



Entry 1 School Information and Cover Page

Created: 06/29/2018 • Last updated: 07/10/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

a. SCHOOL NAME ICAHN CS 3 (SUNY TRUSTEES)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 11

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	1500 Pelham Parkway South Bronx, NY 10461			

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Richard Santiago
Title	Deputy Superintendent
Emergency Phone Number (###-###-####)	

e. SCHOOL WEB ADDRESS (URL) icahncharterschool3.org

f. DATE OF INITIAL CHARTER 03/2008

g. DATE FIRST OPENED FOR INSTRUCTION 09/2008

i. TOTAL ENROLLMENT ON JUNE 30, 2018 320

j. GRADES SERVED IN SCHOOL YEAR 2017-18

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? No

l1. FACILITIES

Does the school maintain or operate multiple sites?

	No, just one site.
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l2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	1500 Pelham Parkway South Bronx, NY 10461		NYC CSD 11	k-8	No	n/a
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Marcy Glattstein			
Operational Leader	Richard Santiago			
Compliance Contact	Jeffrey Litt			
Complaint Contact	Jeffrey Litt			
DASA Coordinator	Marcy Glattstein			

m1. Are any sites in co-located space? If yes, please proceed to the next question. No

IF LOCATED IN PRIVATE SPACE IN NYC OR DISTRICTS OUTSIDE NYC

m3. Upload a current Certificate of Occupancy (COO) for each school site that is located in private space in NYC or located outside of NYC. Except for schools in district space (co-location space), school must provide a copy of the annual fire inspection report.

Site 1 Certificate of Occupancy (COO)

<https://nysed-cso-reports.fluidreview.com/resp/17324008/yFPTXS6fVy/>

Site 1 Fire Inspection Report

<https://nysed-cso-reports.fluidreview.com/resp/17324008/nBjtmqxAKU/>

Site 2 Certificate of Occupancy

(No response)

Site 2 Fire Inspection Report

(No response)

Site 3 Certificate of Occupancy

(No response)

Site 3 Fire Inspection Report

(No response)

n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions). No

o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report. Richard Santiago Deputy Superintendent

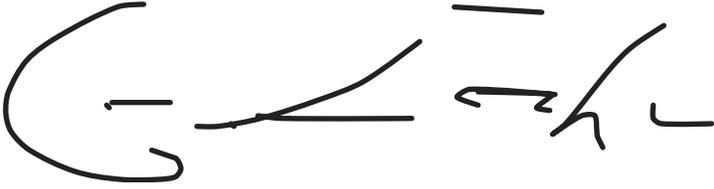
p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

Signature, Head of Charter School

A handwritten signature in black ink, appearing to read "Jeffrey Pitt". The signature is written in a cursive style with a large initial "J" and a distinct "P".

Signature, President of the Board of Trustees

A handwritten signature in black ink, consisting of several connected strokes. It starts with a large, rounded 'G' shape on the left, followed by a horizontal line, then a series of loops and curves that end with a small 'L' shape on the right.

Date

(No response)

Thank you.



Approved Fire Prevention Corp.
 380 West Main Street
 Babylon, NY 11702
 P: 631-422-6702
 F: 631-422-6706

No.: 5/3/2018 0059988
 Date: 05/03/2018

Monthly Sprinkler / Standpipe Inspection

GENERAL INFORMATION

Date	05/03/2018
Inspector's Name	John Parrinello
Work Order #	AFP
Type of Monthly Inspection	Sprinkler & Standpipe

PERMIT #

NJDFS Permit #P01391

LOCATION INFORMATION

Area	Bronx
AFP #	3227
Location	Icahn Charter School
Store Number	1500
Street	1500 Pelham Parkway South
City	Bronx
State	NY
Zip Code	10461
Contact / Phone	Chris Verardo 718-810-1767
Number of Wet Sprinkler Risers	1
Wet Sprinkler Riser Sizes	4
Number of Dry Sprinkler Risers	0
Dry Sprinkler Riser Sizes	0
Number of Combination Risers	0
Combination Riser Sizes	0
Number of Standpipe Risers	3
Standpipe Riser Sizes	4

PRE-INSPECTION CHECKLIST

Last Annual Inspection	10/2017
Was facility/store manager notified prior to starting inspection?	Yes
Facility/store managers name	Chris Verardo
Was alarm monitoring company notified prior to starting inspection?	Yes
Alarm monitoring company	Briscoe
Was last inspection reviewed for deficiencies?	Yes

WET SPRINKLER SYSTEM INSPECTION

Do the supply side water gauges show normal water pressure?	Yes
Supply side PSI	44
Do the system side water gauges show normal water pressure?	Yes
System Side PSI	96
Are all areas that are protected by the wet system properly heated?	Yes

STANDPIPE SYSTEM DESIGN INFORMATION

Number of Risers	3
Sizes	4
Is system a multi-zone standpipe system?	No
Class of Service	III (2.5" Hose Connection w/ 1.5" Reducer/Hose)
Type of system	Automatic
Hose valve size (in.)	2.5
Hose valve adapter size (in.)	1.5
Hose size (in.)	1.5
Type of Nozzle	Straight Stream

STANDPIPE GENERAL SYSTEM INSPECTION

Is system equipped with flow switch?	N/A
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Monthly Sprinkler / Standpipe Inspection

Is system equipped with alarm check valve	Yes
Does system have appropriate drain & gauges for Main Drain Testing?	N/A
Do the supply side water gauges show normal water pressure?	Yes
Record supply pressure (psi)	44
Do the system side water gauges show normal water pressure?	Yes
Record system pressure (psi)	96
Are all signs/nameplates/tags securely attached and legible?	Yes
Are all areas that are protected by the standpipe system properly heated?	Yes

STANDPIPE/HOSE RACKS/HOSE CONNECTIONS

Are all handwheels secure and free of physical damage?	Yes
Are all outlet hose threads free of physical damage?	Yes
Are all valves free of leaks?	Yes
Are all reducers and caps in place and secure?	N/A

CONTROL VALVES

Is this subsection of questions applicable?	Yes
Are all in the normal open or closed positions?	Yes
Are all properly sealed, locked, or supervised?	Yes
Are all accessible?	Yes
Are all free of physical damage?	Yes
Are all free of external leaks?	No

ALARM VALVES

Is this subsection of questions applicable?	No
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DEFICIENCIES

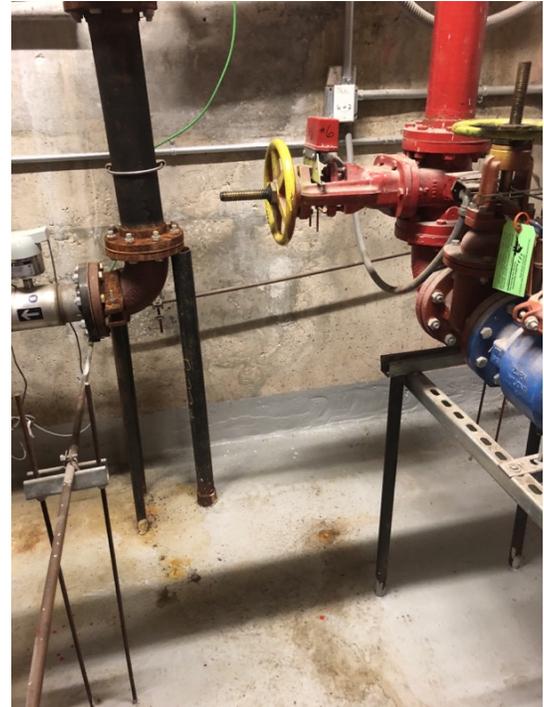
Were deficiencies found?	Yes
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DEFICIENCY DESCRIPTION

Category	Valves, Valve Components and Trim
DEFICIENCY DESCRIPTION (DETAIL)	
Item	Control valve (VT)
Finding	Improper open position, leaking
NFPA 25 Reference (2011 edition)	13.3.2.2
Priority	Critical Deficiency
Location of Deficiency	Street Side OS&Y of Backflos
How high is the deficiency in feet (ceiling height)?	4
Notes / Details	
4" OS&Y leaking from packing upon arrival.	

Monthly Sprinkler / Standpipe Inspection

Picture of Deficiency



IMPAIRMENT

What condition was system left in?

Working Condition

IMPAIRMENT PROCEDURES

Impairment Procedure
Was System Impairment tag hung on riser?
Estimated date of system return to service

POST INSPECTION CHECKLIST

Were all riser tags updated? Yes
Was riser card updated? Yes
Are all control valves open and system operational? Yes

ACKNOWLEDGEMENT

The owner and/or owner representative acknowledges the responsibility of the operating condition of the component parts at the time of this inspection. It is agreed that the inspection service provided by the contractor, as prescribed herein, is limited to performing a visual inspection and/or routine testing, and that any investigation or unscheduled testing, modification, maintenance, repair, etc., of the component parts is not included as part of the inspection work performed. It is understood that the information contained herein, is provided to the best knowledge of the party providing such information.

FACILITY/STORE MANAGER'S SIGNATURE

Facility/Store Manager's Signature

FACILITY/STORE MANAGER'S NAME

Facility/Store Manager's Name
Date

No manager on site to sign
05/03/2018

INSPECTOR'S SIGNATURE



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No.: 5/3/2018 0059988
Date: 05/03/2018

Monthly Sprinkler / Standpipe Inspection

Inspector's Signature

INSPECTOR'S NAME

Inspector's Name
Date

John Parrinello
05/03/2018

Certificate of Occupancy

CO Number: 220092094F

This certifies that the premises described herein conforms substantially to the approved plans and specifications and to the requirements of all applicable laws, rules and regulations for the uses and occupancies specified. No change of use or occupancy shall be made unless a new Certificate of Occupancy is issued. *This document or a copy shall be available for inspection at the building at all reasonable times.*

A.	Borough: Bronx	Block Number: 04222	Certificate Type: Final
	Address: 1500 PELHAM PARKWAY SOUTH	Lot Number(s): 5	Effective Date: 08/13/2014
	Building Identification Number (BIN): 2047109	Building Type: Altered	
This building is subject to this Building Code: Prior to 1968 Code			
<i>For zoning lot metes & bounds, please see BISWeb.</i>			
B.	Construction classification: 3	(Prior to 1968 Code designation)	
	Building Occupancy Group classification: E	(2008 Code)	
	Multiple Dwelling Law Classification: None		
	No. of stories: 4	Height in feet: 46	No. of dwelling units: 0
C.	Fire Protection Equipment: Standpipe system, Fire alarm system, Sprinkler system		
D.	Type and number of open spaces: None associated with this filing.		
E.	This Certificate is issued with the following legal limitations: None		
Borough Comments: None			



Borough Commissioner



Commissioner

Certificate of Occupancy

CO Number: **220092094F**

Permissible Use and Occupancy						
All Building Code occupancy group designations below are 2008 designations.						
Floor From To	Maximum persons permitted	Live load lbs per sq. ft.	Building Code occupancy group	Dwelling or Rooming Units	Zoning use group	Description of use
CEL	8	OG	F-2		3B	KITCHEN AREA
CEL	492	OG	A-3		3B	CAFETERIA
CEL		OG	F-2		3	BOILER, ELECTRIC, MECHANICAL, STORAGE AND PUMP ROOMS
BAS	367	100	A-4		3B	GYMNASIUM (NO SPECTATORS) (NON-SIMULTANEOUS) WITH AUDITORIUM 360 PERSONS, PLATFORM(NOT STAGE) 38 PERSONS
BAS	726	100	A-3		3B	AUDITORIUM(NON SIMULTANEOUS WITH GYMNASIUM) 688 PERSONS PLATFORM(NOT STAGE)38 PERSONS.
BAS	16	60	B		3B	OFFICES.
BAS	434	60	E		3A, 3B	SCHOOL-CLASSROOMS, ACCESSORY STORAGE
001	001 566	60	E		3A, 3B	SCHOOL - CLASSROOMS, ACCESSORY OFFICES, ACCESSORY LIBRARY
002	002 568	60	E		3A, 3B	SCHOOL - CLASSROOMS, ACCESSORY OFFICES, MECHANICAL ROOM
003	260	60	E		3A, 3B	SCHOOL - CLASSROOMS, ACCESSORY OFFICES, ACCESSORY LIBRARY
ZONING EXHIBITS I & III HAVE BEEN RECORDED AT THE OFFICE OF THE CITY REGISTER UNDER CRFN# 2010000085704 & CRFN# 2010000085705						
END OF SECTION						



Borough Commissioner



Commissioner

END OF DOCUMENT



Entry 2 NYS School Report Card Link

Last updated: 06/29/2018

ICAHN CS 6 (SUNY TRUSTEES)

1. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

2. NEW YORK STATE REPORT CARD <https://data.nysed.gov/profile.php?instid=80000061091>

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



Entry 4 Expenditures per Child

Last updated: 07/26/2018

ICAHN CS 3 (SUNY TRUSTEES)Section Heading

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	5729748
Line 2: Year End FTE student enrollment	319
Line 3: Divide Line 1 by Line 2	17962

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:
<http://www.p12.nysed.gov/psc/AuditGuide.html>.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	620192
Line 2: Management and General Cost (Column)	133136
Line 3: Sum of Line 1 and Line 2	753328
Line 5: Divide Line 3 by the Year End FTE student enrollment	2362

Thank you.



**GENERAL INSTRUCTIONS FOR
ANNUAL BUDGET/QUARTERLY REPORT**

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District
* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Icahn Charter School 3

SCHOOL

Name:	Icahn Charter School 3
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CONTACT INFORMATION

Contact Name:	Richard Santiago
Contact Title:	Deputy Superintendent of Finance and Operations
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2018-19
Prior Academic Year:	2017-18

**ICAHN CHARTER SCHOOL 3
2018-19**

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	36	36	36	36	36	36	36	36
TOTAL ENROLLMENT = 322								

ENROLLMENT BY DISTRICT

	PRIOR YEAR	ANNUAL BUDGET						
	ACTUAL	TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	1	0	1	0	1	0	1
NUMBER OF STUDENTS ENROLLED:	0	322	0	322	0	322	0	322

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

	PRIOR YEAR	ANNUAL BUDGET						
	2017-18	QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
PRIMARY/OTHER	DISTRICT NAME(S)	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted
PRIMARY District	NYC CHANCELLOR'S OFFICE	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment	Enrollment
SECONDARY District	(Select from drop-down list) →	322		322		322		322

**ICAHN CHARTER SCHOOL 3
2018-19**

PLAN - FULL TIME EQUIVALENT

**NOTE: Enter the number of FTE positions in the "blue" cells.
 /d be input.*

**NOTE: State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	Q4 Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0

Description of Assumptions

INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0

Description of Assumptions

NON-INSTRUCTIONAL PERSONNEL FTE	Q4 Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	0.0

Description of Assumptions

TOTAL PERSONNEL SERVICE FTE	0.0
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		ICAHN CHARTER SCHOOL 3 Budget / Operating Plan 2018-19						
Total Revenue	-	1,277,583	-	-	1,687,905	-	-	1,682,438
Total Expenses	-	1,263,076	-	-	1,777,154	-	-	1,620,397
Net Income	-	14,506	-	-	(89,249)	-	-	62,041
Actual Student Enrollment	-	322	-	-	322	-	-	322
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				-			-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	24,239	-	-	86,950	-	-	81,257
LOCAL and OTHER REVENUE								
Contributions and Donations		223,899		-	223,899		-	223,899
Fundraising				-			-	
Erate Reimbursement		8,791		-	452		-	678
Earnings on Investments				-			-	
Interest Income		8,100		-	8,100		-	8,100
Food Service (Income from meals)				-			-	
Text Book		2,844		-	8,531		-	8,531
OTHER		-		-	-		-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	243,634	-	-	240,982	-	-	241,208
TOTAL REVENUE	-	1,277,583	-	-	1,687,905	-	-	1,682,438

ICAHN CHARTER SCHOOL 3
Budget / Operating Plan
2018-19

Total Revenue	-	1,277,583	-	-	1,687,905	-	-	1,682,438
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	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No.
of Positions

Executive Management	0.29	18,761		-	33,481		-	27,671
Instructional Management	1.00	36,857		-	59,239		-	54,652
Deans, Directors & Coordinators	1.15	14,914		-	36,013		-	31,610
CFO / Director of Finance	0.15	7,614		-	13,742		-	11,350
Operation / Business Manager	1.02	12,037		-	23,935		-	20,012
Administrative Staff	3.15	24,351		-	41,167		-	37,154
TOTAL ADMINISTRATIVE STAFF	6.74	114,534	-	-	207,577	-	-	182,448

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	26.70	234,007		-	585,990		-	531,730
Teachers - SPED	0.16	8,109		-	20,968		-	18,505
Substitute Teachers	-			-			-	
Teaching Assistants	-			-			-	
Specialty Teachers	3.50	25,625		-	72,386		-	64,056
Aides	4.33	17,526		-	43,144		-	38,335
Therapists & Counselors	1.00	9,817		-	25,139		-	22,222
Other	-			-			-	
TOTAL INSTRUCTIONAL	35.69	295,084	-	-	747,628	-	-	674,848

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-			-			-	
Librarian	1.00	3,421		-	8,776		-	7,754
Custodian	2.67	12,816		-	25,320		-	21,730
Security	1.33	12,662		-	17,118		-	16,614
Other	6.00	4,631		-	12,774		-	11,214
TOTAL NON-INSTRUCTIONAL	11.00	33,531	-	-	63,988	-	-	57,312

SUBTOTAL PERSONNEL SERVICE COSTS

	53.43	443,149	-	-	1,019,192	-	-	914,609
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		37,014		-	85,133		-	76,400
Fringe / Employee Benefits		92,468		-	81,153		-	81,153

		ICAHN CHARTER SCHOOL 3 Budget / Operating Plan 2018-19							
Total Revenue		-	1,277,583	-	-	1,687,905	-	-	1,682,438
Total Expenses		-	1,263,076	-	-	1,777,154	-	-	1,620,397
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Actual Student Enrollment		-	322	-	-	322	-	-	322
		Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		2017-18 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Retirement / Pension			12,841		-	29,557		-	26,524
TOTAL PAYROLL TAXES AND BENEFITS		-	142,324	-	-	195,842	-	-	184,077
TOTAL PERSONNEL SERVICE COSTS			585,473	-	-	1,215,035	-	-	1,098,686
CONTRACTED SERVICES									
Accounting / Audit			1,000		-	25,500		-	2,148
Legal			200		-	600		-	600
Management Company Fee					-			-	
Nurse Services					-			-	
Food Service / School Lunch					-			-	
Payroll Services			1,950		-	1,950		-	1,950
Special Ed Services			2,500		-	7,500		-	7,500
Titlement Services (i.e. Title I)			7,143		-	21,429		-	21,429
Other Purchased / Professional / Consulting			11,857		-	39,271		-	33,821
TOTAL CONTRACTED SERVICES		-	24,650	-	-	96,250	-	-	67,448

53.43

**ICAHN CHARTER SCHOOL 3
Budget / Operating Plan
2018-19**

Total Revenue	-	1,277,583	-	-	1,687,905	-	-	1,682,438
Total Expenses	-	1,263,076	-	-	1,777,154	-	-	1,620,397
Net Income	-	14,506	-	-	(89,249)	-	-	62,041
Actual Student Enrollment	-	322	-	-	322	-	-	322

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

SCHOOL OPERATIONS

Board Expenses				-				-
Classroom / Teaching Supplies & Materials		124,145		-	43,145			-
Special Ed Supplies & Materials		300		-	720			-
Textbooks / Workbooks		-		-	-			-
Supplies & Materials other				-				-
Equipment / Furniture		4,500		-	-			-
Telephone		1,920		-	1,920			-
Technology		40,232		-	27,846			-
Student Testing & Assessment		33,264		-	13,355			-
Field Trips		5,250		-	33,150			-
Transportation (student)		14,400		-	1,200			-
Student Services - other				-				-
Office Expense		15,900		-	15,900			-
Staff Development				-				-
Staff Recruitment				-				-
Student Recruitment / Marketing		800		-	1,200			-
School Meals / Lunch		-		-	-			-
Travel (Staff)				-				-
Fundraising				-				-
Other		17,711		-	4,706			-
TOTAL SCHOOL OPERATIONS	-	258,422	-	-	143,142	-	-	133,111

FACILITY OPERATION & MAINTENANCE

Insurance		39,373		-	-			-
Janitorial		6,000		-	6,000			-
Building and Land Rent / Lease / Facility Finance Interest		223,899.00		-	223,899			-
Repairs & Maintenance		45,495		-	22,350			-
Equipment / Furniture		1,350		-	1,350			-
Security		3,470		-	3,470			-
Utilities		24,000		-	24,000			-
TOTAL FACILITY OPERATION & MAINTENANCE	-	343,586	-	-	281,068	-	-	281,068

DEPRECIATION & AMORTIZATION

		50,945		-	41,659			-
RESERVES / CONTINGENCY				-				-
DEFERRED RENT				-				-

		ICAHN CHARTER SCHOOL 3 Budget / Operating Plan 2018-19						
Total Revenue	-	1,277,583	-	-	1,687,905	-	-	1,682,438
Total Expenses	-	1,263,076	-	-	1,777,154	-	-	1,620,397
Net Income	-	14,506	-	-	(89,249)	-	-	62,041
Actual Student Enrollment	-	322	-	-	322	-	-	322
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
TOTAL EXPENSES	-	<u>1,263,076</u>	-	-	<u>1,777,154</u>	-	-	<u>1,620,397</u>
NET INCOME	-	<u>14,506</u>	-	-	<u>(89,249)</u>	-	-	<u>62,041</u>

Total Revenue	-	-	1,667,864	-	-
Total Expenses	-	-	1,747,627	-	-
Net Income	-	-	(79,763)	-	-
Actual Student Enrollment	-	-	322	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		-			-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	69,527	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-	223,899		-
Fundraising		-			-
Erate Reimbursement		-	678		-
Earnings on Investments		-			-
Interest Income		-	8,100		-
Food Service (Income from meals)		-			-
Text Book		-	5,687		-
OTHER		-	-		-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	238,364	-	-
TOTAL REVENUE	-	-	1,667,864	-	-

Total Revenue		-	-	1,667,864	-
Total Expenses		-	-	1,747,627	-
Net Income		-	-	(79,763)	-
Actual Student Enrollment		-	-	322	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Revised		Original	Revised
		Budget	Variance	Budget	Budget
					Variance
EXPENSES					
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions			
Executive Management	0.29		-	28,690	-
Instructional Management	1.00		-	59,914	-
Deans, Directors & Coordinators	1.15		-	35,245	-
CFO / Director of Finance	0.15		-	11,741	-
Operation / Business Manager	1.02		-	21,583	-
Administrative Staff	3.15		-	40,981	-
TOTAL ADMINISTRATIVE STAFF	6.74	-	-	198,155	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	26.70		-	590,190	-
Teachers - SPED	0.16		-	20,968	-
Substitute Teachers	-		-		-
Teaching Assistants	-		-		-
Specialty Teachers	3.50		-	72,386	-
Aides	4.33		-	43,144	-
Therapists & Counselors	1.00		-	25,139	-
Other	-		-		-
TOTAL INSTRUCTIONAL	35.69	-	-	751,828	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	-		-		-
Librarian	1.00		-	8,776	-
Custodian	2.67		-	25,320	-
Security	1.33		-	18,653	-
Other	6.00		-	12,774	-
TOTAL NON-INSTRUCTIONAL	11.00	-	-	65,523	-
SUBTOTAL PERSONNEL SERVICE COSTS		-	-	1,015,506	-
PAYROLL TAXES AND BENEFITS					
Payroll Taxes			-	84,825	-
Fringe / Employee Benefits			-	81,153	-

Total Revenue		-	-	1,667,864	-	-
Total Expenses		-	-	1,747,627	-	-
Net Income		-	-	(79,763)	-	-
Actual Student Enrollment		-	-	322	-	-
		Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30	
		Revised Budget	Variance	Original Budget	Revised Budget	Variance
Retirement / Pension			-	<u>29,450</u>		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	195,428	-	-
TOTAL PERSONNEL SERVICE COSTS						
	53.43	-	-	1,210,934	-	-
CONTRACTED SERVICES						
Accounting / Audit			-	2,400		-
Legal			-	600		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	1,950		-
Special Ed Services			-	7,500		-
Titlement Services (i.e. Title I)			-	21,429		-
Other Purchased / Professional / Consulting			-	<u>21,721</u>		-
TOTAL CONTRACTED SERVICES		-	-	55,600	-	-

Total Revenue	-	-	1,667,864	-	-
Total Expenses	-	-	1,747,627	-	-
Net Income	-	-	(79,763)	-	-
Actual Student Enrollment	-	-	322	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-			-
Classroom / Teaching Supplies & Materials		-	36,985		-
Special Ed Supplies & Materials		-	597		-
Textbooks / Workbooks		-	-		-
Supplies & Materials other		-			-
Equipment / Furniture		-	-		-
Telephone		-	1,920		-
Technology		-	27,846		-
Student Testing & Assessment		-	-		-
Field Trips		-	53,499		-
Transportation (student)		-	17,400		-
Student Services - other		-			-
Office Expense		-	15,900		-
Staff Development		-			-
Staff Recruitment		-			-
Student Recruitment / Marketing		-	-		-
School Meals / Lunch		-	-		-
Travel (Staff)		-			-
Fundraising		-			-
Other		-	6,106		-
TOTAL SCHOOL OPERATIONS	-	-	160,253	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	-		-
Janitorial		-	6,000		-
Building and Land Rent / Lease / Facility Finance Interest		-	223,899		-
Repairs & Maintenance		-	22,350		-
Equipment / Furniture		-	1,350		-
Security		-	3,470		-
Utilities		-	24,000		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	281,068	-	-
DEPRECIATION & AMORTIZATION		-	39,773		-
RESERVES / CONTINGENCY		-			-
DEFERRED RENT		-			-

Total Revenue	-	-	1,667,864	-	-
Total Expenses	-	-	1,747,627	-	-
Net Income	-	-	(79,763)	-	-
Actual Student Enrollment	-	-	322	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
TOTAL EXPENSES	-	-	<u>1,747,627</u>	-	-
NET INCOME	-	-	<u>(79,763)</u>	-	-

Total Revenue	-	-	1,667,864	-	-
Total Expenses	Quarter - 1/1 - 3/31	-	1,747,627	-	-
Net Income	-	-	(79,763)	-	-
Actual Student Enrollment	-	-	322	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	322	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-
TOTAL ENROLLMENT	-	-	322	-	-
REVENUE PER PUPIL	-	-	5,180	-	-
EXPENSES PER PUPIL	-	-	5,427	-	-

	ICAHN CHARTER SCHOOL 3					DESCRIPTION OF ASSUMPTIONS
	Budget / Operating Plan			2018-19		
	6,315,790	6,315,790	-	6,315,790	6,315,790	
	6,408,254	6,408,254	-	(6,408,254)	(6,408,254)	
Total Revenue	6,315,790	6,315,790	-	6,315,790	6,315,790	
Total Expenses	6,408,254	6,408,254	-	(6,408,254)	(6,408,254)	
Net Income	(92,464)	(92,464)	-	(92,464)	(92,464)	
Actual Student Enrollment						
	Total Year			VARIANCE		
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-	
Other	-	-	-	-	-	
Other	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	261,972	261,972	-	261,972	261,972	
LOCAL and OTHER REVENUE						
Contributions and Donations	895,596	895,596	-	895,596	895,596	
Fundraising	-	-	-	-	-	
Erate Reimbursement	10,599	10,599	-	10,599	10,599	
Earnings on Investments	-	-	-	-	-	
Interest Income	32,400	32,400	-	32,400	32,400	
Food Service (Income from meals)	-	-	-	-	-	
Text Book	25,593	25,593	-	25,593	25,593	
OTHER	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	964,188	964,188	-	964,188	964,188	
TOTAL REVENUE	6,315,790	6,315,790	-	6,315,790	6,315,790	

		ICAHN CHARTER SCHOOL 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2018-19		
		6,315,790	6,315,790	-	6,315,790	6,315,790	
		6,408,254	6,408,254	-	(6,408,254)	(6,408,254)	
		(92,464)	(92,464)	-	(92,464)	(92,464)	
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
Total Revenue		6,315,790	6,315,790	-	6,315,790	6,315,790	
Total Expenses		6,408,254	6,408,254	-	(6,408,254)	(6,408,254)	
Net Income		(92,464)	(92,464)	-	(92,464)	(92,464)	
Actual Student Enrollment							
EXPENSES							
ADMINISTRATIVE STAFF PERSONNEL COSTS							
	Avg. No. of Positions						
Executive Management	0.29	108,603	108,603	-	(108,603)	(108,603)	
Instructional Management	1.00	210,661	210,661	-	(210,661)	(210,661)	
Deans, Directors & Coordinators	1.15	117,782	117,782	-	(117,782)	(117,782)	
CFO / Director of Finance	0.15	44,448	44,448	-	(44,448)	(44,448)	
Operation / Business Manager	1.02	77,567	77,567	-	(77,567)	(77,567)	
Administrative Staff	3.15	143,653	143,653	-	(143,653)	(143,653)	
TOTAL ADMINISTRATIVE STAFF	6.74	702,714	702,714	-	(702,714)	(702,714)	
INSTRUCTIONAL PERSONNEL COSTS							
Teachers - Regular	26.70	1,941,918	1,941,918	-	(1,941,918)	(1,941,918)	
Teachers - SPED	0.16	68,551	68,551	-	(68,551)	(68,551)	
Substitute Teachers	-	-	-	-	-	-	
Teaching Assistants	-	-	-	-	-	-	
Specialty Teachers	3.50	234,454	234,454	-	(234,454)	(234,454)	
Aides	4.33	142,149	142,149	-	(142,149)	(142,149)	
Therapists & Counselors	1.00	82,317	82,317	-	(82,317)	(82,317)	
Other	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL	35.69	2,469,388	2,469,388	-	(2,469,388)	(2,469,388)	
NON-INSTRUCTIONAL PERSONNEL COSTS							
Nurse	-	-	-	-	-	-	
Librarian	1.00	28,727	28,727	-	(28,727)	(28,727)	
Custodian	2.67	85,186	85,186	-	(85,186)	(85,186)	
Security	1.33	65,048	65,048	-	(65,048)	(65,048)	
Other	6.00	41,393	41,393	-	(41,393)	(41,393)	
TOTAL NON-INSTRUCTIONAL	11.00	220,354	220,354	-	(220,354)	(220,354)	
SUBTOTAL PERSONNEL SERVICE COSTS		53.43	3,392,456	3,392,456	-	(3,392,456)	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes		283,372	283,372	-	(283,372)	(283,372)	
Fringe / Employee Benefits		335,928	335,928	-	(335,928)	(335,928)	

		ICAHN CHARTER SCHOOL 3					DESCRIPTION OF ASSUMPTIONS
		Budget / Operating Plan			2018-19		
		6,315,790	6,315,790	-	6,315,790	6,315,790	
		6,408,254	6,408,254	-	(6,408,254)	(6,408,254)	
Total Revenue		6,315,790	6,315,790	-	6,315,790	6,315,790	
Total Expenses		6,408,254	6,408,254	-	(6,408,254)	(6,408,254)	
Net Income		(92,464)	(92,464)	-	(92,464)	(92,464)	
Actual Student Enrollment							
		Total Year			VARIANCE		
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
Retirement / Pension		98,371	98,371	-	(98,371)	(98,371)	
TOTAL PAYROLL TAXES AND BENEFITS		717,671	717,671	-	(717,671)	(717,671)	
TOTAL PERSONNEL SERVICE COSTS		4,110,127	4,110,127	-	(4,110,127)	(4,110,127)	53.43
CONTRACTED SERVICES							
Accounting / Audit		31,048	31,048	-	(31,048)	(31,048)	
Legal		2,000	2,000	-	(2,000)	(2,000)	
Management Company Fee		-	-	-	-	-	
Nurse Services		-	-	-	-	-	
Food Service / School Lunch		-	-	-	-	-	
Payroll Services		7,800	7,800	-	(7,800)	(7,800)	
Special Ed Services		25,000	25,000	-	(25,000)	(25,000)	
Titlement Services (i.e. Title I)		71,429	71,429	-	(71,429)	(71,429)	
Other Purchased / Professional / Consulting		106,670	106,670	-	(106,670)	(106,670)	
TOTAL CONTRACTED SERVICES		243,947	243,947	-	(243,947)	(243,947)	

		ICAHN CHARTER SCHOOL 3				
		Budget / Operating Plan				
		2018-19				
Total Revenue		6,315,790	6,315,790	-	6,315,790	6,315,790
Total Expenses		6,408,254	6,408,254	-	(6,408,254)	(6,408,254)
Net Income		(92,464)	(92,464)	-	(92,464)	(92,464)
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
SCHOOL OPERATIONS						
Board Expenses		-	-	-	-	-
Classroom / Teaching Supplies & Materials		241,420	241,420	-	(241,420)	(241,420)
Special Ed Supplies & Materials		2,217	2,217	-	(2,217)	(2,217)
Textbooks / Workbooks		-	-	-	-	-
Supplies & Materials other		-	-	-	-	-
Equipment / Furniture		7,000	7,000	-	(7,000)	(7,000)
Telephone		7,680	7,680	-	(7,680)	(7,680)
Technology		123,771	123,771	-	(123,771)	(123,771)
Student Testing & Assessment		63,858	63,858	-	(63,858)	(63,858)
Field Trips		108,399	108,399	-	(108,399)	(108,399)
Transportation (student)		36,600	36,600	-	(36,600)	(36,600)
Student Services - other		-	-	-	-	-
Office Expense		63,600	63,600	-	(63,600)	(63,600)
Staff Development		-	-	-	-	-
Staff Recruitment		-	-	-	-	-
Student Recruitment / Marketing		4,196	4,196	-	(4,196)	(4,196)
School Meals / Lunch		-	-	-	-	-
Travel (Staff)		-	-	-	-	-
Fundraising		-	-	-	-	-
Other		36,186	36,186	-	(36,186)	(36,186)
TOTAL SCHOOL OPERATIONS		694,927	694,927	-	(694,927)	(694,927)
FACILITY OPERATION & MAINTENANCE						
Insurance		39,373	39,373	-	(39,373)	(39,373)
Janitorial		24,000	24,000	-	(24,000)	(24,000)
Building and Land Rent / Lease / Facility Finance Interest		895,596	895,596	-	(895,596)	(895,596)
Repairs & Maintenance		112,544	112,544	-	(112,544)	(112,544)
Equipment / Furniture		5,400	5,400	-	(5,400)	(5,400)
Security		13,878	13,878	-	(13,878)	(13,878)
Utilities		96,000	96,000	-	(96,000)	(96,000)
TOTAL FACILITY OPERATION & MAINTENANCE		1,186,791	1,186,791	-	(1,186,791)	(1,186,791)
DEPRECIATION & AMORTIZATION		172,462	172,462	-	(172,462)	(172,462)
RESERVES / CONTINGENCY		-	-	-	-	-
DEFERRED RENT						

DESCRIPTION OF ASSUMPTIONS

		ICAHN CHARTER SCHOOL 3				
		Budget / Operating Plan			2018-19	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Total Revenue		6,315,790	6,315,790	-	6,315,790	6,315,790
Total Expenses		6,408,254	6,408,254	-	(6,408,254)	(6,408,254)
Net Income		(92,464)	(92,464)	-	(92,464)	(92,464)
Actual Student Enrollment						
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
TOTAL EXPENSES		6,408,254	6,408,254	-	(6,408,254)	(6,408,254)
NET INCOME		(92,464)	(92,464)	-	(92,464)	(92,464)

DESCRIPTION OF ASSUMPTIONS

		ICAHN CHARTER SCHOOL 3 Budget / Operating Plan 2018-19						
Total Revenue	-	1,277,583	-	-	1,687,905	-	-	1,682,438
Total Expenses	-	1,263,076	-	-	1,777,154	-	-	1,620,397
Net Income	-	14,506	-	-	(89,249)	-	-	62,041
Actual Student Enrollment	-	322	-	-	322	-	-	322
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
CASH FLOW ADJUSTMENTS								
OPERATING ACTIVITIES <i>{enter descriptions below}</i>								
Example - Add Back Depreciation	-	43,116	-	-	43,116	-	-	43,116
Other	-	-	-	-	-	-	-	-
Total Operating Activities	-	43,116	-	-	43,116	-	-	43,116
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>								
Example - Subtract Property and Equipment Expenditures	-	(20,000)	-	-	(20,000)	-	-	(20,000)
Other	-	-	-	-	-	-	-	-
Total Investment Activities	-	(20,000)	-	-	(20,000)	-	-	(20,000)
FINANCING ACTIVITIES <i>{enter descriptions below}</i>								
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Financing Activities	-	-	-	-	-	-	-	-
Total Cash Flow Adjustments	-	23,116	-	-	23,116	-	-	23,116
NET INCOME	-	37,622	-	-	(66,133)	-	-	85,156
Beginning Cash Balance	-	-	-	-	37,622	-	-	(28,511)
ENDING CASH BALANCE	-	37,622	-	-	(28,511)	-	-	56,645

Total Revenue	-	-	1,667,864	-	-
Total Expenses	-	-	1,747,627	-	-
Net Income	-	-	(79,763)	-	-
Actual Student Enrollment	-	-	322	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
CASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	43,116	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	43,116	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	(20,000)	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	(20,000)	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
Total Cash Flow Adjustments	-	-	23,116	-	-
NET INCOME	-	-	(56,647)	-	-
Beginning Cash Balance	-	-	56,645	-	-
ENDING CASH BALANCE	-	-	(2)	-	-

	ICAHN CHARTER SCHOOL 3					
	Budget / Operating Plan					
	2018-19					
Total Revenue	6,315,790	6,315,790	-	6,315,790	6,315,790	
Total Expenses	6,408,254	6,408,254	-	(6,408,254)	(6,408,254)	
Net Income	(92,464)	(92,464)	-	(92,464)	(92,464)	
Actual Student Enrollment						
	Total Year			VARIANCE		
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	DESCRIPTION OF ASSUMPTIONS
CASH FLOW ADJUSTMENTS						
OPERATING ACTIVITIES <i>{enter descriptions below}</i>						
Example - Add Back Depreciation	172,462	172,462	-	172,462	172,462	
Other	-	-	-	-	-	
Total Operating Activities	172,462	172,462	-	172,462	172,462	
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>						
Example - Subtract Property and Equipment Expenditures	(80,000)	(80,000)	-	(80,000)	(80,000)	
Other	-	-	-	-	-	
Total Investment Activities	(80,000)	(80,000)	-	(80,000)	(80,000)	
FINANCING ACTIVITIES <i>{enter descriptions below}</i>						
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	
Other	-	-	-	-	-	
Total Financing Activities	-	-	-	-	-	
Total Cash Flow Adjustments	92,462	92,462	-	92,462	92,462	
NET INCOME	(2)	(2)	-	(2)	(2)	
Beginning Cash Balance	-	-	-	-	-	
ENDING CASH BALANCE	(2)	(2)	-	(2)	(2)	

**ICAHN CHARTER SCHOOL 3
BALANCE SHEET
2018-19**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2017-18</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

2018-19

Total Revenue	-	1,277,583	-	-	1,687,905	-	-
Total Expenses	-	1,263,076	-	-	1,777,154	-	-
Net Income	-	14,506	-	-	(89,249)	-	-
Actual Student Enrollment	-	322	-	-	322	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

REVENUE
REVENUES FROM STATE SOURCES

	2018-19 Per Pupil Rate	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
Per Pupil Revenue								
NYC CHANCELLOR'S OFFICE	15,307		1,232,214	-		1,232,214	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
ALL OTHER School Districts: (Count = 0)	-		-	-		-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	-	1,232,214	-	-	1,232,214	-	-
Special Education Revenue			2,500	-		7,500	-	
Grants								
Stimulus			-	-		-	-	
DYCD (Department of Youth and Community Development)			-	-		-	-	
Other			-	-		-	-	
NYC DoE Rental Assistance			-	-		-	-	
Other			(225,004)	-		120,260	-	
TOTAL REVENUE FROM STATE SOURCES		-	1,009,710	-	-	1,359,974	-	-

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs			1,998	-		5,994	-	
Title I			17,741	-		67,456	-	
Title Funding - Other			4,500	-		13,500	-	
School Food Service (Free Lunch)			-	-		-	-	
Grants								
Charter School Program (CSP) Planning & Implementation			-	-		-	-	
Other			-	-		-	-	

Total Revenue	-	1,277,583	-	-	1,687,905	-	-
Total Expenses	-	1,263,076	-	-	1,777,154	-	-
Net Income	-	14,506	-	-	(89,249)	-	-
Actual Student Enrollment	-	322	-	-	322	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>						
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	24,239	-	-	86,950	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		223,899	-		223,899	-	
Fundraising		-	-		-	-	
Erate Reimbursement		8,791	-		452	-	
Earnings on Investments		-	-		-	-	
Interest Income		8,100	-		8,100	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		2,844	-		8,531	-	
OTHER		-	-		-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	243,634	-	-	240,982	-	-
TOTAL REVENUE	-	1,277,583	-	-	1,687,905	-	-

Total Revenue	-	1,277,583	-	-	1,687,905	-	-
Total Expenses	-	1,263,076	-	-	1,777,154	-	-
Net Income	-	14,506	-	-	(89,249)	-	-
Actual Student Enrollment	-	322	-	-	322	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES

Quarter 0

ADMINISTRATIVE STAFF PERSONNEL COSTS

No. of Positions

Executive Management	-	18,761	-	33,481	-	-
Instructional Management	-	36,857	-	59,239	-	-
Deans, Directors & Coordinators	-	14,914	-	36,013	-	-
CFO / Director of Finance	-	7,614	-	13,742	-	-
Operation / Business Manager	-	12,037	-	23,935	-	-
Administrative Staff	-	24,351	-	41,167	-	-
TOTAL ADMINISTRATIVE STAFF	-	114,534	-	207,577	-	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	234,007	-	585,990	-	-
Teachers - SPED	-	8,109	-	20,968	-	-
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	-	-
Specialty Teachers	-	25,625	-	72,386	-	-
Aides	-	17,526	-	43,144	-	-
Therapists & Counselors	-	9,817	-	25,139	-	-
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	295,084	-	747,628	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	3,421	-	8,776	-	-
Custodian	-	12,816	-	25,320	-	-
Security	-	12,662	-	17,118	-	-
Other	-	4,631	-	12,774	-	-
TOTAL NON-INSTRUCTIONAL	-	33,531	-	63,988	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

	-	443,149	-	1,019,192	-	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		37,014	-	85,133	-	-
Fringe / Employee Benefits		92,468	-	81,153	-	-
Retirement / Pension		12,841	-	29,557	-	-
TOTAL PAYROLL TAXES AND BENEFITS	-	142,324	-	195,842	-	-

TOTAL PERSONNEL SERVICE COSTS

	-	585,473	-	1,215,035	-	-
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Total Revenue	-	1,277,583	-	-	1,687,905	-	-
Total Expenses	-	1,263,076	-	-	1,777,154	-	-
Net Income	-	14,506	-	-	(89,249)	-	-
Actual Student Enrollment	-	322	-	-	322	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	CONTRACTED SERVICES						
Accounting / Audit		1,000	-		25,500	-	
Legal		200	-		600	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		1,950	-		1,950	-	
Special Ed Services		2,500	-		7,500	-	
Titlement Services (i.e. Title I)		7,143	-		21,429	-	
Other Purchased / Professional / Consulting		11,857	-		39,271	-	
TOTAL CONTRACTED SERVICES	-	24,650	-	-	96,250	-	-

Total Revenue	-	1,277,583	-	-	1,687,905	-	-
Total Expenses	-	1,263,076	-	-	1,777,154	-	-
Net Income	-	14,506	-	-	(89,249)	-	-
Actual Student Enrollment	-	322	-	-	322	-	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	124,145	-	-	43,145	-	-	-
Special Ed Supplies & Materials	300	-	-	720	-	-	-
Textbooks / Workbooks	-	-	-	-	-	-	-
Supplies & Materials other	-	-	-	-	-	-	-
Equipment / Furniture	4,500	-	-	-	-	-	-
Telephone	1,920	-	-	1,920	-	-	-
Technology	40,232	-	-	27,846	-	-	-
Student Testing & Assessment	33,264	-	-	13,355	-	-	-
Field Trips	5,250	-	-	33,150	-	-	-
Transportation (student)	14,400	-	-	1,200	-	-	-
Student Services - other	-	-	-	-	-	-	-
Office Expense	15,900	-	-	15,900	-	-	-
Staff Development	-	-	-	-	-	-	-
Staff Recruitment	-	-	-	-	-	-	-
Student Recruitment / Marketing	800	-	-	1,200	-	-	-
School Meals / Lunch	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-
Other	17,711	-	-	4,706	-	-	-
TOTAL SCHOOL OPERATIONS	-	258,422	-	-	143,142	-	-

FACILITY OPERATION & MAINTENANCE

Insurance	39,373	-	-	-	-	-	-
Janitorial	6,000	-	-	6,000	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	223,899	-	-	223,899	-	-	-
Repairs & Maintenance	45,495	-	-	22,350	-	-	-
Equipment / Furniture	1,350	-	-	1,350	-	-	-
Security	3,470	-	-	3,470	-	-	-
Utilities	24,000	-	-	24,000	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	-	343,586	-	-	281,068	-	-

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY

DEFERRED RENT

	50,945	-	-	41,659	-	-	-
	-	-	-	-	-	-	-

2018-19

Total Revenue	-	1,277,583	-	-	1,687,905	-	-
Total Expenses	-	1,263,076	-	-	1,777,154	-	-
Net Income	-	14,506	-	-	(89,249)	-	-
Actual Student Enrollment	-	322	-	-	322	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
TOTAL EXPENSES	-	1,263,076	-	-	1,777,154	-	-
NET INCOME	-	14,506	-	-	(89,249)	-	-

2018-19

Total Revenue	-	1,277,583	-	-	1,687,905	-	-
Total Expenses	-	1,263,076	-	-	1,777,154	-	-
Net Income	-	14,506	-	-	(89,249)	-	-
Actual Student Enrollment	-	322	-	-	322	-	3rd C

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	322	-	-	322	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	322	-	-	322	-	-
REVENUE PER PUPIL	-	3,968	-	-	5,242	-	-
EXPENSES PER PUPIL	-	3,923	-	-	5,519	-	-

DL 3
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Total Revenue	1,682,438	-	-	1,667,864	-
Total Expenses	1,620,397	-	-	1,747,627	-
Net Income	62,041	-	-	(79,763)	-
Actual Student Enrollment	322	-	-	322	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

REVENUE	2018-19 Per Pupil Rate	Current Budget	Variance	Actual	Current Budget	Variance
REVENUES FROM STATE SOURCES						
Per Pupil Revenue						
NYC CHANCELLOR'S OFFICE	15,307	1,232,214	-		1,232,214	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	1,232,214	-	-	1,232,214	-
Special Education Revenue		7,500	-		7,500	-
Grants						
Stimulus		-	-		-	-
DYCD (Department of Youth and Community Development)		-	-		-	-
Other		-	-		-	-
NYC DoE Rental Assistance		-	-		-	-
Other		120,260	-		120,260	-
TOTAL REVENUE FROM STATE SOURCES		1,359,974	-	-	1,359,974	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		5,994	-		5,994	-
Title I		61,763	-		50,033	-
Title Funding - Other		13,500	-		13,500	-
School Food Service (Free Lunch)		-	-		-	-
Grants						
Charter School Program (CSP) Planning & Implementation		-	-		-	-
Other		-	-		-	-

DL 3
n

Total Revenue	1,682,438	-	-	1,667,864	-	
Total Expenses	1,620,397	-	-	1,747,627	-	
Net Income	62,041	-	-	(79,763)	-	
Actual Student Enrollment	322	-	-	322	-	
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current Budget	Variance	Actual	Current Budget	Variance
Other	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	81,257	-	-	69,527	-	
LOCAL and OTHER REVENUE						
Contributions and Donations	223,899	-	-	223,899	-	
Fundraising	-	-	-	-	-	
Erate Reimbursement	678	-	-	678	-	
Earnings on Investments	-	-	-	-	-	
Interest Income	8,100	-	-	8,100	-	
Food Service (Income from meals)	-	-	-	-	-	
Text Book	8,531	-	-	5,687	-	
OTHER	-	-	-	-	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	241,208	-	-	238,364	-	
TOTAL REVENUE	1,682,438	-	-	1,667,864	-	

**DL 3
n**

Total Revenue	1,682,438	-	-	1,667,864	-
Total Expenses	1,620,397	-	-	1,747,627	-
Net Income	62,041	-	-	(79,763)	-
Actual Student Enrollment	322	-	-	322	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions				
Executive Management	-	27,671	-	28,690	-
Instructional Management	-	54,652	-	59,914	-
Deans, Directors & Coordinators	-	31,610	-	35,245	-
CFO / Director of Finance	-	11,350	-	11,741	-
Operation / Business Manager	-	20,012	-	21,583	-
Administrative Staff	-	37,154	-	40,981	-
TOTAL ADMINISTRATIVE STAFF	-	182,448	-	198,155	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	531,730	-	590,190	-
Teachers - SPED	-	18,505	-	20,968	-
Substitute Teachers	-	-	-	-	-
Teaching Assistants	-	-	-	-	-
Specialty Teachers	-	64,056	-	72,386	-
Aides	-	38,335	-	43,144	-
Therapists & Counselors	-	22,222	-	25,139	-
Other	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	674,848	-	751,828	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-
Librarian	-	7,754	-	8,776	-
Custodian	-	21,730	-	25,320	-
Security	-	16,614	-	18,653	-
Other	-	11,214	-	12,774	-
TOTAL NON-INSTRUCTIONAL	-	57,312	-	65,523	-

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes		76,400	-	84,825	-
Fringe / Employee Benefits		81,153	-	81,153	-
Retirement / Pension		26,524	-	29,450	-
TOTAL PAYROLL TAXES AND BENEFITS		184,077	-	195,428	-

TOTAL PERSONNEL SERVICE COSTS

	-	1,098,686	-	1,210,934	-
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)L 3 n					
Total Revenue	1,682,438	-	-	1,667,864	-
Total Expenses	1,620,397	-	-	1,747,627	-
Net Income	62,041	-	-	(79,763)	-
Actual Student Enrollment	322	-	-	322	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed)L 3 n			
		Current Budget	Variance	Actual	Current Budget
CONTRACTED SERVICES					
Accounting / Audit	2,148	-		2,400	-
Legal	600	-		600	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	1,950	-		1,950	-
Special Ed Services	7,500	-		7,500	-
Titlement Services (i.e. Title I)	21,429	-		21,429	-
Other Purchased / Professional / Consulting	33,821	-		21,721	-
TOTAL CONTRACTED SERVICES	67,448	-	-	55,600	-

**DL 3
n**

Total Revenue	1,682,438	-	-	1,667,864	-
Total Expenses	1,620,397	-	-	1,747,627	-
Net Income	62,041	-	-	(79,763)	-
Actual Student Enrollment	322	-	-	322	-

<p style="text-align: center;">*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

SCHOOL OPERATIONS

Board Expenses	-	-		-	-
Classroom / Teaching Supplies & Materials	37,145	-		36,985	-
Special Ed Supplies & Materials	600	-		597	-
Textbooks / Workbooks	-	-		-	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	2,500	-		-	-
Telephone	1,920	-		1,920	-
Technology	27,846	-		27,846	-
Student Testing & Assessment	17,239	-		-	-
Field Trips	16,500	-		53,499	-
Transportation (student)	3,600	-		17,400	-
Student Services - other	-	-		-	-
Office Expense	15,900	-		15,900	-
Staff Development	-	-		-	-
Staff Recruitment	-	-		-	-
Student Recruitment / Marketing	2,196	-		-	-
School Meals / Lunch	-	-		-	-
Travel (Staff)	-	-		-	-
Fundraising	-	-		-	-
Other	7,664	-		6,106	-
TOTAL SCHOOL OPERATIONS	133,111	-	-	160,253	-

FACILITY OPERATION & MAINTENANCE

Insurance	-	-		-	-
Janitorial	6,000	-		6,000	-
Building and Land Rent / Lease / Facility Finance Interest	223,899	-		223,899	-
Repairs & Maintenance	22,350	-		22,350	-
Equipment / Furniture	1,350	-		1,350	-
Security	3,470	-		3,470	-
Utilities	24,000	-		24,000	-
TOTAL FACILITY OPERATION & MAINTENANCE	281,068	-	-	281,068	-

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	40,085	-		39,773	-
DEFERRED RENT	-	-		-	-

DL 3 n					
DL 3 n					
Total Revenue	1,682,438	-	-	1,667,864	-
Total Expenses	1,620,397	-	-	1,747,627	-
Net Income	62,041	-	-	(79,763)	-
Actual Student Enrollment	322	-	-	322	-
Quarter - 1/1 - 3/31					
4th Quarter - 4/1 - 6/30					
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed					
Quarter 1/1 - 3/31					
Current					
	Budget	Variance	Actual	Current Budget	Variance
TOTAL EXPENSES	1,620,397	-	-	1,747,627	-
NET INCOME	62,041	-	-	(79,763)	-

DL 3
n

Total Revenue	1,682,438	-	-	1,667,864	-
Total Expenses	1,620,397	-	-	1,747,627	-
Net Income	62,041	-	-	(79,763)	-
Actual Student Enrollment	Quarter - 1/1 - 3/31 322	-	-	322	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	322	-	-	322	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	322	-	-	322	-
REVENUE PER PUPIL	5,225	-	-	5,180	-
EXPENSES PER PUPIL	5,032	-	-	5,427	-

**ICAHN CHARTER SCHOOL 3
Budget / Operating Plan**

2018-19

Total Revenue	-	-	-	6,315,790	(6,315,790)	-	-	6,315,790
Total Expenses	-	-	-	6,408,254	6,408,254	-	-	6,408,254
Net Income	-	-	-	(92,464)	92,464	-	-	(92,464)
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget - TY
Other	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	261,972	(261,972)	-	-	261,972
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	895,596	(895,596)	-	-	895,596
Fundraising	-	-	-	-	-	-	-	-
Erate Reimbursement	-	-	-	10,599	(10,599)	-	-	10,599
Earnings on Investments	-	-	-	-	-	-	-	-
Interest Income	-	-	-	32,400	(32,400)	-	-	32,400
Food Service (Income from meals)	-	-	-	-	-	-	-	-
Text Book	-	-	-	25,593	(25,593)	-	-	25,593
OTHER	-	-	-	-	-	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	964,188	(964,188)	-	-	964,188
TOTAL REVENUE	-	-	-	6,315,790	(6,315,790)	-	-	6,315,790

ICAHN CHARTER SCHOOL 3
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	6,315,790	(6,315,790)	-	-	6,315,790
Total Expenses	-	-	-	6,408,254	6,408,254	-	-	6,408,254
Net Income	-	-	-	(92,464)	92,464	-	-	(92,464)
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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EXPENSES	Quarter 0 No. of Positions	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
ADMINISTRATIVE STAFF PERSONNEL COSTS									
Executive Management	-	-	-	-	108,603	108,603	-	-	108,603
Instructional Management	-	-	-	-	210,661	210,661	-	-	210,661
Deans, Directors & Coordinators	-	-	-	-	117,782	117,782	-	-	117,782
CFO / Director of Finance	-	-	-	-	44,448	44,448	-	-	44,448
Operation / Business Manager	-	-	-	-	77,567	77,567	-	-	77,567
Administrative Staff	-	-	-	-	143,653	143,653	-	-	143,653
TOTAL ADMINISTRATIVE STAFF	-	-	-	-	702,714	702,714	-	-	702,714
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	-	-	-	-	1,941,918	1,941,918	-	-	1,941,918
Teachers - SPED	-	-	-	-	68,551	68,551	-	-	68,551
Substitute Teachers	-	-	-	-	-	-	-	-	-
Teaching Assistants	-	-	-	-	-	-	-	-	-
Specialty Teachers	-	-	-	-	234,454	234,454	-	-	234,454
Aides	-	-	-	-	142,149	142,149	-	-	142,149
Therapists & Counselors	-	-	-	-	82,317	82,317	-	-	82,317
Other	-	-	-	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	-	-	-	-	2,469,388	2,469,388	-	-	2,469,388
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	-	-	-	-	-	-	-	-
Librarian	-	-	-	-	28,727	28,727	-	-	28,727
Custodian	-	-	-	-	85,186	85,186	-	-	85,186
Security	-	-	-	-	65,048	65,048	-	-	65,048
Other	-	-	-	-	41,393	41,393	-	-	41,393
TOTAL NON-INSTRUCTIONAL	-	-	-	-	220,354	220,354	-	-	220,354
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	-	-	3,392,456	3,392,456	-	-	3,392,456
PAYROLL TAXES AND BENEFITS									
Payroll Taxes	-	-	-	-	283,372	283,372	-	-	283,372
Fringe / Employee Benefits	-	-	-	-	335,928	335,928	-	-	335,928
Retirement / Pension	-	-	-	-	98,371	98,371	-	-	98,371
TOTAL PAYROLL TAXES AND BENEFITS	-	-	-	-	717,671	717,671	-	-	717,671
TOTAL PERSONNEL SERVICE COSTS	-	-	-	-	4,110,127	4,110,127	-	-	4,110,127

ICAHN CHARTER SCHOOL 3
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	6,315,790	(6,315,790)	-	-	6,315,790
Total Expenses	-	-	-	6,408,254	6,408,254	-	-	6,408,254
Net Income	-	-	-	(92,464)	92,464	-	-	(92,464)
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	31,048	31,048	-	-	31,048
Legal	-	-	-	2,000	2,000	-	-	2,000
Management Company Fee	-	-	-	-	-	-	-	
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	7,800	7,800	-	-	7,800
Special Ed Services	-	-	-	25,000	25,000	-	-	25,000
Titlement Services (i.e. Title I)	-	-	-	71,429	71,429	-	-	71,429
Other Purchased / Professional / Consulting	-	-	-	106,670	106,670	-	-	106,670
TOTAL CONTRACTED SERVICES	-	-	-	243,947	243,947	-	-	243,947

ICAHN CHARTER SCHOOL 3
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	6,315,790	(6,315,790)	-	-	6,315,790
Total Expenses	-	-	-	6,408,254	6,408,254	-	-	6,408,254
Net Income	-	-	-	(92,464)	92,464	-	-	(92,464)
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	-	-	-	241,420	241,420	-	-	241,420
Special Ed Supplies & Materials	-	-	-	2,217	2,217	-	-	2,217
Textbooks / Workbooks	-	-	-	-	-	-	-	-
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	7,000	7,000	-	-	7,000
Telephone	-	-	-	7,680	7,680	-	-	7,680
Technology	-	-	-	123,771	123,771	-	-	123,771
Student Testing & Assessment	-	-	-	63,858	63,858	-	-	63,858
Field Trips	-	-	-	108,399	108,399	-	-	108,399
Transportation (student)	-	-	-	36,600	36,600	-	-	36,600
Student Services - other	-	-	-	-	-	-	-	-
Office Expense	-	-	-	63,600	63,600	-	-	63,600
Staff Development	-	-	-	-	-	-	-	-
Staff Recruitment	-	-	-	-	-	-	-	-
Student Recruitment / Marketing	-	-	-	4,196	4,196	-	-	4,196
School Meals / Lunch	-	-	-	-	-	-	-	-
Travel (Staff)	-	-	-	-	-	-	-	-
Fundraising	-	-	-	-	-	-	-	-
Other	-	-	-	36,186	36,186	-	-	36,186
TOTAL SCHOOL OPERATIONS	-	-	-	694,927	694,927	-	-	694,927

FACILITY OPERATION & MAINTENANCE

Insurance	-	-	-	39,373	39,373	-	-	39,373
Janitorial	-	-	-	24,000	24,000	-	-	24,000
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	895,596	895,596	-	-	895,596
Repairs & Maintenance	-	-	-	112,544	112,544	-	-	112,544
Equipment / Furniture	-	-	-	5,400	5,400	-	-	5,400
Security	-	-	-	13,878	13,878	-	-	13,878
Utilities	-	-	-	96,000	96,000	-	-	96,000
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	1,186,791	1,186,791	-	-	1,186,791

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	-	-	-	-	-	-	-	-
DEFERRED RENT	-	-	-	172,462	172,462	-	-	172,462

**ICAHN CHARTER SCHOOL 3
Budget / Operating Plan**

2018-19

Total Revenue	-	-	-	6,315,790	(6,315,790)	-	-	6,315,7
Total Expenses	-	-	-	6,408,254	6,408,254	-	-	6,408,2
Net Income	-	-	-	(92,464)	92,464	-	-	(92,4
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
	Actual							
TOTAL EXPENSES	-	-	-	<u>6,408,254</u>	<u>6,408,254</u>	-	-	<u>6,408,2</u>
NET INCOME	-	-	-	<u>(92,464)</u>	<u>92,464</u>	-	-	<u>(92,4</u>

~~2018-19~~
ICAHN CHARTER SCHOOL 3
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	6,315,790	(6,315,790)	-	-	6,315,7
Total Expenses	-	-	-	6,408,254	6,408,254	-	-	6,408,2
Net Income	-	-	-	(92,464)	92,464	-	-	(92,4
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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ENROLLMENT - *School Districts Are Linked To Above Entries*

*** Enrollment Data Based on Last Actual Quarter Completed**

NYC CHANCELLOR'S OFFICE	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-	
TOTAL ENROLLMENT	-	-	-		-	-	
REVENUE PER PUPIL	-	-	-		-	-	
EXPENSES PER PUPIL	-	-	-		-	-	

Total Revenue	(6,315,790)	-	-
Total Expenses	6,408,254	-	-
Net Income	92,464	-	-
Actual Student Enrollment		-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
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REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	2018-19 Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	15,307	(4,928,854)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,307	(4,928,854)	-	-
Special Education Revenue		(25,000)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		-	-	-
Other		(135,776)	-	-
TOTAL REVENUE FROM STATE SOURCES		(5,089,630)	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		(19,980)	-	-
Title I		(196,992)	-	-
Title Funding - Other		(45,000)	-	-
School Food Service (Free Lunch)		-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-

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Total Revenue	(6,315,790)	-	-
Total Expenses	6,408,254	-	-
Net Income	92,464	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(261,972)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	(895,596)	-	-
Fundraising	-	-	-
Erate Reimbursement	(10,599)	-	-
Earnings on Investments	-	-	-
Interest Income	(32,400)	-	-
Food Service (Income from meals)	-	-	-
Text Book	(25,593)	-	-
OTHER	-	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(964,188)	-	-
TOTAL REVENUE	(6,315,790)	-	-

Total Revenue	(6,315,790)	-	-
Total Expenses	6,408,254	-	-
Net Income	92,464	-	-
Actual Student Enrollment		-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
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EXPENSES	Quarter 0 No. of Positions			
ADMINISTRATIVE STAFF PERSONNEL COSTS				
Executive Management	-	108,603	-	-
Instructional Management	-	210,661	-	-
Deans, Directors & Coordinators	-	117,782	-	-
CFO / Director of Finance	-	44,448	-	-
Operation / Business Manager	-	77,567	-	-
Administrative Staff	-	143,653	-	-
TOTAL ADMINISTRATIVE STAFF	-	702,714	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	1,941,918	-	-
Teachers - SPED	-	68,551	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	-	-	-
Specialty Teachers	-	234,454	-	-
Aides	-	142,149	-	-
Therapists & Counselors	-	82,317	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	2,469,388	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	28,727	-	-
Custodian	-	85,186	-	-
Security	-	65,048	-	-
Other	-	41,393	-	-
TOTAL NON-INSTRUCTIONAL	-	220,354	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	3,392,456	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		283,372	-	-
Fringe / Employee Benefits		335,928	-	-
Retirement / Pension		98,371	-	-
TOTAL PAYROLL TAXES AND BENEFITS		717,671	-	-
TOTAL PERSONNEL SERVICE COSTS	-	4,110,127	-	-

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Total Revenue	(6,315,790)	-	-
Total Expenses	6,408,254	-	-
Net Income	92,464	-	-
Actual Student Enrollment		-	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
CONTRACTED SERVICES			
Accounting / Audit	31,048	-	-
Legal	2,000	-	-
Management Company Fee	-	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	7,800	-	-
Special Ed Services	25,000	-	-
Titlement Services (i.e. Title I)	71,429	-	-
Other Purchased / Professional / Consulting	106,670	-	-
TOTAL CONTRACTED SERVICES	243,947	-	-

Total Revenue	(6,315,790)	-	-
Total Expenses	6,408,254	-	-
Net Income	92,464	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	241,420	-	-
Special Ed Supplies & Materials	2,217	-	-
Textbooks / Workbooks	-	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	7,000	-	-
Telephone	7,680	-	-
Technology	123,771	-	-
Student Testing & Assessment	63,858	-	-
Field Trips	108,399	-	-
Transportation (student)	36,600	-	-
Student Services - other	-	-	-
Office Expense	63,600	-	-
Staff Development	-	-	-
Staff Recruitment	-	-	-
Student Recruitment / Marketing	4,196	-	-
School Meals / Lunch	-	-	-
Travel (Staff)	-	-	-
Fundraising	-	-	-
Other	36,186	-	-
TOTAL SCHOOL OPERATIONS	694,927	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	39,373	-	-
Janitorial	24,000	-	-
Building and Land Rent / Lease / Facility Finance Interest	895,596	-	-
Repairs & Maintenance	112,544	-	-
Equipment / Furniture	5,400	-	-
Security	13,878	-	-
Utilities	96,000	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	1,186,791	-	-
DEPRECIATION & AMORTIZATION	172,462	-	-
RESERVES / CONTINGENCY	-	-	-
DEFERRED RENT			

--

Total Revenue	(6,315,790)	-	-
Total Expenses	6,408,254	-	-
Net Income	92,464	-	-
Actual Student Enrollment		-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
TOTAL EXPENSES	6,408,254	-	-
NET INCOME	92,464	-	-

				-
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Total Revenue	(6,315,790)		-	-
Total Expenses	6,408,254		-	-
Net Income	92,464		-	-
Actual Student Enrollment			-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	PY Actual (PY TY		
	vs.	/ No. of	Actual CY	
	Original	COMPLETED	vs.	
	Budget TY	Actual CY	Actual PY	

ENROLLMENT - *School Districts Are Linked To Above Entries*				
NYC CHANCELLOR'S OFFICE			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
-			-	-
ALL OTHER School Districts: (Count = 0)			-	-
TOTAL ENROLLMENT			-	-
REVENUE PER PUPIL			-	-
EXPENSES PER PUPIL			-	-



Annual Report Requirement
for SUNY Authorized Charter Schools
ICAHN CHARTER SCHOOL 3
2018-19

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Erica Jackson Mejica

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 3

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member (PGA President)

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

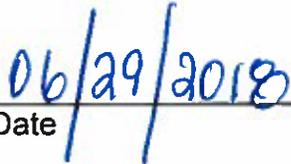
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
None	None	None	None	None


Signature

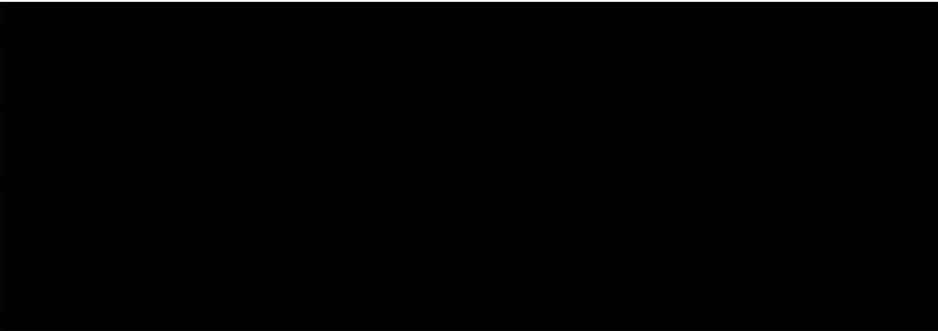

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: 

Business Address: 

E-mail Address: 

Home Telephone: 

Home Address: 

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Karen Mandelbaum

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member, Member of the Financial and Grievance Committees

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

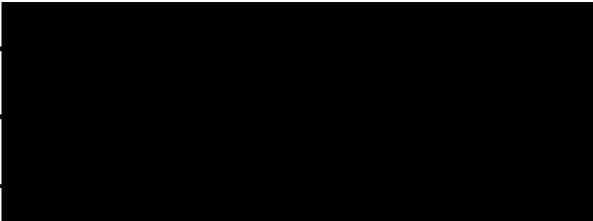
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Inspirit Group LLC, d/b/a	Internet Anti-bullying program	Service provided to school without charge	Trustee's husband, David Mandelbaum, is an investor in StopIt	Full disclosure to Board; Trustee abstained from vote approving agreement

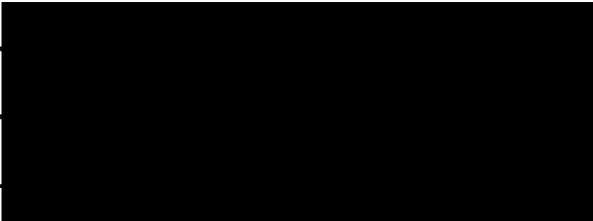

 Signature _____ Date 6/27/2018

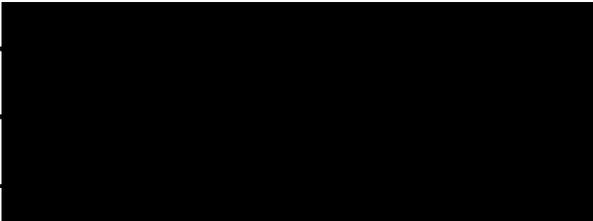
Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: NA

Business Address: NA

E-mail Address: 

Home Telephone: 

Home Address: 

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Gail Golden

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Chair and President

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

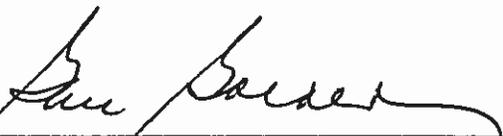
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Entity Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the School and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS 1</u> Foundation for a Greater Opportunity (FGO)</p>	<p><u>ICAHN CS 1</u> FGO, through a subsidiary: (i) owns an elementary building (1525 Brook Ave) and Icahn Charter School 2 (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p>	<p><u>ICAHN CS 1</u> The Charter School leases both buildings from FGO or its subsidiary on the following terms: (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$1/year annual rent plus \$.25/sf for a major repair reserve for the middle school building</p>	<p><u>ICAHN CS 1</u> Gail Golden, FGO Member, VP, Treasurer Gail Golden, President-FGO subsidiary Carl Icahn, husband, FGO Member, President</p>	<p><u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board</p>
<p><u>ICAHN CS 2</u> FGO</p>			<p><u>ICAHN CS 2</u> Gail Golden, FGO Member, VP, Treasurer</p>	<p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p>
<p><u>ICAHN CS 3,4,5</u> FGO</p>	<p><u>ICAHN CS 2</u> FGO contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2.</p>		<p><u>ICAHN CS 3,4,5</u> Gail Golden, FGO Member, VP, Treasurer Gail Golden, President- FGO subsidiary Carl Icahn, husband, FGO Member, President</p>	<p><u>ICAHN CS 3,4,5</u> Any suspected conflict would be brought to the attention of the Board</p>
<p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 3, 4, 5</u> FGO, through a subsidiary, funded \$51 million in acquisition and construction costs (of which \$22 million was reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway South for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and</p>	<p><u>ICAHN CS 2</u> The Charter School leases the facility from Civic Builders on the following terms: (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3,4,5</u> The Charter Schools lease the facility from FGO's subsidiary via a triple net sublease</p>	<p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS6, 7</u> NA</p>

	FGO will be given a 99-year lease.	with \$ 1/year plus \$.25/sf annual rent for the facility		
	<u>ICAHN CS 6, 7</u> NA	<u>ICAHN CS 6, 7</u> NA		


6/27/18

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
Business Address: _____
E-mail Address: _____
Home Telephone: _____
Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Diane Fellows

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?
 ___ Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

___ Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Entity Conducting Business with the Education Corporation	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the Education Corporation and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS 1</u> Foundation for a Greater Opportunity (FGO)</p> <p><u>ICAHN CS 2</u> FGO</p> <p><u>ICAHN CS 3,4,5</u> FGO</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> FGO, through a subsidiary: (i) owns an elementary building (1525 Brook Ave) and Icahn Charter School 2 (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS 2</u> FGO contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2.</p> <p><u>ICAHN CS 3, 4, 5</u> FGO, through a subsidiary, funded \$51 million in acquisition and construction costs (of which \$22 million was reimbursed by the NYC School Construction Authority) for the</p>	<p><u>ICAHN CS 1</u> The Charter School leases both buildings from FGO or its subsidiary on the following terms: (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$ 1/year annual rent plus \$.25/sf for a major repair reserve for the middle school building</p> <p><u>ICAHN CS 2</u> The Charter School leases the facility from Civic Builders on the following terms: (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p>	<p><u>ICAHN CS 1</u> Diane Fellows* Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 2</u> Diane Fellows* Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Diane Fellows* Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p> <p>*Ceased being a Board member of Foundation for a Greater Opportunity on 12/31/16</p>	<p><u>ICAHN CS 1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 6, 7</u> NA</p>

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Edward J. Shanahan

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1, 2, 3, 4, 5, 6, and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?

___ Yes X No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

___ Yes X No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

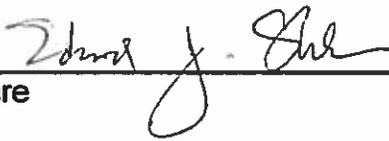
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

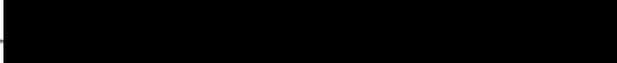
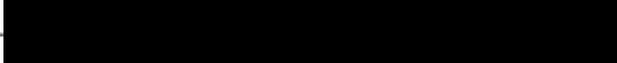
Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><u>ICAHN CS 1</u> Foundation for a Greater Opportunity (FGO)</p> <p><u>ICAHN CS 2</u> FGO</p> <p><u>ICAHN CS 3,4,5</u> FGO</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p><u>ICAHN CS 1</u> FGO, through a subsidiary: (i) owns an elementary building (1525 Brook Ave) and Icahn Charter School 2 (ii) is the lessee of a middle school building (1520 Brook Ave) from DOE</p> <p><u>ICAHN CS 2</u> FGO contributed \$490,000 to Civic Builders towards the construction of the building at 1740 Bronxdale Ave, Bronx for Icahn Charter School 2.</p> <p><u>ICAHN CS 3, 4, 5</u> FGO, through a subsidiary, funded \$51</p>	<p><u>ICAHN CS 1</u> The Charter School leases both buildings from FGO or its subsidiary on the following terms: (i) a net lease with \$50,000 annual rent (substantially below market rate) on the elementary building; and (ii) a sublease with \$ 1/year annual rent plus \$.25/sf for a major repair reserve for the middle school building</p> <p><u>ICAHN CS 2</u> The Charter School leases the facility from Civic</p>	<p><u>ICAHN CS1</u> Foundation for a Greater Opportunity*</p> <p><u>ICAHN CS2</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 3, 4, 5</u> Foundation for a Greater Opportunity</p> <p><u>ICAHN CS 6, 7</u> NA</p> <p>*Ceased being a Board member of Foundation for a Greater Opportunity on 12/31/16</p>	<p><u>ICAHN CS1</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 2</u> Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 3, 4, 5,</u> 5, Any suspected conflict would be brought to the attention of the Board</p> <p><u>ICAHN CS 6, 7</u> NA</p>

	<p>million in acquisition and construction costs (of which \$22 million was reimbursed by the NYC School Construction Authority) for the facility at 1500 Pelham Parkway South for Icahn Charter Schools 3, 4 and 5. Upon completion, the building will be conveyed to NYC and FGO will be given a 99-year lease.</p> <p><u>ICAHN CS 6, 7</u> NA</p>	<p>Builders on the following terms: (i) a sublease with \$1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 3,4,5</u> The Charter Schools lease the facility from FGO's subsidiary via a triple net sublease with \$ 1/year plus \$.25/sf annual rent for the facility</p> <p><u>ICAHN CS 6, 7</u> NA</p>		
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 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: NA
Business Address: NA
E-mail Address: 
Home Telephone: 
Home Address: 

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Robert Sancho

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Icahn Charter School 1,2,3,4,5,6 and 7

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?
 ___ Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

___ Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
NONE	NONE	NONE	NONE



Entry 8 BOT Table

Last updated: 07/23/2018

1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Gail Golden	Chair	Education	Yes	12	09/01/2017	08/31/2018	9
2	Edward Shanahan	Trustee/Member	Education	Yes	12	09/01/2017	08/31/2018	5 or less
3	Seymour Fliegel	Trustee/Member	Education	Yes	12	09/01/2017	08/31/2018	5 or less
4	Karen Mandel Baum	Trustee/Member	Finance	Yes	12	09/01/2017	08/31/2018	9
5	Robert Sancho	Trustee/Member	Finance	Yes	12	09/01/2017	08/31/2018	8
6	Diane Fellows	Trustee/Member	Education	Yes	1	09/01/2017	08/31/2018	5 or less
7	Erica Jackson Mejica	Parent Rep	Parent	Yes	1	09/01/2017	08/31/2018	5 or less
8								
9								

1a. Are there more than 9 members of the Board of Trustees? No

2. Total number of members on June 30, 2018 7

- | | |
|---|----------|
| 3. Total number of members joining the Board during the 2017-18 school year | 2 |
| 4. Total number of members departing the Board during the 2017-18 school year | 1 |
| 5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes | 7 |
| 6. Number of Board meetings conducted during the 2017-18 School Year | 9 |
| 7. Number of Board meetings scheduled for the coming 2018-19 school year | 9 |

Thank you.



Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/12/2018

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

ICAHN CS 3 (SUNY TRUSTEES)Section Heading

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
	<p>ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> • Students with disabilities, • Students who are English language learners • Students who are eligible to participate in the federal free and reduced-price lunch program. 	<p>ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> • Students with disabilities, • Students who are English language learners • Students who are eligible to participate in the federal free and reduced-price lunch program.

Economically Disadvantaged

Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on December 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national origin, gender, or disability or for any other basis that would be unlawful for a public school. ICAHN 1-7 shall be open to any child who is eligible under the laws of New York State for admission to a public school, and ICAHN 1-7 shall ensure compliance with all applicable anti-discrimination laws governing public schools, including Title VI of the Civil Rights Act and Paragraph 2854 (2) of the New York Education Law, governing admission to a charter school. New students will be admitted each year without regard to prior measures of achievement or aptitude, athletic ability, disability, handicapped condition, ethnicity, race, creed, gender, national origin, religion, or ancestry. Interested families will submit applications during the period between December 1st and April 1st, at which point students will be accepted. If the number of applicants to ICAHN 1 - 7 exceeds capacity, a lottery or a random selection process will be conducted. The lottery will be held within the first week of April.

Outreach - ICAHN 1-7 will undertake the measures below, among others, to recruit student applicants, including students with disabilities and English language learners (and will provide translation services, if necessary, for all promotional materials and any person-to-person interaction requiring an English translation):

(1) Posting flyers and placing notices in local Spanish language newspapers, supermarkets, churches, community centers, apartment complexes, and local daycare centers

Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on December 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national origin, gender, or disability or for any other basis that would be unlawful for a public school. ICAHN 1-7 shall be open to any child who is eligible under the laws of New York State for admission to a public school, and ICAHN 1-7 shall ensure compliance with all applicable anti-discrimination laws governing public schools, including Title VI of the Civil Rights Act and Paragraph 2854 (2) of the New York Education Law, governing admission to a charter school. New students will be admitted each year without regard to prior measures of achievement or aptitude, athletic ability, disability, handicapped condition, ethnicity, race, creed, gender, national origin, religion, or ancestry. Interested families will submit applications during the period between December 1st and April 1st, at which point students will be accepted. If the number of applicants to ICAHN 1 - 7 exceeds capacity, a lottery or a random selection process will be conducted. The lottery will be held within the first week of April.

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- (2) Conducting open houses at after-school programs and youth centers;
- (3) Visiting local organizations in surrounding neighborhoods, speaking at community meetings and distributing information packets; and
- (4) Canvassing neighborhoods to further reach interested families.

Specific measures will be designed and implemented to reach parents for/of:

- Whom English is not their primary language
- Students with disabilities
- Students who would qualify for free or reduced-price lunch

- (2) Conducting open houses at after-school programs and youth centers;
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Specific measures will be designed and implemented to reach parents for/of:

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- Students with disabilities
- Students who would qualify for free or reduced-price lunch

ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.

Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:

- Students with disabilities,
- Students who are English language learners
- Students who are eligible to participate in the federal free and reduced-price lunch program.

Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on December 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish

ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.

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- Students who are English language learners
- Students who are eligible to participate in the federal free and reduced-price lunch program.

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languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national origin, gender, or disability or for any other basis that would be unlawful for a public school. Icahn 1-7 shall be open to any child who is eligible under the laws of New York State for admission to a public school, and ICAHN 1-7 shall ensure compliance with all applicable anti-discrimination laws governing public schools, including Title VI of the Civil Rights Act and Paragraph 2854 (2) of the New York Education Law, governing admission to a charter school. New students will be admitted each year without regard to prior measures of achievement or aptitude, athletic ability, disability, handicapped condition, ethnicity, race, creed, gender, national origin, religion, or ancestry. Interested families will submit applications during the period between December 1st and April 1st, at which point students will be accepted. If the number of applicants to ICAHN 1 - 7 exceeds capacity, a lottery or a random selection process will be conducted. The lottery will be held within the first week of April.

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- (2) Conducting open houses at after-school programs and youth centers;
- (3) Visiting local organizations in surrounding neighborhoods, speaking at community meetings and distributing information packets; and

(4) Canvassing neighborhoods to further reach interested families.

Specific measures will be designed and implemented to reach parents for/of:

- Whom English is not their primary language
- Students with disabilities
- Students who would qualify for free or reduced-price lunch

(4) Canvassing neighborhoods to further reach interested families.

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- Whom English is not their primary language
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ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.

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Students with Disabilities

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Specific measures will be designed and implemented to reach parents for/of:

- Whom English is not their primary language
- Students with disabilities
- Students who would qualify for free or reduced-price lunch

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Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
	<p>ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> • Students with disabilities, • Students who are English language learners • Students who are eligible to participate in the federal free and reduced-price lunch program. <p>Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on December 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national</p>	<p>ICAHN 1-7 has undertaken efforts throughout the charter period to attract and retain students with disabilities and English language learners. During the student application process, school literature in both English and Spanish is distributed throughout CSD 9 for Icahn 1, CSD 11 for Icahn 2-5, CSD 9 and 12 for Icahn 6 and CSD 8 for Icahn 7. Specific community outreach efforts and interactions with local schools serving significant relevant student populations are carried out.</p> <p>Provisions for the attraction and retention of students with disabilities and English language learners are contained in the ICAHN 1-7 Student Enrollment and Retention Plan, which was designed to facilitate the meeting or exceeding of enrollment and retention target student populations established by the SUNY Trustees for:</p> <ul style="list-style-type: none"> • Students with disabilities, • Students who are English language learners • Students who are eligible to participate in the federal free and reduced-price lunch program. <p>Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on December 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national</p>

Economically Disadvantaged

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- Whom English is not their primary language

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Specific measures will be designed and implemented to reach parents for/of:

- Whom English is not their primary language

- Students with disabilities
- Students who would qualify for free or reduced-price lunch

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Recruitment - Formal recruitment of prospective students with disabilities and those who are English language learners (ELLs) begins each year on December 1st. ICAHN 1-7 advertises an open registration process in the English and Spanish languages. If they choose, families of these students can meet with ICAHN 1-7 staff members and review the expectations of the school. ICAHN 1-7 maintains a policy of equitable admissions access to all students in every phase of its admissions process. ICAHN 1-7 shall not discriminate against any student based on race, ethnicity, national origin, gender, or disability or for any other basis that would be unlawful for a public school. Icahn 1-7 shall be open to any child who is eligible under the laws of New York State for admission to a public school, and ICAHN 1-7 shall ensure compliance with all

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Outreach - ICAHN 1-7 will undertake the measures below, among others, to recruit student applicants, including students with disabilities and English language learners (and will provide translation services, if necessary, for all promotional materials and any person-to-person interaction requiring an English translation):

- (1) Posting flyers and placing notices in local Spanish language newspapers, supermarkets, churches, community centers, apartment complexes, and local daycare centers
- (2) Conducting open houses at after-school programs and youth centers;
- (3) Visiting local organizations in surrounding neighborhoods, speaking at community meetings and distributing information packets; and
- (4) Canvassing neighborhoods to further reach interested families.

Specific measures will be designed and implemented to reach parents for/of:

- Whom English is not their primary language
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Entry 11 Classroom Teacher and Administrator Attrition

Last updated: 07/12/2018

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
27	2	3	0	28

2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
2	0	0	0	2

3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

(No response)

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability](#) (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

Yes

Thank you



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 *Icahn IV 1500 Pelham Parkway South, Bx., NY 10461
 Icahn VI 1701 Fulton Avenue, Bx., NY 10457

Icahn VII 1535 Story Avenue, Bronx, New York 10473

**United States Department of Education National Blue Ribbon School*

Jeffrey Litt, Superintendent
 Migdalia Cano, Executive Assistant

Daniel Garcia, Deputy Superintendent
 Richard Santiago, Deputy Superintendent

Icahn Charter Schools 2018-2019 School Calendar

Tuesday - Friday	September 4, 5, 6 & 7	All Staff Report for Professional Development (There will be no classes)
Monday-Tuesday	September 10-11	Rosh Hashanah (Schools Closed)
Wednesday	September 12	All students and staff report (12:00pm dismissal for Kindergarten students only)
Wednesday	September 19	Yom Kippur (Schools Closed)
Monday	October 8	Columbus Day (Schools Closed)
Tuesday	November 6	Election Day (No Classes) All staff report for Professional Development
Monday	November 12	Veteran's Day (Schools Closed)
Thursday - Friday	November 22 & 23	Thanksgiving Recess (Schools Closed)
Monday through the following Tuesday	December 24 – January 1	Winter Recess including Christmas and New Years All staff and students return on Wednesday, January 2 nd
Monday	January 21	Dr. Martin Luther King Jr. Day (Schools Closed).
Tuesday	February 5	Lunar New Year (Schools Closed)
Monday - Friday	February 18-22	Midwinter Recess (includes Washington's Birthday & Lincoln's Birthday) (Schools Closed)
Friday - Friday	April 19- 26	Spring Recess (including Good Friday & Passover) (Schools Closed) Staff & Students return April 29 th
Monday	May 27	Memorial Day (Schools closed)
Tuesday	June 4	Eid al-Fitr (Schools Closed)
Thursday	July 4	Independence Day (Schools Closed)
Friday	July 5	Last Day for Students and School Staff. (12:00 p.m. Dismissal) Network staff, principals/office staff/staff developer/security Report



Icahn Charter Schools are chartered by the New York State Board of Regents and the State University of New York Charter Schools Institute and are a result of the collaborative efforts of the Foundation for A Greater Opportunity and the Center for Educational Innovation-Public Education Association. The Icahn Charter Schools are public schools open to all children on a space available basis, by lottery.



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Icahn Charter Schools
2018-2019 School Calendar
Total number of school days

September	12
October	22
November	18
December	15
January	21
February	14
March	21
April	16
May	22
June	19
July	04
Total:	<u>184</u>



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