



# Entry 1 School Information and Cover Page

Created: 07/20/2018 • Last updated: 08/01/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

**a. SCHOOL NAME** FINN ACAD-AN ELMIRA CS (SUNY TRUSTEES)

(Select name from the drop down menu)

**b. CHARTER AUTHORIZER (As of June 30th, 2018)** SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

**c. DISTRICT / CSD OF LOCATION** Elmira

## d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	610 Lake Street Elmira, NY 14901			

## d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Martina Baker
Title	Chief Operations Officer
Emergency Phone Number (###-###-####)	

**e. SCHOOL WEB ADDRESS (URL)** [www.finnacademy.com](http://www.finnacademy.com)

**f. DATE OF INITIAL CHARTER** 07/2014

**g. DATE FIRST OPENED FOR INSTRUCTION** 08/2015

**i. TOTAL ENROLLMENT ON JUNE 30, 2018** 300

**j. GRADES SERVED IN SCHOOL YEAR 2017-18**

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5
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**k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?** No

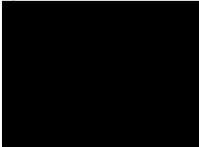
**l1. FACILITIES**

Does the school maintain or operate multiple sites?

No, just one site.
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**l2. SCHOOL SITES**

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	610 Lake Street Elmira, NY 14901		Elmira	K-6	No	
Site 2						
Site 3						

**I2a. Please provide the contact information for Site 1.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Aimee Ciarlo			
Operational Leader	Martina Baker			
Compliance Contact	Martina Baker			
Complaint Contact	Aimee Ciarlo			
DASA Coordinator	Aimee Ciarlo			

**m1. Are any sites in co-located space? If yes, please proceed to the next question.** No

**IF LOCATED IN PRIVATE SPACE IN NYC OR DISTRICTS OUTSIDE NYC**

**m3. Upload a current Certificate of Occupancy (COO) for each school site that is located in private space in NYC or located outside of NYC. Except for schools in district space (co-location space), school must provide a copy of the annual fire inspection report.**

**Site 1 Certificate of Occupancy (COO)**

<https://nysed-cso-reports.fluidreview.com/resp/17750072/yFPTXS6fVy/>

**Site 1 Fire Inspection Report**

<https://nysed-cso-reports.fluidreview.com/resp/17750072/nBjtmqxAKU/>

**Site 2 Certificate of Occupancy**

(No response)

## Site 2 Fire Inspection Report

(No response)

## Site 3 Certificate of Occupancy

(No response)

## Site 3 Fire Inspection Report

(No response)

**n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions).** Yes

### n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Change in admissions/enrollment policy	The Board of Trustees added an enrollment preference for staff of Finn Academy.	2/13/17	2/27/18
2				
3				
4				
5				

**o. Name and Position of Individual(s) Who Completed this Annual Report.** Martina Baker, COO

**p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

**Signature, Head of Charter School**

A handwritten signature in black ink that reads "Martina Baker". The letters are cursive and fluid.

**Signature, President of the Board of Trustees**

A handwritten signature in black ink that reads "A. Renée Sutton". The letters are cursive and fluid.

**Date**

2018/08/01

**Thank you.**

## Introduction

This manual provides guidance for New York State public school authorities and fire safety inspectors pertaining to the requirements for annual fire safety inspections of school facilities. The intent of the annual inspection is to verify that buildings comply with State Education Law, the Regulations of the Commissioner of Education, and applicable sections of the NYS Uniform Fire Prevention and Building Code, and the NYS 2016 Uniform Code Supplement.

Step-by-step instructions for the planning, inspection, post inspection, and documentation requirements are included in this manual. This document has been updated to reflect significant changes in the submission process for annual fire reports to the New York State Education Department (NYSED), as well as the issuance of annual Certificates of Occupancy. The requirements in this manual are in conformance with the 2015 International Fire Code (IFC), 2015 International Building Code (IBC), 2015 International Property Maintenance Code (IPMC), and the NYS 2016 Uniform Code Supplement.

### Submission process:

- School districts and BOCES shall submit annual Fire Safety Reports to the NYSED Office of Facilities Planning electronically via the **NYSED Application Business Portal**. The **Portal** is protected from unauthorized use through the use of secure user IDs and passwords. See: <http://portal.nysed.gov>.
- The process includes an annual requirement that all school districts and BOCES verify the ownership and use for all buildings that are on the Fire Safety System prior to entering Fire Safety Report data.
- All annual Certificates of Occupancy must be printed by the school district, BOCES, or charter school (as appropriate). The Office of Facilities Planning no longer mails labels, Certificates of Occupancy, or inspection reminder letters to public schools.
- **The Fire Safety Report on the following pages is for your internal use only. Paper copies of Fire Safety Reports will no longer be accepted. Data from the annual Fire Safety Report must be entered into the NYSED Business Portal.** Certain questions in "Part I" of the Fire Safety Report have been eliminated and/or redefined.
- Fire inspection regions (previously known as zones) were reconfigured in 2015 to be consistent with previously identified zones in the SEDREF system. For information on SEDREF, please see: [www.oms.nysed.gov/sedref/home.html](http://www.oms.nysed.gov/sedref/home.html).
- The city school districts in Buffalo, Rochester, Syracuse, and Yonkers have been integrated into the Fire Inspection Regions where these school districts are geographically located.

The University of the State of New York  
THE STATE EDUCATION DEPARTMENT  
Office of Facilities Planning - Room 1060 Education Building Annex  
Albany, New York 12234

**PUBLIC SCHOOL BUILDING FIRE SAFETY REPORT**

**(THIS REPORT IS TO BE SUBMITTED ELECTRONICALLY – DO NOT MAIL THIS REPORT)**

All buildings which are owned, operated, or leased by public school districts, Boards of Cooperative Educational Services (BOCES), and nonpublic schools must be inspected annually for compliance with applicable sections of 8NYCRR155 Regulations of the Commissioner of Education and for compliance with the NYS Uniform Fire Prevention and Building Code, NYS 2016 Uniform Code Supplement, 2015 International Fire Code, and 2015 International Property Maintenance Code.

<b>District/School Name</b>																
F	I	N	N		A	C	A	D	E	M						
<b>Facility/Building Name</b>																
F	I	N	N		A	C	A	D	E	M						
<b>Street Address (NO PO Box Numbers)</b>																
6	1	0			L	A	K	E		S	T	R	E	T		
<b>City/Town/Village</b>										<b>Zip Code</b>						
E	L	M	I	R	A							1	4	9	0	1

**INSTRUCTIONS**

- Read the "Manual for Fire and Building Safety Inspections in Public Schools" prior to inspecting the facility and complete a separate report for each facility.
- Part I: General Information. School officials must complete this section annually.
- Part II: This section to be completed by the inspector and non-conformances recorded on page 4, Fire Safety Non-Conformance Reporting Sheet.
- Part II-A Regulations of the Commissioner 155.7: This section must be completed for student occupied buildings only. (Questions 1-7, Nonconformance Reporting Sheet) Do not complete this section for school buildings located in the cities of Buffalo, Syracuse, Rochester, and Yonkers.
- Part II-B Regulations of the Commissioner 155.25: This part to be completed for all buildings with electrically operated partitions. (Question 8, Non-Conformance Reporting Sheet) International Fire Code and Property Maintenance Code. This part to be completed for all buildings. (Questions 9-26, Non-Conformance Reporting Sheet).
- Part III Certifications. To be completed by persons as indicated.
- A copy of this form must be kept on file at the school for three years and must be available for public review.
- Posting of Certificate of Occupancy: Any temporary, qualified, or annual Certificate of Occupancy must be posted in public view in a prominent location within this facility.

**Part I: General Information and Fire/Life Safety History  
(to be completed annually)**

The annual fire safety inspection for this building took place on:

1	1	2	8	1	7
Month		Day		Year	

1. Indicate the primary use of this facility: (check one box)

a) Student Instruction	<input checked="" type="checkbox"/>	f) Bus Maintenance w/ or w/out storage	
b) Administration		g) Public Library	
c) Storage		h) Vacant	
d) Maintenance		i) Other (specify)	
e) Bus Storage Only			

2. Is there a fire sprinkler system in this facility? Yes \_\_\_\_\_ No

If yes, is the sprinkler alarm connected with the building alarm? Yes \_\_\_\_\_ No \_\_\_\_\_

3. Is there a fire hydrant system for facility protection? Yes  No \_\_\_\_\_

If yes, indicate ownership of the system.

Public Owned  School Owned \_\_\_\_\_ Other \_\_\_\_\_ (specify)

4. Indicate the ownership of this facility.

Leased  Owned \_\_\_\_\_ Other \_\_\_\_\_ (specify)

5. What is the current gross square footage of this facility?  
(to the nearest whole ten feet)

1	3	6	,	0	3	6		
---	---	---	---	---	---	---	--	--

6. If this facility is used for instruction, complete (a) – (d); otherwise go to question #7.

a) Fire drills were held in accordance with Section 807 of State Education Law and Section F405 of the 2015 International Fire Code and F403.5.4 of the NYS 2016 Uniform Code Supplement. Yes  No \_\_\_\_\_

b) Average time to evacuate this facility: 

6
---

25
----

  
Minutes                  Seconds

c) Arson and fire prevention instruction was provided in accordance with Section 808 of State Education Law; which requires every school in New York State to provide a minimum of 45 minutes of instructions in arson, fire prevention, injury prevention, and life safety during each month that school is in session. Yes  No \_\_\_\_\_

d) Employee fire prevention, evacuation, and fire safety training was provided and Records maintained in accordance with Section F406 of the 2015 International Fire Code.

Yes  No

7. If the fire alarm was activated since the last annual fire inspection, was the fire department immediately notified?

Yes  No

8. Have there been any fires in this facility since the last annual fire inspection?

Yes  No

If yes, indicate:

a) Number of fires

--	--

b) Total number of injuries

--	--

c) Total cost of property damage \$

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

**Part II: Public School Fire Safety Non-Conformance Report Sheet**

School District \_\_\_\_\_ Building Name \_\_\_\_\_  
 Facility # \_\_\_\_\_

Part II-A (to be completed for public schools only - except "Big 4")					Part II-B				Part II-B				Part II-B			
Item #	Non-Conformance	Date Corrected	Date Reinspected		Item #	Non-Conformance	Date Corrected	Date Reinspected	Item #	Non-Conformance	Date Corrected	Date Reinspected	Item #	Non-Conformance	Date Corrected	Date Reinspected
01A-2					08A-2				12O-2				19D-1			
01B-1					08B-2				13A-2				19E-1			
01C-1					08C-2				13B-2				19F-1			
01D-1					08D-2				14A-2				19G-1			
01E-1					08E-2				14B-2				19H-2			
02A-2					09A-2				14C-2				20A-1			
02B-1					09B-2				14D-1				20B-1			
02C-3					09C-1				14E-1				20C-1			
02D-1					09D-1				15A-2				21A-3			
02E-2					09F-2				15B-1				22A-3			
02F-3					09G-2				15C-2				22B-3			
02G-2					10A-2				15D-2				22C-3			
03A-3					10B-2				15E-1				23A-1			
03B-1					10C-1				16A-2				23B-1			
04A-2					10D-1				16B-2				23C-1			
04B-2					11A-2				16C-2				23D-2			
04C-1					11B-1				17A-3				24A-3			
05A-3					11C-2				17B-2				25A-3			
05B-2					11D-2				17C-2							
05C-2					11E-1				17D-2							
06A-1					12A-1				17E-1							
06B-1					12B-3				17F-3							
06C-1					12C-2				17G-1							
06D-2					12D-2				17H-2							
06E-3					12E-1				17I-2							
06F-1					12F-1				17J-1							
06G-1					12G-1				17K-1							
06H-2					12H-1				17L-1							
07A-3					12I-1				18A-2							
07B-2					12J-1				18B-2							
07C-2					12K-1				18C-2							
					12L-1				19A-3							
					12M-1				18D-2							
					12N-1				19B-2							
									19C-1							

If any additional non-conformances are observed, check item 25A-3 and list the Code section below.

**Inspector**  
 The inspector has been provided with a copy of the previous year's school fire safety report:

Yes  No

All schools complete Section 8 only if the building has electrically-operated folding partitions.

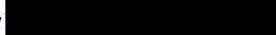
**Initial Inspection:**  
 Fire Safety Inspector: Name RICHARD KEYES

Date 11-28-2017

Registry  (26E-4)

**Final Inspection (if required):**  
 Fire Safety Inspector: Name RICHARD KEYES

Date 11-28-2017

Registry  (26F-4)

**Part III: Public School Certifications**

**Section III-A. Fire Inspector**

The individual noted below inspected this building and the information in this Fire Safety Report represents, to the best of their knowledge and belief, an accurate description of the building and conditions they observed. The individual that performed this inspection has maintained their certification requirements pursuant to Title 19 Part 1208

Name: RICHARD KEYES

Telephone #: [REDACTED]

Title: LT.

Registry #

[REDACTED]

(as designated by the NYS Secretary of State)

**Section III-B. Building Administrator or Designee**

The individual noted below certifies that this building was inspected on 11/28/17 (date) as indicated in Section III-A above.

Name: MARTINA BAKER

Telephone #: [REDACTED]

Title: COO

**Section III-C. School Superintendent**

I hereby submit this fire inspection report on behalf of the Board of Education and certify that:

1. Public notice of report availability has been published, and that
2. Any nonconformances noted as corrected on the *Public School Fire Safety Non-Conformance Report Sheet* portion of this report were corrected on the date indicated, and that
3. For any uncorrected nonconformances that appear on this report, the Board of Education or Board of Trustees, at the meeting held pursuant to Section 807-a of the State Education Law, adopted a written plan of correction for those nonconformances, and such plan is available for public scrutiny.

Name: Annie Carlo

Telephone #: [REDACTED]

Title: Dean of Scholars

Electronic Signature (via NYSED Portal)

*University of the  
Education*



*State of New York  
Department*

## CERTIFICATE OF OCCUPANCY

**VALID FOR FACILITY:**

FINN ACADEMY-AN ELMIRA CHARTER SCHOO  
610 LAKE STREET  
ELMIRA, NEW YORK 14901

**DISTRICT:**

FINN ACADEMY-AN ELMIRA CHARTER SCHOO  
AIMEE CIARLO  
610 LAKE ST  
ELMIRA, NEW YORK 14901

**Building ID:** 070600868003

**Issuance Date:** December 19, 2017

**Effective Date:** December 01, 2017

**Expiration Date:** December 01, 2018

OBTAIN FIRE SAFETY REPORT FROM DISTRICT OFFICE

THIS CERTIFICATE VOIDS ANY PREVIOUSLY ISSUED



# Entry 2 NYS School Report Card Link

Created: 07/20/2018 • Last updated: 08/01/2018

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## **FINN ACAD-AN ELMIRA CS (SUNY TRUSTEES)**

**1. CHARTER AUTHORIZER (As of June 30th, 2018)**      SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

**2. NEW YORK STATE REPORT CARD**      <https://data.nysed.gov/profile.php?instid=800000083988>

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



# Entry 4 Expenditures per Child

Last updated: 08/01/2018

## FINN ACAD-AN ELMIRA CS (SUNY TRUSTEES)Section Heading

### Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

**Note:** *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	3577515
Line 2: Year End FTE student enrollment	299
Line 3: Divide Line 1 by Line 2	11960

## 2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

**Notes:**  
***The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:***  
**<http://www.p12.nysed.gov/psc/AuditGuide.html>.**  
**Employee benefit costs or expenditures should not be reported in the above calculations.**

Line 1: Relevant Personnel Services Cost (Row)	195535
Line 2: Management and General Cost (Column)	465823
Line 3: Sum of Line 1 and Line 2	661358
Line 5: Divide Line 3 by the Year End FTE student enrollment	2211

***Thank you.***



## GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

### TEMPLATE TABS

**1- GRAY tab contains the Instructions**

<a href="#">Instructions</a>	Provides description of tabs and input requirements.
<a href="#">Funding by District</a>	Charter School Tuition Rates

**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	>Select school name from list. >Enter contact information.
<a href="#">2.) Enrollment</a>	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
<a href="#">5.) Balance Sheet</a>	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

<a href="#">6.) Quarterly Report</a>	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

**CELL COLORS & GUIDANCE COMMENTS**

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District  
\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



**ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

**Finn Academy: An Elmira Charter School**

**SCHOOL**

<b>Name:</b>	Finn Academy: An Elmira Charter School
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**CONTACT INFORMATION**

<b>Contact Name:</b>	Lisa Kirisits
<b>Contact Title:</b>	CFO
<b>Contact Email:</b>	[REDACTED]
<b>Contact Phone:</b>	[REDACTED]

**REPORT PERIOD**

<b>Current Academic Year:</b>	2018-19
<b>Prior Academic Year:</b>	2017-18

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL  
2018-19**

**ENROLLMENT BY GRADES**

<b>GRADES</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
<b>INITIAL BUDGETED ENROLLMENT</b>	53	53	52	64	52	49	47	
<b>TOTAL ENROLLMENT = 370</b>								

**ENROLLMENT BY DISTRICT**

	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
	<b>ACTUAL</b>	<b>TOTAL DISTRICTS/ENROLLMENT BY QUARTER</b>						
		<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
<b>NUMBER OF SCHOOL DISTRICTS ENROLLED:</b>	5	5	0	5	0	5	0	5
<b>NUMBER OF STUDENTS ENROLLED:</b>	301.1246	370	0	370	0	370	0	370

*\*NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

	<b>PRIOR YEAR</b>	<b>ANNUAL BUDGET</b>						
	<b>2017-18</b>	<b>QUARTER 1</b>		<b>QUARTER 2</b>		<b>QUARTER 3</b>		<b>QUAR</b>
		Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment
<b>PRIMARY/OTHER</b>	<b>DISTRICT NAME(S)</b>	Actual Enrollment						
PRIMARY District	ELMIRA CITY SD	277.23		355		355		355
SECONDARY District	CORNING CITY SD	0.3846		1		1		1
Other District 3	ELMIRA HEIGHTS CSD	3		6		6		6
Other District 4	HORSEHEADS CSD	18.51		6		6		6
Other District 5	WAVERLY CSD	2		2		2		2
Other District 6	(Select from drop-down list) →							







PLAN - FULL TIME EQUIVALENT

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** Enter the number of FTE positions in the "blue" cells.

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>TOTAL ADMINISTRATIVE STAFF</b>

PRIOR YEAR
2017-18
ACTUAL
1.0
2.0
1.0
2.0
6.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
2.0		2.0		2.0		2.0	
2.0		2.0		2.0		2.0	
1.0		1.0		1.0		1.0	
1.0		1.0		1.0		1.0	
6.0	0.0	6.0	0.0	6.0	0.0	6.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
<b>TOTAL INSTRUCTIONAL</b>	<b>TOTAL INSTRUCTIONAL</b>

PRIOR YEAR
2017-18
ACTUAL
22.0
6.0
1.0
3.0
6.0
38.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
23.0		23.0		23.0		23.0	
6.0		6.0		6.0		6.0	
2.0		2.0		2.0		2.0	
3.0		3.0		3.0		3.0	
11.0		11.0		11.0		11.0	
		0.0		0.0		0.0	
1.0		1.0		1.0		1.0	
		0.0		0.0		0.0	
46.0	0.0	46.0	0.0	46.0	0.0	46.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>TOTAL NON-INSTRUCTIONAL</b>

PRIOR YEAR
2017-18
ACTUAL
2.0
1.0
3.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
3.0		3.0		3.0		3.0	
2.0		2.0		2.0		2.0	
5.0	0.0	5.0	0.0	5.0	0.0	5.0	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE
47.0	47.0

47.0
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57.0	0.0	57.0	0.0	57.0	0.0	57.0	0.0
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**ACADEMY: AN ELMIRA CHARTER  
2018-19**

**PLAN - FULL TIME EQUIVALENT**

*\*NOTE: Enter the number of FTE positions in the "blue" cells.*

*Id be input.*

*\*NOTE: State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	Q4
	Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
<b>TOTAL ADMINISTRATIVE STAFF</b>	0.0

Description of Assumptions

INSTRUCTIONAL PERSONNEL FTE	Q4
	Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
<b>TOTAL INSTRUCTIONAL</b>	0.0

Description of Assumptions

NON-INSTRUCTIONAL PERSONNEL FTE	Q4
	Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
<b>TOTAL NON-INSTRUCTIONAL</b>	0.0

Description of Assumptions

<b>TOTAL PERSONNEL SERVICE FTE</b>	0.0
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**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-	<b>1,434,630</b>
<b>Total Expenses</b>	-	<b>1,117,575</b>	-	-	<b>1,223,685</b>	-	-	<b>1,223,685</b>
<b>Net Income</b>	-	<b>(619,686)</b>	-	-	<b>210,945</b>	-	-	<b>210,945</b>
<b>Actual Student Enrollment</b>	<b>301</b>	<b>370</b>	-	-	<b>370</b>	-	-	<b>370</b>

	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per Pupil</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>

**REVENUE**

**REVENUES FROM STATE SOURCES** 2018-19

<b>Per Pupil Revenue</b>	<b>Per Pupil Rate</b>	<b>PPR %/Qtr-&gt;</b>	<b>10.0%</b>	<b>25.0%</b>		<b>30.0%</b>	<b>25.0%</b>		<b>30.0%</b>
ELMIRA CITY SD	12,238		434,449	-	-	1,303,347	-	-	1,303,347
CORNING CITY SD	12,225		1,223	-	-	3,668	-	-	3,668
ELMIRA HEIGHTS CSD	11,295		6,777	-	-	20,331	-	-	20,331
HORSEHEADS CSD	11,726		7,036	-	-	21,107	-	-	21,107
WAVERLY CSD	10,172		2,034	-	-	6,103	-	-	6,103
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-		-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	12,203		-	-	-	1,354,556	-	-	1,354,556
Special Education Revenue			11,360			34,080			34,080
Grants									
Stimulus					-				-
DYCD (Department of Youth and Community Development)					-				-
Other					-				-
NYC DoE Rental Assistance									
Other			(1,229)		-	(3,706)			(3,706)
<b>TOTAL REVENUE FROM STATE SOURCES</b>			-	461,650	-	-	-	-	1,384,930

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs					-				-
Title I			14,500		-	14,500			14,500
Title Funding - Other			7,500		-	7,500			7,500
School Food Service (Free Lunch)					-				-
Grants									

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-	<b>1,434,630</b>
<b>Total Expenses</b>	-	<b>1,117,575</b>	-	-	<b>1,223,685</b>	-	-	<b>1,223,685</b>
<b>Net Income</b>	-	<b>(619,686)</b>	-	-	<b>210,945</b>	-	-	<b>210,945</b>
<b>Actual Student Enrollment</b>	<b>301</b>	<b>370</b>	-	-	<b>370</b>	-	-	<b>370</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Quarter</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
Charter School Program (CSP) Planning & Implementation				-			-	
Other		2,500		-	2,500		-	2,500
Other				-			-	
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	24,500	-	-	24,500	-	-	24,500
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations		2,490		-	2,490		-	2,490
Fundraising		2,490		-	2,490		-	2,490
Erate Reimbursement				-			-	
Earnings on Investments				-			-	
Interest Income		30		-	30		-	30
Food Service (Income from meals)		6,730		-	20,190		-	20,190
Text Book				-			-	
OTHER				-			-	
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	11,740	-	-	25,200	-	-	25,200
<b>TOTAL REVENUE</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-	<b>1,434,630</b>

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-	<b>1,434,630</b>
<b>Total Expenses</b>	-	<b>1,117,575</b>	-	-	<b>1,223,685</b>	-	-	<b>1,223,685</b>
<b>Net Income</b>	-	<b>(619,686)</b>	-	-	<b>210,945</b>	-	-	<b>210,945</b>
<b>Actual Student Enrollment</b>	<b>301</b>	<b>370</b>	-	-	<b>370</b>	-	-	<b>370</b>

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No.  
of Positions

Executive Management	2.00	42,000		-	42,000		-	42,000
Instructional Management	-			-			-	
Deans, Directors & Coordinators	2.00	25,750		-	25,750		-	25,750
CFO / Director of Finance	-			-			-	
Operation / Business Manager	1.00	21,000		-	21,000		-	21,000
Administrative Staff	1.00	8,325		-	8,325		-	8,325
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>6.00</b>	<b>-</b>	<b>97,075</b>	<b>-</b>	<b>-</b>	<b>97,075</b>	<b>-</b>	<b>-</b>

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	23.00	282,805		-	282,805		-	282,805
Teachers - SPED	6.00	59,340		-	59,340		-	59,340
Substitute Teachers	2.00	21,270		-	21,270		-	21,270
Teaching Assistants	3.00	19,710		-	19,710		-	19,710
Specialty Teachers	11.00	125,375		-	125,375		-	125,375
Aides	-			-			-	
Therapists & Counselors	1.00	8,250		-	8,250		-	8,250
Other	-			-			-	
<b>TOTAL INSTRUCTIONAL</b>	<b>46.00</b>	<b>-</b>	<b>516,750</b>	<b>-</b>	<b>-</b>	<b>516,750</b>	<b>-</b>	<b>-</b>

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-			-			-	
Librarian	-			-			-	
Custodian	3.00	23,925		-	23,925		-	23,925
Security	-			-			-	
Other	2.00	19,225		-	19,225		-	19,225
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>5.00</b>	<b>-</b>	<b>43,150</b>	<b>-</b>	<b>-</b>	<b>43,150</b>	<b>-</b>	<b>-</b>

**SUBTOTAL PERSONNEL SERVICE COSTS**

	57.00	-	656,975	-	-	656,975	-	-
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		67,740		-	67,740		-	67,740
Fringe / Employee Benefits		63,000		-	63,000		-	63,000

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-	<b>1,434,630</b>
<b>Total Expenses</b>	-	<b>1,117,575</b>	-	-	<b>1,223,685</b>	-	-	<b>1,223,685</b>
<b>Net Income</b>	-	<b>(619,686)</b>	-	-	<b>210,945</b>	-	-	<b>210,945</b>
<b>Actual Student Enrollment</b>	<b>301</b>	<b>370</b>	-	-	<b>370</b>	-	-	<b>370</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd C</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
Retirement / Pension		<u>26,280</u>		-	<u>26,280</u>		-	<u>26,280</u>
TOTAL PAYROLL TAXES AND BENEFITS	-	157,020	-	-	157,020	-	-	157,020
<b>TOTAL PERSONNEL SERVICE COSTS</b>	57.00	813,995	-	-	813,995	-	-	813,995
<b>CONTRACTED SERVICES</b>								
Accounting / Audit		17,575		-	17,575		-	17,575
Legal		5,250		-	5,250		-	5,250
Management Company Fee				-			-	
Nurse Services				-			-	
Food Service / School Lunch		32,880		-	32,880		-	32,880
Payroll Services		1,500		-	1,500		-	1,500
Special Ed Services		300		-	900		-	900
Titlement Services (i.e. Title I)				-			-	
Other Purchased / Professional / Consulting		<u>8,980</u>		-	<u>11,080</u>		-	<u>11,080</u>
<b>TOTAL CONTRACTED SERVICES</b>	-	66,485	-	-	69,185	-	-	69,185

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-	<b>1,434,630</b>
<b>Total Expenses</b>	-	<b>1,117,575</b>	-	-	<b>1,223,685</b>	-	-	<b>1,223,685</b>
<b>Net Income</b>	-	<b>(619,686)</b>	-	-	<b>210,945</b>	-	-	<b>210,945</b>
<b>Actual Student Enrollment</b>	<b>301</b>	<b>370</b>	-	-	<b>370</b>	-	-	<b>370</b>

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

**SCHOOL OPERATIONS**

Board Expenses		510		-	510		-	510
Classroom / Teaching Supplies & Materials		3,650		-	10,950		-	10,950
Special Ed Supplies & Materials				-			-	
Textbooks / Workbooks		6,460		-	19,380		-	19,380
Supplies & Materials other				-			-	
Equipment / Furniture				-			-	
Telephone		19,500		-	19,500		-	19,500
Technology		4,860		-	14,580		-	14,580
Student Testing & Assessment		2,775		-	8,325		-	8,325
Field Trips		1,850		-	5,550		-	5,550
Transportation (student)		31,110		-	93,330		-	93,330
Student Services - other				-			-	
Office Expense		16,320		-	16,320		-	16,320
Staff Development		9,390		-	9,390		-	9,390
Staff Recruitment		2,490		-	2,490		-	2,490
Student Recruitment / Marketing				-			-	
School Meals / Lunch				-			-	
Travel (Staff)				-			-	
Fundraising		2,490		-	2,490		-	2,490
Other		4,860		-	6,860		-	6,860
<b>TOTAL SCHOOL OPERATIONS</b>	-	106,265	-	-	209,675	-	-	209,675

**FACILITY OPERATION & MAINTENANCE**

Insurance		20,550		-	20,550		-	20,550
Janitorial		7,140		-	7,140		-	7,140
Building and Land Rent / Lease / Facility Finance Interest		60,000.00		-	60,000		-	60,000
Repairs & Maintenance		25,530		-	25,530		-	25,530
Equipment / Furniture				-			-	
Security				-			-	
Utilities		2,610		-	2,610		-	2,610
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	115,830	-	-	115,830	-	-	115,830

**DEPRECIATION & AMORTIZATION**

		15,000		-	15,000		-	15,000
<b>RESERVES / CONTINGENCY</b>				-			-	
<b>DEFERRED RENT</b>				-			-	

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-	<b>1,434,630</b>
<b>Total Expenses</b>	-	<b>1,117,575</b>	-	-	<b>1,223,685</b>	-	-	<b>1,223,685</b>
<b>Net Income</b>	-	<b>(619,686)</b>	-	-	<b>210,945</b>	-	-	<b>210,945</b>
<b>Actual Student Enrollment</b>	<b>301</b>	<b>370</b>	-	-	<b>370</b>	-	-	<b>370</b>
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd C</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							
<b>TOTAL EXPENSES</b>	-	<b><u>1,117,575</u></b>	-	-	<b><u>1,223,685</u></b>	-	-	<b><u>1,223,685</u></b>
<b>NET INCOME</b>	-	<b><u>(619,686)</u></b>	-	-	<b><u>210,945</u></b>	-	-	<b><u>210,945</u></b>

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	497,890	-	-	1,434,630	-	-	1,434,630
<b>Total Expenses</b>	-	1,117,575	-	-	1,223,685	-	-	1,223,685
<b>Net Income</b>	-	(619,686)	-	-	210,945	-	-	210,945
<b>Actual Student Enrollment</b>	301	370	-	-	370	-	-	370

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C Original Budget
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

Number of Districts:	5	5	-	-	5	-	-	5
ELMIRA CITY SD	277	355	-	-	355	-	-	355
CORNING CITY SD	0	1	-	-	1	-	-	1
ELMIRA HEIGHTS CSD	3	6	-	-	6	-	-	6
HORSEHEADS CSD	19	6	-	-	6	-	-	6
WAVERLY CSD	2	2	-	-	2	-	-	2
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	<b>301</b>	<b>370</b>	<b>-</b>	<b>-</b>	<b>370</b>	<b>-</b>	<b>-</b>	<b>370</b>
<b>REVENUE PER PUPIL</b>	<b>-</b>	<b>1,346</b>	<b>-</b>	<b>-</b>	<b>3,877</b>	<b>-</b>	<b>-</b>	<b>3,877</b>
<b>EXPENSES PER PUPIL</b>	<b>-</b>	<b>3,020</b>	<b>-</b>	<b>-</b>	<b>3,307</b>	<b>-</b>	<b>-</b>	<b>3,307</b>



<b>Total Revenue</b>	-	-	<b>1,434,617</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,223,645</b>	-	-
<b>Net Income</b>	-	-	<b>210,972</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>370</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Charter School Program (CSP) Planning & Implementation		-			-
Other		-	2,500		-
Other		-			-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	-	-	24,500	-	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations		-	2,530		-
Fundraising		-	2,530		-
Erate Reimbursement		-			-
Earnings on Investments		-			-
Interest Income		-	10		-
Food Service (Income from meals)		-	20,190		-
Text Book		-			-
OTHER		-			-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	-	-	25,260	-	-
<b>TOTAL REVENUE</b>	<b>=</b>	<b>=</b>	<b>1,434,617</b>	<b>=</b>	<b>=</b>

<b>Total Revenue</b>		-	-	<b>1,434,617</b>	-
<b>Total Expenses</b>		-	-	<b>1,223,645</b>	-
<b>Net Income</b>		-	-	<b>210,972</b>	-
<b>Actual Student Enrollment</b>		-	-	<b>370</b>	-
		<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>	
		<b>Revised</b>		<b>Original</b>	<b>Revised</b>
		<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>
					<b>Variance</b>
<b>EXPENSES</b>					
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>		Avg. No. of Positions			
Executive Management	2.00		-	42,000	-
Instructional Management	-		-		-
Deans, Directors & Coordinators	2.00		-	25,750	-
CFO / Director of Finance	-		-		-
Operation / Business Manager	1.00		-	21,000	-
Administrative Staff	1.00		-	8,325	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>6.00</b>	-	-	<b>97,075</b>	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>					
Teachers - Regular	23.00		-	283,185	-
Teachers - SPED	6.00		-	59,280	-
Substitute Teachers	2.00		-	21,190	-
Teaching Assistants	3.00		-	19,670	-
Specialty Teachers	11.00		-	125,375	-
Aides	-		-		-
Therapists & Counselors	1.00		-	8,250	-
Other	-		-		-
<b>TOTAL INSTRUCTIONAL</b>	<b>46.00</b>	-	-	<b>516,950</b>	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>					
Nurse	-		-		-
Librarian	-		-		-
Custodian	3.00		-	23,925	-
Security	-		-		-
Other	2.00		-	19,225	-
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>5.00</b>	-	-	<b>43,150</b>	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>		-	-	<b>657,175</b>	-
<b>PAYROLL TAXES AND BENEFITS</b>					
Payroll Taxes			-	67,740	-
Fringe / Employee Benefits			-	63,000	-

<b>Total Revenue</b>	-	-	<b>1,434,617</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,223,645</b>	-	-
<b>Net Income</b>	-	-	<b>210,972</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>370</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
Retirement / Pension		=	<u>26,260</u>		=
TOTAL PAYROLL TAXES AND BENEFITS	-	-	157,000	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>			814,175	-	-
<b>CONTRACTED SERVICES</b>					
Accounting / Audit		-	17,575		-
Legal		-	5,250		-
Management Company Fee		-			-
Nurse Services		-			-
Food Service / School Lunch		-	32,840		-
Payroll Services		-	1,500		-
Special Ed Services		-	900		-
Titlement Services (i.e. Title I)		-			-
Other Purchased / Professional / Consulting		=	<u>11,070</u>		=
<b>TOTAL CONTRACTED SERVICES</b>	-	-	69,135	-	-

57.00

<b>Total Revenue</b>	-	-	<b>1,434,617</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,223,645</b>	-	-
<b>Net Income</b>	-	-	<b>210,972</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>370</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses		-	470		-
Classroom / Teaching Supplies & Materials		-	10,950		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	19,380		-
Supplies & Materials other		-			-
Equipment / Furniture		-			-
Telephone		-	19,500		-
Technology		-	14,580		-
Student Testing & Assessment		-	8,325		-
Field Trips		-	5,550		-
Transportation (student)		-	93,330		-
Student Services - other		-			-
Office Expense		-	16,180		-
Staff Development		-	9,330		-
Staff Recruitment		-	2,530		-
Student Recruitment / Marketing		-			-
School Meals / Lunch		-			-
Travel (Staff)		-			-
Fundraising		-	2,530		-
Other		-	6,810		-
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	209,465	-	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance		-	20,590		-
Janitorial		-	7,180		-
Building and Land Rent / Lease / Facility Finance Interest		-	60,000		-
Repairs & Maintenance		-	25,530		-
Equipment / Furniture		-			-
Security		-			-
Utilities		-	2,570		-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	115,870	-	-
<b>DEPRECIATION &amp; AMORTIZATION</b>		-	15,000		-
<b>RESERVES / CONTINGENCY</b>		-			-
<b>DEFERRED RENT</b>		-			-

<b>Total Revenue</b>	-	-	<b>1,434,617</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,223,645</b>	-	-
<b>Net Income</b>	-	-	<b>210,972</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>370</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>TOTAL EXPENSES</b>	-	-	<u><b>1,223,645</b></u>	-	-
<b>NET INCOME</b>	-	-	<u><b>210,972</b></u>	-	-

<b>Total Revenue</b>	Quarter - 1/1 - 3/31	-	1,434,617	-	-
<b>Total Expenses</b>		-	1,223,645	-	-
<b>Net Income</b>		-	210,972	-	-
<b>Actual Student Enrollment</b>		-	370	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
<b>Number of Districts:</b>	-	-	5	-	-
ELMIRA CITY SD	-	-	355	-	-
CORNING CITY SD	-	-	1	-	-
ELMIRA HEIGHTS CSD	-	-	6	-	-
HORSEHEADS CSD	-	-	6	-	-
WAVERLY CSD	-	-	2	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	-	<b>370</b>	-	-
<b>REVENUE PER PUPIL</b>	-	-	<b>3,877</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	-	<b>3,307</b>	-	-

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>4,801,765</b>	<b>4,801,765</b>	<b>-</b>	<b>4,801,765</b>	<b>4,801,765</b>
<b>Total Expenses</b>	<b>4,788,590</b>	<b>4,788,590</b>	<b>-</b>	<b>(4,788,590)</b>	<b>(4,788,590)</b>
<b>Net Income</b>	<b>13,175</b>	<b>13,175</b>	<b>-</b>	<b>13,175</b>	<b>13,175</b>
<b>Actual Student Enrollment</b>					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**REVENUE**

**REVENUES FROM STATE SOURCES**

2018-19  
Per Pupil Rate

**Per Pupil Revenue**

ELMIRA CITY SD	12,238	4,344,490	4,344,490	-	4,344,490	4,344,490
CORNING CITY SD	12,225	12,225	12,225	-	12,225	12,225
ELMIRA HEIGHTS CSD	11,295	67,770	67,770	-	67,770	67,770
HORSEHEADS CSD	11,726	70,356	70,356	-	70,356	70,356
WAVERLY CSD	10,172	20,344	20,344	-	20,344	20,344
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	12,203	4,515,185	4,515,185	-	4,515,185	4,515,185
Special Education Revenue		113,600	113,600	-	113,600	113,600
Grants						
Stimulus		-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-
Other		-	-	-	-	-
NYC DoE Rental Assistance		-	-	-	-	-
Other		(12,420)	(12,420)	-	(12,420)	(12,420)
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>4,616,365</b>	<b>4,616,365</b>	<b>-</b>	<b>4,616,365</b>	<b>4,616,365</b>

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs		-	-	-	-	-
Title I		58,000	58,000	-	58,000	58,000
Title Funding - Other		30,000	30,000	-	30,000	30,000
School Food Service (Free Lunch)		-	-	-	-	-
Grants						

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>4,801,765</b>	<b>4,801,765</b>	<b>-</b>	<b>4,801,765</b>	<b>4,801,765</b>
<b>Total Expenses</b>	<b>4,788,590</b>	<b>4,788,590</b>	<b>-</b>	<b>(4,788,590)</b>	<b>(4,788,590)</b>
<b>Net Income</b>	<b>13,175</b>	<b>13,175</b>	<b>-</b>	<b>13,175</b>	<b>13,175</b>
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	10,000	10,000	-	10,000	10,000
Other	-	-	-	-	-
<b>TOTAL REVENUE FROM FEDERAL SOURCES</b>	<b>98,000</b>	<b>98,000</b>	<b>-</b>	<b>98,000</b>	<b>98,000</b>
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	10,000	10,000	-	10,000	10,000
Fundraising	10,000	10,000	-	10,000	10,000
Erate Reimbursement	-	-	-	-	-
Earnings on Investments	-	-	-	-	-
Interest Income	100	100	-	100	100
Food Service (Income from meals)	67,300	67,300	-	67,300	67,300
Text Book	-	-	-	-	-
OTHER	-	-	-	-	-
<b>TOTAL REVENUE FROM LOCAL and OTHER SOURCES</b>	<b>87,400</b>	<b>87,400</b>	<b>-</b>	<b>87,400</b>	<b>87,400</b>
<b>TOTAL REVENUE</b>	<b>4,801,765</b>	<b>4,801,765</b>	<b>-</b>	<b>4,801,765</b>	<b>4,801,765</b>

**DESCRIPTION OF ASSUMPTIONS**

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>4,801,765</b>	<b>4,801,765</b>	<b>-</b>	<b>4,801,765</b>	<b>4,801,765</b>
<b>Total Expenses</b>	<b>4,788,590</b>	<b>4,788,590</b>	<b>-</b>	<b>(4,788,590)</b>	<b>(4,788,590)</b>
<b>Net Income</b>	<b>13,175</b>	<b>13,175</b>	<b>-</b>	<b>13,175</b>	<b>13,175</b>
<b>Actual Student Enrollment</b>					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Avg. No. of Positions

Executive Management	2.00	168,000	168,000	-	(168,000)	(168,000)
Instructional Management	-	-	-	-	-	-
Deans, Directors & Coordinators	2.00	103,000	103,000	-	(103,000)	(103,000)
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	1.00	84,000	84,000	-	(84,000)	(84,000)
Administrative Staff	1.00	33,300	33,300	-	(33,300)	(33,300)
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>6.00</b>	<b>388,300</b>	<b>388,300</b>	<b>-</b>	<b>(388,300)</b>	<b>(388,300)</b>

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	23.00	1,131,600	1,131,600	-	(1,131,600)	(1,131,600)
Teachers - SPED	6.00	237,300	237,300	-	(237,300)	(237,300)
Substitute Teachers	2.00	85,000	85,000	-	(85,000)	(85,000)
Teaching Assistants	3.00	78,800	78,800	-	(78,800)	(78,800)
Specialty Teachers	11.00	501,500	501,500	-	(501,500)	(501,500)
Aides	-	-	-	-	-	-
Therapists & Counselors	1.00	33,000	33,000	-	(33,000)	(33,000)
Other	-	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	<b>46.00</b>	<b>2,067,200</b>	<b>2,067,200</b>	<b>-</b>	<b>(2,067,200)</b>	<b>(2,067,200)</b>

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	3.00	95,700	95,700	-	(95,700)	(95,700)
Security	-	-	-	-	-	-
Other	2.00	76,900	76,900	-	(76,900)	(76,900)
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>5.00</b>	<b>172,600</b>	<b>172,600</b>	<b>-</b>	<b>(172,600)</b>	<b>(172,600)</b>

**SUBTOTAL PERSONNEL SERVICE COSTS**

57.00	2,628,100	2,628,100	-	(2,628,100)	(2,628,100)
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	270,960	270,960	-	(270,960)	(270,960)
Fringe / Employee Benefits	252,000	252,000	-	(252,000)	(252,000)

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>Total Revenue</b>	<b>4,801,765</b>	<b>4,801,765</b>	<b>-</b>	<b>4,801,765</b>	<b>4,801,765</b>
<b>Total Expenses</b>	<b>4,788,590</b>	<b>4,788,590</b>	<b>-</b>	<b>(4,788,590)</b>	<b>(4,788,590)</b>
<b>Net Income</b>	<b>13,175</b>	<b>13,175</b>	<b>-</b>	<b>13,175</b>	<b>13,175</b>
<b>Actual Student Enrollment</b>					
Retirement / Pension	105,100	105,100	-	(105,100)	(105,100)
TOTAL PAYROLL TAXES AND BENEFITS	628,060	628,060	-	(628,060)	(628,060)
<b>TOTAL PERSONNEL SERVICE COSTS</b>	3,256,160	3,256,160	-	(3,256,160)	(3,256,160)
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	70,300	70,300	-	(70,300)	(70,300)
Legal	21,000	21,000	-	(21,000)	(21,000)
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	131,480	131,480	-	(131,480)	(131,480)
Payroll Services	6,000	6,000	-	(6,000)	(6,000)
Special Ed Services	3,000	3,000	-	(3,000)	(3,000)
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	42,210	42,210	-	(42,210)	(42,210)
<b>TOTAL CONTRACTED SERVICES</b>	<b>273,990</b>	<b>273,990</b>	<b>-</b>	<b>(273,990)</b>	<b>(273,990)</b>

57.00

**DESCRIPTION OF ASSUMPTIONS**

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	<b>4,801,765</b>	<b>4,801,765</b>	<b>-</b>	<b>4,801,765</b>	<b>4,801,765</b>
<b>Total Expenses</b>	<b>4,788,590</b>	<b>4,788,590</b>	<b>-</b>	<b>(4,788,590)</b>	<b>(4,788,590)</b>
<b>Net Income</b>	<b>13,175</b>	<b>13,175</b>	<b>-</b>	<b>13,175</b>	<b>13,175</b>
<b>Actual Student Enrollment</b>					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

Board Expenses	2,000	2,000	-	(2,000)	(2,000)
Classroom / Teaching Supplies & Materials	36,500	36,500	-	(36,500)	(36,500)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	64,600	64,600	-	(64,600)	(64,600)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	-	-	-	-	-
Telephone	78,000	78,000	-	(78,000)	(78,000)
Technology	48,600	48,600	-	(48,600)	(48,600)
Student Testing & Assessment	27,750	27,750	-	(27,750)	(27,750)
Field Trips	18,500	18,500	-	(18,500)	(18,500)
Transportation (student)	311,100	311,100	-	(311,100)	(311,100)
Student Services - other	-	-	-	-	-
Office Expense	65,140	65,140	-	(65,140)	(65,140)
Staff Development	37,500	37,500	-	(37,500)	(37,500)
Staff Recruitment	10,000	10,000	-	(10,000)	(10,000)
Student Recruitment / Marketing	-	-	-	-	-
School Meals / Lunch	-	-	-	-	-
Travel (Staff)	-	-	-	-	-
Fundraising	10,000	10,000	-	(10,000)	(10,000)
Other	25,390	25,390	-	(25,390)	(25,390)
<b>TOTAL SCHOOL OPERATIONS</b>	<b>735,080</b>	<b>735,080</b>	<b>-</b>	<b>(735,080)</b>	<b>(735,080)</b>

**FACILITY OPERATION & MAINTENANCE**

Insurance	82,240	82,240	-	(82,240)	(82,240)
Janitorial	28,600	28,600	-	(28,600)	(28,600)
Building and Land Rent / Lease / Facility Finance Interest	240,000	240,000	-	(240,000)	(240,000)
Repairs & Maintenance	102,120	102,120	-	(102,120)	(102,120)
Equipment / Furniture	-	-	-	-	-
Security	-	-	-	-	-
Utilities	10,400	10,400	-	(10,400)	(10,400)
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>463,360</b>	<b>463,360</b>	<b>-</b>	<b>(463,360)</b>	<b>(463,360)</b>

**DEPRECIATION & AMORTIZATION**

	60,000	60,000	-	(60,000)	(60,000)
<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-
<b>DEFERRED RENT</b>					

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	4,801,765	4,801,765	-	4,801,765	4,801,765
<b>Total Expenses</b>	4,788,590	4,788,590	-	(4,788,590)	(4,788,590)
<b>Net Income</b>	13,175	13,175	-	13,175	13,175
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>TOTAL EXPENSES</b>	<u>4,788,590</u>	<u>4,788,590</u>	-	<u>(4,788,590)</u>	<u>(4,788,590)</u>
<b>NET INCOME</b>	<u>13,175</u>	<u>13,175</u>	-	<u>13,175</u>	<u>13,175</u>

**DESCRIPTION OF ASSUMPTIONS**

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL  
Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	4,801,765	4,801,765	-	4,801,765	4,801,765
<b>Total Expenses</b>	4,788,590	4,788,590	-	(4,788,590)	(4,788,590)
<b>Net Income</b>	13,175	13,175	-	13,175	13,175
<b>Actual Student Enrollment</b>					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

- Number of Districts:**  
 ELMIRA CITY SD  
 CORNING CITY SD  
 ELMIRA HEIGHTS CSD  
 HORSEHEADS CSD  
 WAVERLY CSD

- 
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ALL OTHER School Districts: ( Weighted Avg )

**TOTAL ENROLLMENT**

**REVENUE PER PUPIL**

**EXPENSES PER PUPIL**

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**  
**2018-19**

<b>Total Revenue</b>	-	497,890	-	-	1,434,630	-	-	1,434,630
<b>Total Expenses</b>	-	1,117,575	-	-	1,223,685	-	-	1,223,685
<b>Net Income</b>	-	(619,686)	-	-	210,945	-	-	210,945
<b>Actual Student Enrollment</b>	301	370	-	-	370	-	-	370
	<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
	<b>2017-18</b>	<b>Original</b>	<b>Revised</b>		<b>Original</b>	<b>Revised</b>		<b>Original</b>
	<b>Revenue Per</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>
	<b>Pupil</b>							

**CASH FLOW ADJUSTMENTS**

<b>OPERATING ACTIVITIES</b> <i>{enter descriptions below}</i>								
Example - Add Back Depreciation	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>Total Operating Activities</b>	-	-	-	-	-	-	-	-
<b>INVESTMENT ACTIVITIES</b> <i>{enter descriptions below}</i>								
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>Total Investment Activities</b>	-	-	-	-	-	-	-	-
<b>FINANCING ACTIVITIES</b> <i>{enter descriptions below}</i>								
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>Total Financing Activities</b>	-	-	-	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-	-	-	-
<b>NET INCOME</b>	-	(619,686)	-	-	210,945	-	-	210,945
<b>Beginning Cash Balance</b>	-	-	-	-	(619,686)	-	-	(408,741)
<b>ENDING CASH BALANCE</b>	-	(619,686)	-	-	(408,741)	-	-	(197,797)

<b>Total Revenue</b>	-	-	<b>1,434,617</b>	-	-
<b>Total Expenses</b>	-	-	<b>1,223,645</b>	-	-
<b>Net Income</b>	-	-	<b>210,972</b>	-	-
<b>Actual Student Enrollment</b>	-	-	<b>370</b>	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised</b>		<b>Original</b>	<b>Revised</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-
<b>NET INCOME</b>	-	-	<b>210,972</b>	-	-
<b>Beginning Cash Balance</b>	-	-	<b>(197,797)</b>	-	-
<b>ENDING CASH BALANCE</b>	-	-	<b>13,175</b>	-	-

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	4,801,765	4,801,765	-	4,801,765	4,801,765
<b>Total Expenses</b>	4,788,590	4,788,590	-	(4,788,590)	(4,788,590)
<b>Net Income</b>	13,175	13,175	-	13,175	13,175
<b>Actual Student Enrollment</b>					

Total Year			VARIANCE	
Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

**DESCRIPTION OF ASSUMPTIONS**

<b>CASH FLOW ADJUSTMENTS</b>					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
<b>Total Cash Flow Adjustments</b>	-	-	-	-	-
<b>NET INCOME</b>	<b>13,175</b>	<b>13,175</b>	<b>-</b>	<b>13,175</b>	<b>13,175</b>
<b>Beginning Cash Balance</b>	-	-	-	-	-
<b>ENDING CASH BALANCE</b>	<b>13,175</b>	<b>13,175</b>	<b>-</b>	<b>13,175</b>	<b>13,175</b>

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL  
ALANCE SHEET  
2018-19**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2017-18</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b><u>CURRENT ASSETS</u></b>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	-	-	-	-	-
<b><u>OTHER ASSETS</u></b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b><u>CURRENT LIABILITIES</u></b>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b><u>NET ASSETS</u></b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-

Total Revenue	-	497,890	-	-	1,434,630	-	-
Total Expenses	-	1,117,575	-	-	1,223,685	-	-
Net Income	-	(619,686)	-	-	210,945	-	-
Actual Student Enrollment	-	370	-	-	370	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**REVENUE**  
**REVENUES FROM STATE SOURCES**

	2018-19 Per Pupil Rate	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Per Pupil Revenue								
ELMIRA CITY SD	12,238		434,449	-		1,303,347	-	
CORNING CITY SD	12,225		1,223	-		3,668	-	
ELMIRA HEIGHTS CSD	11,295		6,777	-		20,331	-	
HORSEHEADS CSD	11,726		7,036	-		21,107	-	
WAVERLY CSD	10,172		2,034	-		6,103	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
ALL OTHER School Districts: ( Count = 0 )	-		-	-		-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	12,203	-	451,519	-	-	1,354,556	-	-
Special Education Revenue			11,360	-		34,080	-	
Grants								
Stimulus			-	-		-	-	
DYCD (Department of Youth and Community Development)			-	-		-	-	
Other			-	-		-	-	
NYC DoE Rental Assistance			-	-		-	-	
Other			(1,229)	-		(3,706)	-	
TOTAL REVENUE FROM STATE SOURCES		-	461,650	-	-	1,384,930	-	-

**REVENUE FROM FEDERAL FUNDING**

IDEA Special Needs			-	-		-	-	
Title I			14,500	-		14,500	-	
Title Funding - Other			7,500	-		7,500	-	
School Food Service (Free Lunch)			-	-		-	-	
Grants								
Charter School Program (CSP) Planning & Implementation			-	-		-	-	
Other			2,500	-		2,500	-	

<b>Total Revenue</b>	-	497,890	-	-	1,434,630	-	-
<b>Total Expenses</b>	-	1,117,575	-	-	1,223,685	-	-
<b>Net Income</b>	-	(619,686)	-	-	210,945	-	-
<b>Actual Student Enrollment</b>	-	370	-	-	370	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed						
Other	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	24,500	-	-	24,500	-	-
<b>LOCAL and OTHER REVENUE</b>							
Contributions and Donations		2,490	-		2,490	-	
Fundraising		2,490	-		2,490	-	
Erate Reimbursement		-	-		-	-	
Earnings on Investments		-	-		-	-	
Interest Income		30	-		30	-	
Food Service (Income from meals)		6,730	-		20,190	-	
Text Book		-	-		-	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	11,740	-	-	25,200	-	-
<b>TOTAL REVENUE</b>	-	<b>497,890</b>	-	-	<b>1,434,630</b>	-	-

Total Revenue	-	497,890	-	-	1,434,630	-	-
Total Expenses	-	1,117,575	-	-	1,223,685	-	-
Net Income	-	(619,686)	-	-	210,945	-	-
Actual Student Enrollment	-	370	-	-	370	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**EXPENSES**

Quarter 0

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

No. of Positions

Executive Management	-	42,000	-	42,000	-	-
Instructional Management	-	-	-	-	-	-
Deans, Directors & Coordinators	-	25,750	-	25,750	-	-
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	21,000	-	21,000	-	-
Administrative Staff	-	8,325	-	8,325	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	97,075	-	97,075	-	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	282,805	-	282,805	-	-
Teachers - SPED	-	59,340	-	59,340	-	-
Substitute Teachers	-	21,270	-	21,270	-	-
Teaching Assistants	-	19,710	-	19,710	-	-
Specialty Teachers	-	125,375	-	125,375	-	-
Aides	-	-	-	-	-	-
Therapists & Counselors	-	8,250	-	8,250	-	-
Other	-	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	516,750	-	516,750	-	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	23,925	-	23,925	-	-
Security	-	-	-	-	-	-
Other	-	19,225	-	19,225	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	43,150	-	43,150	-	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

-	-	656,975	-	656,975	-	-
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes	-	67,740	-	67,740	-	-
Fringe / Employee Benefits	-	63,000	-	63,000	-	-
Retirement / Pension	-	26,280	-	26,280	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	-	157,020	-	157,020	-	-

**TOTAL PERSONNEL SERVICE COSTS**

-	-	813,995	-	813,995	-	-
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Total Revenue	-	497,890	-	-	1,434,630	-	-
Total Expenses	-	1,117,575	-	-	1,223,685	-	-
Net Income	-	(619,686)	-	-	210,945	-	-
Actual Student Enrollment	-	370	-	-	370	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>CONTRACTED SERVICES</b>							
Accounting / Audit		17,575	-		17,575	-	
Legal		5,250	-		5,250	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		32,880	-		32,880	-	
Payroll Services		1,500	-		1,500	-	
Special Ed Services		300	-		900	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		8,980	-		11,080	-	
<b>TOTAL CONTRACTED SERVICES</b>		66,485	-		69,185	-	

Total Revenue	-	497,890	-	-	1,434,630	-	-
Total Expenses	-	1,117,575	-	-	1,223,685	-	-
Net Income	-	(619,686)	-	-	210,945	-	-
Actual Student Enrollment	-	370	-	-	370	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

**SCHOOL OPERATIONS**

Board Expenses		510	-		510	-	
Classroom / Teaching Supplies & Materials		3,650	-		10,950	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		6,460	-		19,380	-	
Supplies & Materials other		-	-		-	-	
Equipment / Furniture		-	-		-	-	
Telephone		19,500	-		19,500	-	
Technology		4,860	-		14,580	-	
Student Testing & Assessment		2,775	-		8,325	-	
Field Trips		1,850	-		5,550	-	
Transportation (student)		31,110	-		93,330	-	
Student Services - other		-	-		-	-	
Office Expense		16,320	-		16,320	-	
Staff Development		9,390	-		9,390	-	
Staff Recruitment		2,490	-		2,490	-	
Student Recruitment / Marketing		-	-		-	-	
School Meals / Lunch		-	-		-	-	
Travel (Staff)		-	-		-	-	
Fundraising		2,490	-		2,490	-	
Other		4,860	-		6,860	-	
<b>TOTAL SCHOOL OPERATIONS</b>		<b>106,265</b>	<b>-</b>		<b>209,675</b>	<b>-</b>	

**FACILITY OPERATION & MAINTENANCE**

Insurance		20,550	-		20,550	-	
Janitorial		7,140	-		7,140	-	
Building and Land Rent / Lease / Facility Finance Interest		60,000	-		60,000	-	
Repairs & Maintenance		25,530	-		25,530	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		2,610	-		2,610	-	
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>		<b>115,830</b>	<b>-</b>		<b>115,830</b>	<b>-</b>	

**DEPRECIATION & AMORTIZATION**

		15,000	-		15,000	-	
<b>RESERVES / CONTINGENCY</b>		-	-		-	-	
<b>DEFERRED RENT</b>							

**FINN ACADEMY: AN ELMIRA CHAR**  
**Budget / Operating Plan**

**2018-19**

Total Revenue	-	497,890	-	-	1,434,630	-	-
Total Expenses	-	1,117,575	-	-	1,223,685	-	-
Net Income	-	(619,686)	-	-	210,945	-	-
Actual Student Enrollment	-	370	-	-	370	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
<b>TOTAL EXPENSES</b>	-	<u>1,117,575</u>	-	-	<u>1,223,685</u>	-	-
<b>NET INCOME</b>	-	<u>(619,686)</u>	-	-	<u>210,945</u>	-	-

**2018-19**

Total Revenue	-	497,890	-	-	1,434,630	-	-
Total Expenses	-	1,117,575	-	-	1,223,685	-	-
Net Income	-	(619,686)	-	-	210,945	-	-
Actual Student Enrollment	-	370	-	-	370	-	3rd C

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>							
ELMIRA CITY SD	-	355	-	-	355	-	-
CORNING CITY SD	-	1	-	-	1	-	-
ELMIRA HEIGHTS CSD	-	6	-	-	6	-	-
HORSEHEADS CSD	-	6	-	-	6	-	-
WAVERLY CSD	-	2	-	-	2	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	<b>370</b>	-	-	<b>370</b>	-	-
<b>REVENUE PER PUPIL</b>	-	<b>1,346</b>	-	-	<b>3,877</b>	-	-
<b>EXPENSES PER PUPIL</b>	-	<b>3,020</b>	-	-	<b>3,307</b>	-	-

**INTER SCHOOL  
n**

<b>Total Revenue</b>	1,434,630	-	-	1,434,617	-
<b>Total Expenses</b>	1,223,685	-	-	1,223,645	-
<b>Net Income</b>	210,945	-	-	210,972	-
<b>Actual Student Enrollment</b>	370	-	-	370	-

	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

	2018-19 Per Pupil Rate				
<b>REVENUE</b>					
<b>REVENUES FROM STATE SOURCES</b>					
Per Pupil Revenue					
ELMIRA CITY SD	12,238	1,303,347	-	1,303,347	-
CORNING CITY SD	12,225	3,668	-	3,668	-
ELMIRA HEIGHTS CSD	11,295	20,331	-	20,331	-
HORSEHEADS CSD	11,726	21,107	-	21,107	-
WAVERLY CSD	10,172	6,103	-	6,103	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
<b>TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)</b>	12,203	1,354,556	-	1,354,556	-
Special Education Revenue		34,080	-	34,080	-
Grants					
Stimulus		-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-
Other		-	-	-	-
NYC DoE Rental Assistance		-	-	-	-
Other		(3,706)	-	(3,779)	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		1,384,930	-	1,384,857	-
<b>REVENUE FROM FEDERAL FUNDING</b>					
IDEA Special Needs		-	-	-	-
Title I		14,500	-	14,500	-
Title Funding - Other		7,500	-	7,500	-
School Food Service (Free Lunch)		-	-	-	-
Grants					
Charter School Program (CSP) Planning & Implementation		-	-	-	-
Other		2,500	-	2,500	-

**OTHER SCHOOL  
n**

<b>Total Revenue</b>	<b>1,434,630</b>	-	-	<b>1,434,617</b>	-
<b>Total Expenses</b>	<b>1,223,685</b>	-	-	<b>1,223,645</b>	-
<b>Net Income</b>	<b>210,945</b>	-	-	<b>210,972</b>	-
<b>Actual Student Enrollment</b>	<b>370</b>	-	-	<b>370</b>	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Current</b>			<b>Current</b>	
	<b>Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Budget</b>	<b>Variance</b>
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	24,500	-	-	24,500	-
<b>LOCAL and OTHER REVENUE</b>					
Contributions and Donations	2,490	-		2,530	-
Fundraising	2,490	-		2,530	-
Erate Reimbursement	-	-		-	-
Earnings on Investments	-	-		-	-
Interest Income	30	-		10	-
Food Service (Income from meals)	20,190	-		20,190	-
Text Book	-	-		-	-
OTHER	-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	25,200	-	-	25,260	-
<b>TOTAL REVENUE</b>	<b><u>1,434,630</u></b>	<b>-</b>	<b>-</b>	<b><u>1,434,617</u></b>	<b>-</b>

**POSTER SCHOOL  
n**

<b>Total Revenue</b>	<b>1,434,630</b>	-	-	<b>1,434,617</b>	-
<b>Total Expenses</b>	<b>1,223,685</b>	-	-	<b>1,223,645</b>	-
<b>Net Income</b>	<b>210,945</b>	-	-	<b>210,972</b>	-
<b>Actual Student Enrollment</b>	<b>370</b>	-	-	<b>370</b>	-

<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

**EXPENSES**

**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	Quarter 0 No. of Positions					
Executive Management	-	42,000	-		42,000	-
Instructional Management	-	-	-		-	-
Deans, Directors & Coordinators	-	25,750	-		25,750	-
CFO / Director of Finance	-	-	-		-	-
Operation / Business Manager	-	21,000	-		21,000	-
Administrative Staff	-	8,325	-		8,325	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	97,075	-	-	97,075	-

**INSTRUCTIONAL PERSONNEL COSTS**

Teachers - Regular	-	282,805	-		283,185	-
Teachers - SPED	-	59,340	-		59,280	-
Substitute Teachers	-	21,270	-		21,190	-
Teaching Assistants	-	19,710	-		19,670	-
Specialty Teachers	-	125,375	-		125,375	-
Aides	-	-	-		-	-
Therapists & Counselors	-	8,250	-		8,250	-
Other	-	-	-		-	-
<b>TOTAL INSTRUCTIONAL</b>	-	516,750	-	-	516,950	-

**NON-INSTRUCTIONAL PERSONNEL COSTS**

Nurse	-	-	-		-	-
Librarian	-	-	-		-	-
Custodian	-	23,925	-		23,925	-
Security	-	-	-		-	-
Other	-	19,225	-		19,225	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	43,150	-	-	43,150	-

**SUBTOTAL PERSONNEL SERVICE COSTS**

	-	656,975	-	-	657,175	-
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**PAYROLL TAXES AND BENEFITS**

Payroll Taxes		67,740	-		67,740	-
Fringe / Employee Benefits		63,000	-		63,000	-
Retirement / Pension		26,280	-		26,260	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		157,020	-	-	157,000	-

**TOTAL PERSONNEL SERVICE COSTS**

	-	813,995	-	-	814,175	-
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<b>4TH QUARTER SCHOOL</b>					
<b>Enrollment</b>					
<b>Total Revenue</b>	1,434,630	-	-	1,434,617	-
<b>Total Expenses</b>	1,223,685	-	-	1,223,645	-
<b>Net Income</b>	210,945	-	-	210,972	-
<b>Actual Student Enrollment</b>	370	-	-	370	-
		Quarter - 1/1 - 3/31	4th Quarter - 4/1 - 6/30		
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>		<b>4TH QUARTER SCHOOL</b>			
		Enrollment	Current Budget	Variance	Actual
<b>CONTRACTED SERVICES</b>					
Accounting / Audit	17,575	-		17,575	-
Legal	5,250	-		5,250	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	32,880	-		32,840	-
Payroll Services	1,500	-		1,500	-
Special Ed Services	900	-		900	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	11,080	-		11,070	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>69,185</b>	<b>-</b>	<b>-</b>	<b>69,135</b>	<b>-</b>

**POSTER SCHOOL**  
**n**

<b>Total Revenue</b>	1,434,630	-	-	1,434,617	-
<b>Total Expenses</b>	1,223,685	-	-	1,223,645	-
<b>Net Income</b>	210,945	-	-	210,972	-
<b>Actual Student Enrollment</b>	370	-	-	370	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Current Budget</b>	<b>Variance</b>	<b>Actual</b>	<b>Current Budget</b>	<b>Variance</b>

<b>SCHOOL OPERATIONS</b>	Current Budget	Variance	Actual	Current Budget	Variance
Board Expenses	510	-		470	-
Classroom / Teaching Supplies & Materials	10,950	-		10,950	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	19,380	-		19,380	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	-	-		-	-
Telephone	19,500	-		19,500	-
Technology	14,580	-		14,580	-
Student Testing & Assessment	8,325	-		8,325	-
Field Trips	5,550	-		5,550	-
Transportation (student)	93,330	-		93,330	-
Student Services - other	-	-		-	-
Office Expense	16,320	-		16,180	-
Staff Development	9,390	-		9,330	-
Staff Recruitment	2,490	-		2,530	-
Student Recruitment / Marketing	-	-		-	-
School Meals / Lunch	-	-		-	-
Travel (Staff)	-	-		-	-
Fundraising	2,490	-		2,530	-
Other	6,860	-		6,810	-
<b>TOTAL SCHOOL OPERATIONS</b>	209,675	-	-	209,465	-
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	20,550	-		20,590	-
Janitorial	7,140	-		7,180	-
Building and Land Rent / Lease / Facility Finance Interest	60,000	-		60,000	-
Repairs & Maintenance	25,530	-		25,530	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	2,610	-		2,570	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	115,830	-	-	115,870	-
<b>DEPRECIATION &amp; AMORTIZATION</b>	15,000	-		15,000	-
<b>RESERVES / CONTINGENCY</b>	-	-		-	-
<b>DEFERRED RENT</b>					

INTER SCHOOL					
n					
INTER SCHOOL					
n					
Total Revenue	1,434,630	-	-	1,434,617	-
Total Expenses	1,223,685	-	-	1,223,645	-
Net Income	210,945	-	-	210,972	-
Actual Student Enrollment	370	-	-	370	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Current		Current	
	Budget	Variance	Actual	Budget	Variance
TOTAL EXPENSES	<u>1,223,685</u>	=	=	<u>1,223,645</u>	=
NET INCOME	<u>210,945</u>	=	=	<u>210,972</u>	=

**OTHER SCHOOL**  
**n**

Total Revenue	1,434,630	-	-	1,434,617	-
Total Expenses	1,223,685	-	-	1,223,645	-
Net Income	210,945	-	-	210,972	-
Actual Student Enrollment	Quarter 3 171 - 3/31 370	-	-	370	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

**ENROLLMENT - \*School Districts Are Linked To Above Entries\***

ELMIRA CITY SD	355	-	-	355	-
CORNING CITY SD	1	-	-	1	-
ELMIRA HEIGHTS CSD	6	-	-	6	-
HORSEHEADS CSD	6	-	-	6	-
WAVERLY CSD	2	-	-	2	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	<b>370</b>	<b>-</b>	<b>-</b>	<b>370</b>	<b>-</b>
<b>REVENUE PER PUPIL</b>	<b>3,877</b>	<b>-</b>	<b>-</b>	<b>3,877</b>	<b>-</b>
<b>EXPENSES PER PUPIL</b>	<b>3,307</b>	<b>-</b>	<b>-</b>	<b>3,307</b>	<b>-</b>

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,801,765	(4,801,765)	-	-	4,801,765
<b>Total Expenses</b>	-	-	-	4,788,590	4,788,590	-	-	4,788,590
<b>Net Income</b>	-	-	-	13,175	(13,175)	-	-	13,175
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
<b>REVENUE</b>								
<b>REVENUES FROM STATE SOURCES</b>								
Per Pupil Revenue								
2018-19 Per Pupil Rate								
ELMIRA CITY SD	-	-	-	4,344,490	(4,344,490)	-	-	4,344,490
CORNING CITY SD	-	-	-	12,225	(12,225)	-	-	12,225
ELMIRA HEIGHTS CSD	-	-	-	67,770	(67,770)	-	-	67,770
HORSEHEADS CSD	-	-	-	70,356	(70,356)	-	-	70,356
WAVERLY CSD	-	-	-	20,344	(20,344)	-	-	20,344
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	-	-	-	4,515,185	(4,515,185)	-	-	4,515,185
Special Education Revenue	-	-	-	113,600	(113,600)	-	-	113,600
Grants								
Stimulus	-	-	-	-	-	-	-	-
DYCD (Department of Youth and Community Development)	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
NYC DoE Rental Assistance	-	-	-	-	-	-	-	-
Other	-	-	-	(12,420)	12,420	-	-	(12,420)
<b>TOTAL REVENUE FROM STATE SOURCES</b>	-	-	-	4,616,365	(4,616,365)	-	-	4,616,365
<b>REVENUE FROM FEDERAL FUNDING</b>								
IDEA Special Needs	-	-	-	-	-	-	-	-
Title I	-	-	-	58,000	(58,000)	-	-	58,000
Title Funding - Other	-	-	-	30,000	(30,000)	-	-	30,000
School Food Service (Free Lunch)	-	-	-	-	-	-	-	-
Grants								
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-	-	-	-
Other	-	-	-	10,000	(10,000)	-	-	10,000

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

	<b>2018-19</b>							
Total Revenue	-	-	-	4,801,765	(4,801,765)	-	-	4,801,765
Total Expenses	-	-	-	4,788,590	4,788,590	-	-	4,788,590
Net Income	-	-	-	13,175	(13,175)	-	-	13,175
Actual Student Enrollment	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

<b>TOTALS AND VARIANCE ANALYSIS</b>								
	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	98,000	(98,000)	-	-	98,000
<b>LOCAL and OTHER REVENUE</b>								
Contributions and Donations	-	-	-	10,000	(10,000)	-	-	10,000
Fundraising	-	-	-	10,000	(10,000)	-	-	10,000
Erate Reimbursement	-	-	-	-	-	-	-	
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	100	(100)	-	-	100
Food Service (Income from meals)	-	-	-	67,300	(67,300)	-	-	67,300
Text Book	-	-	-	-	-	-	-	
OTHER	-	-	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	87,400	(87,400)	-	-	87,400
<b>TOTAL REVENUE</b>	-	-	-	<b>4,801,765</b>	<b>(4,801,765)</b>	-	-	<b>4,801,765</b>

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,801,765	(4,801,765)	-	-	4,801,765
<b>Total Expenses</b>	-	-	-	4,788,590	4,788,590	-	-	4,788,590
<b>Net Income</b>	-	-	-	13,175	(13,175)	-	-	13,175
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget - TY</b>
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<b>EXPENSES</b>	<b>Quarter 0 No. of Positions</b>	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget - TY</b>
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>									
Executive Management	-	-	-	-	168,000	168,000	-	-	168,000
Instructional Management	-	-	-	-	-	-	-	-	-
Deans, Directors & Coordinators	-	-	-	-	103,000	103,000	-	-	103,000
CFO / Director of Finance	-	-	-	-	-	-	-	-	-
Operation / Business Manager	-	-	-	-	84,000	84,000	-	-	84,000
Administrative Staff	-	-	-	-	33,300	33,300	-	-	33,300
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	-	-	-	388,300	388,300	-	-	388,300
<b>INSTRUCTIONAL PERSONNEL COSTS</b>									
Teachers - Regular	-	-	-	-	1,131,600	1,131,600	-	-	1,131,600
Teachers - SPED	-	-	-	-	237,300	237,300	-	-	237,300
Substitute Teachers	-	-	-	-	85,000	85,000	-	-	85,000
Teaching Assistants	-	-	-	-	78,800	78,800	-	-	78,800
Specialty Teachers	-	-	-	-	501,500	501,500	-	-	501,500
Aides	-	-	-	-	-	-	-	-	-
Therapists & Counselors	-	-	-	-	33,000	33,000	-	-	33,000
Other	-	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	-	-	-	2,067,200	2,067,200	-	-	2,067,200
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>									
Nurse	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-	-	-
Custodian	-	-	-	-	95,700	95,700	-	-	95,700
Security	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	76,900	76,900	-	-	76,900
<b>TOTAL NON-INSTRUCTIONAL</b>	-	-	-	-	172,600	172,600	-	-	172,600
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	2,628,100	2,628,100	-	-	2,628,100
<b>PAYROLL TAXES AND BENEFITS</b>									
Payroll Taxes		-	-	-	270,960	270,960	-	-	270,960
Fringe / Employee Benefits		-	-	-	252,000	252,000	-	-	252,000
Retirement / Pension		-	-	-	105,100	105,100	-	-	105,100
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		-	-	-	628,060	628,060	-	-	628,060
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	-	-	-	3,256,160	3,256,160	-	-	3,256,160

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**

**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,801,765	(4,801,765)	-	-	4,801,765
<b>Total Expenses</b>	-	-	-	4,788,590	4,788,590	-	-	4,788,590
<b>Net Income</b>	-	-	-	13,175	(13,175)	-	-	13,175
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>CONTRACTED SERVICES</b>								
Accounting / Audit	-	-	-	70,300	70,300	-	-	70,300
Legal	-	-	-	21,000	21,000	-	-	21,000
Management Company Fee	-	-	-	-	-	-	-	
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	131,480	131,480	-	-	131,480
Payroll Services	-	-	-	6,000	6,000	-	-	6,000
Special Ed Services	-	-	-	3,000	3,000	-	-	3,000
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	42,210	42,210	-	-	42,210
<b>TOTAL CONTRACTED SERVICES</b>	-	-	-	273,990	273,990	-	-	273,990

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**

**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,801,765	(4,801,765)	-	-	4,801,765
<b>Total Expenses</b>	-	-	-	4,788,590	4,788,590	-	-	4,788,590
<b>Net Income</b>	-	-	-	13,175	(13,175)	-	-	13,175
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**TOTALS AND VARIANCE ANALYSIS**

	<b>Actual</b>	<b>Current Budget (Current Quarter)</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
<b>SCHOOL OPERATIONS</b>								
Board Expenses	-	-	-	2,000	2,000	-	-	2,000
Classroom / Teaching Supplies & Materials	-	-	-	36,500	36,500	-	-	36,500
Special Ed Supplies & Materials	-	-	-	-	-	-	-	
Textbooks / Workbooks	-	-	-	64,600	64,600	-	-	64,600
Supplies & Materials other	-	-	-	-	-	-	-	
Equipment / Furniture	-	-	-	-	-	-	-	
Telephone	-	-	-	78,000	78,000	-	-	78,000
Technology	-	-	-	48,600	48,600	-	-	48,600
Student Testing & Assessment	-	-	-	27,750	27,750	-	-	27,750
Field Trips	-	-	-	18,500	18,500	-	-	18,500
Transportation (student)	-	-	-	311,100	311,100	-	-	311,100
Student Services - other	-	-	-	-	-	-	-	
Office Expense	-	-	-	65,140	65,140	-	-	65,140
Staff Development	-	-	-	37,500	37,500	-	-	37,500
Staff Recruitment	-	-	-	10,000	10,000	-	-	10,000
Student Recruitment / Marketing	-	-	-	-	-	-	-	
School Meals / Lunch	-	-	-	-	-	-	-	
Travel (Staff)	-	-	-	-	-	-	-	
Fundraising	-	-	-	10,000	10,000	-	-	10,000
Other	-	-	-	25,390	25,390	-	-	25,390
<b>TOTAL SCHOOL OPERATIONS</b>	-	-	-	735,080	735,080	-	-	735,080
<b>FACILITY OPERATION &amp; MAINTENANCE</b>								
Insurance	-	-	-	82,240	82,240	-	-	82,240
Janitorial	-	-	-	28,600	28,600	-	-	28,600
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	240,000	240,000	-	-	240,000
Repairs & Maintenance	-	-	-	102,120	102,120	-	-	102,120
Equipment / Furniture	-	-	-	-	-	-	-	
Security	-	-	-	-	-	-	-	
Utilities	-	-	-	10,400	10,400	-	-	10,400
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	-	-	463,360	463,360	-	-	463,360
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	-	-	60,000	60,000	-	-	60,000
<b>RESERVES / CONTINGENCY</b>	-	-	-	-	-	-	-	
<b>DEFERRED RENT</b>								

**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**Budget / Operating Plan**

**2018-19**

<b>Total Revenue</b>	-	-	-	4,801,765	(4,801,765)	-	-	4,801,765
<b>Total Expenses</b>	-	-	-	4,788,590	4,788,590	-	-	4,788,590
<b>Net Income</b>	-	-	-	13,175	(13,175)	-	-	13,175
<b>Actual Student Enrollment</b>	-	-	-			-	-	

**TOTALS AND VARIANCE ANALYSIS**

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		<b>Current Budget</b>	<b>Actual vs. Current Budget</b>	<b>Current Budget - TY</b>	<b>Actual vs. Current Budget TY</b>	<b>Original Budget (Current Quarter)</b>	<b>Actual vs. Original Budget</b>	<b>Original Budget -</b>
	<b>Actual</b>	<b>(Current Quarter)</b>	<b>Current Budget</b>		<b>Current Budget TY</b>	<b>(Current Quarter)</b>	<b>Original Budget</b>	<b>Budget -</b>
<b>TOTAL EXPENSES</b>	-	-	-	<u>4,788,590</u>	<u>4,788,590</u>	-	-	<u>4,788,590</u>
<b>NET INCOME</b>	-	-	-	<u>13,175</u>	<u>(13,175)</u>	-	-	<u>13,175</u>



<b>Total Revenue</b>	<b>(4,801,765)</b>	-	-
<b>Total Expenses</b>	<b>4,788,590</b>	-	-
<b>Net Income</b>	<b>(13,175)</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
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<b>REVENUE</b>				
<b>REVENUES FROM STATE SOURCES</b>				
	2018-19 Per Pupil Rate			
Per Pupil Revenue				
ELMIRA CITY SD	12,238	(4,344,490)	-	-
CORNING CITY SD	12,225	(12,225)	-	-
ELMIRA HEIGHTS CSD	11,295	(67,770)	-	-
HORSEHEADS CSD	11,726	(70,356)	-	-
WAVERLY CSD	10,172	(20,344)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: ( Count = 0 )	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	12,203	(4,515,185)	-	-
Special Education Revenue		(113,600)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		-	-	-
Other		12,420	-	-
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>(4,616,365)</b>	-	-
<b>REVENUE FROM FEDERAL FUNDING</b>				
IDEA Special Needs		-	-	-
Title I		(58,000)	-	-
Title Funding - Other		(30,000)	-	-
School Food Service (Free Lunch)		-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		(10,000)	-	-

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<b>Total Revenue</b>	<b>(4,801,765)</b>	-	-
<b>Total Expenses</b>	<b>4,788,590</b>	-	-
<b>Net Income</b>	<b>(13,175)</b>	-	-
<b>Actual Student Enrollment</b>		-	
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(98,000)	-	-
<b>LOCAL and OTHER REVENUE</b>			
Contributions and Donations	(10,000)	-	-
Fundraising	(10,000)	-	-
Erate Reimbursement	-	-	-
Earnings on Investments	-	-	-
Interest Income	(100)	-	-
Food Service (Income from meals)	(67,300)	-	-
Text Book	-	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(87,400)	-	-
<b>TOTAL REVENUE</b>	<b>(4,801,765)</b>	-	-

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<b>Total Revenue</b>	<b>(4,801,765)</b>	-	-
<b>Total Expenses</b>	<b>4,788,590</b>	-	-
<b>Net Income</b>	<b>(13,175)</b>	-	-
<b>Actual Student Enrollment</b>		-	-

<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>

<b>EXPENSES</b>	Quarter 0 No. of Positions			
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>				
Executive Management	-	168,000	-	-
Instructional Management	-	-	-	-
Deans, Directors & Coordinators	-	103,000	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	84,000	-	-
Administrative Staff	-	33,300	-	-
<b>TOTAL ADMINISTRATIVE STAFF</b>	-	<b>388,300</b>	-	-
<b>INSTRUCTIONAL PERSONNEL COSTS</b>				
Teachers - Regular	-	1,131,600	-	-
Teachers - SPED	-	237,300	-	-
Substitute Teachers	-	85,000	-	-
Teaching Assistants	-	78,800	-	-
Specialty Teachers	-	501,500	-	-
Aides	-	-	-	-
Therapists & Counselors	-	33,000	-	-
Other	-	-	-	-
<b>TOTAL INSTRUCTIONAL</b>	-	<b>2,067,200</b>	-	-
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	95,700	-	-
Security	-	-	-	-
Other	-	76,900	-	-
<b>TOTAL NON-INSTRUCTIONAL</b>	-	<b>172,600</b>	-	-
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	-	<b>2,628,100</b>	-	-
<b>PAYROLL TAXES AND BENEFITS</b>				
Payroll Taxes		270,960	-	-
Fringe / Employee Benefits		252,000	-	-
Retirement / Pension		105,100	-	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>628,060</b>	-	-
<b>TOTAL PERSONNEL SERVICE COSTS</b>	-	<b>3,256,160</b>	-	-

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<b>Total Revenue</b>	<b>(4,801,765)</b>	-	-
<b>Total Expenses</b>	<b>4,788,590</b>	-	-
<b>Net Income</b>	<b>(13,175)</b>	-	-
<b>Actual Student Enrollment</b>		-	
<b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b>	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>CONTRACTED SERVICES</b>			
Accounting / Audit	70,300	-	-
Legal	21,000	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	131,480	-	-
Payroll Services	6,000	-	-
Special Ed Services	3,000	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	42,210	-	-
<b>TOTAL CONTRACTED SERVICES</b>	<b>273,990</b>	<b>-</b>	<b>-</b>

<b>Total Revenue</b>	(4,801,765)	-	-
<b>Total Expenses</b>	4,788,590	-	-
<b>Net Income</b>	(13,175)	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>SCHOOL OPERATIONS</b>			
Board Expenses	2,000	-	-
Classroom / Teaching Supplies & Materials	36,500	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	64,600	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	-	-	-
Telephone	78,000	-	-
Technology	48,600	-	-
Student Testing & Assessment	27,750	-	-
Field Trips	18,500	-	-
Transportation (student)	311,100	-	-
Student Services - other	-	-	-
Office Expense	65,140	-	-
Staff Development	37,500	-	-
Staff Recruitment	10,000	-	-
Student Recruitment / Marketing	-	-	-
School Meals / Lunch	-	-	-
Travel (Staff)	-	-	-
Fundraising	10,000	-	-
Other	25,390	-	-
<b>TOTAL SCHOOL OPERATIONS</b>	<b>735,080</b>	<b>-</b>	<b>-</b>
<b>FACILITY OPERATION &amp; MAINTENANCE</b>			
Insurance	82,240	-	-
Janitorial	28,600	-	-
Building and Land Rent / Lease / Facility Finance Interest	240,000	-	-
Repairs & Maintenance	102,120	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	10,400	-	-
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	<b>463,360</b>	<b>-</b>	<b>-</b>
<b>DEPRECIATION &amp; AMORTIZATION</b>	<b>60,000</b>	<b>-</b>	<b>-</b>
<b>RESERVES / CONTINGENCY</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEFERRED RENT</b>			

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<b>Total Revenue</b>	<b>(4,801,765)</b>	-	-
<b>Total Expenses</b>	<b>4,788,590</b>	-	-
<b>Net Income</b>	<b>(13,175)</b>	-	-
<b>Actual Student Enrollment</b>		-	
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>TOTAL EXPENSES</b>	<b>4,788,590</b>	-	-
<b>NET INCOME</b>	<b>(13,175)</b>	-	-

-			
<b>Total Revenue</b>	(4,801,765)	-	-
<b>Total Expenses</b>	4,788,590	-	-
<b>Net Income</b>	(13,175)	-	-
<b>Actual Student Enrollment</b>		-	-
<p><b>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</b></p>			
	<b>Actual vs. Original Budget TY</b>	<b>PY Actual (PY TY / No. of COMPLETED Actual CY</b>	<b>Actual CY vs. Actual PY</b>
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>			
ELMIRA CITY SD		-	-
CORNING CITY SD		-	-
ELMIRA HEIGHTS CSD		-	-
HORSEHEADS CSD		-	-
WAVERLY CSD		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: ( Count = 0 )		-	-
<b>TOTAL ENROLLMENT</b>		-	-
<b>REVENUE PER PUPIL</b>		-	-
<b>EXPENSES PER PUPIL</b>		-	-



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
**FINN ACADEMY: AN ELMIRA CHARTER SCHOOL**  
**2018-19**

Administrative  
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

Lynn Winner

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None	None	None	None

*Please write "None" if applicable. Do not leave this page blank.*

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>	<i>None</i>
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

*[Handwritten Signature]*  
 \_\_\_\_\_  
 Signature

*7-31-17*  
 \_\_\_\_\_  
 Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** \_\_\_\_\_

**Business Address:** \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

Anna Catherine Stowell

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

The Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

trustee, Academics Comm.

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>	<i>none</i>

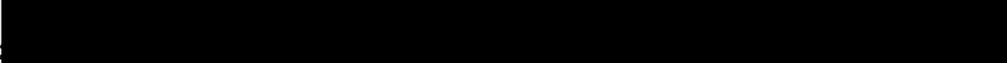
*Anna C. Stowell*  
Signature

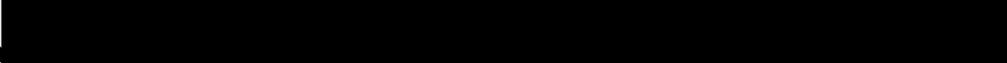
*7-10-17*  
Date

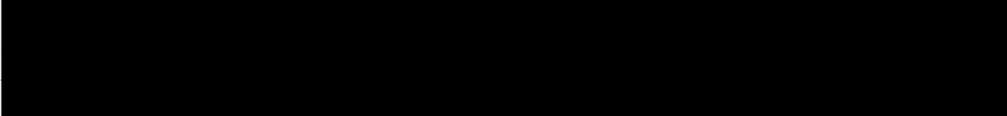
*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

Business Telephone: *N/A*

Business Address: *N/A*

E-mail Address: 

Home Telephone: 

Home Address: 

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

**Trustee Name:**

A. RENÉE SUTTON

**Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):**

FINN ACADEMY

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). TREASURER

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
None	Please write "None" if applicable. Do not leave this space blank.		

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
NONE				

*A. B. Smith*  
 Signature

07/10/2017  
 Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** \_\_\_\_\_

**Business Address:** \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

*Jill Koski*

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

*Finn Academy - An Elmira Charter School*

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). *President*

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Summer 2016</i>	<i>Paid for moving services</i>	<i>Did not vote or participate in negotiation or discussion</i>	<i>Eric Koski spouse</i>

*Please write "None" if applicable*

*leave this space blank.*

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None				

Signature *[Handwritten Signature]* Date *7/10/17*

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

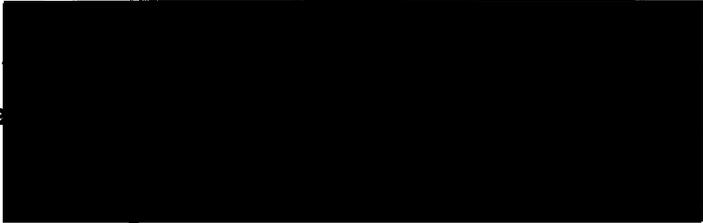
**Business Telephone:** \_\_\_\_\_

**Business Address:** \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_



**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Maya Patel

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). secretary

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "None" if applicable. Do not leave this space blank. <span style="font-size: 2em; font-weight: bold; color: red;">NONE</span>			

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5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p style="font-size: 2em; font-weight: bold;">NONE</p>				

Mary R Patel  
Signature

7/10/17  
Date

*Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.*

**Business Telephone:** \_\_\_\_\_

**Business Address:** \_\_\_\_\_

**E-mail Address:** \_\_\_\_\_

**Home Telephone:** \_\_\_\_\_

**Home Address:** \_\_\_\_\_

**Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee**

Trustee Name:

Kevin J. Murphy

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Finn Academy

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). VICE PRESIDENT, CHAIR OF GOVERNANCE

2. Is the trustee an employee of any school operated by the Education Corporation?  
 Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes  No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>None</u>	<u>None</u>	<u>NA/None</u>	<u>NA/None</u>

Please write "None" if applicable. Do not leave this space blank.

NONE





FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

**DISCLOSURE OF FINANCIAL INTEREST  
BY A NOT-FOR-PROFIT CHARTER SCHOOL  
EDUCATION CORPORATION TRUSTEE**

- Name of education corporation: Finn Academy: An Elmira Charter School
- Trustee's name (print): Kathryn Coletta
- Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Trustee

- Home address: \_\_\_\_\_
- Business address: \_\_\_\_\_
- Daytime phone: \_\_\_\_\_
- E-mail: \_\_\_\_\_

8. Is Trustee an employee of the education corporation?  Yes.  No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please write "None." Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
10/17-present	client of the bank	will leave the room and not participate in voting or discussion	Christopher Coletta Loan Officer (husband)
<i>Please write "None" if applicable. Do not leave this space blank.</i>			

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the education corporation *and* in which such entity, during the preceding school year (July 1 – June 30), you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the education corporation that is doing business with the education corporation through a management or services agreement, you need not list every transaction between such entity and the education corporation that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the education corporation. If there was no financial interest, please *write "None."*

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Chemung Canal Trust Company <i>Please write "None" if applicable. Do not leave this space blank.</i>	bank/loan		husband is loan officer I also work at the bank in the marketing department	will leave the room & not participate in any voting or discussions pertaining to the banking relationship

Kathryn Coletta  
Signature

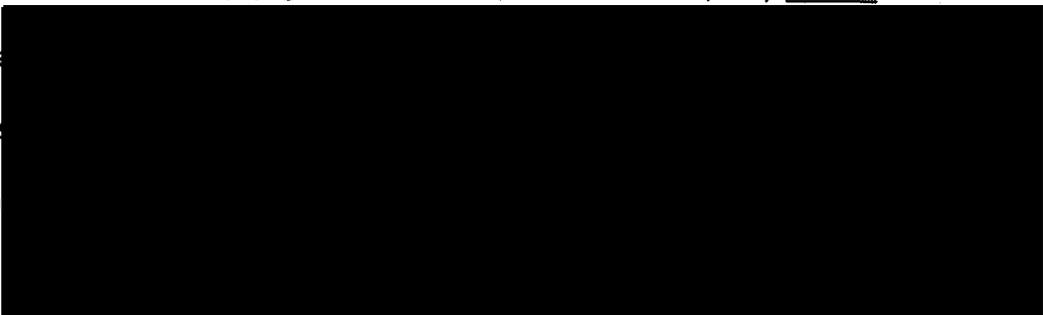
May 15, 2018  
Date



FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

**DISCLOSURE OF FINANCIAL INTEREST  
BY A NOT-FOR-PROFIT CHARTER SCHOOL  
EDUCATION CORPORATION TRUSTEE**

- Name of education corporation: Finn Academy
- Trustee's name (print): Cynthia Raj
- Position(s) on board, if any: (e.g., chair, treasurer, committee chair, etc.): Trustee



- Home address
- Business address
- Daytime phone
- E-mail:

8. Is Trustee an employee of the education corporation? \_\_\_ Yes. X No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the education corporation during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name))
<p align="center">NONE</p> <p align="center"><i>Please write "None" if applicable. Do not leave this space blank.</i></p>			





# Entry 8 BOT Table

Created: 07/20/2018 • Last updated: 08/01/2018

## 1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	A. Renee Sutton	Treasurer	Executive ; Finance	Yes	2	08/07/2017	08/31/2020	12
2	Cynthia Raj	Trustee/Member	Executive ; Academic s	Yes	1	05/14/2018	05/31/2020	5 or less
3	Maya Patel	Secretary	Executive ; Academic s; Governan ce	Yes	1	01/09/2017	01/31/2019	11
4	Jill Koski	Chair	Executive ; Finance; Facilities	Yes	1	10/01/2014	10/31/2019	10
5	Kevin Murphy	Vice Chair	Executive ; Governan ce	Yes	1	10/01/2014	10/31/2019	5 or less
6	Katie Coletta	Trustee/Member	Governan ce	Yes	1	05/14/2018	05/31/2020	5 or less
7	Lynn Winner	Trustee/Member	Academic s; Facilities	Yes	2	08/07/2017	08/31/2020	12
8	Nichole Bocage	Parent Rep		No	1	03/01/2016	03/31/2019	11
9	Jenica Drehmer	Parent Rep		No	1	03/01/2016	03/31/2019	10

**1a. Are there more than 9 members of the Board of Trustees?** Yes

**1b. Current Board Member Information**

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
10	Anna Catherine Stowell	Trustee/Member	Academics	Yes	1	02/13/2017	02/28/2022	9
11								
12								
13								
14								
15								

**1c. Are there more than 15 members of the Board of Trustees?** No

**2. Total number of members on June 30, 2018** 10

**3. Total number of members joining the Board during the 2017-18 school year** 2

**4. Total number of members departing the Board during the 2017-18 school year** 0

**5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes** 8

**6. Number of Board meetings conducted during the 2017-18 School Year** 14

**7. Number of Board meetings scheduled for the coming 2018-19 school year** 12

**Thank you.**



# Entry 10 Enrollment and Retention of Special Populations

Created: 07/30/2018 • Last updated: 08/01/2018

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## [Instructions for Reporting Enrollment and Retention Strategies](#)

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

## **FINN ACAD-AN ELMIRA CS (SUNY TRUSTEES)Section Heading**

**Recruitment/Attraction Efforts Toward Meeting Targets**

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
Economically Disadvantaged	<p>We continued to reach out to economically disadvantaged potential students in a variety of ways; we held enrollment sessions in all areas of Elmira, including many of the most struggling neighborhoods. Through the supports we have put into place to serve our economically disadvantaged scholars, additional families continue to enroll.</p>	<p>We will continue to increase our digital recruiting processes, using social media tools such as Facebook to advertise to a certain geographic radius, as we realize that many parents of Finn-aged scholars are utilizing social media as a primary source of research and communication. We will also continue to advertise some print materials, in order to reach all demographics in the community. We continue to outreach every corner of the City of Elmira in our effort to recruit economically disadvantaged scholars; we have, and will continue to hold, informational and enrollment sessions in community centers and other areas where we can reach this demographic. We also utilize our partnership with organizations, such as EOP, to reach these populations, and inform them that Finn Academy is a free, public school choice for their children.</p>
English Language Learners	<p>In 2017-18, we continued to reach out to potential ELL students in a variety of ways; we held enrollment sessions in all areas of Elmira, including many of the most struggling neighborhoods where many of these students reside. We also partner with organizations, such as EOP, which often serves as a source of referrals for ELL students to our program.</p>	<p>Similar to other categories of students, we will utilize various recruitment tools, including but not limited to digital advertising, community outreach, parent and partner referrals to continue to recruit an ELL population to Finn Academy. We will also make resources and school communications available in languages other than English, to make families of ELL scholars feel welcomed and informed.</p>
Students with Disabilities	<p>Many of our students with disabilities make their way to us by word of mouth; we go above and beyond to provide services to our disabled scholars, and we believe that our service has become apparent to our families. These families then share their experiences at Finn Academy with others, which in turn leads to further enrollment of students with disabilities.</p>	<p>Similar to other categories of students, we will utilize various recruitment tools, including but not limited to digital advertising, community outreach, parent and partner referrals to continue to recruit students with disabilities to Finn Academy. Our strong Special Education program continues to draw new enrollment through family referrals.</p>

**Retention Efforts Toward Meeting Targets**

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
Economically Disadvantaged	<p>At Finn Academy, it is our goal to have over a 90% retention rate; this does not differentiate based on any category of scholar. To specifically retain economically disadvantaged, we continue to provide supports many of these families need such as participation in the National School Lunch Program; support for purchasing/securing school uniforms and/or school supplies; and transportation home from school due to our host district’s inability to provide it to our scholars in the afternoon. We continue to provide these services as we realize they add value, and are essentials, for our economically disadvantaged parents and scholars.</p>	<p>Again, we will continue to provide various supports for our families that they have come to expect and know from their time at Finn Academy as mentioned previously, such as school lunches and transportation; we are continuing to provide new programs, such as access to in-school counseling services, to our families in order to help support their scholar’s emotional well-being. We believe by supporting the families in the ways we do, many times going above and beyond, helps to create a strong sense of community and an essential support network, that leads to retention of this category of scholar.</p>
English Language Learners	<p>Through ELL services and programming, it is our goal to retain all scholars with the ELL classification.</p>	<p>Through our own internal assessments and interventions, as well as in partnership with the local school district, we will continue to provide all necessary ELL supports and services to our ELL population, thus, ensuring the retention of these scholars.</p>
Students with Disabilities	<p>To retain these scholars we aim to provide them with all of the services they need to be successful, in the least restrictive and most inclusive setting. With our small class sizes, inclusion efforts continue to be a success for many students with disabilities. We believe this is resonating with our families, who want their children with disabilities to be celebrated and included within the general population of our school.</p>	<p>It remains a priority in the upcoming school year to retain our students with disabilities; we will continue to provide support services—many times intense services—in order to get our scholars to where they should and could be academically. There is a renewed focus in investing various resources toward these scholars, i.e. purchasing low level but high interest books for our 4th grade scholars who require reading interventions; this serves to pique their interest in reading materials that appeal to their maturity levels, but are better suited to their actual reading levels. A focus on resources, both human and physical, remains a priority of ours heading in to the new academic year for our students with disabilities.</p>



# Entry 11 Classroom Teacher and Administrator Attrition

Created: 07/31/2018 • Last updated: 08/01/2018

Report changes in teacher and administrator staffing.

## Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

### 1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
26	6	6	7	33

### 2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
7	0	0	0	7

### 3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability \(OSPRA\)](#) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

	Yes
--	-----

Thank you



# Academic Calendar | 2018-19 School Year

## Important Dates & Breaks

AUGUST						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SEPTEMBER						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29

OCTOBER						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

NOVEMBER						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

DECEMBER						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29

JANUARY						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FEBRUARY						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

MARCH						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

APRIL						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

MAY						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

JUNE						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29

JULY						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

- Sep. 4 Kindergarten First Day
- Sep. 5 First Day for All Scholars
- Oct. 8 Columbus Day, No School
- Nov. 12 Veterans Day, No School
- Nov. 19-20 Teacher Planning, No School for Scholars
- Nov. 21-23 Thanksgiving Break
- Dec. 24-Jan 4 Winter Break
- Jan. 21 Martin Luther King, Jr. Day, No School
- Feb. 18-22 February Break for Scholars
- Feb. 20-22 Teacher Planning, No School for Scholars
- Apr 15-19 Spring Break
- May 27 Memorial Day, No School
- Jun. 28 Last Day of School
- Jul. 15-26 Summer Session

-  No School for Scholars
-  Teacher Planning, No School for Scholars
-  Board Meetings
-  First & Last Days of School
-  State Testing for 3<sup>rd</sup>, 4<sup>th</sup>, 5<sup>th</sup>, and 6<sup>th</sup> Graders

⚠ Extended Year Summer Session is Mandatory for all Scholars. Please plan vacations and trips accordingly to accommodate these dates. ⚠

⚠ Snow Days are observed according to ECSD ⚠  
Any ECSD Give Back Days Not Necessarily Observed Due to Charter

Total Number of School Days:  
184 Regular School Days  
10 Summer Session Days  
194 Total Days