32,375			-
Security				-				-
Utilities				-				-
TOTAL FACILITY OPERATION & MAINTENANCE	-	65,725	-	-	65,725	-	-	65,725

DEPRECIATION & AMORTIZATION
RESERVES / CONTINGENCY

				-				-
				-				-

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	-	4,752,140	-	-	4,752,140	-	-	4,752,140
Total Expenses	-	3,636,479	-	-	3,636,479	-	-	3,636,479
Net Income	-	1,115,661	-	-	1,115,661	-	-	1,115,661
Actual Student Enrollment	-	1,089	-	-	1,089	-	-	1,089
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
	2016-17	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
TOTAL EXPENSES	-	<u>3,636,479</u>	-	-	<u>3,636,479</u>	-	-	<u>3,636,479</u>
NET INCOME	-	<u>1,115,661</u>	-	-	<u>1,115,661</u>	-	-	<u>1,115,661</u>

		2017-18 ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL Budget / Operating Plan 2017-18						
Total Revenue	-	4,752,140	-	-	4,752,140	-	-	4,752,140
Total Expenses	-	3,636,479	-	-	3,636,479	-	-	3,636,479
Net Income	-	1,115,661	-	-	1,115,661	-	-	1,115,661
Actual Student Enrollment	-	1,089	-	-	1,089	-	-	1,089
	Prior Year Actual 2016-17 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	1	-	-	1	-	-	1
NYC CHANCELLOR'S OFFICE	-	1,089	-	-	1,089	-	-	1,089
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	1,089	-	-	1,089	-	-	1,089
REVENUE PER PUPIL	-	4,364	-	-	4,364	-	-	4,364
EXPENSES PER PUPIL	-	3,339	-	-	3,339	-	-	3,339

Total Revenue		-	-	4,752,140	-	-
Total Expenses		-	-	3,636,479	-	-
Net Income		-	-	1,115,661	-	-
Actual Student Enrollment		-	-	1,089	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
REVENUE		Please the 'REVISED' Column(s) COMPLETELY BLANK. Selected quarter(s) must be completed on tabs 2, 3 and 4.				
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	2017-18 Per Pupil Rate	25.0%		25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	14,527	-	-	3,954,976	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	-	3,954,976	-	-
Special Education Revenue				538,791		
Grants						
Stimulus						
DYCD (Department of Youth and Community Development)				68,250		
Other						
NYC DoE Rental Assistance						
Other						
TOTAL REVENUE FROM STATE SOURCES		-	-	4,562,017	-	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs						
Title I				130,015		
Title Funding - Other				3,214		
School Food Service (Free Lunch)				57,500		
Grants						

Total Revenue	-	-	4,752,140	-	-
Total Expenses	-	-	3,636,479	-	-
Net Income	-	-	1,115,661	-	-
Actual Student Enrollment	-	-	1,089	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		=			=
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	190,729	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-			-
Fundraising		-			-
Erate Reimbursement		-	20,423		-
Earnings on Investments		-			-
Interest Income		-			-
Food Service (Income from meals)		-			-
Text Book		-			-
OTHER		=	(21,029)		=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	(606)	-	-
TOTAL REVENUE	=	=	4,752,140	=	=

Total Revenue		-	-	4,752,140	-	-
Total Expenses		-	-	3,636,479	-	-
Net Income		-	-	1,115,661	-	-
Actual Student Enrollment		-	-	1,089	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised		Original	Revised	
		Budget	Variance	Budget	Budget	Variance
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions				
Executive Management	3.00		-	326,589		-
Instructional Management	-		-			-
Deans, Directors & Coordinators	11.00		-			-
CFO / Director of Finance	-		-			-
Operation / Business Manager	2.00		-			-
Administrative Staff	4.00		-			-
TOTAL ADMINISTRATIVE STAFF	20.00	-	-	326,589	-	-
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	70.00		-	1,475,950		-
Teachers - SPED	-		-	-		-
Substitute Teachers	-		-			-
Teaching Assistants	14.00		-			-
Specialty Teachers	-		-			-
Aides	-		-			-
Therapists & Counselors	4.00		-			-
Other	4.00		-	261,923		-
TOTAL INSTRUCTIONAL	92.00	-	-	1,737,873	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-		-			-
Librarian	-		-			-
Custodian	-		-			-
Security	-		-			-
Other	-		-	272,693		-
TOTAL NON-INSTRUCTIONAL	-	-	-	272,693	-	-
SUBTOTAL PERSONNEL SERVICE COSTS		112.00	-	2,337,155	-	-
PAYROLL TAXES AND BENEFITS						
Payroll Taxes			-	6,831		-
Fringe / Employee Benefits			-	251,005		-

Total Revenue		-	-	4,752,140	-	-
Total Expenses		-	-	3,636,479	-	-
Net Income		-	-	1,115,661	-	-
Actual Student Enrollment		-	-	1,089	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
Retirement / Pension			-			-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	257,836	-	-
TOTAL PERSONNEL SERVICE COSTS						
	112.00	-	-	2,594,991	-	-
CONTRACTED SERVICES						
Accounting / Audit			-	5,334		-
Legal			-	4,000		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	5,406		-
Special Ed Services			-			-
Titlement Services (i.e. Title I)			-			-
Other Purchased / Professional / Consulting			-	<u>28,363</u>		-
TOTAL CONTRACTED SERVICES		-	-	43,103	-	-

Total Revenue	-	-	4,752,140	-	-
Total Expenses	-	-	3,636,479	-	-
Net Income	-	-	1,115,661	-	-
Actual Student Enrollment	-	-	1,089	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-			-
Classroom / Teaching Supplies & Materials		-	23,245		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	117,922		-
Supplies & Materials other		-	29,163		-
Equipment / Furniture		-	2,930		-
Telephone		-	6,881		-
Technology		-	195,226		-
Student Testing & Assessment		-			-
Field Trips		-	19,086		-
Transportation (student)		-			-
Student Services - other		-	410,194		-
Office Expense		-	39,418		-
Staff Development		-	36,114		-
Staff Recruitment		-	8,173		-
Student Recruitment / Marketing		-			-
School Meals / Lunch		-			-
Travel (Staff)		-	448		-
Fundraising		-			-
Other		-	43,860		-
TOTAL SCHOOL OPERATIONS	-	-	932,660	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	14,100		-
Janitorial		-			-
Building and Land Rent / Lease / Facility Finance Interest		-	15,500.00		-
Repairs & Maintenance		-	3,750		-
Equipment / Furniture		-	32,375		-
Security		-			-
Utilities		-			-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	65,725	-	-
DEPRECIATION & AMORTIZATION		-			-
RESERVES / CONTINGENCY		-			-

Total Revenue	-	-	4,752,140	-	-
Total Expenses	-	-	3,636,479	-	-
Net Income	-	-	1,115,661	-	-
Actual Student Enrollment	-	-	1,089	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised		Original	Revised	
	Budget	Variance	Budget	Budget	Variance
TOTAL EXPENSES	-	-	3,636,479	-	-
NET INCOME	-	-	1,115,661	-	-

Total Revenue	-	-	4,752,140	-	-
Total Expenses	-	-	3,636,479	-	-
Net Income	Quarter - 1/1 - 3/31		1,115,661	-	-
Actual Student Enrollment	-	-	1,089	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	1,089	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	-	-	1,089	-	-
REVENUE PER PUPIL	-	-	4,364	-	-
EXPENSES PER PUPIL	-	-	3,339	-	-

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan

2017-18

Total Revenue	19,008,559	19,008,559	-	19,008,559	19,008,559
Total Expenses	14,545,916	14,545,916	-	(14,545,916)	(14,545,916)
Net Income	4,462,643	4,462,643	-	4,462,643	4,462,643
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	762,916	762,916	-	762,916	762,916
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-	-	-	-
Fundraising	-	-	-	-	-
Erate Reimbursement	81,692	81,692	-	81,692	81,692
Earnings on Investments	-	-	-	-	-
Interest Income	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-
Text Book	-	-	-	-	-
OTHER	(84,116)	(84,116)	-	(84,116)	(84,116)
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(2,424)	(2,424)	-	(2,424)	(2,424)
TOTAL REVENUE	19,008,559	19,008,559	-	19,008,559	19,008,559

DESCRIPTION OF ASSUMPTIONS

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	19,008,559	19,008,559	-	19,008,559	19,008,559
Total Expenses	14,545,916	14,545,916	-	(14,545,916)	(14,545,916)
Net Income	4,462,643	4,462,643	-	4,462,643	4,462,643
Actual Student Enrollment					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	3.00	1,306,356	1,306,356	-	(1,306,356)	(1,306,356)
Instructional Management	-	-	-	-	-	-
Deans, Directors & Coordinators	11.00	-	-	-	-	-
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	2.00	-	-	-	-	-
Administrative Staff	4.00	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	20.00	1,306,356	1,306,356	-	(1,306,356)	(1,306,356)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	70.00	5,903,800	5,903,800	-	(5,903,800)	(5,903,800)
Teachers - SPED	-	-	-	-	-	-
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	14.00	-	-	-	-	-
Specialty Teachers	-	-	-	-	-	-
Aides	-	-	-	-	-	-
Therapists & Counselors	4.00	-	-	-	-	-
Other	4.00	1,047,692	1,047,692	-	(1,047,692)	(1,047,692)
TOTAL INSTRUCTIONAL	92.00	6,951,492	6,951,492	-	(6,951,492)	(6,951,492)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	1,090,772	1,090,772	-	(1,090,772)	(1,090,772)
TOTAL NON-INSTRUCTIONAL	-	1,090,772	1,090,772	-	(1,090,772)	(1,090,772)

SUBTOTAL PERSONNEL SERVICE COSTS

112.00	9,348,620	9,348,620	-	(9,348,620)	(9,348,620)
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	27,324	27,324	-	(27,324)	(27,324)
Fringe / Employee Benefits	1,004,020	1,004,020	-	(1,004,020)	(1,004,020)

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	19,008,559	19,008,559	-	19,008,559	19,008,559
Total Expenses	14,545,916	14,545,916	-	(14,545,916)	(14,545,916)
Net Income	4,462,643	4,462,643	-	4,462,643	4,462,643
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Retirement / Pension	-	-	-	-	-
TOTAL PAYROLL TAXES AND BENEFITS	1,031,344	1,031,344	-	(1,031,344)	(1,031,344)
TOTAL PERSONNEL SERVICE COSTS	10,379,964	10,379,964	-	(10,379,96)	(10,379,96)
CONTRACTED SERVICES					
Accounting / Audit	21,336	21,336	-	(21,336)	(21,336)
Legal	16,000	16,000	-	(16,000)	(16,000)
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-
Payroll Services	21,624	21,624	-	(21,624)	(21,624)
Special Ed Services	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	113,452	113,452	-	(113,452)	(113,452)
TOTAL CONTRACTED SERVICES	172,412	172,412	-	(172,412)	(172,412)

DESCRIPTION OF ASSUMPTIONS

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	19,008,559	19,008,559	-	19,008,559	19,008,559
Total Expenses	14,545,916	14,545,916	-	(14,545,916)	(14,545,916)
Net Income	4,462,643	4,462,643	-	4,462,643	4,462,643
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	92,980	92,980	-	(92,980)	(92,980)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	471,688	471,688	-	(471,688)	(471,688)
Supplies & Materials other	116,652	116,652	-	(116,652)	(116,652)
Equipment / Furniture	11,720	11,720	-	(11,720)	(11,720)
Telephone	27,524	27,524	-	(27,524)	(27,524)
Technology	780,904	780,904	-	(780,904)	(780,904)
Student Testing & Assessment	-	-	-	-	-
Field Trips	76,344	76,344	-	(76,344)	(76,344)
Transportation (student)	-	-	-	-	-
Student Services - other	1,640,776	1,640,776	-	(1,640,776)	(1,640,776)
Office Expense	157,672	157,672	-	(157,672)	(157,672)
Staff Development	144,456	144,456	-	(144,456)	(144,456)
Staff Recruitment	32,692	32,692	-	(32,692)	(32,692)
Student Recruitment / Marketing	-	-	-	-	-
School Meals / Lunch	-	-	-	-	-
Travel (Staff)	1,792	1,792	-	(1,792)	(1,792)
Fundraising	-	-	-	-	-
Other	175,440	175,440	-	(175,440)	(175,440)
TOTAL SCHOOL OPERATIONS	3,730,640	3,730,640	-	(3,730,640)	(3,730,640)

FACILITY OPERATION & MAINTENANCE

Insurance	56,400	56,400	-	(56,400)	(56,400)
Janitorial	-	-	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	62,000	62,000	-	(62,000)	(62,000)
Repairs & Maintenance	15,000	15,000	-	(15,000)	(15,000)
Equipment / Furniture	129,500	129,500	-	(129,500)	(129,500)
Security	-	-	-	-	-
Utilities	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	262,900	262,900	-	(262,900)	(262,900)

DEPRECIATION & AMORTIZATION

	-	-	-	-	-
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RESERVES / CONTINGENCY

	-	-	-	-	-
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ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	19,008,559	19,008,559	-	19,008,559	19,008,559
Total Expenses	14,545,916	14,545,916	-	(14,545,916)	(14,545,916)
Net Income	4,462,643	4,462,643	-	4,462,643	4,462,643
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES	<u>14,545,916</u>	<u>14,545,916</u>	-	<u>(14,545,916)</u>	<u>(14,545,916)</u>
NET INCOME	<u>4,462,643</u>	<u>4,462,643</u>	-	<u>4,462,643</u>	<u>4,462,643</u>

DESCRIPTION OF ASSUMPTIONS

ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan
2017-18

Total Revenue	19,008,559	19,008,559	-	19,008,559	19,008,559
Total Expenses	14,545,916	14,545,916	-	(14,545,916)	(14,545,916)
Net Income	4,462,643	4,462,643	-	4,462,643	4,462,643
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

ENROLLMENT - *School Districts Are Linked To Above Entries*

Number of Districts:

NYC CHANCELLOR'S OFFICE

-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-

ALL OTHER School Districts: (Weighted Avg)

TOTAL ENROLLMENT

REVENUE PER PUPIL

EXPENSES PER PUPIL

**ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
BALANCE SHEET
2017-18**

Please enter balance sheet data for the Ed Corp
Achievement First Brooklyn Charter Schools
only on this template.

The balance sheet should include data for
all charter schools operated by the Ed Corp.

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2016-17</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	1,097,391	10,152,955	23,207,778	13,712,942	5,472,859
Grants and contracts receivable	4,973,220	145,557	152,365	1,583,343	722,192
Accounts receivables	61,274	-	-	-	-
Prepaid Expenses	639,366	632,647	192,872	102,288	888,718
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	6,771,251	10,931,160	23,553,015	15,398,573	7,083,769
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	11,855,223	12,956,262	12,568,695	12,682,244	12,857,501
<u>OTHER ASSETS</u>	-	1,775,735	1,462,796	2,250,028	523,401
TOTAL ASSETS	<u>18,626,474</u>	<u>25,663,157</u>	<u>37,584,506</u>	<u>30,330,844</u>	<u>20,464,670</u>
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	3,496,282	4,501,987	4,037,187	4,111,732	3,673,555
Accrued payroll and benefits	1,628,420	-	-	-	-
Deferred Revenue	40,641	10,368,307	21,142,845	10,791,824	18,531
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	5,165,343	14,870,294	25,180,032	14,903,556	3,692,086
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	2,046,897	28,800	28,800	28,800	28,800
TOTAL LIABILITIES	7,212,240	14,899,095	25,208,832	14,932,357	3,720,886
<u>NET ASSETS</u>					
Unrestricted	11,413,840	10,764,062	12,375,674	15,398,487	16,743,784
Temporarily restricted	394	-	-	-	-
TOTAL NET ASSETS	11,414,234	10,764,062	12,375,674	15,398,487	16,743,784
TOTAL LIABILITIES AND NET ASSETS	<u>18,626,474</u>	<u>25,663,157</u>	<u>37,584,506</u>	<u>30,330,844</u>	<u>20,464,670</u>

QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CH/
Budget / Operating Plan**

2017-18

Total Revenue	7,257,467	4,752,140	2,505,327	4,982,551	4,752,140	230,411	5,377,931
Total Expenses	8,061,218	3,636,479	(4,424,739)	4,692,438	3,636,479	(1,055,959)	4,834,919
Net Income	(803,751)	1,115,661	(1,919,412)	290,113	1,115,661	(825,548)	543,012
Actual Student Enrollment	1,109	1,089	20	1,109	1,089	20	1,097

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	190,729	(190,729)	99,123	190,729	(91,606)	386,773
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-		-	-	
Fundraising		-	-		-	-	
Erate Reimbursement		20,423	(20,423)		20,423	(20,423)	
Earnings on Investments		-	-		-	-	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		(21,029)	21,029		(21,029)	21,029	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	(606)	606	-	(606)	606	-
TOTAL REVENUE	7,257,467	4,752,140	2,505,327	4,982,551	4,752,140	230,411	5,377,931

QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CH/
Budget / Operating Plan**

2017-18

Total Revenue	7,257,467	4,752,140	2,505,327	4,982,551	4,752,140	230,411	5,377,931
Total Expenses	8,061,218	3,636,479	(4,424,739)	4,692,438	3,636,479	(1,055,959)	4,834,919
Net Income	(803,751)	1,115,661	(1,919,412)	290,113	1,115,661	(825,548)	543,012
Actual Student Enrollment	1,109	1,089	20	1,109	1,089	20	1,097

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES

Quarter 4

ADMINISTRATIVE STAFF PERSONNEL COSTS

No. of Positions

Executive Management	3.00	796,696	326,589	(470,107)	595,140	326,589	(268,551)	592,647
Instructional Management	-	-	-	-	-	-	-	-
Deans, Directors & Coordinators	17.00	-	-	-	-	-	-	-
CFO / Director of Finance	-	-	-	-	-	-	-	-
Operation / Business Manager	2.00	-	-	-	-	-	-	-
Administrative Staff	7.00	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	29.00	796,696	326,589	(470,107)	595,140	326,589	(268,551)	592,647

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	75.00	2,734,081	1,475,950	(1,258,131)	1,826,117	1,475,950	(350,167)	1,902,542
Teachers - SPED	-	-	-	-	-	-	-	-
Substitute Teachers	-	-	-	-	-	-	-	-
Teaching Assistants	11.00	2,545	-	(2,545)	(4,136)	-	4,136	-
Specialty Teachers	-	-	-	-	-	-	-	-
Aides	-	-	-	-	-	-	-	-
Therapists & Counselors	3.00	-	-	-	-	-	-	-
Other	-	711,427	261,923	(449,504)	440,807	261,923	(178,884)	466,112
TOTAL INSTRUCTIONAL	89.00	3,448,053	1,737,873	(1,710,180)	2,262,788	1,737,873	(524,915)	2,368,654

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-
Other	3.00	566,714	272,693	(294,021)	378,889	272,693	(106,196)	398,489
TOTAL NON-INSTRUCTIONAL	3.00	566,714	272,693	(294,021)	378,889	272,693	(106,196)	398,489

SUBTOTAL PERSONNEL SERVICE COSTS

	121.00	4,811,463	2,337,155	(2,474,308)	3,236,817	2,337,155	(899,662)	3,359,790
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		13,839	6,831	(7,008)	9,087	6,831	(2,256)	9,996
Fringe / Employee Benefits		423,595	251,005	(172,590)	249,310	251,005	1,695	364,706
Retirement / Pension		-	-	-	-	-	-	-
TOTAL PAYROLL TAXES AND BENEFITS		437,434	257,836	(179,598)	258,397	257,836	(561)	374,702

TOTAL PERSONNEL SERVICE COSTS

	121.00	5,248,897	2,594,991	(2,653,906)	3,495,214	2,594,991	(900,223)	3,734,492
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QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CH/
Budget / Operating Plan**

2017-18

Total Revenue	7,257,467	4,752,140	2,505,327	4,982,551	4,752,140	230,411	5,377,931
Total Expenses	8,061,218	3,636,479	(4,424,739)	4,692,438	3,636,479	(1,055,959)	4,834,919
Net Income	(803,751)	1,115,661	(1,919,412)	290,113	1,115,661	(825,548)	543,012
Actual Student Enrollment	1,109	1,089	20	1,109	1,089	20	1,097

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	CONTRACTED SERVICES						
Accounting / Audit		5,334	5,334	-	5,334	5,334	
Legal		4,000	4,000	-	4,000	4,000	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services	7,225	5,406	(1,819)	9,836	5,406	(4,430)	8,546
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting	83,139	28,363	(54,776)	12,955	28,363	15,408	15,413
TOTAL CONTRACTED SERVICES	90,364	43,103	(47,261)	22,791	43,103	20,312	23,959

QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CH/
Budget / Operating Plan**

2017-18

Total Revenue	7,257,467	4,752,140	2,505,327	4,982,551	4,752,140	230,411	5,377,931
Total Expenses	8,061,218	3,636,479	(4,424,739)	4,692,438	3,636,479	(1,055,959)	4,834,919
Net Income	(803,751)	1,115,661	(1,919,412)	290,113	1,115,661	(825,548)	543,012
Actual Student Enrollment	1,109	1,089	20	1,109	1,089	20	1,097

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	26,614	23,245	(3,369)	14,274	23,245	8,971	22,818
Special Ed Supplies & Materials	-	-	-	-	-	-	-
Textbooks / Workbooks	192,609	117,922	(74,687)	83,526	117,922	34,396	113,269
Supplies & Materials other	100,857	29,163	(71,694)	36,974	29,163	(7,811)	29,242
Equipment / Furniture	7,471	2,930	(4,541)	940	2,930	1,990	5,168
Telephone	8,996	6,881	(2,115)	8,079	6,881	(1,198)	8,043
Technology	858,012	195,226	(662,786)	224,162	195,226	(28,936)	138,263
Student Testing & Assessment	41	-	(41)	1,032	-	(1,032)	480
Field Trips	7,005	19,086	12,081	2,589	19,086	16,497	17,193
Transportation (student)	-	-	-	-	-	-	-
Student Services - other	790,410	410,194	(380,216)	528,059	410,194	(117,865)	564,730
Office Expense	146,166	39,418	(106,748)	46,406	39,418	(6,988)	65,508
Staff Development	29,848	36,114	6,266	35,638	36,114	476	62,068
Staff Recruitment	8,721	8,173	(548)	6,802	8,173	1,371	4,878
Student Recruitment / Marketing	2,446	-	(2,446)	660	-	(660)	-
School Meals / Lunch	-	-	-	-	-	-	-
Travel (Staff)	904	448	(456)	1,382	448	(934)	1,832
Fundraising	-	-	-	-	-	-	-
Other	98,221	43,860	(54,361)	50,576	43,860	(6,716)	7,433
TOTAL SCHOOL OPERATIONS	2,278,321	932,660	(1,345,661)	1,041,099	932,660	(108,439)	1,040,925

FACILITY OPERATION & MAINTENANCE

Insurance	20,705	14,100	(6,605)	12,867	14,100	1,233	12,867
Janitorial	5,161	-	(5,161)	1,731	-	(1,731)	6,901
Building and Land Rent / Lease / Facility Finance Interest	152,005	15,500	(136,505)	34,200	15,500	(18,700)	(2,401)
Repairs & Maintenance	96	3,750	3,654	1,283	3,750	2,467	213
Equipment / Furniture	198,729	32,375	(166,354)	63,909	32,375	(31,534)	64,156
Security	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	376,696	65,725	(310,971)	113,990	65,725	(48,265)	81,736

**DEPRECIATION & AMORTIZATION
RESERVES / CONTINGENCY**

	-	-	-	-	-	-	-
	66,940	-	(66,940)	19,344	-	(19,344)	(46,193)

TOTAL EXPENSES	8,061,218	3,636,479	(4,424,739)	4,692,438	3,636,479	(1,055,959)	4,834,919
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QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CH/
Budget / Operating Plan**

2017-18

Total Revenue	7,257,467	4,752,140	2,505,327	4,982,551	4,752,140	230,411	5,377,931
Total Expenses	8,061,218	3,636,479	(4,424,739)	4,692,438	3,636,479	(1,055,959)	4,834,919
Net Income	(803,751)	1,115,661	(1,919,412)	290,113	1,115,661	(825,548)	543,012
Actual Student Enrollment	1,109	1,089	20	1,109	1,089	20	1,097
	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	<u>(803,751)</u>	<u>1,115,661</u>	<u>(1,919,412)</u>	<u>290,113</u>	<u>1,115,661</u>	<u>(825,548)</u>	<u>543,012</u>

QUARTER 4

**ACHIEVEMENT FIRST-BUSWICK PH
Budget / Operating Plan**

2017-18

Total Revenue	7,257,467	4,752,140	2,505,327	4,982,551	4,752,140	230,411	5,377,931
Total Expenses	8,061,218	3,636,479	(4,424,739)	4,692,438	3,636,479	(1,055,959)	4,834,919
Net Income	(803,751)	1,115,661	(1,919,412)	290,113	1,115,661	(825,548)	543,012
Actual Student Enrollment	1,109	1,089	20	1,109	1,089	20	1,097

3rd C

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	1,109	1,089	20	1,109	1,089	20	1,097
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	1,109	1,089	20	1,109	1,089	20	1,097
REVENUE PER PUPIL	6,544	4,364	2,180	4,493	4,364	129	4,902
EXPENSES PER PUPIL	7,269	3,339	(3,930)	4,231	3,339	(892)	4,407

QUARTER 4

ARTER SCHOOL

n

Total Revenue	4,752,140	625,791	5,236,044	4,752,140	483,904
Total Expenses	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)
Net Income	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)
Actual Student Enrollment	1,089	8	1,089	1,089	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE	14,527		3,954,976	39,815	3,932,245	3,954,976	(22,731)
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
-	-		-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-		-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527		3,954,976	39,815	3,932,245	3,954,976	(22,731)
Special Education Revenue			538,791	456,624	852,078	538,791	313,287
Grants							
Stimulus			-	-	-	-	-
DYCD (Department of Youth and Community Development)			68,250	(68,250)	-	68,250	(68,250)
Other			-	-	-	-	-
NYC DoE Rental Assistance			-	-	-	-	-
Other			-	952	231,157	-	231,157
TOTAL REVENUE FROM STATE SOURCES			4,562,017	429,141	5,015,480	4,562,017	453,463

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

Title I

Title Funding - Other

School Food Service (Free Lunch)

Grants

Charter School Program (CSP) Planning & Implementation

Other

IDEA Special Needs	-	-	-	-	-	-	-
Title I	130,015	216,518	115,511	130,015	(14,504)		
Title Funding - Other	3,214	(3,214)	-	3,214	(3,214)		
School Food Service (Free Lunch)	57,500	6,740	105,053	57,500	47,553		
Grants							
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-	-	-
Other	-	(24,000)	-	-	-	-	-

QUARTER 4

**ARTER SCHOOL
n**

Total Revenue	4,752,140	625,791	5,236,044	4,752,140	483,904
Total Expenses	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)
Net Income	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)
Actual Student Enrollment	1,089	8	1,089	1,089	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	190,729	196,044	220,564	190,729	29,835
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-	-	-	-
Fundraising	-	-	-	-	-
Erate Reimbursement	20,423	(20,423)	-	20,423	(20,423)
Earnings on Investments	-	-	-	-	-
Interest Income	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-
Text Book	-	-	-	-	-
OTHER	(21,029)	21,029	-	(21,029)	21,029
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(606)	606	-	(606)	606
TOTAL REVENUE	4,752,140	625,791	5,236,044	4,752,140	483,904

QUARTER 4

ARTER SCHOOL

n

Total Revenue	4,752,140	625,791	5,236,044	4,752,140	483,904
Total Expenses	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)
Net Income	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)
Actual Student Enrollment	1,089	8	1,089	1,089	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 4 No. of Positions				
Executive Management	3.00	326,589	(266,058)	600,474	326,589 (273,885)
Instructional Management	-	-	-	-	-
Deans, Directors & Coordinators	17.00	-	-	-	-
CFO / Director of Finance	-	-	-	-	-
Operation / Business Manager	2.00	-	-	-	-
Administrative Staff	7.00	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	29.00	326,589	(266,058)	600,474	326,589 (273,885)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	75.00	1,475,950	(426,592)	1,900,191	1,475,950 (424,241)
Teachers - SPED	-	-	-	-	-
Substitute Teachers	-	-	-	-	-
Teaching Assistants	11.00	-	-	-	-
Specialty Teachers	-	-	-	-	-
Aides	-	-	-	-	-
Therapists & Counselors	3.00	-	-	-	-
Other	-	261,923	(204,189)	463,135	261,923 (201,212)
TOTAL INSTRUCTIONAL	89.00	1,737,873	(630,781)	2,363,326	1,737,873 (625,453)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	-	-	-	-	-
Security	-	-	-	-	-
Other	3.00	272,693	(125,796)	377,425	272,693 (104,732)
TOTAL NON-INSTRUCTIONAL	3.00	272,693	(125,796)	377,425	272,693 (104,732)

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes		6,831	(3,165)	9,972	6,831 (3,141)
Fringe / Employee Benefits		251,005	(113,701)	309,342	251,005 (58,337)
Retirement / Pension		-	-	-	-
TOTAL PAYROLL TAXES AND BENEFITS		257,836	(116,866)	319,314	257,836 (61,478)

TOTAL PERSONNEL SERVICE COSTS

	121.00	2,594,991	(1,139,501)	3,660,539	2,594,991 (1,065,548)
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QUARTER 4

ARTER SCHOOL

n

Total Revenue	4,752,140	625,791	5,236,044	4,752,140	483,904
Total Expenses	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)
Net Income	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)
Actual Student Enrollment	1,089	8	1,089	1,089	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30			
	ARTER SCHOOL					
	n	Current Budget	Variance	Actual	Current Budget	Variance
CONTRACTED SERVICES						
Accounting / Audit		5,334	5,334		5,334	5,334
Legal		4,000	4,000		4,000	4,000
Management Company Fee		-	-		-	-
Nurse Services		-	-		-	-
Food Service / School Lunch		-	-		-	-
Payroll Services		5,406	(3,140)	5,578	5,406	(172)
Special Ed Services		-	-		-	-
Titlement Services (i.e. Title I)		-	-		-	-
Other Purchased / Professional / Consulting		28,363	12,950	25,428	28,363	2,935
TOTAL CONTRACTED SERVICES		43,103	19,144	31,006	43,103	12,097

QUARTER 4

ARTER SCHOOL

n

Total Revenue	4,752,140	625,791	5,236,044	4,752,140	483,904
Total Expenses	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)
Net Income	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)
Actual Student Enrollment	1,089	8	1,089	1,089	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
SCHOOL OPERATIONS					
Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	23,245	427	10,177	23,245	13,068
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	117,922	4,653	211,554	117,922	(93,632)
Supplies & Materials other	29,163	(79)	28,501	29,163	662
Equipment / Furniture	2,930	(2,238)	1,678	2,930	1,252
Telephone	6,881	(1,162)	10,460	6,881	(3,579)
Technology	195,226	56,963	286,985	195,226	(91,759)
Student Testing & Assessment	-	(480)	-	-	-
Field Trips	19,086	1,893	125,213	19,086	(106,127)
Transportation (student)	-	-	-	-	-
Student Services - other	410,194	(154,536)	597,624	410,194	(187,430)
Office Expense	39,418	(26,090)	53,636	39,418	(14,218)
Staff Development	36,114	(25,954)	44,566	36,114	(8,452)
Staff Recruitment	8,173	3,295	4,617	8,173	3,556
Student Recruitment / Marketing	-	-	-	-	-
School Meals / Lunch	-	-	-	-	-
Travel (Staff)	448	(1,384)	5,075	448	(4,627)
Fundraising	-	-	-	-	-
Other	43,860	36,427	474	43,860	43,386
TOTAL SCHOOL OPERATIONS	932,660	(108,265)	1,380,560	932,660	(447,900)
FACILITY OPERATION & MAINTENANCE					
Insurance	14,100	1,233	8,928	14,100	5,172
Janitorial	-	(6,901)	3,381	-	(3,381)
Building and Land Rent / Lease / Facility Finance Interest	15,500	17,901	7,195	15,500	8,305
Repairs & Maintenance	3,750	3,537	8,420	3,750	(4,670)
Equipment / Furniture	32,375	(31,781)	62,832	32,375	(30,457)
Security	-	-	-	-	-
Utilities	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	65,725	(16,011)	90,756	65,725	(25,031)
DEPRECIATION & AMORTIZATION	-	-	-	-	-
RESERVES / CONTINGENCY	-	46,193	12,133	-	(12,133)
TOTAL EXPENSES	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)

QUARTER 4

**ARTER SCHOOL
ARTER SCHOOL**

	n				
Total Revenue	4,752,140	625,791	5,236,044	4,752,140	483,904
Total Expenses	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)
Net Income	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)
Actual Student Enrollment	1,089	8	1,089	1,089	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31				
	Current Budget	Variance	Actual	Current Budget	Variance
NET INCOME	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)

QUARTER 4	ARTER SCHOOL
	n

Total Revenue	4,752,140	625,791	5,236,044	4,752,140	483,904
Total Expenses	3,636,479	(1,198,440)	5,174,994	3,636,479	(1,538,515)
Net Income	1,115,661	(572,649)	61,050	1,115,661	(1,054,611)
Actual Student Enrollment	1,089	8	1,089	1,089	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p> </div>					
	Current Budget	Variance	Actual	Current Budget	Variance

ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	1,089	8	1,089	1,089	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	1,089	8	1,089	1,089	-
REVENUE PER PUPIL	4,364	539	4,808	4,364	444
EXPENSES PER PUPIL	3,339	(1,068)	4,752	3,339	(1,413)

QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	22,853,993	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559
Total Expenses	22,763,569	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916
Net Income	90,424	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643
Actual Student Enrollment	1,089	1,089	-	1,089	-	1,089	-	1,089

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	706,460	762,916	(56,456)	762,916	(56,456)	762,916	(56,456)	762,916
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-	-
Erate Reimbursement	-	81,692	(81,692)	81,692	(81,692)	81,692	(81,692)	81,692
Earnings on Investments	-	-	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-	-	-
Food Service (Income from meals)	-	-	-	-	-	-	-	-
Text Book	-	-	-	-	-	-	-	-
OTHER	-	(84,116)	84,116	(84,116)	84,116	(84,116)	84,116	(84,116)
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	(2,424)	2,424	(2,424)	2,424	(2,424)	2,424	(2,424)
TOTAL REVENUE	22,853,993	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559

QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	22,853,993	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559
Total Expenses	22,763,569	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916
Net Income	90,424	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643
Actual Student Enrollment	1,089	1,089	-	1,089	-	1,089	-	1,089

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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EXPENSES	Quarter 4 No. of Positions	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
ADMINISTRATIVE STAFF PERSONNEL COSTS									
Executive Management	3.00	2,584,957	1,306,356	(1,278,601)	1,306,356	(1,278,601)	1,306,356	(1,278,601)	1,306,356
Instructional Management	-	-	-	-	-	-	-	-	-
Deans, Directors & Coordinators	17.00	-	-	-	-	-	-	-	-
CFO / Director of Finance	-	-	-	-	-	-	-	-	-
Operation / Business Manager	2.00	-	-	-	-	-	-	-	-
Administrative Staff	7.00	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	29.00	2,584,957	1,306,356	(1,278,601)	1,306,356	(1,278,601)	1,306,356	(1,278,601)	1,306,356
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	75.00	8,362,931	5,903,800	(2,459,131)	5,903,800	(2,459,131)	5,903,800	(2,459,131)	5,903,800
Teachers - SPED	-	-	-	-	-	-	-	-	-
Substitute Teachers	-	-	-	-	-	-	-	-	-
Teaching Assistants	11.00	(1,591)	-	1,591	-	1,591	-	1,591	-
Specialty Teachers	-	-	-	-	-	-	-	-	-
Aides	-	-	-	-	-	-	-	-	-
Therapists & Counselors	3.00	-	-	-	-	-	-	-	-
Other	-	2,081,481	1,047,692	(1,033,789)	1,047,692	(1,033,789)	1,047,692	(1,033,789)	1,047,692
TOTAL INSTRUCTIONAL	89.00	10,442,821	6,951,492	(3,491,329)	6,951,492	(3,491,329)	6,951,492	(3,491,329)	6,951,492
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-	-
Other	3.00	1,721,517	1,090,772	(630,745)	1,090,772	(630,745)	1,090,772	(630,745)	1,090,772
TOTAL NON-INSTRUCTIONAL	3.00	1,721,517	1,090,772	(630,745)	1,090,772	(630,745)	1,090,772	(630,745)	1,090,772
SUBTOTAL PERSONNEL SERVICE COSTS	121.00	14,749,295	9,348,620	(5,400,675)	9,348,620	(5,400,675)	9,348,620	(5,400,675)	9,348,620
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		42,894	27,324	(15,570)	27,324	(15,570)	27,324	(15,570)	27,324
Fringe / Employee Benefits		1,346,953	1,004,020	(342,933)	1,004,020	(342,933)	1,004,020	(342,933)	1,004,020
Retirement / Pension		-	-	-	-	-	-	-	-
TOTAL PAYROLL TAXES AND BENEFITS		1,389,847	1,031,344	(358,503)	1,031,344	(358,503)	1,031,344	(358,503)	1,031,344
TOTAL PERSONNEL SERVICE COSTS	121.00	16,139,142	10,379,964	(5,759,178)	10,379,964	(5,759,178)	10,379,964	(5,759,178)	10,379,964

QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	22,853,993	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434
Total Expenses	22,763,569	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)
Net Income	90,424	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643	(4,372,219)
Actual Student Enrollment	1,089	1,089	-	1,089	-	1,089	-	1,089	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
CONTRACTED SERVICES								
Accounting / Audit	-	21,336	21,336	21,336	21,336	21,336	21,336	21,336
Legal	-	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Management Company Fee	-	-	-	-	-	-	-	-
Nurse Services	-	-	-	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-	-	-	-
Payroll Services	31,185	21,624	(9,561)	21,624	(9,561)	21,624	(9,561)	21,624
Special Ed Services	-	-	-	-	-	-	-	-
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	-
Other Purchased / Professional / Consulting	136,935	113,452	(23,483)	113,452	(23,483)	113,452	(23,483)	113,452
TOTAL CONTRACTED SERVICES	168,120	172,412	4,292	172,412	4,292	172,412	4,292	172,412

QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	22,853,993	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559
Total Expenses	22,763,569	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916
Net Income	90,424	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643
Actual Student Enrollment	1,089	1,089	-	1,089	-	1,089	-	1,089

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	73,883	92,980	19,097	92,980	19,097	92,980	19,097	92,980
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	600,958	471,688	(129,270)	471,688	(129,270)	471,688	(129,270)	471,688
Supplies & Materials other	195,574	116,652	(78,922)	116,652	(78,922)	116,652	(78,922)	116,652
Equipment / Furniture	15,257	11,720	(3,537)	11,720	(3,537)	11,720	(3,537)	11,720
Telephone	35,578	27,524	(8,054)	27,524	(8,054)	27,524	(8,054)	27,524
Technology	1,507,422	780,904	(726,518)	780,904	(726,518)	780,904	(726,518)	780,904
Student Testing & Assessment	1,553	-	(1,553)	-	(1,553)	-	(1,553)	-
Field Trips	152,000	76,344	(75,656)	76,344	(75,656)	76,344	(75,656)	76,344
Transportation (student)	-	-	-	-	-	-	-	-
Student Services - other	2,480,823	1,640,776	(840,047)	1,640,776	(840,047)	1,640,776	(840,047)	1,640,776
Office Expense	311,716	157,672	(154,044)	157,672	(154,044)	157,672	(154,044)	157,672
Staff Development	172,120	144,456	(27,664)	144,456	(27,664)	144,456	(27,664)	144,456
Staff Recruitment	25,018	32,692	7,674	32,692	7,674	32,692	7,674	32,692
Student Recruitment / Marketing	3,106	-	(3,106)	-	(3,106)	-	(3,106)	-
School Meals / Lunch	-	-	-	-	-	-	-	-
Travel (Staff)	9,193	1,792	(7,401)	1,792	(7,401)	1,792	(7,401)	1,792
Fundraising	-	-	-	-	-	-	-	-
Other	156,704	175,440	18,736	175,440	18,736	175,440	18,736	175,440
TOTAL SCHOOL OPERATIONS	5,740,905	3,730,640	(2,010,265)	3,730,640	(2,010,265)	3,730,640	(2,010,265)	3,730,640

FACILITY OPERATION & MAINTENANCE

Insurance	55,367	56,400	1,033	56,400	1,033	56,400	1,033	56,400
Janitorial	17,174	-	(17,174)	-	(17,174)	-	(17,174)	-
Building and Land Rent / Lease / Facility Finance Interest	190,999	62,000	(128,999)	62,000	(128,999)	62,000	(128,999)	62,000
Repairs & Maintenance	10,012	15,000	4,988	15,000	4,988	15,000	4,988	15,000
Equipment / Furniture	389,626	129,500	(260,126)	129,500	(260,126)	129,500	(260,126)	129,500
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	663,178	262,900	(400,278)	262,900	(400,278)	262,900	(400,278)	262,900

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	52,224	-	(52,224)	-	(52,224)	-	(52,224)	-
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TOTAL EXPENSES

22,763,569	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916
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QUARTER 4

**ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	22,853,993	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559
Total Expenses	22,763,569	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916
Net Income	90,424	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643
Actual Student Enrollment	1,089	1,089	-	1,089	-	1,089	-	1,089

TOTALS AND VARIANCE ANALYSIS

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>		Current Budget	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget	Actual vs. Original Budget	Original Budget -
	Actual	(Current Quarter)	Current Budget		Current Budget TY	(Current Quarter)	Original Budget	
NET INCOME	<u>90,424</u>	<u>4,462,643</u>	<u>(4,372,219)</u>	<u>4,462,643</u>	<u>(4,372,219)</u>	<u>4,462,643</u>	<u>(4,372,219)</u>	<u>4,462,643</u>

QUARTER 4

**ACHIEVEMENT FIRST: BUSBUCK CHARTER SCHOOL
Budget / Operating Plan**

2017-18

Total Revenue	22,853,993	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559	3,845,434	19,008,559
Total Expenses	22,763,569	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916	(8,217,653)	14,545,916
Net Income	90,424	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643	(4,372,219)	4,462,643
Actual Student Enrollment	1,089	1,089	-			1,089	-	

TOTALS AND VARIANCE ANALYSIS

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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ENROLLMENT - *School Districts Are Linked To Above Entries*

*** Enrollment Data Based on Last Actual Quarter Completed**

NYC CHANCELLOR'S OFFICE	1,089	1,089	-		1,089	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
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-	-	-	-		-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-	
TOTAL ENROLLMENT	1,089	1,089	-		1,089	-	
REVENUE PER PUPIL	20,986	17,455	3,531		17,455	3,531	
EXPENSES PER PUPIL	20,903	13,357	(7,546)		13,357	(7,546)	

Total Revenue		3,845,434	-	22,853,993
Total Expenses		(8,217,653)	-	(22,763,569)
Net Income		(4,372,219)	-	90,424
Actual Student Enrollment			-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>		<p>Actual vs. Original Budget TY</p>	<p>PY Actual (PY TY / No. of COMPLETED Actual CY</p>	<p>Actual CY vs. Actual PY</p>
REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	CY Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	14,527	2,652,238	-	18,472,141
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	2,652,238	-	18,472,141
Special Education Revenue		1,288,119	-	3,443,283
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		(273,000)	-	-
Other		-	-	-
NYC DoE Rental Assistance		-	-	-
Other		232,109	-	232,109
TOTAL REVENUE FROM STATE SOURCES		3,899,466	-	22,147,533
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		-	-	-
Title I		(58,016)	-	462,044
Title Funding - Other		(12,856)	-	-
School Food Service (Free Lunch)		13,166	-	243,166
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		1,250	-	1,250

Total Revenue	3,845,434	-	22,853,993
Total Expenses	(8,217,653)	-	(22,763,569)
Net Income	(4,372,219)	-	90,424
Actual Student Enrollment		-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(56,456)	-	706,460
LOCAL and OTHER REVENUE			
Contributions and Donations	-	-	-
Fundraising	-	-	-
Erate Reimbursement	(81,692)	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	84,116	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	2,424	-	-
TOTAL REVENUE	3,845,434	-	22,853,993

Total Revenue	3,845,434	-	22,853,993
Total Expenses	(8,217,653)	-	(22,763,569)
Net Income	(4,372,219)	-	90,424
Actual Student Enrollment		-	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
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EXPENSES	Quarter 4 No. of Positions			
ADMINISTRATIVE STAFF PERSONNEL COSTS				
Executive Management	3.00	(1,278,601)	-	(2,584,957)
Instructional Management	-	-	-	-
Deans, Directors & Coordinators	17.00	-	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	2.00	-	-	-
Administrative Staff	7.00	-	-	-
TOTAL ADMINISTRATIVE STAFF	29.00	(1,278,601)	-	(2,584,957)
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	75.00	(2,459,131)	-	(8,362,931)
Teachers - SPED	-	-	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	11.00	1,591	-	1,591
Specialty Teachers	-	-	-	-
Aides	-	-	-	-
Therapists & Counselors	3.00	-	-	-
Other	-	(1,033,789)	-	(2,081,481)
TOTAL INSTRUCTIONAL	89.00	(3,491,329)	-	(10,442,821)
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	3.00	(630,745)	-	(1,721,517)
TOTAL NON-INSTRUCTIONAL	3.00	(630,745)	-	(1,721,517)
SUBTOTAL PERSONNEL SERVICE COSTS	121.00	(5,400,675)	-	(14,749,295)
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		(15,570)	-	(42,894)
Fringe / Employee Benefits		(342,933)	-	(1,346,953)
Retirement / Pension		-	-	-
TOTAL PAYROLL TAXES AND BENEFITS		(358,503)	-	(1,389,847)
TOTAL PERSONNEL SERVICE COSTS	121.00	(5,759,178)	-	(16,139,142)

Total Revenue	3,845,434	-	22,853,993
Total Expenses	(8,217,653)	-	(22,763,569)
Net Income	(4,372,219)	-	90,424
Actual Student Enrollment		-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual OL vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	21,336	-	-
Legal	16,000	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	(9,561)	-	(31,185)
Special Ed Services	-	-	-
Titlment Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	(23,483)	-	(136,935)
TOTAL CONTRACTED SERVICES	4,292	-	(168,120)

Total Revenue	3,845,434	-	22,853,993
Total Expenses	(8,217,653)	-	(22,763,569)
Net Income	(4,372,219)	-	90,424
Actual Student Enrollment		-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	19,097	-	(73,883)
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	(129,270)	-	(600,958)
Supplies & Materials other	(78,922)	-	(195,574)
Equipment / Furniture	(3,537)	-	(15,257)
Telephone	(8,054)	-	(35,578)
Technology	(726,518)	-	(1,507,422)
Student Testing & Assessment	(1,553)	-	(1,553)
Field Trips	(75,656)	-	(152,000)
Transportation (student)	-	-	-
Student Services - other	(840,047)	-	(2,480,823)
Office Expense	(154,044)	-	(311,716)
Staff Development	(27,664)	-	(172,120)
Staff Recruitment	7,674	-	(25,018)
Student Recruitment / Marketing	(3,106)	-	(3,106)
School Meals / Lunch	-	-	-
Travel (Staff)	(7,401)	-	(9,193)
Fundraising	-	-	-
Other	18,736	-	(156,704)
TOTAL SCHOOL OPERATIONS	(2,010,265)	-	(5,740,905)
FACILITY OPERATION & MAINTENANCE			
Insurance	1,033	-	(55,367)
Janitorial	(17,174)	-	(17,174)
Building and Land Rent / Lease / Facility Finance Interest	(128,999)	-	(190,999)
Repairs & Maintenance	4,988	-	(10,012)
Equipment / Furniture	(260,126)	-	(389,626)
Security	-	-	-
Utilities	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	(400,278)	-	(663,178)
DEPRECIATION & AMORTIZATION	-	-	-
RESERVES / CONTINGENCY	(52,224)	-	(52,224)
TOTAL EXPENSES	(8,217,653)	=	(22,763,569)

QUARTER 4

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Total Revenue	3,845,434	-	22,853,993
Total Expenses	(8,217,653)	-	(22,763,569)
Net Income	(4,372,219)	-	90,424
Actual Student Enrollment		-	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	(4,372,219)	-	90,424

			22,853,993
Total Revenue	3,845,434	-	(22,853,999)
Total Expenses	(8,217,653)	-	(22,789,464)
Net Income	(4,372,219)	-	90,424
Actual Student Enrollment		-	

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	<p>Actual vs. Original Budget TY</p>	<p>PY Actual (PY TY / No. of COMPLETED Actual CY</p>	<p>Actual CY vs. Actual PY</p>
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ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	1,089
-		-	
-		-	
-		-	
-		-	
-		-	
-		-	
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-		-	
-		-	
-		-	
-		-	
-		-	
-		-	
-		-	
ALL OTHER School Districts: (Count = 0)		-	
TOTAL ENROLLMENT		-	<u>1,089</u>
REVENUE PER PUPIL		-	<u>20,986</u>
EXPENSES PER PUPIL		-	<u>(20,903)</u>



Annual Report Requirement
for SUNY Authorized Charter Schools
ACHIEVEMENT FIRST BUSHWICK CHARTER SCHOOL
2017-18

Administrative expenditures per pupil: **\$1,947.39**

Per NYS Statute Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Amy Arthur Samuels

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="font-size: 3em; font-family: cursive;">NONE</p>				

AS

8/1/18

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

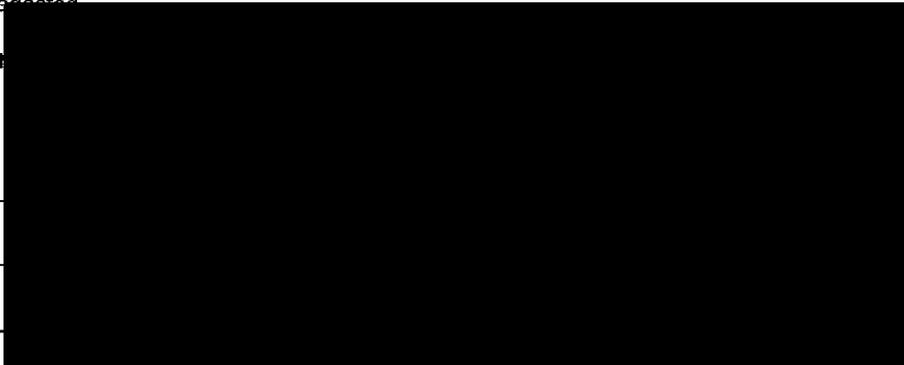
Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Andy Hubbard

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center; font-size: 2em;">NONE</p>				

AH

8/1/18

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Angela Tucker

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Parent Rep

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>NONE</p>				

AT _____ 8/1/18 _____
 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
 Business Address: _____
 E-mail Address: _____
 Home Telephone: _____
 Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Christopher Lynch

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p>NONE</p>				

CL 9/1/18

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone:

Business Address:

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Deborah Shanley

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Chair

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>NONE</p>				

DS

8/1/18

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

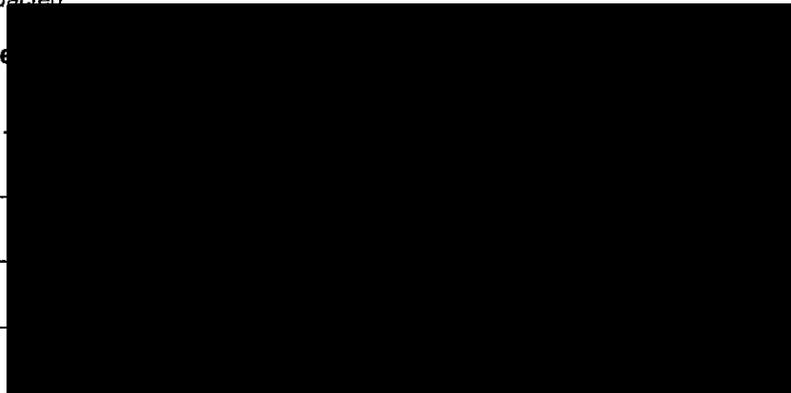
Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Jon Atkeson

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Treasurer

2. Is the trustee ~~an~~ employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee ~~an~~ employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>NONE</p>				

JA

8/1/18

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

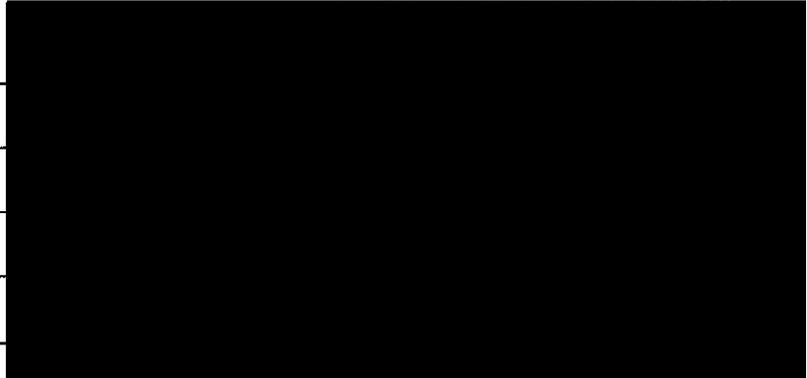
Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Judith Jenkins

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

- 1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- 2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- 3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p>NONE</p>				

JT Signature 8/1/10 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Justin Cohen

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

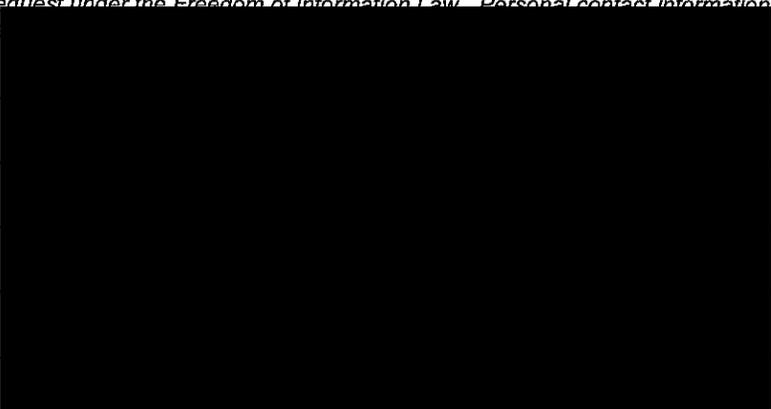
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p>NONE</p>				

JK 8/1/18
 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
 Business Address: _____
 E-mail Address: _____
 Home Telephone: _____
 Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

L. Priscilla Hall

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>NONE</p>				

LPH

8/1/18

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____

Home Address: _____



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Lee Gelernt

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

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NONE

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Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p>NONE</p>				

LL
8/1/18

 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
Business Address: _____
E-mail Address: _____
Home Telephone: _____
Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Romy Coquillette

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Achievement First Brooklyn Charter Schools

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p>NONE</p>				

RC _____ Date 8/1/18

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
 Business Address: _____
 E-mail Address: _____
 Home Telephone: _____
 Home Address: _____



Entry 8 BOT Table

Last updated: 07/31/2018

1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Amy Arthur Samuels, [Redacted]	Trustee/Member	Academic	Yes	1	07/01/2018	06/30/2021	5 or less
2	Andy Hubbard, [Redacted]	Secretary	Finance	Yes	1	07/01/2016	06/30/2019	5 or less
3	Angela Tucker, [Redacted]	Parent Rep	Governance	Yes	1	07/01/2018	06/30/2019	6
4	Christopher Lynch, [Redacted]	Trustee/Member	Finance	Yes	1	01/01/2018	06/30/2021	5 or less
5	Deborah Shanley, [Redacted]	Chair	Governance	Yes	1	07/01/2018	06/30/2021	5 or less

6	Jon Atkeson, [REDACTED]	Treasurer	Finance, Governan ce	Yes	1	07/01/20 16	06/30/20 19	5 or less
7	Judith Jenkins, [REDACTED]	Trustee/M ember	Academic	Yes	1	07/01/20 18	06/30/20 21	5 or less
8	Justin Cohen, [REDACTED]	Trustee/M ember	Academic	Yes	1	07/01/20 18	06/30/20 21	5 or less
9	L. Priscilla Hall, [REDACTED]	Trustee/M ember	Governm ent	Yes	1	07/01/20 17	06/30/20 20	5 or less

1a. Are there more that 9 members of the Board of Trustees?

Yes

1b. Current Board Member Information

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
10	Lee Gelernt, [Redacted]	Trustee/Member	Academic	Yes	1	07/01/2017	06/30/2020	5 or less
11	Romy Coquillett [Redacted]	Trustee/Member	Development, Governance	Yes	1	01/01/2017	06/30/2020	6
12								
13								
14								
15								

1c. Are there more than 15 members of the Board of Trustees? No

2. Total number of members on June 30, 2018 11

3. Total number of members joining the Board during the 2017-18 school year 1

- | | |
|---------------------------------------------------------------------------------------------|-----------|
| 4. Total number of members departing the Board during the 2017-18 school year | 6 |
| 5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes | 11 |
| 6. Number of Board meetings conducted during the 2017-18 School Year | 6 |
| 7. Number of Board meetings scheduled for the coming 2018-19 school year | 6 |

Thank you.



Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/26/2018

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

ACHIEVEMENT FIRST-BUSHWICK CS (SUNY TRUSTEES)Section Heading

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
Economically Disadvantaged	The schools partner with the Achievement First (AF) recruitment team to carry out a comprehensive recruitment strategy consisting of direct outreach, Refer A Friend campaigns, information sessions, school based open houses, presentations at local education agencies and community based organizations, neighborhood canvassing at nearby high density housing and building locations, participating in the NYC Charter Center application, geo targeted mailings, and both online and outdoor advertising. These techniques have been successful in generating applications and in sharing the opportunity to apply with low-income families. In 2009, all AF schools implemented an at-risk preference for low-income families, and as a result the vast majority of all entering families have qualified for free or reduced price lunch. As a result of extensive presentations to community organizations that serve low-income families, including Head Start and NYCHA daycare centers, the applicant pool of free and reduced price applicants has been large, and the preference has been effective at substantially matching the district percentages of low-income students for the incoming classes. More information is	AF plans to replicate last year's strategies and adjust as needed.

available in charter/renewal applications.

English
Language
Learner
s

The AF student recruitment team is bilingual and has made extensive efforts to reach out to families who speak languages other than English. All outdoor signs are in both English and Spanish, as are all brochures and other marketing materials, including the AF website page for student enrollment. In 2015-16, direct, bilingual recruiting materials reached more than 18,000 families throughout Brooklyn and numbers were similar in 2016-17 and 2017-18. Additionally, Spanish speaking members of the recruitment team have presented in Spanish at head start daycares and community organizations (e.g., The Coalition for Hispanic Family Services and Nueva Vida Daycare Center), and multiple members of the parent led "street teams" that recruited directly in the community were Spanish speakers. While these techniques may change year to year, these are representative of recent recruitment methods. The lottery also uses a weighted preference for English Language Learners (ELLs), which the schools doubled for the 2016-17 school year in an effort to both admit and enroll more ELLs. More information is available in charter/renewal applications.

AF plans to replicate last year's strategies and adjust as needed.

Student
s with
Disabilit
ies

Efforts to recruit students with disabilities have focused primarily on making clear in promotional materials and presentations that AF is highly effective for students with disabilities, and that we offer services in accordance with Individualized Education Programs (IEPs). In addition, the recruitment team reaches out annually to day care centers that are identified by the NYC Department of Education as serving students with disabilities and participated in an Include NYC fair that focuses on providing resources to families with students with disabilities. The AF student recruitment team has partnered with the network special services team to ensure that marketing materials capture the range of services available. AF has reached out specifically to community members who previously agreed to partner with the community outreach team to conduct a family focus group on how AF schools could best meet their needs.

AF plans to replicate last year's strategies and adjust as needed. Additionally, in 2018-19, AF is expanding its program to offer multiple self-contained classrooms for eligible students depending on the student's individual need, grade (currently, grades 1-5) and available space.

During this focus group, the mother of a student with a disability said that her greatest struggle was finding a public school option that held the highest academic standards for her child despite his disability. The school is just such an option, committed to getting every scholar who walks through our doors to and through college. We believe that this sending this message to families with students who have special needs will be a powerful recruiting technique, and will help us meet the enrollment target for this population. The lottery also uses a weighted preference for students with disabilities. More information is available in charter/renewal applications.

Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
Economically Disadvantaged	<p>Retention of students at AF schools is a network wide priority. The AF report card sets an accountability measure of 5% choice attrition for each school. While reliable mobility statistics for New York City are difficult to ascertain, we believe that a mobility rate of 5% is significantly below the average annual turnover of urban students. We believe that retention of students within at-risk populations depends primarily on the academic progress these students are making. As such, the most important retention efforts for at-risk populations will be great instruction, and regular review of data that ensures that students in these populations are receiving the supports and services they need in order to be successful. Data—including academic performance, attendance, and behavior data—are disaggregated and shared with the school leadership team, so that early warning signs can be identified and appropriate interventions identified. AF school leaders and regional superintendents regularly share student retention strategies.</p> <p>An example of a best practice that AF schools utilize is early identification and intervention with families considering leaving. This approach uses historical data on attrition to identify risk factors that predict future attrition. AF schools use this</p>	<p>AF plans to replicate last year's strategies and adjust as needed.</p>

information to develop specific family engagement and support strategies for scholars who are at risk of leaving. Experience across the network has shown that strong relationships and thoughtful discussions with families are often what make the difference when having a difficult discussion with family members. AF regional superintendents specifically coach principals on how to have effective conversations with families regarding topics such as retention in grade. Tailored family specific strategies will be developed to ensure that do everything possible to keep these students with us. More information is available in charter/renewal applications.

Retention of students at AF schools is a network wide priority. The AF report card sets an accountability measure of 5% choice attrition for each school. While reliable mobility statistics for New York City are difficult to ascertain, we believe that a mobility rate of 5% is significantly below the average annual turnover of urban students. We believe that retention of students within at-risk populations depends primarily on the academic progress these students are making. As such, the most important retention efforts for at-risk populations will be great instruction, and regular review of data that ensures that students in these populations are receiving the supports and services they need in order to be successful. Data—including academic performance, attendance, and behavior data—are disaggregated and shared with the school leadership team, so that early warning signs can be identified and appropriate interventions identified. AF school leaders and regional superintendents regularly share student retention strategies.

We believe that the factors above also apply to ELLs. Because parents of ELLs often do not speak English fluently themselves, the nuanced conversations about academic performance can be more difficult. The English as a Second Language (ESL) teacher or intervention coordinator (depending on the number of ELL students enrolled) will be primarily responsible for proactively developing relationships and trust with

AF plans to replicate last year's strategies and adjust as needed.

English
Language
Learners

families of ELLs as soon as the student is identified as limited English proficient, regardless of academic performance. We believe that these proactive relationship building practices will establish the trust necessary to identify families early who are at risk for leaving, and to intervene effectively to persuade them to stay with us. AF also translates and uses translators as necessary for school policies, student specific information and communications with families. More information is available in charter/renewal applications.

Retention of students at AF schools is a network wide priority. The AF report card sets an accountability measure of 5% choice attrition for each school. While reliable mobility statistics for New York City are difficult to ascertain, we believe that a mobility rate of 5% is significantly below the average annual turnover of urban students. We believe that retention of students within at-risk populations depends primarily on the academic progress these students are making. As such, the most important retention efforts for at-risk populations will be great instruction, and regular review of data that ensures that students in these populations are receiving the supports and services they need in order to be successful. Data—including academic performance, attendance, and behavior data—are disaggregated and shared with the school leadership team, so that early warning signs can be identified and appropriate interventions identified. AF school leaders and regional superintendents regularly share student retention strategies.

We believe that strong Tier 2 and Tier 3 interventions, complemented by strong family relationships, are the most effective approaches to prevent the attrition of students with disabilities. In addition to the attrition risk factors described above, we believe there are at least two additional factors for families of students with disabilities. First, families of students with disabilities are more likely to leave if they believe that we hold lower expectations for their children than for their regular education peers. Second, these families are at risk for

Students with Disabilities

AF plans to replicate last year's strategies and adjust as needed. Additionally, in 2018-19, AF is expanding its program to offer multiple self-contained classrooms for eligible students depending on the student's individual need, grade (currently, grades 1-5) and available space.

leaving if they do not understand the services being provided for their children, or if they perceive that more extensive services might be available at another school. As described above, our communication with families about the high expectations we hold for every child, and the differentiated supports we provide to make sure each child meets these expectations, will begin with our student recruitment process. These messages will be reinforced in family chats (which are requested of all incoming families), family conferences, and all other communication with families of students with disabilities. Additionally, the network support data team and regional director of special services will provide disaggregated academic and behavioral data for students with disabilities directly to the principals on a monthly basis, to flag any student for whom additional support is needed. Our experience has been that when students with disabilities make strong academic progress, their families' bond with the school strengthens and they are more likely to stay with us. More information is available in charter/renewal applications.



Entry 11 Classroom Teacher and Administrator Attrition

Last updated: 07/31/2018

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
72	11			75

2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
19	2			27

3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability \(OSPRA\)](#) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

	Yes
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Thank you

School Name	Start Date	End Date	Instructional Days
Achievement First Apollo Elementary School	8/15/2018	6/15/2019	185
Achievement First Apollo Middle School	8/15/2018	6/15/2019	185
Achievement First Aspire Elementary School	8/15/2018	6/15/2019	185
Achievement First Aspire Middle School	8/15/2018	6/15/2019	185
Achievement First Brooklyn High School	8/15/2018	6/14/2019	186
Achievement First Brownsville Elementary School	8/15/2018	6/15/2019	185
Achievement First Brownsville Middle School	8/15/2018	6/15/2019	185
Achievement First Bushwick Elementary School	8/15/2018	6/15/2019	185
Achievement First Bushwick Middle School	8/15/2018	6/15/2019	185
Achievement First Crown Heights Elementary School	8/15/2018	6/15/2019	185
Achievement First Crown Heights Middle School	8/15/2018	6/15/2019	185
Achievement First East Brooklyn High School	8/15/2018	6/14/2019	186

Achievement First East New York Elementary School	8/15/2018	6/15/2019	185
Achievement First East New York Middle School	8/15/2018	6/15/2019	185
Achievement First Endeavor Elementary School	8/15/2018	6/15/2019	185
Achievement First Endeavor Middle School	8/15/2018	6/15/2019	185
Achievement First Linden Elementary School	8/15/2018	6/15/2019	185
Achievement First Linden Middle School	8/15/2018	6/15/2019	185
Achievement First North Brooklyn Prep Elementary School	8/15/2018	6/15/2019	185
Achievement First North Brooklyn Prep Middle School	8/15/2018	6/15/2019	185
Achievement First University Prep High School	8/15/2018	6/14/2019	186
Achievement First Voyager Elementary School	8/15/2018	6/15/2019	185
Achievement First Voyager Middle School	8/15/2018	6/15/2019	185