



# I. SCHOOL INFORMATION AND COVER PAGE (To be Completed By All Charter Schools)

Created: 07/30/2015

Last updated: 07/31/2015

Please be advised that you will need to complete this task first (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

## Page 1

### 1. SCHOOL NAME AND AUTHORIZER

(Select name from the drop down menu)

KINGS COLLEGIATE CS (SUNY TRUSTEES) 331800860908

### 2. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

### 3. DISTRICT / CSD OF LOCATION

NYC CSD 18

### 4. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	1084 Lenox Rd Brooklyn, NY 11212	718-342-6047	718-342-6727	

### 4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Christie Chow
Title	Director of Operations
Emergency Phone Number (###-###-####)	

### 5. SCHOOL WEB ADDRESS (URL)

[www.kingscollegiate.org](http://www.kingscollegiate.org)

### 6. DATE OF INITIAL CHARTER

2006-07-01 00:00:00

## 7. DATE FIRST OPENED FOR INSTRUCTION

2007-08-01 00:00:00

## 8. FINAL VERIFIED BEDS ENROLLMENT FOR THE 2014-15 School Year as reported to Department's Office of Information and Reporting Services (via the NYC DOE for charter schools in NYC) in August.

489

## 9. GRADES SERVED IN SCHOOL YEAR 2014-15

Check all that apply

Grades Served	5, 6, 7, 8, 9, 10, 11, 12
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## 10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

	Yes/No	Name of CMO/EMO
	Yes	Uncommon Schools

## 10a. Please provide the name and contact information for each of the following individuals who are management level personnel associated with the CMO.

	Name	Work Phone	Alternate Phone	Email Address	Contact this individual also in emergencies
CEO (e.g., network superintendent)	Brett Peiser	212-844-3584		[REDACTED]	No
CFO (e.g., network CFO)	Diane Flynn	212-844-3584		[REDACTED]	No
Compliance Contact	Jeannemarie Hendershot	212-844-3584		[REDACTED]	Yes
Complaint Contact	Jeannemarie Hendershot	212-844-3584	[REDACTED]	[REDACTED]	Yes

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## 11. FACILITIES

Will the School maintain or operate multiple sites?

Yes, 2 sites
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## 12. SCHOOL SITES

Please list the sites where the school will operate in 2015-16.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	1084 Lenox Rd Brooklyn, NY 11212	718-342-6047	CSD 18	5-8	Yes	DOE space
Site 2	1485 Pacific Street Brooklyn, NY 11216	718-638-1868	CSD 17	9-12	No	Rent/Lease
Site 3						

**12a. Please provide the contact information for Site 1 (same as the primary site).**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Scott Schuster	[REDACTED]		[REDACTED]
Operational Leader	Christie Chow	[REDACTED]		[REDACTED]
Compliance Contact	Jeannemarie Hendershot	[REDACTED]		[REDACTED]
Complaint Contact	Jeannemarie Hendershot	[REDACTED]		[REDACTED]

**12b. Please provide the contact information for Site 2.**

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Thomas O'Brien	[REDACTED]		[REDACTED]
Operational Leader	Lindsay Melworm	[REDACTED]		[REDACTED]
Compliance Contact	Jeannemarie Hendershot	[REDACTED]		[REDACTED]
Complaint Contact	Jeannemarie Hendershot	[REDACTED]		[REDACTED]

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**14. Were there any revisions to the school's charter during the 2014-2015 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).**

No

**15. Name and Position of Individual(s) Who Completed the 2014-15 Annual Report.**

Christie Chow, Director of Operations

**16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter**

school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and use the mouse on your PC or the stylus on your mobile device to sign your name).

Responses Selected:

Yes

Signature, Head of Charter School

A handwritten signature in black ink on a light gray background. The signature is cursive and appears to read "Chvalieka".

Signature, President of the Board of Trustees

A handwritten signature in black ink on a light gray background. The signature is cursive and appears to read "Rinton Mary III".

Thank you.



# Appendix A: Link to the New York State School Report Card

Last updated: 07/30/2015

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Page 1

**Charter School Name:**

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## 1. NEW YORK STATE REPORT CARD

**Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).**

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<http://data.nysed.gov/profile.php?instid=800000059786>

**KINGS COLLEGIATE  
CHARTER SCHOOL**

**2014-2015 ACCOUNTABILITY PLAN  
PROGRESS REPORT**

Submitted to the SUNY Charter Schools Institute on:

September 15, 2015

By Christie Chow, Director of Operations (Grades 5-8) and  
Lindsay Melworm, Director of Operations (Grades 9-12)

1084 Lenox Rd  
Brooklyn, NY 11212  
718-342-6047  
[www.kingscollegiate.org](http://www.kingscollegiate.org)

Christie Chow, Director of Operations (Grades 5-8) and Lindsay Melworm, Director of Operations (Grade 9-12) prepared this 2014-15 Accountability Progress Report on behalf of the school’s board of trustees:

Trustee’s Name	Board Position
John Greenstein	Treasurer, Finance Committee
Bob Howitt	Trustee, Executive Committee
Eileen Shy	Trustee, Accountability Committee
Linton Mann III	Chair, Executive, Accountability Joint High School Committees
Julie Kennedy	Trustee, Executive, Accountability Joint High School Committees
Stuart Linde	Trustee, Finance Committee
St. Claire Gerald	Trustee, Executive Committee
Ian Sacks	Trustee
Ekwutozia Nwabuzor	Trustee

Scott Schuster has served as the Principal of the middle school grades since 2010, and Maya Roth served as the Principal of the high school grades from 2009 to 2015. She is succeeded by Thomas O’Brien.

## INTRODUCTION

### *MISSION and GRADES SERVED*

The mission of Kings Collegiate Charter School (KCCS) is to prepare each student for college. Kings Collegiate Charter School opened on August 22, 2007. The school opened with 5<sup>th</sup> grade and will grow to grades 5-12 over time. During the 2014-2015 school year, the school served 5<sup>th</sup> – 12<sup>th</sup> graders.

### *STUDENT POPULATION*

With an initial enrollment as of BEDS Day 2014 of 489 students, Kings Collegiate Charter School had low attrition and ended the 2014-2015 school year with 480 students in grade 5-12.

Gender	50% Male	50% Female	
Free & Reduced Lunch	79%		
Special Needs	11%		
Race	98% African-American	1% Hispanic	1% Other
English Language Learners	1%		

### **School Enrollment by Grade Level and School Year**

School Year	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
2009-10						90	63	53						206
2010-11						81	77	62	49					269
2011-12						79	71	65	58	34				307
2012-13						84	65	71	65	45	38			368
2013-14						75	79	68	66	48	35	29		400
2014-15						82	85	75	67	63	48	33	29	482

### **STRATEGY**

Kings Collegiate Charter School's educational program rests on three pillars:

1. We believe that creativity flourishes within structured academic environments.  
*Good work cannot occur unless there is a safe and orderly environment in and out of the classroom.*
2. We have very high academic and behavioral expectations.  
*High expectations demand significant amounts of extra support before, during, and after school and on Saturdays.*
3. We know that without great teachers, nothing else matters.

*Teachers must have the time and professional tools and resources to do their jobs effectively.*

At Kings Collegiate, we do not believe that there is a panacea that makes a school work. Nor do we pretend that what we do is “rocket science” or necessarily innovative. KCCS teachers work hard and use common sense because elevating student achievement and transforming lives requires constant attention to hundreds of different elements – not one, magical 100% solution but rather one hundred, individual 1% solutions.

## **DESIGN**

Kings Collegiate Charter School’s school design includes seven core components.

**Focus on Literacy.** Many of our students beginning in grade 5 are reading substantially below grade level. If a school does not address this dramatic and central issue immediately, students will be at a huge disadvantage in all subjects in high school and college. The ultimate academic success of KCCS students, therefore, is tied to mastering this fundamental skill. In 2014-2015, KCCS provided explicit instruction in literacy skills and inculcated the reading habit through:

- Two hours of daily literacy instruction;
- Additional 30 minutes of Guided Reading in 5<sup>th</sup> and 6<sup>th</sup> grade to target specific reading levels in small groups;
- Additional 30 minutes of Guided Reading in 7<sup>th</sup> and 8<sup>th</sup> grade to the students who needed it most;
- Requiring students to read reading level-appropriate books during the summer;
- Requiring graded, written work in every class, including math; and
- Requiring students to carry a silent reading book at all times to serve as the entrance ticket to school in the morning, make better use of transition time in the hallways, and ensure that there is never a lost moment during the day since “you never know when you’ll have a chance to read.”

**Target Curriculum Focused on Basic Skills.** KCCS does not use an off-the-shelf curriculum. Rather, KCCS develops curriculum directly from the New York State Learning Standards that ensures students master a core set of basic academic skills before they can master higher-level, abstract material.

KCCS teachers pay particularly close attention to the topics, sequence, and performance standards outlined in the New York State standards. This ensures that students are mastering the same material as their peers throughout New York State. At the same time, we trust teachers to adapt the subject topics and performance standards according to their professional expertise. KCCS teachers create a comprehensive curriculum for their subject, saved on the school’s shared drive, with a year-long scope and sequence, a Curriculum Alignment Template that groups objectives into units of study with a learning activity and assessment identified for each objective, weekly syllabi, daily lesson plans, and assessment materials. Not only does this provide the school with a record of individual course instruction but this also serves as a valuable curricular planning resource for returning and future teachers.

**Assess Early and Often to Drive the Instructional Program.** The most effective schools use assessment to diagnose student needs, measure instructional impact, and build a culture of continuous reflection and improvement. In addition to the New York State, Mathematics, and English Language Arts exams, KCCS administered three internally-aligned Interim Assessments and one Final Exam in Math, English Language Arts, Science and History. These tests assessed ongoing student mastery of Math, Reading/Writing, Science and History skills and standards throughout the year and provided immediate data on individual student and class growth. KCCS teachers, with the support of the Principal, used this data to identify standards mastered and standards in need of re-teaching so that lesson plans could be continuously adjusted. KCCS also utilized the information to target content- and skills-driven tutoring and small-group instruction afterschool and on Saturdays. During the 2014-2015 school year, Kings Collegiate also administered the Common Core Algebra Exam and Living Environment Regents Exam to 8<sup>th</sup> graders.

**Make More Time.** In order to provide students with a comprehensive, college preparatory education, Kings Collegiate has a longer-than-usual school day and longer-than-usual school year. During the 2014-2015 school year, Kings Collegiate was open 185 instructional days for students (205 days for teachers). For most students, the regular school day began at 7:45 AM and ended at 4:05 PM. For those receiving tutoring and homework help, the day ended at 5:05 PM. Finally, as a result of their academic need, 25% of KCCS 5<sup>th</sup> grade students (n=17), 23% of KCCS 6<sup>th</sup> grade students (n=17), 20% of KCCS 7<sup>th</sup> grade (n=17), and 20% of KCCS 8<sup>th</sup> grade (n=17) also attended school from 9:00 AM to 12:00 PM on Saturdays, an average of three times a month.

Students had hour-long periods four days a week and three hour-long classes on Wednesdays: a weekly Math Assessment period and then alternating periods of history/science and reading/writing every other Wednesday. Fifth through eighth grade students at Kings Collegiate received weekly:

- 9 periods of Mathematics
- 9 periods of English Language Arts (Reading and Writing)
- 4-5 periods of Social Studies
- 4-5 periods of Science
- 1 period of Advisory/Character Education
- 3 periods of Enrichment

Kings Collegiate students extended their learning beyond the school day completing, on average, one-and-a-half to two hours of homework every night.

**Emphasis on College.** For too many at-risk students, college only exists in the abstract. For Kings Collegiate students, freshman year of college will be a natural extension of their educational experience at KCCS. In the school's whole-school Friday Community Meetings, the goals for the day consistently revolved around the question, "How do we get to college?" To which KCCS students answered together, "Be nice! Work hard! Get smart!" During Staff Spotlights, teachers and administrative members focused on an element of their college experience during a short presentation.

Kings Collegiate students began talking about college on the first day of school as their advisories are named after the alma maters of their teachers. Through informal conversations in advisory and in classes, students learned the college application process and life as a college student. Students also won T-shirts from their namesake advisories. Our 5<sup>th</sup> grade students visited Fordham University and Harvard, our 6<sup>th</sup> grade and 7<sup>th</sup> grade students visited New York University, and our 8<sup>th</sup> grade visited UC Berkeley and Stanford.

During the regular school day, from 3:00 PM – 4:00 PM 3 days per week, KCCS offers a variety of rotating electives, including:

- Art
- Yoga
- Newspaper
- Soccer
- Basketball
- Healthy Living
- Tap Dancing
- Percussion
- Baton Twirling Team
- Drama
- Afro-Caribbean Dance
- Dance Styles
- Martial Arts
- Kickboxing

From 4:05 – 5:05 PM, KCCS offers subject-specific tutoring and requires students struggling to regularly complete homework assignments on-time and at high quality to spend an additional hour in Homework Center working on that night's homework assignments.

KCCS' school culture is based on its five core THINK values of "Tenacity," "High Expectations," "Integrity," "No Excuses," and "Kindness." Kings students are expected to consistently demonstrate these characteristics wherever they find themselves and are rewarded with paycheck dollars (Cubs Cash) when they model these characteristics well or go above and beyond. Students earning Cubs Cash receive the opportunity to represent the school on merit trips and trade their Cubs Cash at Dollar Den for tangible rewards. Every month, by participating in Cubs Cash-earned trips either with a group of the top Cubs Cash earners or one-on-one/two-on-one with staff members, Cubs Cash winners develop the more abstract skills necessary for true college preparation (trying new activities, demonstrating leadership and professionalism, and participating in community service). During the 2014-2015 school year, Kings Collegiate students:

- Carved and took home pumpkins for Halloween;
- Went on a grade-level field trip to a ropes course at Alley Pond;
- Visited the Harlem Studio Museum, Nuyorican Poets' Café, the New York Museum of Natural History, the Metropolitan Museum of Art, and the Brooklyn Museum of Art;
- Went to the movies or dinner with a staff member and ate Ethiopian or Japanese food for the first time;
- Played basketball against staff members.

**Provide Structure and Order.** Students need a safe and orderly environment to be productive. In 2014-2015, KCCS created a calm, composed, and disciplined environment to maximize the amount of time on-task. Strategies included:

- Strictly enforced school dress code;
- Paycheck system that defined clear expectations and provided an immediate responses to positive behavior;
- Paycheck and detention system that defined clear expectations and provided immediate responses to negative or inappropriate behavior;
- Rubric system that provided immediate feedback to classes at the end of each class each day; and
- Common Blackboard Configuration (BBC) consisting of a Do Now, Aim, Agenda, and Homework.

**Insist on Family Involvement.** KCCS' educational program is structured so that families must be involved in their child's academic pursuits. In 2014-2015, KCCS families:

- Picked up their child's report card in person at the school three times;
- Met with teachers and staff on dozens of occasions to formally and informally discuss their child's academic and behavioral performance;
- Maintained an open line of communication with their child's teachers through in-person meetings, phone calls, and e-mails;
- Were called at home or at work each day if their child earned a detention;
- Attended Family Involvement Committee meetings throughout the year to better understand the curricular program and how to support their students' learning at home, learn about summer camp opportunities, talk about how to communicate with their pre-teen, and learn how to budget and save for college;
- Were asked to offer input on the school on annual surveys, grading the school on how it was doing;
- Were offered the opportunity to watch their children perform in their chosen Enrichment activity at a public performance during the course of the year;
- Were invited to grade-level pot-luck dinners to meet and socialize with KCCS staff members;
- Participated in a family advocacy day for charter schools.

## **High School Cohorts**

### **Accountability Cohort**

The state's Accountability Cohort consists specifically of students who are in their fourth year of high school after the 9<sup>th</sup> grade. For example, the 2009 state Accountability Cohort consists of students who entered the 9<sup>th</sup> grade in the 2009-10 school year, were enrolled in the school on the state's annual enrollment-determination day (BEDS day) in the 2012-13 school year, and either remained in the school for the rest of the year or left for an acceptable reason. (See New York State Education Department's website for their accountability rules and cohort definitions: <http://www.emsc.nysed.gov/irts/accountability/home.shtml>)

The following table indicates the number of students in the Accountability Cohorts who are in their fourth year of high school and were enrolled on BEDS Day in October and on June 30<sup>th</sup>.

#### Fourth-Year High School Accountability Cohorts

Fourth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Enrolled on BEDS Day in October of the Cohort's Fourth Year	Number Leaving During the School Year	Number in Accountability Cohort as of June 30 <sup>th</sup>
2009-10	2006-07	2006	N/A	N/A	N/A
2010-11	2007-08	2007	N/A	N/A	N/A
2011-12	2008-09	2008	N/A	N/A	N/A
2012-13	2009-10	2009	N/A	N/A	N/A
2013-14	2010-11	2010	N/A	N/A	N/A

#### Total Cohort for Graduation

Students are included in the Total Cohort for Graduation also based on the year they first enter the 9<sup>th</sup> grade. Prior to 2011-12, students who have enrolled at least five months in the school after entering the 9<sup>th</sup> grade are part of the Total Cohort for Graduation; as of 2011-12 (the 2008 cohort), students who have enrolled only one day in the school after entering the 9<sup>th</sup> grade are part of the school's Total Cohort for Graduation Cohort. If the school has discharged students for one of the following acceptable reasons, it may remove them from the graduation cohort: if they transfer to another public or private diploma-granting program with documentation, transfer to home schooling by a parent or guardian, transfer to another district or school, transfer by court order, leave the U.S. or die.

#### Fourth Year Total Cohort for Graduation

Fourth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Enrolled on June 30 <sup>th</sup> of the Cohort's Fourth Year (a)	Additional Students Still in Cohort [1] (b)	Graduation Cohort (a) + (b)
2009-10	2006-07	2006	N/A	N/A	N/A
2010-11	2007-08	2007	N/A	N/A	N/A
2011-12	2008-09	2008	N/A	N/A	N/A
2012-13	2009-10	2009	N/A	N/A	N/A
2013-14	2010-11	2010	N/A	N/A	N/A
2014-15	2011-12	2011	29	0	29

#### Fifth Year Total Cohort for Graduation

Fifth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Enrolled on June 30 <sup>th</sup> of the Cohort's Fifth Year	Additional Students Still in Cohort <sup>2</sup>	Graduation Cohort (a) + (b)
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<sup>[1]</sup> Number of students who had been enrolled for at least one day prior to leaving the school and who were not discharged for an acceptable reason.

			(a)	(b)	
2010-11	2006-07	2006	N/A	N/A	N/A
2011-12	2007-08	2007	N/A	N/A	N/A
2012-13	2008-09	2008	N/A	N/A	N/A
2014-15	2010-11	2010	N/A	N/A	N/A

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<sup>2</sup> Number of students who had been enrolled for at least one day prior to leaving the school and who were not discharged for an acceptable reason

## ENGLISH LANGUAGE ARTS

### Goal 1: English Language Arts

Students will be proficient readers and writers of the English language.

#### Background

Reading instruction at Kings Collegiate is based around shared, whole-class novels. The curriculum develops reading comprehension skills and strategies and vocabulary. Whole-class novels are selected for each grade that are appropriately leveled for the majority of students in that grade. The whole-class novels should be accessible for students with the appropriate scaffolding. Additionally, during the 2014-2015 school year, KCCS continued with an additional 30 minutes to allow for a Guided Reading program for 5<sup>th</sup> and 6<sup>th</sup> grade outside of Reading class which allowed for targeted instruction in small groups of no more than 8 students. This increased every 5<sup>th</sup> and 6<sup>th</sup> graders Reading instruction to 1.5 hours each day.

In Writing classes at Kings Collegiate, students learn the essential skills of grammar and writing. Writing class explicitly supports the work that students are doing in Reading class, as students learn to write strong responses to literature in short answer and essay formats and use weekly vocabulary words from Reading class in their daily writing assignments.

Kings Collegiate Charter School uses data from the following assessments to ensure student proficiency in English Language Arts:

- Criterion-referenced New York State exams in English Language Arts;
- Leveled Reading Assessments
- Internally developed Interim Assessments in English Language Arts;
- Internally developed Final Examination in English Language Arts.

Kings Collegiate Charter School administered three internally developed and aligned Interim Assessments and a Final Exam in English Language Arts (Reading and Writing) during the 2014-2015 school year. These assessments were created to reflect the school's scope and sequence in Reading and Writing, and to mirror the style and scope of the New York State English Language Arts exams. Similar to the state exam, the ELA Interim Assessments were administered in two parts: 3-4 reading passages accompanied by multiple choice questions and a listening comprehension section with multiple choice and open response questions or an extended response/essay section. The assessments also included at least two editing passages that assessed student mastery of grammar, capitalization, and punctuation skills.

After the tests were administered, KCCS teachers graded each exam and KCCS administrative staff entered individual performance data into a shared template for detailed test analysis. With the individual student, whole class, and whole grade data, KCCS teachers analyzed the data and developed strategic plans to re-teach specific standards to individuals, small groups, and classes. KCCS also utilized the information to target content- and skills-driven tutoring and re-teaching after school and on Saturdays.

Prior to the 2014-2015 school year, we made the following key changes:

- Increasing student achievement in ELA became a school-wide Strategic Plan initiative for the third year in a row
- Hired our lead Reading teaching to adapt curriculum and individually coach our reading teachers.

### Goal 1: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State English language arts examination for grades 3-8.<sup>3</sup>

### Method

The school administered the New York State Testing Program English language arts assessment to students in 5th through 8th grade in April 2014. Each student's raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year's test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year.

**2014-15 State English Language Arts Exam  
Number of Students Tested and Not Tested**

Grade	Total Tested	Not Tested <sup>4</sup>			Total Enrolled
		IEP	ELL	Absent	
5	82				82
6	85				85
7	75				75
8	67				67
All	309				309

### Results

On the 2014-15 NYS ELA exam, 34% of students in their second year at Kings Collegiate scored proficient. When looking at all students, including those that have been at Kings Collegiate for less than 2 years, 30% of students scored proficient. Overall, the percent of students scoring proficient on the NYS ELA exam increased with the number of years that students have been enrolled at Kings Collegiate, with 45% of 8<sup>th</sup> graders scoring proficient.

<sup>3</sup> Because of the state's new 3-8 testing program, aligned to its high school college and career readiness standards, the Institute is no longer using Time Adjusted Level 3 cut scores. Please report results for previous years using the state's published results for scoring at proficiency.

<sup>4</sup> Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

**Performance on 2014-15 State English Language Arts Exam  
By All Students and Students Enrolled in At Least Their Second Year**

Grades	All Students		Enrolled in at least their Second Year	
	Percent	Number Tested	Percent	Number Tested
5	20%	82	0%	5
6	33%	85	33%	67
7	25%	75	27%	71
8	45%	67	45%	62
All	30%	309	34%	205

**Evaluation**

In the third year of the administration of the NYS Common Core exam in English Language Arts, the school did not meet this measure. It is still the school's goal to see that at least 75% of students reach proficiency on the Common Core exam, and we are looking forward to implementing a higher level of rigor in our English Language Arts classes going forward to better prepare our students to meet this bar.

**Additional Evidence**

Though we have seen scores drop with the advent of the Common Core English Language Arts exam, we feel energized by the rigor that the exams present for our students as we work to prepare them for college. We saw another increase of 2% in all students scoring advanced or proficient in 2014-2015 compared to 2013-2014 which was the same increase we saw from 2012-2013 to 2013-2014. Over the past three years, we have seen that students who are enrolled longer at Kings Collegiate are more likely to score proficient on the NYS ELA exams. We look forward to seeing these numbers increase in the coming years as we revise curriculum and work to ensure all students are prepared for the rigor of the new exams. We feel positive about the momentum we have seen over the past few years in terms of student growth in English Language arts.

**English Language Arts Performance by Grade Level and School Year**

Grade	Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency							
	2011-12		2012-13		2013-14		2014-15	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
5	50%	10	0%	15	0%	5	0%	5
6	77%	70	22%	59	27%	71*	33%	67
7	95%	61	38%	68	32%	56	27%	71
8	75%	56	37%	63	37%	65	45%	62
All	81%	197	30%	205	31%	199	34%	205

**Goal 1: Absolute Measure**

Each year, the school’s aggregate Performance Level Index (PLI) on the State English language arts exam will meet the Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.

**Method**

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an AMO each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state’s learning standards in English language arts. To achieve this measure, all tested students must have a Performance Level Index (PLI) value that equals or exceeds the 2014-15 English language arts AMO of 89. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.<sup>5</sup>

**Results**

Kings Collegiate scored a PI of 112 for the 2014-15 school year.

**English Language Arts 2014-15 Performance Level Index (PLI)**

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
	18	52	23	7

$$\begin{array}{rcccccccc}
 \text{PI} & = & 52 & + & 23 & + & 7 & = & 82 \\
 & & & & 23 & + & 7 & = & \underline{30} \\
 & & & & & & \text{PLI} & = & 112
 \end{array}$$

**Evaluation**

Kings Collegiate achieved a Performance Level Index of 112 which exceeds the 2014-15 AMO of 97. Therefore, Kings Collegiate achieved this measure.

**Goal 1: Comparative Measure**

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of all students in the same tested grades in the local school district.

**Method**

A school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which

<sup>5</sup> In contrast to SED’s Performance Index, the PLI does not account for year-to-year growth toward proficiency.

the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district.<sup>6</sup>

## Results

Kings Collegiate outperformed Community School District (CSD) 18 on the third administration of the Common Core English Language Arts exam by 11 percentage points. The school outperformed the district in all grades except for 5th grade, where 0% of the 5 returning 5<sup>th</sup> graders scored proficient compared to the 23% of the 1189 students in CSD 18. In 8th grade, Kings Collegiate’s performance exceeded CSD 18 performance by 17 percentage points. This demonstrates that the longer students are enrolled at Kings Collegiate, the more prepared they are for rigorous curriculum and to succeed in college.

**2014-15 State English Language Arts Exam  
Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
5	0%	5	23%	1189
6	33%	67	24%	1193
7	27%	71	19%	1341
8	45%	62	28%	1338
All	<b>34%</b>	205	<b>23%</b>	5061

## Evaluation

Kings Collegiate met this measure in all grades except for grade 5, where its students underperformed the district by 23 percentage points. Overall, the school outperformed the 6<sup>th</sup> grade in Community School District 18 by 9 percentage points, and by 8 and 17 percentage points in the 7<sup>th</sup> and 8<sup>th</sup> grade respectively.

## Additional Evidence

Despite changes to the NYS ELA testing program, Kings Collegiate students continue to outperform their district counterparts in English Language Arts across almost all grades. While the gap in performance between Kings’ students and students in the district has decreased with the new Common Core standards, we know that there is still a good deal of work to do to prepare our students for the level of performance that we expect of them.

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<sup>6</sup> Schools can acquire these data when the State Education Department releases its Access database containing grade level ELA and math test results for all schools and districts statewide. The SED announces the release of the data on its [News Release webpage](#).

**English Language Arts Performance of Charter School and Local District  
by Grade Level and School Year**

Grade	Percent of Students Enrolled in at Least their Second Year Who Are at Proficiency Compared to Local District Students							
	2011-12		2012-13		2013-14		2014-15	
	Charter School	Local District	Charter School	Local District	Charter School	Local District	Charter School	Local District
5	30%	50%	0%	23%	0%	24%	0%	23%
6	57%	41%	22%	16%	27%	18%	33%	24%
7	67%	41%	38%	19%	32%	19%	27%	19%
8	52%	31%	37%	19%	37%	23%	45%	28%
All	<b>57%</b>	<b>41%</b>	<b>30%</b>	<b>19%</b>	<b>31%</b>	<b>21%</b>	<b>34%</b>	<b>23%</b>

**Goal 1: Comparative Measure**

Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for students eligible for economically disadvantaged students among all public schools in New York State.<sup>7</sup>

**Method**

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school’s performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school’s actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools’ actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a small degree is the requirement for achieving this measure.

Given the timing of the state’s release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available. This report contains 2013-14 results (using free-lunch eligible percentage), the most recent Comparative Performance Analysis available.

**Results**

The table below shows that the school’s overall comparative performance is higher than expected. Students at Kings within grades 6, 7, and 8 performed better than predicted based on their free lunch status on the 2013-14 ELA exam, with a significant effect size, while students in grade 5 performed slightly worse than predicted. Overall, the table below shows that in general, students

<sup>7</sup> The Institute will begin using *economically disadvantaged* instead of *eligibility for free lunch* as the demographic variable in 2012-13. Schools should report previous year’s results using reported free-lunch statistics.

enrolled at Kings Collegiate perform higher than expected on the NYS ELA exam the longer they are enrolled at the school.

**2013-14 English Language Arts Comparative Performance by Grade Level**

Grade	Percent Eligible for Free Lunch	Number Tested	Percent of Students at Levels 3&4		Difference between Actual and Predicted	Effect Size
			Actual	Predicted		
3						
4						
5	79.2	71	17	20.6	-3.6	-0.28
6	81.0	78	29	17.8	11.2	0.82
7	77.6	67	31	19.2	11.8	0.80
8	71.2	66	37	26.0	11.0	0.67
All	77.4	282	28.3	20.7	7.6	0.50

<b>School's Overall Comparative Performance:</b>
Higher than expected to a meaningful degree

**Evaluation**

Kings Collegiate met this measure with a significant effect size as a school overall, and most specifically in grades 6, 7, and 8. The school did not meet the measure in grade 5, the grade where students first enroll at the school and have attended for less than one year before taking the NYS ELA exam.

**Additional Evidence**

Over the past four years, Kings Collegiate has exceeded its predicted performance on the NYS ELA exams. This demonstrates that the school is moving in a positive direction with ELA instruction. It also shows that as students spend more time at the school, their performance improves and moves further away from predicted performance based on income.

**English Language Arts Comparative Performance by School Year**

School Year	Grades	Percent Eligible for Free Lunch	Number Tested	Actual	Predicted	Effect Size
2009-10	5-7	56	203	51.2	42.7	0.54
2010-11	5-8	61	264	50.8	41.9	0.53
2011-12	5-8	63	274	51.1	43.5	0.45
2012-13	5-8	79	287	<b>25.4</b>	<b>19.9</b>	0.38
2013-14	5-8	77	282	<b>28.3</b>	<b>20.7</b>	0.50

**Goal 1: Growth Measure<sup>8</sup>**

Each year, under the state’s Growth Model, the school’s mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state’s unadjusted median growth percentile.

**Method**

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2014-15 and also have a state exam score from 2013-14 including students who were retained in the same grade. Students with the same 2013-14 score are ranked by their 2014-15 score and assigned a percentile based on their relative growth in performance (student growth percentile). Students’ growth percentiles are aggregated school-wide to yield a school’s mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

This report contains 2013-14 results, the most recent Growth Model data available.<sup>9</sup>

**Results**

In 2013-14 the Mean Growth Percentile for Kings Collegiate overall was 61.2. This is in comparison to the Statewide Median of 50.

**2014-15 English Language Arts Mean Growth Percentile by Grade Level**

Grade	Mean Growth Percentile	
	School	Statewide Median
5	52	50.0
6	72	50.0
7	66	50.0
8	54	50.0
All	<b><u>61</u></b>	50.0

**Evaluation**

Kings Collegiate scored a 61 for the Mean Growth Percentile in comparison to the Statewide Median of 50, therefore Kings Collegiate met this measure.

**Additional Evidence**

Over the past two years, Kings Collegiate has exceeded the Statewide Median of 50 by at least 10 points and therefore Kings Collegiate met this measure. We feel confident that Kings Collegiate

<sup>8</sup> See Guidelines for Creating a SUNY Accountability Plan for an explanation.

<sup>9</sup> Schools can acquire these data from the NYSED’s Business Portal: portal.nysed.gov.

building off of the growth students have year to year and that the longer the students are with us, the more growth we see.

**English Language Arts Mean Growth Percentile by Grade Level and School Year**

Grade	Mean Growth Percentile			
	2011-12 <sup>10</sup>	2012-13	2013-14	Statewide Median
5		47	52	50.0
6		67	72	50.0
7		70	66	50.0
8		60	54	50.0
All		<u>64</u>	<u>61</u>	50.0

**Summary of the English Language Arts Goal**

Kings Collegiate achieved four of the five relevant English Language Arts goals based on results of the 2013-14 and 2014-15 state exams. We are proud that are students continue to outperform the district in almost all grades in ELA and that our students are exceeding predicted performance based on free lunch status. However we know that we still have a long way to go in terms of absolute performance and that the rigorous common core standards will provide us with an opportunity to work harder to improve student performance in ELA.

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State English language arts exam for grades 3-8.	Did Not Achieve
Absolute	Each year, the school’s aggregate Performance Level Index (PLI) on the state English language arts exam will meet that year’s Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.	Achieved
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of students in the same tested grades in the local school district.	Achieved
Comparative	Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2013-14 school district results.)	Achieved
Growth	Each year, under the state’s Growth Model the school’s mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state’s unadjusted median growth percentile.	Achieved

**Action Plan**

The school is energized by the challenge that the more rigorous Common Core standards present.

<sup>10</sup> Grade level results not available.

Beginning three years ago, Uncommon Brooklyn Middle School ELA Department Coordinators worked with principals, the Associate Managing Director, and the Director of Staff Development to begin modifying the Uncommon Brooklyn Middle School scope and sequence documents for ELA and Math (and the accompanying Interim Assessments), incorporating many of the Common Core Learning Standards. In 2014-2015, the Department Coordinators completed the modifications to the Uncommon Brooklyn Middle School ELA and Math scope and sequence documents and Interim Assessments, ensuring that each Common Core Learning Standard is taught and assessed and now have outsourced the creation of the Interim Assessments to an external company that will ensure the tests have no teacher bias, are appropriately rigorous, and well aligned to the Common Core. Having these assessments at the start of the 2015-16 school year gives us confidence that our teachers will be able to backwards plan effectively for ELA instruction this year.

In addition, a more rigorous set of grade level common texts was chosen across grades at the end of last year, and Kings Collegiate reading teachers (as well as all other Uncommon middle school teachers) will now be teaching these more rigorous texts. For example, several texts were moved down a grade level or two to account for the more rigorous text expectations and texts formerly taught in 8<sup>th</sup> grade will be taught in 6<sup>th</sup>. The school has also made adjustments to its guided reading program to maximize that time which is crucial for teachers to be able to work with students at their instructional level. The scheduling of these blocks has been adjusted so that special education teachers are able to work with the school's lowest readers multiple times a day and support more readers across grades. The school is keeping one Guided Reading section in 7<sup>th</sup> and 8<sup>th</sup> grade to help support our lowest readers. In addition to the 30 minutes of Guided Reading our 5<sup>th</sup> and 6<sup>th</sup> graders receive on Mondays, Tuesday, Thursdays, and Fridays, we added an additional 30 minutes of independent reading for them on Wednesdays to help build independent reading skills. Our 7<sup>th</sup> and 8<sup>th</sup> graders are receiving an additional 30 minutes of independent reading in addition to the 4 days of independent reading they already had. Our lowest 7<sup>th</sup> and 8<sup>th</sup> grade students will receive ELA small group instruction 4 times a week during this independent reading block which allows them to maximize their Reading and Writing block to ensure they are still receiving full instructional time in the classroom. In addition, the school's Dean of Curriculum and Instruction will be spending more time instructing students through guided reading in order to serve as a model for other teachers to observe. The last adjustment to our schedule occurs, on Wednesdays when all students will have a 75 minute ELA block where they will engage in a close-reading exercise to develop their ability to analyze and interpret author's craft using dense portions of highly rigorous texts.

Finally, professional development and instructional leadership decisions have been made to increase the effectiveness of the ELA program. This year there will be continued PD for all teachers, regardless of the subject they teach, on Evidence Based Questions, interactive reading, Accountable Independent Reading and Habits of Discussion. Nonfiction study will continue to be incorporated into history and science classes on a more regular basis, and Instructional Leaders will be planning to co-teach with our most rookie teachers to ensure they have the most effective instruction possible while they learn to become great teachers.

## **ENGLISH LANGUAGE ARTS**

### **Goal 1: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents English exam by the completion of their fourth year in the cohort.

**(S)** Each year, 65 percent of students in the high school Accountability Cohort will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.

## Method

The school administered the New York State Regents Comprehensive English exam that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department defines the following pass levels: scoring 65 to meet the graduation requirement for a Regents diploma; and scoring 75 to meet the college and career readiness standard.<sup>11</sup> This measure examines the percent of the Accountability Cohort that passed the exam by the completion of their fourth year in the cohort. Students have until the summer of their fourth year to do so.

## Results

Kings Collegiate's 2011 cohort had 100% of students passing the English Regents with a score of a 65 or higher.

**English Regents Passing Rate with a Score of 65  
by Fourth Year Accountability Cohort<sup>12</sup>**

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A
2011	29	100%

## Evaluation

Kings Collegiate's 2011 cohort had 100% of students passing the English Regents with a score of a 65 or higher, therefore Kings Collegiate met this measure.

## Additional Evidence

100% of our 11<sup>th</sup> grade cohort (2012 cohort) have already met the graduation requirement, with all 33 students passing an English Regents exam with a score of 65% or higher. 89% of our 10<sup>th</sup> grade cohort (2013 cohort) have met the graduation requirement as of their second year of high school, scoring 65% or higher on the Common Core English Regents. 74% scored a 75 or above, meeting the college and career readiness standard.

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<sup>11</sup> The statewide adaptation of the Common Core State Standards includes incorporating college and career readiness performance standards for the English language arts exam. The state has benchmarked student ELA test performance to the likely need for remedial course work when students enter college by comparing student 3-8 test results and Regents results to their post-secondary experience at SUNY and CUNY. Besides raising the cut scores for proficiency in the 3-8 testing program, the state has begun to set college and career readiness standards for passing Regents.

<sup>12</sup> Based on the highest score for each student on the English Regents exam

**English Regents Passing Rate with a score of 65 / 75 by Cohort and Year**

Cohort Designation	2011-12		2012-13		2013-14		2014-15	
	Number in Cohort	Percent Passing						
2010	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2011	34	97%	30	93%	29	100%	29	100%
2012			44	87%	35	100%	33	100%
2013					N/A	N/A	46	89%
2014							N/A	N/A

**Goal 1: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will did not score proficient on the New York State 8<sup>th</sup> grade English language arts exam will score at least 65 on the New York State Regents English exam by the completion of their fourth year in the cohort.

**(s)** Each year, 65 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade English language arts exam will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.

**Method**

The school demonstrates the effectiveness of its English language arts program by enabling students who were not meeting proficiency standards in the eighth grade to meet the English requirement for graduation with a Regents diploma (the college and career readiness standard).

**Results**

Kings Collegiate’s 2011 cohort had 100% of students passing the English Regents with a score of a 65 or higher.

**English Regents Passing Rate with a Score of 65 (75) among Students Who Were Not Proficient in the 8<sup>th</sup> Grade by Fourth Year Accountability Cohort <sup>15</sup>**

Cohort Designation	Number in Cohort	Percent Passing with a score of 65 (75)
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A
2011	29	100%

**Evaluation**

<sup>15</sup> Based on the highest score for each student on the English Regents exam

N/A

**Additional Evidence**

N/A

**Goal 1: Absolute Measure**  
Each year, the Accountability Performance Level (APL) on the Regents English exam of students completing their fourth year in the Accountability Cohort will meet the Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.

**Method**

In receiving a waiver for its federal No Child Left Behind accountability system, the New York State Education Department now holds high schools accountable for making annual yearly progress towards meeting college and career readiness standards. See page 72 of SED’s ESEA waiver application for the high school AMOs:  
[http://www.p12.nysed.gov/accountability/documents/NYSESEAFlexibilityWaiver\\_REVISED.pdf](http://www.p12.nysed.gov/accountability/documents/NYSESEAFlexibilityWaiver_REVISED.pdf)

The AMO continues to be SED’s basis for determining if schools are making satisfactory progress toward the annual goal. To achieve this measure, all tested students in the Accountability Cohort must have an Accountability Performance Level (APL) that equals or exceeds the 2014-15 English language arts AMO of **170**.

The APL is calculated by adding the sum of the percent of students in the Accountability Cohort at Levels 2 through 4 to the sum of the percent of students at Level 3 and 4. Thus, the highest possible APL is 200. The Regents exams are scored on a scale from 0 to 100; 0 to 64 is Level 1, 65 to 74 is Level 2, 75 to 89 is Level 3, and 90 to 100 is Level 4.

**Results**

Kings Collegiate APL for the 2011 Cohort is 200, the highest possible Accountability Performance Level.

**English Language Arts Accountability Performance Level (APL)  
For the 2009 High School Accountability Cohort**

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
29	0	0	79	21

$$\begin{array}{rccccccccc} \text{PI} & = & 0 & + & 79 & + & 21 & = & 100 \\ & & & & 79 & + & 21 & = & 100 \\ & & & & & & \text{APL} & = & 200 \end{array}$$

**Evaluation**

The measure is met, as the Kings Collegiate APL for the 2011 Cohort is 200, the highest possible Accountability Performance Level.

### **Additional Evidence**

N/A

#### **Goal 1: Comparative Measure**

(S) Each year, students in the high school *Total Cohort* will exceed the predicted pass rate on a Regents mathematics exam or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all high schools in New York State.

#### **Method**

The Charter Schools Institute will conduct a Comparative Performance Analysis, as it has for 3-8 schools. The Institute examines the school's performance in terms of demographically similar high schools state-wide by using a regression analysis to control for the percentage of economically disadvantaged students among all high schools in New York State. The Institute compares the school's actual performance to the predicted performance of high schools with a similar economically disadvantaged percentage. The difference between the schools' actual and predicted performance, relative to other high schools with similar economically disadvantaged statistics produces an Effect Size. An Effect Size of 0.3, or performing higher than expected to a small degree, is the target for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available.

#### **Results**

*Leave Blank*

#### **Goal 1: Comparative Measure**

Each year, the percent to students in the high school Accountability Cohort passing the Regents English exam with a score of 65 or above will exceed that of the high school Accountability Cohort from the local school district.

(S) Each year, the Accountability Performance Level (APL) in Regents English of students in the fourth year of their high school Accountability Cohort will exceed the APL of comparable students from the local school district.

#### **Method**

The school compares the performance of students in their fourth year in the charter school Accountability Cohort to that of the respective cohort of students in the local school district. Given

that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.<sup>17</sup>

**Results**

At the time of this report, comparative graduation data for English Regents had not yet been released. Kings Collegiate will update this report when the data becomes available.

**English Regents Passing Rate with a Score of 65  
of Fourth-Year Accountability Cohorts by Charter School and School District**

Cohort	Charter School		School District <sup>18</sup>	
	Percent Passing	Cohort Size	Percent Passing	Cohort Size
2008	N/A	N/A	N/A	N/A
2009	N/A	N/A	N/A	N/A
2010	N/A	N/A	N/A	N/A
2011	100%	29	Data not released	Data not released

**Evaluation**

N/A

**Additional Evidence**

N/A

**Goal 1: Growth Measure**

**(§)** Each year, under the state’s high school Growth Model (under development) the relative growth of selected students will exceed the state’s median growth.

**Method**

This measure will examine the change in performance of the same group of students during the course of their high school careers and the progress they are making in comparison to other students with the similar scores in the eighth grade. The analysis only includes students from whom the eighth grade scores are available. In following the existing 3-8 Growth Model, students with the same scores are ranked and assigned a percentile based on their relative growth in performance (mean growth percentile). Students’ growth percentiles are aggregated school-wide to yield a school’s mean growth percentile. In order for a school to perform above the statewide median, it will have a mean growth percentile greater than 50.

*The State Education Department has not yet developed the high school Growth Model.*

<sup>17</sup> The New York State Report Card provides the district results for students scoring at or above 65. The New York State Accountability Report provides the district results for students scoring at or above 75.

<sup>18</sup> District results for the 2009 cohort are not yet available.

## Results

### *Leave Blank*

#### **Summary of the High School English Language Arts Goal** <sup>22</sup>

Kings Collegiate achieved the relevant English Language Arts goals based on results of the New York State Regents English exams. We are proud that our students meet the graduation requirement of scoring a 65% or higher by the completion of their fourth year in the cohort. Moreover, a high percentage of our students have met the higher benchmark of scoring a 75% or higher on the Regents exam, demonstrating their college and career readiness. We continue to develop academic curriculum and support to ensure our students are meeting these thresholds.

Type	Measure	Outcome
Absolute	Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents English exam by the completion of their fourth year in the cohort.	Achieved
	(§) Each year, 65 percent of students in the high school Accountability Cohort will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.	
Absolute	Each year, 75 percent of students in the high school Accountability Cohort will did not score proficient on the New York State 8th grade English language arts exam will score at least 65 on the New York State Regents English exam by the completion of their fourth year in the cohort.	N/A
	(§) Each year, 65 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8th grade English language arts exam will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.	
Absolute	Each year, the Accountability Performance Level (APL) on the Regents English exam of students completing their fourth year in the Accountability Cohort will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	Achieved
Comparative	(§) Each year, students in the high school Total Cohort will exceed the predicted pass rate on the Regents English exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all high schools in New York State.	N/A
Comparative	Each year, the percent to students in the high school Accountability Cohort passing the Regents English exam with a score of 65 or above will exceed that of the high school Accountability Cohort from the local school district. (Using 2011-12 school district results.)	N/A
	(§) Each year, the Accountability Performance Level (APL) in Regents English of students in the fourth year of their high school Accountability Cohort will exceed the APL of comparable students from the local school district. (Using 2011-12 school district results.)	
Growth	(§) Each year, under the state's high school Growth Model (under	N/A

<sup>22</sup> If the school includes a middle school component, add these measures to the subject area goal for the younger grades.

	development) the relative growth of selected students will exceed the state's median growth.	
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**Action Plan**

Kings Collegiate, having just graduated its first cohort from high school, will continue to refine its English curriculum and determine ways to offer additional supports from staff and peers for those students who struggle to meet the benchmark.

**MATHEMATICS**

**Goal 1: Mathematics**  
 Students will demonstrate competency in the understanding and application of mathematical computation and problem solving.

**Background**

We believe our students should be able to compute numbers quickly and accurately, apply appropriate math procedures in single- and multi-step problems, and speak and write fluently and clearly about math problem solving and procedures, using accurate mathematical vocabulary. For this reason, our student take 90 minutes of math per day. In doing this, we double the time dedicated to math instruction each day to ensure that students can compute and problem solve.

Kings Collegiate Charter School uses data from the following assessments to ensure student proficiency in Mathematics:

- Criterion-referenced New York State exams in Mathematics
- Internally developed Interim Assessments in Mathematics
- Internally developed Final Examination in Mathematics

Kings Collegiate Charter School administered three internally developed and aligned Interim Assessments and a Final Exam in Math during the 2014-2015 school year. These assessments were created to reflect the school's scope and sequence in Math, and to mirror the style and scope of the New York State Math exams. Similar to the state exam, the Math Interim Assessments were administered in two parts; a 25-35 question multiple-choice section and a 6-12 question open-response section. The assessments focused primarily on the most recently covered standards, with a smaller focus on cumulative skills and standards covered in previous units.

After the tests were administered, KCCS teachers graded each exam and entered individual performance data into a shared template for detailed test analysis. With the individual student, whole class, and whole grade data, KCCS teachers analyzed the data and developed strategic plans to re-teach specific standards to individuals, small groups, and classes. KCCS also utilized the information to target content- and skills-driven tutoring after school and on Saturdays.

In 8th grade Math, students did not take the New York State Test but instead, the Regents examinations in Common Core Algebra were administered for the second consecutive year(previously we had administered the Integrated Algebra Regents exam). In preparation for this,

students were taught the Common Core curriculum that addressed all New York State standards. Preparing our students to take this high-school level examination early, while still in middle school, speaks both to the rigor of our math curriculum and the abilities of our students.

**Goal 1: Absolute Measure**

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State mathematics examination for grades 3-8.<sup>24</sup>

**Method**

The school administered the New York State Testing Program mathematics assessment to students in 5<sup>th</sup> through 7<sup>th</sup> grade in April 2015. Each student’s raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year’s test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year.

**2014-15 State Mathematics Exam  
Number of Students Tested and Not Tested**

Grade	Total Tested	Not Tested <sup>25</sup>			Total Enrolled
		IEP	ELL	Absent	
5	82				82
6	85				85
7	75				75
8	N/A				N/A
All	242				242

**Results**

During the 2014-15 school year, 54% of students in grades 5 - 7 earned scores of 3 or 4 on the NYS math exam. 62% of 5<sup>th</sup> – 7<sup>th</sup> grade students enrolled at least their 2<sup>nd</sup> year at Kings scored 3 or 4 on the NYS math exam. The overall result of students in at least their 2<sup>nd</sup> year at Kings is slightly lower in 6<sup>th</sup> grade and slightly higher in 7<sup>th</sup> grade. We only had 5 students in the 5<sup>th</sup> grade who had been with us for 2 years. Their overall percentage was lower than the grade as a whole ( $n=82$ ). Students

<sup>24</sup> Because of the state’s new 3-8 testing program, aligned to its high school college and career readiness standards, the Institute is no longer using Time Adjusted Level 3 cut scores. Please report results for previous year’s using the state’s published results for scoring at proficiency.

<sup>25</sup> Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

who have been enrolled longer at Kings Collegiate demonstrated stronger performance on the exam.

**Performance on 2014-15 State Mathematics Exam  
By All Students and Students Enrolled in At Least Their Second Year**

Grades	All Students		Enrolled in at least their Second Year	
	Percent	Number Tested	Percent	Number Tested
5	34%	82	20%	5
6	68%	85	66%	72
7	60%	75	62%	57
8	N/A	N/A	N/A	N/A
All	54%	242	<b>62%</b>	89

**Evaluation**

Kings Collegiate did not meet this measure in its third year of administering the NYS Common Core assessment in math. The school fell short of the goal by 13 percentage points. It is still the school’s goal to see that at least 75% of students reach proficiency on the Common Core exam, and we are looking forward to implementing a higher level of rigor in our Math classes going forward to better prepare our students to meet this bar. We, however, are encouraged to see that we are getting closer to this goal every year and students who have been enrolled at the school longer performed better.

**Additional Evidence**

Kings Collegiate has historically performed well on the NYS Mathematics assessments, exceeding the goal of 75% of students reaching proficiency each year prior to 2012-13. While the school did not meet or exceed this goal this year, compared to last year, we increased the percentage of students in at least their second year reaching proficiency by 5%. We also had significantly less students taking the exam since our 8<sup>th</sup> grade students take the Common Core Algebra regents instead. Our data points to the fact that students who are with us longer, do better. Therefore, our 8<sup>th</sup> grade cohort is our strongest cohort in math and their scores were not included in our overall percentage this year as they did not take the test. We are confident that our strong track record in mathematics as well as the deep level of Common Core alignment that our instructional leaders have conducted will help the school demonstrate strong performance going forward.

**Mathematics Performance by Grade Level and School Year**

Grade	Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency							
	2011-12		2012-13		2013-14		2014-15	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
5	100%	10	0%	15	20%	5	20%	5
6	100%	70	54%	59	57%	72	66%	72
7	100%	61	43%	68	65%	57	62%	57
8	100%	56	37%	63	52%	65	N/A	N/A
All	100%	197	<b>41%</b>	205	<b>57%</b>	199	<b>62%</b>	89

### Goal 1: Absolute Measure

Each year, the school's aggregate Performance Level Index (PLI) on the State mathematics exam will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.

### Method

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an AMO each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state's learning standards in mathematics. To achieve this measure, all tested students must have a Performance Level Index (PLI) value that equals or exceeds the 2014-15 mathematics AMO of 94. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.<sup>26</sup>

### Results

Kings Collegiate achieved a Performance Index of 171.

### Mathematics 2014-15 Performance Level Index (PLI)

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
	14	25	34	11

$$\begin{array}{rclclclclcl}
 \text{PI} & = & 70 & + & 45 & + & 11 & = & 126 \\
 & & & & 34 & + & 11 & = & \underline{45} \\
 & & & & & & \text{PLI} & = & 171
 \end{array}$$

<sup>26</sup> In contrast to NYSED's Performance Index, the PLI does not account for year-to-year growth toward proficiency.

## Evaluation

Kings Collegiate achieved a Performance Level Index of 171 which exceeds the 2014-15 AMO of 94. Therefore, Kings Collegiate achieved this measure.

### Goal 1: Comparative Measure

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of all students in the same tested grades in the local school district.

## Method

A school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district.<sup>27</sup>

## Results

Kings Collegiate's percentage of students scoring proficient or advanced proficient on the NYS Common Core mathematics exam exceeded the percentage of students in Community School District 18 scoring proficient or advanced proficient on the exam in the same grades by 45 percentage points overall.

**2014-15 State Mathematics Exam  
Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
5	20%	5	19%	1543
6	66%	72	19%	1399
7	62%	57	15%	1465
8	N/A	N/A	N/A	N/A
All	<b>62%</b>	89	<b>17%</b>	4407

## Evaluation

Once again, Kings Collegiate met its comparative measure with its percentage of student scoring proficient exceeding the percentage of students in CSD 18 scoring proficient or advanced proficient

<sup>27</sup> Schools can acquire these data when the State Education Department releases its Access database containing grade level ELA and math test results for all schools and districts statewide. The SED announces the release of the data on its [News Release webpage](#).

across grades 5-8. With the exception of 5<sup>th</sup> grade, the percentage of students in their second year at Kings Collegiate scoring proficient in 6<sup>th</sup> and 7<sup>th</sup> grade tripled the percentage in the district . 5<sup>th</sup> grade only had 5 students who had been with us for 2 years and their percentage outperformed the district by 1 point. While Kings Collegiate is still not satisfied with its performance and hopes to get all students to proficiency as quickly as possible, the school is glad that it is able to offer students a viable alternative to math instruction in the district which is putting far fewer students on a path to mathematics proficiency.

**Additional Evidence**

Despite changes to the NYS Math exam three years ago, Kings Collegiate students continue to outperform the district average for math across all grades and have done so for the past four years. Additionally, after having an additional of year of Common Core Curriculum, we have increased our performance significantly in 6<sup>th</sup> grade and have been able to hold steady in 5<sup>th</sup> and 7<sup>th</sup> grade for students who have been enrolled for at least their second year.

**Mathematics Performance of Charter School and Local District  
by Grade Level and School Year**

Grade	Percent of Students Enrolled in at Least their Second Year Who Are at Proficiency Compared to Local District Students							
	2011-12		2012-13		2013-14		2014-15	
	Charter School	Local District	Charter School	Local District	Charter School	Local District	Charter School	Local District
5	60%	44%	0%	19%	20%	27%	20%	19%
6	89%	40%	54%	19%	57%	21%	66%	19%
7	93%	41%	43%	15%	65%	18%	62%	15%
8	96%	36%	37%	16%	52%	9%	N/A	N/A
All	<b>91%</b>	<b>40%</b>	<b>41%</b>	<b>17%</b>	<b>57%</b>	<b>19%</b>	<b>62%</b>	<b>17%</b>

**Goal 1: Comparative Measure**

Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for students eligible for economically disadvantaged students among all public schools in New York State.<sup>28</sup>

**Method**

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school’s performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all

<sup>28</sup> The Institute will begin using *economically disadvantaged* instead of *eligibility for free lunch* as the demographic variable in 2012-13. Schools should report previous year’s results using reported free-lunch statistics.

public schools in New York State. The Institute compares the school’s actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools’ actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a small degree is the requirement for achieving this measure.

Given the timing of the state’s release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available. This report contains 2013-14 results (using free-lunch eligible percentage), the most recent Comparative Performance Analysis available.

**Results**

The chart below displays how Kings Collegiate students in each grade performed compared to students in public schools in New York State with the same grade and a similar population of free-lunch-eligible students. As evidenced in the chart, Kings Collegiate students performed much better than predicted in all grades, and had significant positive effect sizes overall and in each grade.

**2013-14 Mathematics Comparative Performance by Grade Level**

Grade	Percent Eligible for Free Lunch	Number Tested	Percent of Students at Levels 3&4		Difference between Actual and Predicted	Effect Size
			Actual	Predicted		
3						
4						
5	79.2	73	33	29.5	3.5	0.18
6	81.0	79	56	25.3	30.7	1.51
7	77.6	67	62	21.4	40.6	2.15
8	71.2	66	51	17.3	33.7	1.63
All	77.5	285	50.4	23.6	26.8	1.35

<b>School’s Overall Comparative Performance:</b>
Higher than expected to a large degree

**Evaluation**

Once again, Kings Collegiate met and exceeded this measure with a significant positive effect size.

**Additional Evidence**

Kings Collegiate continues to exceed predicted performance in mathematics across all grades. Similar to its results in ELA, Kings Collegiate students who have spent more time at the school, fare better each year in exceeding predicted performance.

**Mathematics Comparative Performance by School Year**

School Year	Grades	Percent Eligible for Free Lunch	Number Tested	Actual	Predicted	Effect Size
2009-10	5-7	58.7	203	83.3	54.4	1.53
2010-11	5-8	61	265	80.0	54.8	1.24
2011-12	5-8	62.8	274	83.6	55.4	1.34
2012-13	5-8	78.8	287	37.0	18.9	1.00
2013-14	5-8	78	285	50	24	1.35

In addition, the school administered the NYS Common Core Algebra Regents for the second year in Grade 8 in lieu of the 8<sup>th</sup> grade State Math exam following guidance from NYSED which allowed students to forego the 8<sup>th</sup> grade math exam if they took the Regents instead. In only the second year of administering the exam, there was increase of 13%. We feel this shows that every year we have with the Common Core curriculum will only make our teachers and cohorts stronger. Additionally, we feel that the Regents results are representative of the strong mathematics instruction students are receiving to help prepare them for college as they are taking these Regents exams in 8<sup>th</sup> grade instead of waiting for high school which is typical of many students in New York State.

#### Common Core Algebra Regents Passing Rate with a score of 65 by Cohort and Year

Cohort Designation	2014-15	
	Number in Cohort	Percent Passing
2014	65	66%
2015	67	79%

#### Goal 1: Growth Measure<sup>29</sup>

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.

#### Method

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2014-15 and also have a state exam score in 2013-14 including students who were retained in the same grade. Students with the same 2013-14 scores are ranked by their 2014-15 scores and assigned a percentile based on their relative growth in performance (mean growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

This report contains 2013-14 results, the most recent Growth Model data available.<sup>30</sup>

<sup>29</sup> See Guidelines for [Creating a SUNY Accountability Plan](#) for an explanation.

## Results

In 2013-14 the Mean Growth Percentile for Kings Collegiate overall was 66. This is in comparison to the Statewide Median of 50.

### 2013-14 Mathematics Mean Growth Percentile by Grade Level

Grade	Mean Growth Percentile	
	School	Statewide Average
5	60	50.0
6	74	50.0
7	72	50.0
8	58	50.0
All	<b>66</b>	50.0

## Evaluation

Kings Collegiate scored a 66 for the Mean Growth Percentile in comparison to the Statewide Median of 50, therefore Kings Collegiate met this measure.

## Additional Evidence

Over the past two years, Kings Collegiate has exceeded the Statewide Median of 50 by at least 10 point and therefore Kings Collegiate met this measure. We feel confident that Kings Collegiate building off of the growth students have year to year and that the longer the students are with us, the more growth we see.

### Mathematics Mean Growth Percentile by Grade Level and School Year

Grade	Mean Growth Percentile			
	2011-12 <sup>31</sup>	2012-13	2013-14	Statewide Median
5		64	60	50.0
6		80	74	50.0
7		72	72	50.0
8		56	58	50.0
All		<b>68</b>	<b>66</b>	50.0

## Summary of the Mathematics Goal

While Kings Collegiate students have consistently demonstrated strong performance in math over the past years, the Common Core standards presented a new level of rigor that fewer students

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<sup>30</sup> Schools can acquire these data from the NYSED's business portal: [portal.nysed.gov](http://portal.nysed.gov).

<sup>31</sup> Grade level results not available.

were able to meet over the past three years. Despite this more rigorous exam, the school met four of its five accountability plan goals. Student performance in math at Kings Collegiate continues to exceed the performance of students in the local district and the performance of similar students across the state based on free lunch eligibility. The school did not meet its absolute goal this year, however, of at least 75% of students scoring proficient or advanced proficient on the Common Core math exam; 62% of students in at least their second year at Kings score proficient or advanced.

Additionally, we are happy to report that our 8<sup>th</sup> graders took the the Common Core Regents exam for second time and 79% passed ( $n=54$ ). Our students' strong performance on this high school level exam demonstrates the rigor of our Math program and the strong skills and achievement level of our students

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State mathematics exam for grades 3-8.	Did Not Achieve
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the state mathematics exam will meet that year's Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	Achieved
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of students in the same tested grades in the local school district.	Achieved
Comparative	Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2011-12 school district results.)	Achieved
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	Achieved

### Action Plan

The increase in absolute performance across our school in mathematics on the 2014-15 Common Core mathematics exam has demonstrated that we have taken the right steps since Common Core began three years ago but we still need to put more careful thought into what we are doing to increase the rigor of the school's math program. In order to address this, the Principal of the school, a former math teacher with consistently successful results of 100% of his students receiving 3s and 4s in 2008 and 2009, will continue coaching and giving feedback to math teachers as well as ensuring that all math lessons and curricula are Common Core aligned. He will also co-teacher with our 5<sup>th</sup> grade math teachers to increase the performance of students who have had the least time with us more quickly. We will also add an additional special education math Instructional Leader in 2015-16 to help support and target some of students with the highest needs. We will still have a staff resource to monitor math instruction, the school, along with other Uncommon Schools across Brooklyn. Finally, the school will be working with other Uncommon Schools to streamline

instructional materials across schools and make sure that teachers are not reinventing the wheel, but instead are using the best instructional materials available for each objective they teach so that their time can be spent on the highest leverage instructional activities like assessing students, tutoring, and differentiating instruction.

**MATHEMATICS**

**Goal 2: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on a New York State Regents mathematics exam by the completion of their fourth year in the cohort.

**(S)** Each year, 65 percent of students in the high school Accountability Cohort will meet the college and career ready standard (currently scoring 80 on a New York State Regents math exam) by the completion of their fourth year in the cohort.

**Method**

The school administered the New York State Regents Geometry, Integrated Algebra and Algebra 2 exams. The school scores Regents on a scale from 0 to 100. The State Education Department defines the following pass levels: scoring 65 to meet the graduation requirement for a Regents diploma / scoring 80 to meet the college and career readiness standard.<sup>32</sup> This measure requires students in each Accountability Cohort to achieve the requisite score on any one of the Regents mathematics exams by their fourth year in the cohort. Students may have taken a particular Regents mathematics exam multiple times or have taken multiple mathematics exams. Students have until the summer of their fourth year to pass a mathematics exam.

**Results**

Of the 2011 Cohort, 100% of students have passed the Mathematics Regents with a score of 65% or higher. 17 of 29 students (59%) met the college and career readiness standard with scores of 75% or above.

**Mathematics Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort<sup>33</sup>**

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A

<sup>32</sup> The statewide adaptation of the revised State Standards includes incorporating college and career readiness performance standards for the English language arts exam. The state has benchmarked student mathematics test performance to the likely need for remedial course work when students enter college by comparing student 3-8 test results and Regents results to their post-secondary experience at SUNY and CUNY. Besides raising the cut scores for proficiency in the 3-8 testing program, the state has begun to set college and career readiness standards for passing Regents.

<sup>33</sup> Based on the highest score for each student on the Mathematics Regents exam

2011	29	100%
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### Evaluation

Of the 2011 Cohort, 100% of students have passed the Mathematics Regents with a score of 65% or higher, therefore Kings Collegiate has met the measure.

### Additional Evidence

Of the 2011 cohort, 98% of students passed the Integrated Algebra Regents as 8<sup>th</sup> graders in 2010 and to date 100% of the cohort has passed this exam and Integrated Algebra. We have continued to push the rigor and our 2011 cohort took the Algebra 2 Regents exam with 65% of this cohort passing the exam to date. 94% of our 2012 cohort has passed the Geometry Regents and the Integrated Algebra regents. Of the 46 students in the 2013 cohort, 40 students (87%) have passed a Mathematics Regents exam already. Of the 2014 cohort, 67% of students have already passed a Mathematics Regents exam: 29% (2 of 7 students) passed the Common Core Algebra exam; 57% (4 of 7 students) passed Integrated Algebra exam; 38% (20 of 52 students) passed, with 9 students meeting the college and career readiness standard with a score above 75%; and 64% (36 of 56 students) passed Geometry. We hope to continue to build on these results as students encounter more Regents exams in their high school career and to continue to provide students the opportunity to take exams that they have not succeeded on with additional supports.

### Mathematics Regents Passing Rate with a score of 65 / 80 by Cohort and Year

Cohort Designation	2011-12		2012-13		2013-14		Number in Cohort	Percent Passing
	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing		
2010	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2011	34	97%	34	56%	29	100%	29	100%
2012			44	86%	35	94%	33	94%
2013					48	97%	46	87%
2014							63	67%

### Goal 2: Absolute Measure

Each year, 75 percent of students in the high school Accountability Cohort will did not score proficient on the New York State 8<sup>th</sup> grade mathematics exam will score at least 65 on a New York State Regents mathematics exam by the completion of their fourth year in the cohort.

(S) Each year, 65 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade math exam will meet the college and career ready standard (currently scoring 80 on a New York State Regents math exam) by the completion of their fourth year in the cohort.

### Method

The school demonstrates the effectiveness of its mathematics program by enabling students who were not meeting proficiency standards in the eighth grade to meet the mathematics requirement for graduation with a Regents diploma (the college and career readiness standard).

**Results**

Of the 2011 cohort, 98% of students passed the Integrated Algebra Regents as 8<sup>th</sup> graders in 2010 and to date 100% of the cohort has passed this exam and Integrated Algebra.

**Mathematics Regents Passing Rate with a Score of 65 (80) among Students Who Were Not Proficient in the 8<sup>th</sup> Grade by Fourth Year Accountability Cohort <sup>36</sup>**

Cohort Designation	Number in Cohort	Percent Passing with a score of 65 (80)
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A
2011	29	100%

**Evaluation**

Of the 2011 cohort, 98% of students passed the Integrated Algebra Regents as 8<sup>th</sup> graders in 2010, and to date 100% of the cohort has passed this exam and Integrated Algebra; therefore, the measure has been met.

**Additional Evidence**

N/A

**Goal 2: Absolute Measure**  
 Each year, the Accountability Performance Level (APL) on a Regents mathematics exam of students completing their fourth year in the Accountability Cohort will meet the Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.

**Method**

In receiving a waiver for its federal No Child Left Behind accountability system, the State Education Department now law holds high schools accountable for making annual yearly progress towards meeting college and career readiness standards. See page 72 of SED’s ESEA waiver application for the high school AMOs:

[http://www.p12.nysed.gov/accountability/documents/NYSESEAFlexibilityWaiver\\_REVISED.pdf](http://www.p12.nysed.gov/accountability/documents/NYSESEAFlexibilityWaiver_REVISED.pdf)

The AMO continues to be SED’s basis for determining if schools are making satisfactory progress

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<sup>36</sup> Based on the highest score for each student on the Mathematics Regents exam

toward the annual goal. To achieve this measure, all tested students in the Accountability Cohort must have an Accountability Performance Level (APL) that equals or exceeds 2014-15 mathematics AMO of 154.

The APL is calculated by adding the sum of the percent of students in the Accountability Cohort at Levels 2 through 4 to the sum of the percent of students at Level 3 and 4. Thus, the highest possible APL is 200. The Regents exams are scored on a scale from 0 to 100; 0 to 64 is Level 1, 65 to 79 is Level 2, 80 to 89 is Level 3, and 90 to 100 is Level 4.

**Results**

Kings Collegiate APL for the 2011 Cohort is 200, the highest possible Accountability Performance Level.

**Mathematics Accountability Performance Level (APL)  
For the 2009 High School Accountability Cohort**

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
29	0%	0%	41%	59%

$$\begin{array}{rcccccccc}
 \text{PI} & = & 0 & + & 41 & + & 59 & = & 100 \\
 & & & & 41 & + & 59 & = & 100 \\
 & & & & & & \text{APL} & = & 200
 \end{array}$$

**Evaluation**

Kings Collegiate APL for the 2011 Cohort is 200, the highest possible Accountability Performance Level, therefore the measure of equaling or exceeding 154 met.

**Additional Evidence**

N/A

**Goal 2: Comparative Measure**

**(S)** Each year, students in the high school *Total Cohort* will exceed the predicted pass rate on a Regents mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all high schools in New York State.

**Method**

The Charter Schools Institute will conduct a Comparative Performance Analysis, as it has for 3-8 schools. The Institute examines the school’s performance in terms of demographically similar high schools state-wide by using a regression analysis to control for the percentage of economically disadvantaged students among all high schools in New York State. The Institute compares the school’s actual performance to the predicted performance of high schools with a similar

economically disadvantaged percentage. The difference between the schools’ actual and predicted performance, relative to other high schools with similar economically disadvantaged statistics produces an Effect Size. An Effect Size of 0.3, or performing higher than expected to a small degree, is the target for achieving this measure.

Given the timing of the state’s release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available.

## Results

### *Leave Blank*

#### **Goal 2: Comparative Measure**

Each year, the percent to students in the high school Accountability Cohort passing a Regents mathematics exam with a score of 65 or above will exceed that of the high school Accountability Cohort from the local school district.

**(S)** Each year, the Accountability Performance Level (APL) in mathematics of students in the fourth year of their high school Accountability Cohort will exceed the APL of comparable students from the local school district.

## Method

The school compares the performance of students in their fourth year in the charter school Accountability Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.<sup>38</sup>

## Results

At the time of this report, comparative graduation data for NYS Mathematics Regents had not yet been released. Kings Collegiate will update this report when the data becomes available.

### **Mathematics Regents Passing Rate with a Score of 65 of Fourth-Year Accountability Cohorts by Charter School and School District**

Cohort	Charter School		School District <sup>39</sup>	
	Percent Passing	Cohort Size	Percent Passing	Cohort Size
2008	N/A	N/A	N/A	N/A
2009	N/A	N/A	N/A	N/A
2010	N/A	N/A	N/A	N/A
2011	100%	29	Data not	Data not

<sup>38</sup> The New York State Report Card provides the district results for students scoring at or above 65. The New York State Accountability Report provides the district results for students scoring at or above 75.

<sup>39</sup> District results for the 2009 cohort are not yet available.

			available	available
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**Evaluation**

N/A

**Additional Evidence**

N/A

**Goal 2: Growth Measure**

**(S)** Each year, under the state’s high school Growth Model (under development) the relative growth of selected students will exceed the state’s median growth.

**Method**

This measure will examine the change in performance of the same group of students during the course of their high school careers and the progress they are making in comparison to other students with the similar scores in the eighth grade. The analysis only includes students from whom the eighth grade scores are available. In following the existing 3-8 Growth Model, students with the same scores are ranked and assigned a percentile based on their relative growth in performance (mean growth percentile). Students’ growth percentiles are aggregated school-wide to yield a school’s mean growth percentile. In order for a school to perform above the statewide median, it will have a mean growth percentile greater than 50.

*The State Education Department has not yet developed the high school Growth Model.*

**Results**

*Leave Blank*

**Summary of the High School Mathematics Goal**<sup>44</sup>

100% of our 2011 cohort have already met the goal of passing a New York State Regents mathematics exam. Additionally, 94% of Kings Collegiate’s 11<sup>th</sup> grade students have passed both Integrated Algebra and Geometry, and 87% of 10th grade students in Accountability Cohort 2013 met the goal of passing a New York State Regents mathematics exam. Of our 2014 cohort, 67% have already met the measure by passing a Mathematics Exam with scores of 65% or above. Our students are already demonstrating competency in the understanding and application of mathematical computation and problem solving.

Type	Measure	Outcome
Absolute	Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on a New York State Regents mathematics exam by the completion of their fourth year in the cohort.	Achieved

<sup>44</sup> If the school includes a middle school component, add these measures to the subject area goal for the younger grades.

	(§) Each year, 65 percent of students in the high school Accountability Cohort will meet the college and career ready standard (currently scoring 80 on a New York State Regents mathematics exam) by the completion of their fourth year in the cohort.	
Absolute	Each year, 75 percent of students in the high school Accountability Cohort will did not score proficient on the New York State 8th grade English language arts exam will score at least 65 on a New York State Regents mathematics exam by the completion of their fourth year in the cohort.	N/A
	(§) Each year, 65 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8th grade English language arts exam will meet the college and career ready standard (currently scoring 75 on a New York State Regents mathematics exam) by the completion of their fourth year in the cohort.	
Absolute	Each year, the Accountability Performance Level (APL) on a New York State Regents mathematics exam of students completing their fourth year in the Accountability Cohort will meet the Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.	Achieved
Comparative	(§) Each year, students in the high school Total Cohort will exceed the predicted pass rate on a New York State Regents mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all high schools in New York State.	N/A
Comparative	Each year, the percent to students in the high school Accountability Cohort passing a New York State Regents mathematics exam with a score of 65 or above will exceed that of the high school Accountability Cohort from the local school district. (Using 2011-12 school district results.)	N/A
	(§) Each year, the Accountability Performance Level (APL) on a New York State Regents mathematics exam of students in the fourth year of their high school Accountability Cohort will exceed the APL of comparable students from the local school district. (Using 2011-12 school district results.)	
Growth	(§) Each year, under the state’s high school Growth Model (under development) the relative growth of selected students will exceed the state’s median growth.	N/A

**Action Plan**

- Students will continue to receive 50-100 minutes of math instruction each day.
- The high school instructional leadership team will continue to review teacher lesson plans, observe classroom instruction and provide feedback on instruction.
- The school’s leadership team will be responsible for identifying areas for growth and providing an extensive professional development program that meets the needs of both the school and individual teachers.
- The school’s leadership team will continue to review the effectiveness of the school’s curriculum and make necessary revisions to increase student achievement.
- School leaders will continue to work with master teachers at the school to research and develop curriculum modifications that will ensure increased levels of student achievement and will continuously monitor the effectiveness of those modifications.
- Kings Collegiate Charter School will continue to offer Regents/AP/SAT preparation classes on Saturdays beginning in the 9th grade.

- Kings Collegiate Charter School will continue to provide professional development before the school year, during the school year, and following the school year, during which teachers can review and discuss results.

## SCIENCE

### Goal 3: Science

Students will demonstrate proficiency in the understanding and application of scientific principles.

#### Background

The Science curriculum at Kings has been designed to provide a solid foundation for students in the essential understandings of Middle Grades Science as outlined in the New York State standards. Our fifth and sixth grade science curriculum is designed to equip students for more in-depth studies of Biology, Chemistry, and Physics in high school. Students participated in hands-on science activities or demonstrations on a weekly basis, usually adapted from FOSS Science kits that align with our science content. Science instruction consistently reinforced both math and reading comprehension skills, and our science teachers frequently worked closely with both our math and English Language Arts teachers to ensure that common approaches and language were used to reinforce cross-curricular content. For example, during the Scientific Method and Measurement unit, students worked with units of measurement, tools of measurement, and conversions between units of measure, reinforcing important skills from the math curriculum. In terms of supporting literacy, planning time was dedicated to determining how to best expose students to nonfiction texts during science class each week and how to encourage them to access and use scientific texts for their own learning and study. This exposure to nonfiction provided an important opportunity for students to practice and continue to develop their reading comprehension and vocabulary skills. In eighth grade Science, the Regents examinations in The Living Environment were administered for the fifth year in a row. In preparation for this, students participated in a rigorous course of study and set of laboratory activities, again using literacy skills to complete lab reports throughout the year and conduct research. Students took the Living Environment Regents exam in lieu of the 8<sup>th</sup> grade State Science exam, following guidance from NYSED which allowed students to forego the 8<sup>th</sup> grade science exam if they took the Regents instead.

### Goal 3: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State science examination.

#### Method

In lieu of administering the New York State Testing Program science assessment in 8<sup>th</sup> grade science, the school administered the Regents examination in the Living Environment. The state has set the passing score for Regents exams at 65.

#### Results

In the school's fifth year of administration of the NYS Regents exam in The Living Environment, 81% of students tested ( $n=67$ ) scored a 65 or higher on the exam, which was equivalent to passing the exam.

**Science Regents Passing Rate by Cohort and Year**

Cohort Designation	2014-15	
	Number in Cohort	Percent Passing
2014	67	81%

**Evaluation**

This measure was met and exceeded, with 81% of students achieving “proficiency” as measured by a passing grade of 65 or higher on the Regents exam (equivalent to “Level 3 or higher” on the State Science exam).

**Additional Evidence**

The table below shows performance of Kings Collegiate 8<sup>th</sup> graders on the Living Environment Regents exam for the past five years. For the past five years, the majority of students passed the Regents exam with a score of 65 or higher.

**Science Performance by Grade Level and School Year**

Grade	Percent of Students Enrolled in At Least Their Second Year at Proficiency									
	2010-11		2011-12		2012-13		2013-14		2014-15	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
8	96%	49	84%	56	91%	65	91%	65	81%	67
All	96%	49	84%	56	91%	65	91%	65	81%	67

**Goal 3: Comparative Measure**

Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state science exam will be greater than that of all students in the same tested grades in the local school district.

**Method**

The school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year and the results for the respective grades in the local school district.

**Results**

At the time of this report, comparative NYS Science exam and NYS Regents exam data had not yet been released. Kings Collegiate will update this report when the data becomes available.

**2014-15 State Science Exam  
Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 <sup>nd</sup> Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
8	81%	67	N/A	N/A

**Evaluation**

N/A

**Additional Evidence**

Over the past three years, Kings Collegiate 8<sup>th</sup> graders have consistently out-performed the district when comparing their Living Environment Regents scores to the districts' Science State Exam Scores. We expect the trend to remain the same when the 2014-2015 data is released for the district.

**Science Performance of Charter School and Local District  
by Grade Level and School Year**

Grade	Percent of Charter School Students at Proficiency and Enrolled in At Least their Second Year Compared to Local District Students							
	2010-11		2011-12		2012-13		2014-15	
	Charter School	Local District	Charter School	Local District	Charter School	Local District	Charter School	Local District
8	94%	47%	84%	65%	95%	Data not released	91%	Data not released
All	94%	47%	84%	65%	95%	Data not released	91%	Data not released

**Summary of the Science Goal**

Kings Collegiate exceeded its one measureable science goal for the 2014-15 school year and feels confident that it will exceed the comparative goal once data is released on Community School District 18's Living Environment Regents performance.

Type	Measure	Outcome
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Absolute	Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State examination.	Achieved
Comparative	Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state exam will be greater than that of all students in the same tested grades in the local school district.	N/A

**Action Plan**

Kings Collegiate looks forward to continuing to build on the success of our successful Regents exam administration in the following ways:

- Implementing a revised 8<sup>th</sup> grade Living Environment curriculum that builds on lessons from the past years
- Align classroom lessons and materials to revised Scope & Sequence for science grades 5-8 that builds up to Regents preparation in 8<sup>th</sup> grade and also adds elements of Common Core standards so that this course is aligned to the new Common Core Regents expectations

**SCIENCE**

**Goal 3: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on a New York State Regents science exam by the completion of their fourth year in the cohort.

**Method**

New York State administers multiple high school science assessments; current Regent exams are Living Environment, Earth Science, Chemistry and Physics. The school administered Living Environment Regents in 2011 to the 2012 cohort when they were in 8<sup>th</sup> grade. It scores Regents on a scale from 0 to 100; students must score at least 65 to pass. This measure requires students in each Accountability Cohort to pass any one of the Regents science exams by their fourth year in the cohort. Students may have taken a particular Regents science exam multiple times or have taken multiple science exams. Students have until the summer of their fourth year to pass a science exam.

**Results**

100% of Kings Collegiate students in the 2011 cohort have passed the New York State Living Environment Regents exam, scoring a 65% or above.

**Science Regents Passing Rate with a Score of 65**

**by Fourth Year Accountability Cohort<sup>46</sup>**

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A
2011	29	100%

**Evaluation**

100% of the students in the 2011 cohort passed the Living Environment Regents as 8<sup>th</sup> graders in 2010.

**Science Regents Passing Rate with a score of 65 by Cohort and Year**

Cohort Designation	2011-12		2012-13		2013-14		2014-15	
	Number in Cohort	Percent Passing						
2010								
2011			33	100%	28	100%	29	100%
2012			47	85%	39	86%	33	100%
2013					48	94%	46	100%
2014							63	92%

**Additional Evidence**

We have showed strong results among other cohorts at Kings Collegiate in the administration of Science Regents exams. 100% of students in our 2012 cohort have passed the Living Environment Regents. An additional 28% have passed the Chemistry Regents in their first attempt at the exam. 100% of the 2013 Cohort have passed the Living Environment Regents as they took it as 8<sup>th</sup> graders in 2012, and an additional 15% have passed the Chemistry Regents. 92% of the 2014 Cohort have passed the Living Environment Regents as they took it as 8<sup>th</sup> graders in 2013. We continue to develop academic curriculum and supports to ensure our students are meeting these thresholds, as well as opportunities to re-take exams to improve upon scores.

**Goal 3: Comparative Measure**

Each year, the percent to students in the high school Total Cohort passing a Regents science exam with a score of 65 or above will exceed that of the high school Total Cohort from the local school district.

**Method**

<sup>46</sup> Based on the highest score for each student on a science Regents exam

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available district results.

**Results**

At the time of this report, comparative graduation data for NYS Science Regents had not yet been released. Kings Collegiate will update this report when the data becomes available.

**Science Regents Passing Rate  
of the High School Total Cohort by Charter School and School District**

Cohort	Charter School		School District	
	Percent Passing	Cohort Size	Percent Passing	Cohort Size
2008	N/A	N/A	N/A	N/A
2009	N/A	N/A	N/A	N/A
2010	N/A	N/A	N/A	N/A
2011	100%	29	Data not released	Data not released

**Evaluation**

N/A

**SOCIAL STUDIES**

**Goal 4: Social Studies**

Students will demonstrate an understanding of key geographical, economic, and governmental concepts, as well as major historical ideas and developments in the United States, New York and the world.

**Goal 4: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents U.S. History exam by the completion of their fourth year in the cohort.

**Method**

New York State administers two high school social studies assessments: U.S. History and Global History. In order to graduate, students must pass both of these Regents exams with a score of 65 or higher. This measure requires students in each Accountability Cohort to pass the two exams by the completion of their fourth year in the cohort. Students may have taken the exams multiple times and have until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

## Results

The 2011 cohort had a 97% pass rate on the US History Regents when administered in 2013-14, with 21 students (75%) scoring a 74% or above.

### U.S. History Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort<sup>48</sup>

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A
2011	29	97%

## Evaluation

Kings Collegiate met and surpassed this measure with a 97% pass rate on the US History Regents in the 2011 Cohort. 21 students (75%) scored a 74% or above.

## Additional Evidence

Kings Collegiate administered two social studies exams in the 2014-15 year: the U.S. History exam to the 2012 cohort (11<sup>th</sup> grade), and the Global History exam to the 2013 cohort (10<sup>th</sup> graders). Of the 2012 Cohort taking the U.S. History exam, 97% (32 of 33 students) passed the exam. 26 students (78%) of this cohort passed the US History Regents with a score above a 85%. The school did not administer any Regents exams in social studies to the 2014 cohort (9<sup>th</sup> graders) during the 2014-2015 school year.

### U.S. History Regents Passing Rate with a score of 65 by Cohort and Year

Cohort Designation	2011-12		2012-13		2013-14		2014-15	
	Number in Cohort	Percent Passing						
2010								
2011					29	100%	29	100%
2012			N/A	N/A	N/A	N/A	33	97%
2013					N/A	N/A	N/A	N/A
2014							N/A	N/A

## Goal 4: Comparative Measure

<sup>48</sup> Based on the highest score for each student on a science Regents exam

Each year, the percent to students in the high school Total Cohort passing the Regents U.S. History exam with a score of 65 or above will exceed that of the high school Total Cohort from the local school district.

**Method**

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, school presents the most recently available district results.

**Results**

At the time of this report, comparative graduation data for U.S. History Regents had not yet been released. Kings Collegiate will update this report when the data becomes available.

**U.S. History Passing Rate  
of the High School Total Cohort by Charter School and School District**

Cohort	Charter School		School District	
	Percent Passing	Cohort Size	Percent Passing	Cohort Size
2008	N/A	N/A	N/A	N/A
2009	N/A	N/A	N/A	N/A
2010	N/A	N/A	N/A	N/A
2011	100%	29	Data not released	Data not released

**Evaluation**

N/A

**Additional Evidence**

N/A

**Goal 4: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents Global History exam by the completion of their fourth year in the cohort.

**Method**

This measure requires students in each Accountability Cohort to pass the Global History exam by the completion of their fourth year in the cohort. Students may have taken the exam multiple times, and had until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

## Results

Of the 2011 cohort, 28 out of 29 students took the Global Regents exam, with 97% of the cohort passing the Global Regents exam with a score of 65% or above.

### Global History Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort<sup>50</sup>

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A
2011	29	97%

## Evaluation

Of the 2011 cohort, 28 out of 29 students took the Global Regents exam, with 97% of the cohort passing the Global Regents exam with a score of 65% or above; therefore Kings Collegiate has met the measure.

## Additional Evidence

Our students are showing strong progress towards this goal with the other cohorts as well. Kings Collegiate administered two social studies exams in the 2014-15 year: the U.S. History exam to the 2012 cohort (11<sup>th</sup> grade), and the Global History exam to the 2013 cohort (10<sup>th</sup> graders). Of the 2013 Cohort taking the Global History exam, 78% (36 of 46 students) passed the exam. 26 students (57%) of this cohort passed the US History Regents with a score above a 65%. The school did not administer any Regents exams in social studies to the 2014 cohort (9<sup>th</sup> graders) during the 2014-2015 school year.

### Global History Regents Passing Rate with a score of 65 by Cohort and Year

Cohort Designation	2011-12		2012-13		2013-14		2014-15	
	Number in Cohort	Percent Passing						
2010								
2011			33	94%	29	96%	29	97%
2012			N/A	N/A	35	83%	33	82%
2013					N/A	N/A	46	78%
2014							N/A	N/A

<sup>50</sup> Based on the highest score for each student on a science Regents exam

## NCLB

### Goal 5: NCLB

The school will make Adequate Yearly Progress.

### Goal 5: Absolute Measure

Under the state's NCLB accountability system, the school's Accountability Status is in good standing: the state has not identified the school as a Focus School nor determined that it has met the criteria to be identified as a local-assistance-plan school.

### Method

Since *all* students are expected to meet the state's learning standards, the federal No Child Left Behind legislation stipulates that various sub-populations and demographic categories of students among all tested students must meet state proficiency standards. New York, like all states, established a system for making these determinations for its public schools. Each year the state issues School Report Cards which indicate each school's status under the state's No Child Left Behind (NCLB) accountability system.

### Results

Kings Collegiate is currently in "Good Standing" under the NCLB accountability system.

### Evaluation

Kings Collegiate is currently in "Good Standing" under the NCLB accountability system and will continue to work diligently to meet each NCLB requirement and comply with all stated guidelines.

### NCLB Status by Year

Year	Status
2010-11	Good Standing
2011-12	Good Standing
2012-13	Good Standing
2012-13	Good Standing
2013-14	Good Standing
2014-15	Good Standing

## HIGH SCHOOL GRADUATION

### GOAL 6: HIGH SCHOOL GRADUATION

Students will graduate from high school.

**Goal 6: Absolute Measure**

Each year, 75 percent of students in each cohort will pass their core academic subjects by the end of August and the school will promote them to the next grade.

**(S)** Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.

**Method**

This measure serves as a leading indicator of the performance of high school cohorts and examines their progress toward graduation based on annual credit accumulation. The measure requires that, based on the school's promotion requirements, the school will promote 75 percent of its students in each cohort to the next grade by the end of August OR that 75 percent of the first and second year high school Total Graduation Cohorts will earn the requisite number of credits.

**Promotion Policies**

Scholars who receive a final failing grade (below a 70) for a class do not receive credit for the class. The final grade is based on individual quarter grades and a comprehensive subject-area test.

In subjects that earn 2.0 credits per year (English, Math, Science and History), a scholar who fails will be required to take an additional class to recover the lost credits. There are two ways this occurs, depending on how many classes a scholar is failing that academic year:

1. **One class:** The scholar can recover credit by taking an intensive summer school class in this subject at his/her expense and/or at the school if offered. In order to recover credit, the class must be approved by the school.
2. **Two or more classes:** A scholar is required to repeat the grade.

In subjects that require less than four years of credits (Foreign Language, Physical Education, Health and Electives), a scholar must make up the class in a subsequent school year after the school day, during the summer or another time the school deems appropriate (at his/her expense).

Seniors who fail a class but need the credit to graduate must take an intensive summer school class and cannot partake in commencement activities.

Given that Kings Collegiate has provided four tiers of scholar support throughout the school year – Weekly Progress Reports, Office Hours, Weekly Check-in Meetings with the Advisor, and Saturday School – summer coursework for all subjects is the responsibility of the family, both financially and

logistically. Subject-area teachers will supply the directions and expectations for summer research projects.

Scholars who need summer remediation and do not fulfill all requirements will automatically be retained.

**Graduation Credit Requirements:**

- a) English: 4 years (8 credits)
- b) Math: 3-4 years (6-8 credits)
- c) Science: 4 years (8 credits)
- d) History: 4 years (8 credits)
- e) Foreign Language: 3 years (6 credits)
- f) Electives: 3 years (6 credits)
- g) Physical Education: 2 years (4 credits)

**Results**

Of the 171 Kings Collegiate scholars who completed the 2014-2015 school year at Uncommon Charter High School, 164 have been promoted and 7 students have been retained.

**Percent of Students Promoted by Cohort in 2014-15**

Cohort Designation	Number in Cohort	Percent promoted
2010	N/A	N/A
2011	29	97%
2012	33	94%
2013	46	98%
2014	63	95%

**Evaluation**

The school met this measure, promoting 97% (28 of 29) of students within our 2011 cohort; 94% (31 of 33) within our 2012 cohort; 98% (45 of 46) in our 2013 cohort; and 95% (60 of 63) in our 2014 cohort. Each cohort's promotion rate is above the threshold of 75% of students.

**Additional Evidence**

N/A

**Goal 6: Absolute Measure**

Each year, 75 percent of students in the second year high school Total Graduation Cohort will score 65 on at least three different New York State Regents exams required for graduation.

## Method

This measure serves as a leading indicator of the performance of high school cohorts and examines their progress towards graduation based on Regents exam passage. The measure requires that 75 percent of students in each cohort have passed at least three Regents exams by their second year in the cohort. In August of 2014, the 2012 cohort will have completed its second year.

## Results

All but four students in the Kings Collegiate cohort of 2013 has passed at least three Regents Exams by the end of their second year in high school.

**Percent of Students in their Second Year Passing Three Regents Exams by Cohort**

Cohort Designation	Number in Cohort	Percent Passing Three Regents
2010	N/A	N/A
2011	29	97%
2012	35	94%
2013	46	91%

## Evaluation

The 2013 cohort exceeded this measure. 91% of our 2013 cohort has passed at least three Regents exams by their second year in the cohort, well above the threshold of 75% of students within the cohort passing three exams.

## Additional Evidence

N/A

### **Goal 6: Absolute Measure**

Each year, 75 percent of students in the fourth year high school Total Graduation Cohort and 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.

## Method

This measure examines students in two high school Graduation Cohorts: those who entered the 9<sup>th</sup> grade as members of the 2009 cohort and graduated four years later and those who entered as members of the 2008 cohort and graduate five years later. At a minimum, these students have passed five Regents exams in English language arts, mathematics, science, U.S. History and Global History. Students have through the summer to complete their graduation requirements.

The school's graduation requirements appear above under the graduation goal's first measure pertaining to annual grade-by-grade promotion.

## Results

28 out of 29 Kings Collegiate students (97%) in the 2011 cohort graduated after four years.

### Percent of Students in the Graduation Cohort who have Graduated After Four Years

Cohort Designation	Number in Cohort	Percent Graduating
2008	N/A	N/A
2009	N/A	N/A
2010	N/A	N/A
2011	29	97%

### Percent of Students in Graduation Cohort Who Have Graduated After Five Years

Cohort Designation	Number in Cohort	Percent Graduating
2007	N/A	N/A
2008	N/A	N/A
2009	N/A	N/A
2011	N/A	N/A

## Evaluation

The 2011 cohort exceeded this measure. 28 of 29 students (97%) of our 2011 cohort graduated after four years, well above the threshold of 75% of students. The measure regarding graduation after five years does not apply, as 2012 is our oldest cohort of Kings Collegiate students (they entered 9th grade in 2011-12). Their fifth year is the 2015-16 school year.

## Additional Evidence

N/A

### Goal 6: Comparative Measure

Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the local school district.

## Method

The school compares the graduation rate of students completing their fourth year in the charter school's Total Graduation Cohort to that of the respective cohort of students in the local school

district<sup>52</sup>. Given that students may take Regents exams through the summer of their fourth year, district results for the current year are generally not available at this time.

## Results

At the time of this report, comparative graduation data had not yet been released. Kings Collegiate will update this report when the data becomes available.

### Percent of Students in the Total Graduation Cohort who Graduate in Four Years Compared to Local District

Cohort Designation	Charter School		School District <sup>53</sup>	
	Number in Cohort	Percent Graduating	Number in Cohort	Percent Graduating
2008	N/A	N/A	N/A	N/A
2009	N/A	N/A	N/A	N/A
2010	N/A	N/A	N/A	N/A
2011	29	97%	N/A	N/A

## Evaluation

N/A

## Additional Evidence

N/A

## Summary of the High School Graduation Goal

In its first year with a fourth year cohort, Kings Collegiate achieved the High School Graduation goals, graduating 97% of students. 97% of students in the 2011 cohort passed their core classes and were promoted to the next grade. The 2013 cohort also met the benchmark that 91% of students will score at least 65 on at least three different New York State Regents exams by their second year.

Type	Measure	Outcome
Absolute	Each year, 75 percent of students in the high school Total Graduation Cohort will pass their core academic subjects by the end of August and be promoted to the next grade.	Achieved
	(§) Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.	

<sup>52</sup> Schools can retrieve district level graduation rates from the SED's Information and Reporting Services office. News releases and an Excel workbook containing these data are available from the [IRS Data Release webpage](#).

<sup>53</sup> District results for the 2009 cohort are not yet available.

Absolute	Each year, 75 percent of students in the high school Total Graduation Cohort will score at least 65 on at least three different New York State Regents exams required for graduation by the completion of their second year in the cohort.	Achieved
Absolute	Each year, 75 percent of students in the fourth year high school Total Graduation Cohort and 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.	Achieved
Comparative	Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the local school district.	Not Available

### **Action Plan**

- Kings Collegiate will continue to use an academic model that is largely similar to that of grades 5-8, utilizing practices and approaches that have proven effective in producing significant academic gains at the highest-performing urban public schools in the country. Specifically, the high school will focus around:
  - A College Preparatory Mission
  - High Standards for Academics and Character
  - A Highly Structured Learning Environment
  - A Longer School Day and A Longer School Year
  - A Focus on Accountability and Data-Driven Instruction
  - A Faculty of Committed and Talented Leaders and Teachers

The school has developed a rigorous high school curriculum based on the New York State Learning Standards and the newly adopted Common Core Learning Standards with a special emphasis on preparing students for admission into and success in college. The school is structured so that students will meet the criteria for a Regents or Advanced Regents degree and will be accepted to at least one 4-year college.

- Quarterly Exams will continue to serve as a critical driver of classroom instruction and lesson planning for grades 9-12. The results will provide teachers with ongoing feedback on students' progress in meeting state standards so they know, at any moment, which students have mastered which skills and which students have not. Armed with this information, teachers will be better prepared to target instruction and make significant content adjustments throughout the year, without waiting for an end-of-year assessment that shows a student in need.
- Kings Collegiate Charter School will continue to administer Interim Assessments/Quarterly Exams on a quarterly basis in all five major subjects. Kings Collegiate Charter School will continue to modify Interim Assessments/Quarterly Exams, ensuring that they measure student progress with respect to the Common Core Learning Standards.
- The high school instructional leadership team will continue to review teacher lesson plans, observe classroom instruction and provide feedback on instruction. The school's leadership team will be responsible for identifying areas for growth and providing an extensive

professional development program that meets the needs of both the school and individual teachers.

- The school’s leadership team will continue to review the effectiveness of the school’s curriculum and making necessary revisions to increase student achievement.
- School leaders will continue to work with master teachers at the school to research and develop curriculum modifications that will ensure increased levels of student achievement and will continuously monitor the effectiveness of those modifications.
- Kings Collegiate will continue to offer Regents/AP/SAT preparation classes on Saturdays beginning in the 9th grade.

## COLLEGE PREPARATION

### GOAL 7: COLLEGE PREPARATION

Uncommon Charter High School’s mission is to prepare all students to enter, succeed in, and graduate from a four year college by instilling in them the discipline, work ethic and passion for learning that will lead to their success.

### Goal 7: Comparative Measure

Each year, the average performance of students in the 10<sup>th</sup> grade will exceed the state average on the PSAT test in Critical Reading and Mathematics.

### Method

This measure tracks student performance one of the most commonly used early high school college prep assessment. Students receive a scale score in critical reading, writing and mathematics. Scale scores range from 200 to 800 on each subsection with 1600 as the highest possible score. As students may choose to take the test multiple times, the school reports only on a student’s highest score on each subsection. Compare school averages to the New York State average for all 10<sup>th</sup> grade (sophomore) test takers in the given year.

### Results

The 2013 cohort of Kings Collegiate sophomores underperformed the NY State average in Mathematics and Critical Reading, with averages of 37.9 in Critical Reading and 40.1 in Mathematics.

### 10<sup>th</sup> Grade PSAT Performance by School Year

School Year	Number of Students in the 10 <sup>th</sup> Grade	Number of Students Tested	Critical Reading		Mathematics	
			School	New York State	School	New York State
2011-12						

2012-13	33	31	40.2	43.1	48.7	43.6
2013-14	35	34	38.4	41.1	44.2	42.8
2014-15	46	46	37.9	45.0	40.1	46.9

**Evaluation**

The 2013 cohort of Excellence Boys underperformed the NY State Critical Reading and Mathematics measures with averages of 37.9 in Critical Reading and 40.1 in Mathematics. We continue to provide support for students in these areas, and we are aligning curriculum to the Common Core which we anticipate with result in higher PSAT and SAT scores. We also offer opportunities for students who are not meeting the measure to re-take exams with additional supports.

**Additional Evidence**

Our 2013 cohort took the PSAT exam as 10<sup>th</sup> graders and will also re-take the PSAT in 11<sup>th</sup> grade in the 2015-16 school year. Prior to re-taking, students will be provided with additional supports to assist them in improving their scores in mathematics and critical reading, as needed.

**Goal 7: Comparative Measure**  
 Each year, the average performance of students in the 12<sup>th</sup> grade will exceed the state average on the SAT or ACT tests in reading and mathematics.

**Method**

This measure tracks student performance on one of the most commonly used high school college prep assessments.

The SAT is a national college admissions examination. Students receive a scale score in reading, writing and mathematics. Scale scores range from 200 to 800 on each subsection with 2400 as the highest possible score. As students may choose to take the test multiple times during the year, the school only reports a student’s highest score. The school compares its averages the New York State average for all 12<sup>th</sup> grade (senior) test takers in the given year.

**Results**

At the time of this report, comparative graduation data for 12<sup>th</sup> Grade SAT had not yet been released. Kings Collegiate will update this report when the data becomes available.

**12<sup>th</sup> Grade SAT/ACT Performance by School Year**

School Year	Number of Students in the 12 <sup>th</sup> Grade	Number of Students Tested	Reading		Mathematics	
			School	New York State	School	New York State
2011-12	N/A	N/A	N/A	N/A	N/A	N/A
2012-13	N/A	N/A	N/A	N/A	N/A	N/A
2013-14	N/A	N/A	N/A	N/A	N/A	N/A
2014-15	N/A	N/A	N/A	N/A	N/A	N/A

**Evaluation**

N/A

**Additional Evidence**

N/A

**Goal 7: School Created College Preparation Measure**

Each Year, the school will demonstrate the preparation of its students for college through at least one measure of its own design. Insert school-developed measure.

REQUIRED FOR ACCOUNTABILITY PLANS DEVELOPED PRIOR TO 2012-13  
(See below for measures in more recent Plans.)

**Method**

This measure does not apply as Kings Collegiate’s first cohort began in 2011.

**Results**

N/A

**Evaluation**

N/A

**Summary of the College Preparation Goal**

Our 2013 cohort is below the state average on the PSAT in Math and Critical Reading. We continue to focus on this within our school by bolstering critical reading and math work in all content classes. Our college team is also working to ensure students are given opportunities to re-take exams with additional support in the areas they need.

Type	Measure (Accountability Plan from 2012-13 or later)	Outcome
Comparative	Each year, the average performance of students in the 10 <sup>th</sup> grade will exceed the state average on the PSAT test in Critical Reading and Mathematics.	Did Not Achieve
Comparative	Each year, the average performance of students in the 12 <sup>th</sup> grade will exceed the state average on the SAT or ACT tests in reading and mathematics.	Not Applicable
	<b>(S)</b> The percent of graduating students that meets the state’s aspirational performance measure (APM), currently defined as the percentage of students in a cohort who graduate with a score of 80 or better on a math Regents exam AND 75 or better on the English Regents exam, will exceed the statewide average.	Not Applicable

	(§) Each year, 75 percent of graduating students will demonstrate their preparation for college by passing an Advanced Placement (AP) exam, a College Level Examination Program (CLEP) exam or a college level course.	Not Applicable
	(§) Each year, 75 percent of graduating students will matriculate in a college or university in the year after graduation.	Not Applicable
	(§) Each year, 75 percent of graduating students will matriculate in a college or university in the year after graduation.	Not Applicable

**Action Plan**

- Kings Collegiate will continue to use an academic model that is largely similar to that of grades 5-8, utilizing practices and approaches that have proven effective in producing significant academic gains at the highest-performing urban public schools in the country. Specifically, the high school will focus around:
  - A College Preparatory Mission
  - High Standards for Academics and Character
  - A Highly Structured Learning Environment
  - A Longer School Day and A Longer School Year
  - A Focus on Accountability and Data-Driven Instruction
  - A Faculty of Committed and Talented Leaders and Teachers

The school has developed a rigorous high school curriculum based on the New York State Learning Standards and the newly adopted Common Core Learning Standards with a special emphasis on preparing students for admission into and success in college. The school is structured so that students will meet the criteria for a Regents or Advanced Regents degree and will be accepted to at least one 4-year college.

- Quarterly Exams will continue to serve as a critical driver of classroom instruction and lesson planning for grades 9-12. The results will provide teachers with ongoing feedback on students’ progress in meeting state standards so they know, at any moment, which students have mastered which skills and which students have not. Armed with this information, teachers will be better prepared to target instruction and make significant content adjustments throughout the year, without waiting for an end-of-year assessment that shows a student in need.
- Kings Collegiate will continue to administer Interim Assessments/Quarterly Exams on a quarterly basis in all five major subjects. Kings Collegiate Charter School will continue to modify Interim Assessments/Quarterly Exams, ensuring that they measure student progress with respect to the Common Core Learning Standards.
- The high school instructional leadership team will continue to review teacher lesson plans, observe classroom instruction and provide feedback on instruction. The school’s leadership team will be responsible for identifying areas for growth and providing an extensive professional development program that meets the needs of both the school and individual teachers.
- The school’s leadership team will continue to review the effectiveness of the school’s curriculum and making necessary revisions to increase student achievement.

- School leaders will continue to work with master teachers at the school to research and develop curriculum modifications that will ensure increased levels of student achievement and will continuously monitor the effectiveness of those modifications.
- Kings Collegiate will continue to offer Regents/AP/SAT preparation classes on Saturdays beginning in the 9th grade.



# Appendix B: Total Expenditures and Administrative Expenditures per Child

Last updated: 07/30/2015

## Page 1

Charter School Name:

### B. Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

#### 1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Total Expenditures	7088712
Line 2: Year End Per Pupil Count	489
Line 3: Divide Line 1 by Line 2	14496

#### 2. Administrative Expenditures per Child

To calculate '**Administrative Expenditures per Child**' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officers, the treasurer, the finance or business offices, the purchasing unit, the employee personnel offices, the records management offices, or a public information and services offices. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation.

Please note the following:

- Do not include the FTE of personnel dedicated to administration of the instructional programs.
- Do not include Employee Benefit costs or expenditures in the above calculations.
- A template for the Schedule of Functional Expenses is provided on page 20 of the 2014-15 Annual Report Guidelines to assist schools identify the categories of expenses needed to compute the two per pupil calculations. This template does not need to be completed or submitted on August 1st as it will be submitted November 1st as part of the audited financial statements. Therefore schools should use unaudited amounts for these per pupil calculations. (See the 2014-15 Annual Report Guidelines in "Resources" area of your portal task page).

To calculate '**Administrative Expenditures per Child**' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Relevant Personnel Services Cost (Row)	3123
Line 2: Management and General Cost (Column)	825372
Line 3: Sum of Line 1 and Line 2	828496
Line 4: Year End Per Pupil Count	14496
Line 5: Divide Line 3 by the Year End Per Pupil Count	1694

***Thank you.***



## GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

### TEMPLATE TABS

**1- GRAY tab contains the Instructions**

<a href="#">Instructions</a>	Provides description of tabs and input requirements.
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**2- BLUE tabs require input of information**

<a href="#">1.) Name of School</a>	Enter school name, contact information and academic year for the yearly budget and quarterly reports.
<a href="#">2.) Enrollment</a>	Enter enrollment information on this tab. Use for inputting BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
<a href="#">3.) Staffing Plan</a>	Enter staffing plan information on this tab. Use for inputting BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter >Average Wage, by Position Category, By Quarter
<a href="#">4.) Yearly Budget</a>	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based upon input on tab "3.) Staffing Plan." >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
<a href="#">5.) Balance Sheet</a>	Enter data in light blue cells. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
<a href="#">6.) Quarterly Report</a>	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based upon input on tab "3.) Staffing Plan."
<a href="#">7.) Annual Report Requirement</a>	Complete when submitting Actual Quarter 4.

### CELL COLORS & GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District**  
**\* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

<b>District Code</b>	<b>School District Name</b>	<b>Final 2014-15 Basic Tuition*</b>	<b>Final 2015-16 Basic Tuition*</b>
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**Charter Schools Institute**  
The State University of New York

## **ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE**

### **Kings Collegiate Charter School**

Contact Name: Reva Gorelick  
Contact Title: Associate Director of Finance  
Contact Email: [REDACTED]  
Contact Phone: [REDACTED]

Current Academic Year: 2015-16

Prior Academic Year: #NAME?

ENROLLMENT BY GRADES								
GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT						87	87	78
TOTAL ENROLLMENT = 326								

ENROLLMENT BY DISTRICT

	PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	Revised	Original	Revised	Original	Revised	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	1	0	1	0	1	0	1
NUMBER OF STUDENTS ENROLLED:	0	326	0	326	0	326	0	326

NOTE:  
IF there are NO Annual Budget revisions leave "Revised Budgeted Enrollment" Column(s) COME BLANK.  
IF "Revised Budgeted Enrollment" column is utilized, all cells in the entire column should be com

	PRIOR YEAR #NAME? Actual Enrollment	ANNUAL BUDGET ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment	Revised Budgeted Enrollment	Original Budgeted Enrollment
1 PRIMARY District		326		326		326		326

PRIMARY/OTHER	DISTRICT NAME(S)
1 PRIMARY District	NYC CHANCELLOR'S OFFICE
2 SECONDARY District	(Select from drop-down list)
Other District 3	(Select from drop-down list)
Other District 4	(Select from drop-down list)
Other District 5	(Select from drop-down list)
Other District 6	(Select from drop-down list)
Other District 7	(Select from drop-down list)
Other District 8	(Select from drop-down list)
Other District 9	(Select from drop-down list)
Other District 10	(Select from drop-down list)
Other District 11	(Select from drop-down list)
Other District 12	(Select from drop-down list)
Other District 13	(Select from drop-down list)
Other District 14	(Select from drop-down list)
Other District 15	(Select from drop-down list)
Other District 16	(Select from drop-down list)
Other District 17	(Select from drop-down list)
Other District 18	(Select from drop-down list)
Other District 19	(Select from drop-down list)
Other District 20	(Select from drop-down list)
Other District 21	(Select from drop-down list)
Other District 22	(Select from drop-down list)
Other District 23	(Select from drop-down list)
Other District 24	(Select from drop-down list)
Other District 25	(Select from drop-down list)
Other District 26	(Select from drop-down list)
Other District 27	(Select from drop-down list)
Other District 28	(Select from drop-down list)
Other District 29	(Select from drop-down list)
Other District 30	(Select from drop-down list)
Other District 31	(Select from drop-down list)
Other District 32	(Select from drop-down list)
Other District 33	(Select from drop-down list)
Other District 34	(Select from drop-down list)
Other District 35	(Select from drop-down list)
Other District 36	(Select from drop-down list)
Other District 37	(Select from drop-down list)
Other District 38	(Select from drop-down list)
Other District 39	(Select from drop-down list)
Other District 40	(Select from drop-down list)
Other District 41	(Select from drop-down list)
Other District 42	(Select from drop-down list)
Other District 43	(Select from drop-down list)
Other District 44	(Select from drop-down list)
Other District 45	(Select from drop-down list)
Other District 46	(Select from drop-down list)
Other District 47	(Select from drop-down list)
Other District 48	(Select from drop-down list)
Other District 49	(Select from drop-down list)
Other District 50	(Select from drop-down list)

OOL

8	9	10	11	12
74				

ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT				
QUARTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<i>Revised</i>	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0
COMPLETELY pleted.				
ACTUAL ENROLLMENT BY QUARTER				
QUARTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<i>Revised Budgeted Enrollment</i>	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

STAFFING PLAN - FULL TIME EQUIVALENT

**\*NOTE:** If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETE IF the Revised Budget column IS utilized, the ENTIRE column should be completed for both the FTE and WAGES sections.

ADMINISTRATIVE PERSONNEL FTE		PRIOR YEAR 2014-15 ACTUAL	ANNUAL BUDGETED FTE						
*NOTE: Enter the number of FTE positions in the "blue" cells.			Q1		Q2		Q3		Q4
			Original	Revised	Original	Revised	Original	Revised	Original
Executive Management			1.0		1.0		1.0		1.0
Instructional Management			1.0		1.0		1.0		1.0
Deans, Directors & Coordinators			3.7		3.7		3.7		3.7
CFO / Director of Finance									
Operation / Business Manager									
Administrative Staff			2.0		2.0		2.0		2.0
TOTAL ADMINISTRATIVE STAFF		0.0	7.7	0.0	7.7	0.0	7.7	0.0	7.7
INSTRUCTIONAL PERSONNEL FTE		PRIOR YEAR 2014-15 ACTUAL	ANNUAL BUDGETED FTE						
*NOTE: Enter the number of FTE positions in the "blue" cells.			Q1		Q2		Q3		Q4
			Original	Revised	Original	Revised	Original	Revised	Original
Teachers - Regular			23.0		23.0		23.0		23.0
Teachers - SPED			3.0		3.0		3.0		3.0
Substitute Teachers									
Teaching Assistants			1.0		1.0		1.0		1.0
Specialty Teachers									
Aides									
Therapists & Counselors			1.0		1.0		1.0		1.0
Other			1.0		1.0		1.0		1.0
TOTAL INSTRUCTIONAL		0.0	29.0	0.0	29.0	0.0	29.0	0.0	29.0
NON-INSTRUCTIONAL PERSONNEL FTE		PRIOR YEAR 2014-15 ACTUAL	ANNUAL BUDGETED FTE						
*NOTE: Enter the number of FTE positions in the "blue" cells.			Q1		Q2		Q3		Q4
			Original	Revised	Original	Revised	Original	Revised	Original
Nurse									
Librarian									
Custodian									
Security									
Other			1.0		1.0		1.0		1.0
TOTAL NON-INSTRUCTIONAL		0.0	1.0	0.0	1.0	0.0	1.0	0.0	1.0
<b>TOTAL PERSONNEL SERVICE FTE</b>		0.0	37.7	0.0	37.7	0.0	37.7	0.0	37.7

STAFFING PLAN - WAGES

ADMINISTRATIVE PERSONNEL WAGES		ANNUAL BUDGETED WAGES							
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>		Q1		Q2		Q3		Q4	
2014-15	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised
Executive Management		129996		129996		129996		129996	
Instructional Management		134611		134611		134611		134611	
Deans, Directors & Coordinators		87234.5454545		87234.5454545		87234.5454545		87234.5454545	
CFO / Director of Finance									
Operation / Business Manager									
Administrative Staff		50500		50500		50500		50500	
<b>INSTRUCTIONAL PERSONNEL WAGES</b>		<b>ANNUAL BUDGETED WAGES</b>							
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>		Q1		Q2		Q3		Q4	
2014-15	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised
Teachers - Regular		71738.6956522		71738.6956522		71738.6956522		71738.6956522	
Teachers - SPED		70418.3333333		70418.3333333		70418.3333333		70418.3333333	
Substitute Teachers									
Teaching Assistants		47000		47000		47000		47000	
Specialty Teachers		0		0		0		0	
Aides									
Therapists & Counselors		76938		76938		76938		76938	
Other		143450		143450		143450		143450	
<b>NON-INSTRUCTIONAL PERSONNEL WAGES</b>		<b>ANNUAL BUDGETED WAGES</b>							
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>		Q1		Q2		Q3		Q4	
2014-15	ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised
Nurse									
Librarian									
Custodian									
Security									
Other		73500		73500		73500		73500	



ADMINISTRATIVE PERSONNEL WAGES		ACTUAL QUARTERLY WAGES				Description of Assumptions
<b>*NOTE:</b> Enter the average salary for each category in the "blue" cells.	4	Q1	Q2	Q3	Q4	
	Revised	Actual	Actual	Actual	Actual	
Executive Management						
Instructional Management						
Deans, Directors & Coordinators						
CFO / Director of Finance						
Operation / Business Manager						
Administrative Staff						
INSTRUCTIONAL PERSONNEL WAGES		ACTUAL QUARTERLY WAGES				Description of Assumptions
<b>*NOTE:</b> Enter the average salary for each category in the "blue" cells.	4	Q1	Q2	Q3	Q4	
	Revised	Actual	Actual	Actual	Actual	
Teachers - Regular						
Teachers - SPED						
Substitute Teachers						
Teaching Assistants						
Specialty Teachers						
Aides						
Therapists & Counselors						
Other						
NON-INSTRUCTIONAL PERSONNEL WAGES		ACTUAL QUARTERLY WAGES				Description of Assumptions
<b>*NOTE:</b> Enter the average salary for each category in the "blue" cells.	4	Q1	Q2	Q3	Q4	
	Revised	Actual	Actual	Actual	Actual	
Nurse						
Librarian						
Custodian						
Security						
Other						



**KINGS COLLEGIATE CHARTER SCHO**  
**Budget / Operating Plan**  
**2015-16**

		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
<b>Total Revenue</b>	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
<b>Total Expenses</b>	-	1,252,354	#NAME?	#NAME?	1,252,354	#NAME?	#NAME?	1,252,354	
<b>Net Income</b>	-	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
<b>Actual Student Enrollment</b>	-	326	-	-	326	-	-	326	
		<b>Prior Year Actual</b>	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
		#NAME?	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>
<b>EXPENSES</b>									
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>	<b>Avg. No. of Positions</b>								
Executive Management	1.00	-	32,499	-	#NAME?	32,499	-	#NAME?	32,499
Instructional Management	1.00	-	33,653	-	#NAME?	33,653	-	#NAME?	33,653
Deans, Directors & Coordinators	3.67	-	79,965	-	#NAME?	79,965	-	#NAME?	79,965
CFO / Director of Finance	-	-	-	-	#NAME?	-	-	#NAME?	-
Operation / Business Manager	-	-	-	-	#NAME?	-	-	#NAME?	-
Administrative Staff	2.00	-	25,250	-	#NAME?	25,250	-	#NAME?	25,250
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>7.67</b>	-	<b>171,367</b>	-	<b>#NAME?</b>	<b>171,367</b>	-	<b>#NAME?</b>	<b>171,367</b>
<b>INSTRUCTIONAL PERSONNEL COSTS</b>									
Teachers - Regular	23.00	-	412,498	-	#NAME?	412,498	-	#NAME?	412,498
Teachers - SPED	3.00	-	52,814	-	#NAME?	52,814	-	#NAME?	52,814
Substitute Teachers	-	-	-	-	#NAME?	-	-	#NAME?	-
Teaching Assistants	1.00	-	11,750	-	#NAME?	11,750	-	#NAME?	11,750
Specialty Teachers	-	-	-	-	#NAME?	-	-	#NAME?	-
Aides	-	-	-	-	#NAME?	-	-	#NAME?	-
Therapists & Counselors	1.00	-	19,235	-	#NAME?	19,235	-	#NAME?	19,235
Other	1.00	-	35,863	-	#NAME?	35,863	-	#NAME?	35,863
<b>TOTAL INSTRUCTIONAL</b>	<b>29.00</b>	-	<b>532,158</b>	-	<b>#NAME?</b>	<b>532,158</b>	-	<b>#NAME?</b>	<b>532,158</b>
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>									
Nurse	-	-	-	-	#NAME?	-	-	#NAME?	-
Librarian	-	-	-	-	#NAME?	-	-	#NAME?	-
Custodian	-	-	-	-	#NAME?	-	-	#NAME?	-
Security	-	-	-	-	#NAME?	-	-	#NAME?	-
Other	1.00	-	18,375	-	#NAME?	18,375	-	#NAME?	18,375
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>1.00</b>	-	<b>18,375</b>	-	<b>#NAME?</b>	<b>18,375</b>	-	<b>#NAME?</b>	<b>18,375</b>
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>37.67</b>	-	<b>721,900</b>	-	<b>#NAME?</b>	<b>721,900</b>	-	<b>#NAME?</b>	<b>721,900</b>
<b>PAYROLL TAXES AND BENEFITS</b>									
Payroll Taxes	-	-	58,796	-	#NAME?	58,796	-	#NAME?	58,796
Fringe / Employee Benefits	-	-	88,034	-	#NAME?	88,034	-	#NAME?	88,034
Retirement / Pension	-	-	-	-	#NAME?	-	-	#NAME?	-
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	<b>-</b>	<b>-</b>	<b>146,831</b>	<b>-</b>	<b>#NAME?</b>	<b>146,831</b>	<b>-</b>	<b>#NAME?</b>	<b>146,831</b>
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>37.67</b>	-	<b>868,731</b>	-	<b>#NAME?</b>	<b>868,731</b>	-	<b>#NAME?</b>	<b>868,731</b>
<b>CONTRACTED SERVICES</b>									
Accounting / Audit	-	-	1,691	-	#NAME?	1,691	-	#NAME?	1,691
Legal	-	-	500	-	#NAME?	500	-	#NAME?	500
Management Company Fee	-	-	100,463	-	#NAME?	100,463	-	#NAME?	100,463
Nurse Services	-	-	-	-	#NAME?	-	-	#NAME?	-
Food Service / School Lunch	-	-	-	-	#NAME?	-	-	#NAME?	-
Payroll Services	-	-	2,366	-	#NAME?	2,366	-	#NAME?	2,366
Special Ed Services	-	-	1,250	-	#NAME?	1,250	-	#NAME?	1,250
Titlement Services (i.e. Title I)	-	-	-	-	#NAME?	-	-	#NAME?	-
Other Purchased / Professional / Consulting	-	-	11,752	-	#NAME?	11,752	-	#NAME?	11,752
<b>TOTAL CONTRACTED SERVICES</b>	<b>-</b>	<b>-</b>	<b>118,021</b>	<b>-</b>	<b>#NAME?</b>	<b>118,021</b>	<b>-</b>	<b>#NAME?</b>	<b>118,021</b>







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<b>Total Revenue</b>		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>		#NAME?	#NAME?	1,252,354	#NAME?	#NAME?
<b>Net Income</b>		#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>		-	-	326	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>	Avg. No. of Positions					
Executive Management	1.00	-	#NAME?	32,499	-	#NAME?
Instructional Management	1.00	-	#NAME?	33,653	-	#NAME?
Deans, Directors & Coordinators	3.67	-	#NAME?	79,965	-	#NAME?
CFO / Director of Finance	-	-	#NAME?	-	-	#NAME?
Operation / Business Manager	-	-	#NAME?	-	-	#NAME?
Administrative Staff	2.00	-	#NAME?	25,250	-	#NAME?
<b>TOTAL ADMINISTRATIVE STAFF</b>	7.67	-	#NAME?	171,367	-	#NAME?
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	23.00	-	#NAME?	412,498	-	#NAME?
Teachers - SPED	3.00	-	#NAME?	52,814	-	#NAME?
Substitute Teachers	-	-	#NAME?	-	-	#NAME?
Teaching Assistants	1.00	-	#NAME?	11,750	-	#NAME?
Specialty Teachers	-	-	#NAME?	-	-	#NAME?
Aides	-	-	#NAME?	-	-	#NAME?
Therapists & Counselors	1.00	-	#NAME?	19,235	-	#NAME?
Other	1.00	-	#NAME?	35,863	-	#NAME?
<b>TOTAL INSTRUCTIONAL</b>	29.00	-	#NAME?	532,158	-	#NAME?
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-	-	#NAME?	-	-	#NAME?
Librarian	-	-	#NAME?	-	-	#NAME?
Custodian	-	-	#NAME?	-	-	#NAME?
Security	-	-	#NAME?	-	-	#NAME?
Other	1.00	-	#NAME?	18,375	-	#NAME?
<b>TOTAL NON-INSTRUCTIONAL</b>	1.00	-	#NAME?	18,375	-	#NAME?
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	37.67	-	#NAME?	721,900	-	#NAME?
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes		-	#NAME?	58,796	-	#NAME?
Fringe / Employee Benefits		-	#NAME?	88,034	-	#NAME?
Retirement / Pension		-	#NAME?	-	-	#NAME?
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		-	#NAME?	146,831	-	#NAME?
<b>TOTAL PERSONNEL SERVICE COSTS</b>	37.67	-	#NAME?	868,731	-	#NAME?
<b>CONTRACTED SERVICES</b>						
Accounting / Audit		-	#NAME?	1,691	-	#NAME?
Legal		-	#NAME?	500	-	#NAME?
Management Company Fee		-	#NAME?	100,463	-	#NAME?
Nurse Services		-	#NAME?	-	-	#NAME?
Food Service / School Lunch		-	#NAME?	-	-	#NAME?
Payroll Services		-	#NAME?	2,366	-	#NAME?
Special Ed Services		-	#NAME?	1,250	-	#NAME?
Titlement Services (i.e. Title I)		-	#NAME?	-	-	#NAME?
Other Purchased / Professional / Consulting		-	#NAME?	11,752	-	#NAME?
<b>TOTAL CONTRACTED SERVICES</b>		-	#NAME?	118,021	-	#NAME?

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<b>Total Revenue</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	#NAME?	#NAME?	1,252,354	#NAME?	#NAME?
<b>Net Income</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>	-	-	326	-	-
	<b>Quarter - 1/1 - 3/31</b>		<b>4th Quarter - 4/1 - 6/30</b>		
	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses	-	#NAME?	125	-	#NAME?
Classroom / Teaching Supplies & Materials	-	#NAME?	7,950	-	#NAME?
Special Ed Supplies & Materials	-	#NAME?		-	#NAME?
Textbooks / Workbooks	-	#NAME?	-	-	#NAME?
Supplies & Materials other	-	#NAME?		-	#NAME?
Equipment / Furniture	-	#NAME?	250	-	#NAME?
Telephone	-	#NAME?	14,578	-	#NAME?
Technology	-	#NAME?	68,375	-	#NAME?
Student Testing & Assessment	-	#NAME?	3,192	-	#NAME?
Field Trips	-	#NAME?	36,145	-	#NAME?
Transportation (student)	-	#NAME?	1,500	-	#NAME?
Student Services - other	-	#NAME?	6,625	-	#NAME?
Office Expense	-	#NAME?	12,500	-	#NAME?
Staff Development	-	#NAME?	29,081	-	#NAME?
Staff Recruitment	-	#NAME?	1,675	-	#NAME?
Student Recruitment / Marketing	-	#NAME?	7,750	-	#NAME?
School Meals / Lunch	-	#NAME?		-	#NAME?
Travel (Staff)	-	#NAME?		-	#NAME?
Fundraising	-	#NAME?		-	#NAME?
Other	-	#NAME?	43,134	-	#NAME?
<b>TOTAL SCHOOL OPERATIONS</b>	-	#NAME?	232,879	-	#NAME?
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	-	#NAME?	12,673	-	#NAME?
Janitorial	-	#NAME?	-	-	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?	19,625	-	#NAME?
Repairs & Maintenance	-	#NAME?	250	-	#NAME?
Equipment / Furniture	-	#NAME?	175	-	#NAME?
Security	-	#NAME?	-	-	#NAME?
Utilities	-	#NAME?	-	-	#NAME?
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	-	#NAME?	32,723	-	#NAME?
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	#NAME?	-	-	#NAME?
<b>RESERVES / CONTINGENCY</b>	-	#NAME?	-	-	#NAME?
<b>TOTAL EXPENSES</b>	-	#NAME?	1,252,354	-	#NAME?
<b>NET INCOME</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

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Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	1,252,354	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	-	-	326	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
Number of Districts:	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	-	326	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: ( Weighted Avg )	-	-	-	-	-
<b>TOTAL ENROLLMENT</b>	-	-	<b>326</b>	-	-
<b>REVENUE PER PUPIL</b>	-	#NAME?	#NAME?	-	#NAME?
<b>EXPENSES PER PUPIL</b>	-	#NAME?	3,842	-	#NAME?



**KINGS COLLEGIATE CHAI**  
**Budget / Operatin**  
**2015-16**

	#NAME?					
	Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	
	Total Expenses	5,009,414	#NAME?	#NAME?	(5,009,414)	
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
Actual Student Enrollment	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	
		Total Year			VARIANCE	
		Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
<b>EXPENSES</b>						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>						
	Avg. No. of Positions					
Executive Management	1.00	129,996	#NAME?	#NAME?	(129,996)	#NAME?
Instructional Management	1.00	134,611	#NAME?	#NAME?	(134,611)	#NAME?
Deans, Directors & Coordinators	3.67	319,860	#NAME?	#NAME?	(319,860)	#NAME?
CFO / Director of Finance	-	-	#NAME?	#NAME?	-	#NAME?
Operation / Business Manager	-	-	#NAME?	#NAME?	-	#NAME?
Administrative Staff	2.00	101,000	#NAME?	#NAME?	(101,000)	#NAME?
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>7.67</b>	<b>685,467</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(685,467)</b>	<b>#NAME?</b>
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular	23.00	1,649,990	#NAME?	#NAME?	(1,649,990)	#NAME?
Teachers - SPED	3.00	211,255	#NAME?	#NAME?	(211,255)	#NAME?
Substitute Teachers	-	-	#NAME?	#NAME?	-	#NAME?
Teaching Assistants	1.00	47,000	#NAME?	#NAME?	(47,000)	#NAME?
Specialty Teachers	-	-	#NAME?	#NAME?	-	#NAME?
Aides	-	-	#NAME?	#NAME?	-	#NAME?
Therapists & Counselors	1.00	76,938	#NAME?	#NAME?	(76,938)	#NAME?
Other	1.00	143,450	#NAME?	#NAME?	(143,450)	#NAME?
<b>TOTAL INSTRUCTIONAL</b>	<b>29.00</b>	<b>2,128,633</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(2,128,633)</b>	<b>#NAME?</b>
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse	-	-	#NAME?	#NAME?	-	#NAME?
Librarian	-	-	#NAME?	#NAME?	-	#NAME?
Custodian	-	-	#NAME?	#NAME?	-	#NAME?
Security	-	-	#NAME?	#NAME?	-	#NAME?
Other	1.00	73,500	#NAME?	#NAME?	(73,500)	#NAME?
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>1.00</b>	<b>73,500</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(73,500)</b>	<b>#NAME?</b>
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>37.67</b>	<b>2,887,600</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(2,887,600)</b>	<b>#NAME?</b>
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes		235,185	#NAME?	#NAME?	(235,185)	#NAME?
Fringe / Employee Benefits		352,137	#NAME?	#NAME?	(352,137)	#NAME?
Retirement / Pension		-	#NAME?	#NAME?	-	#NAME?
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		<b>587,322</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(587,322)</b>	<b>#NAME?</b>
<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>37.67</b>	<b>3,474,922</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(3,474,922)</b>	<b>#NAME?</b>
<b>CONTRACTED SERVICES</b>						
Accounting / Audit		6,765	#NAME?	#NAME?	(6,765)	#NAME?
Legal		2,000	#NAME?	#NAME?	(2,000)	#NAME?
Management Company Fee		401,850	#NAME?	#NAME?	(401,850)	#NAME?
Nurse Services		-	#NAME?	#NAME?	-	#NAME?
Food Service / School Lunch		-	#NAME?	#NAME?	-	#NAME?
Payroll Services		9,462	#NAME?	#NAME?	(9,462)	#NAME?
Special Ed Services		5,000	#NAME?	#NAME?	(5,000)	#NAME?
Titlment Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME?
Other Purchased / Professional / Consulting		47,006	#NAME?	#NAME?	(47,006)	#NAME?
<b>TOTAL CONTRACTED SERVICES</b>		<b>472,083</b>	<b>#NAME?</b>	<b>#NAME?</b>	<b>(472,083)</b>	<b>#NAME?</b>

**KINGS COLLEGIATE CHAI**  
**Budget / Operatin**  
**2015-16**

<b>Total Revenue</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	5,009,414	#NAME?	#NAME?	(5,009,414)	#NAME?
<b>Net Income</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>					
	<b>Total Year</b>			<b>VARIANCE</b>	
	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Original Budget vs. PY Budget</b>	<b>Revised Budget vs. PY Budget</b>
<b>SCHOOL OPERATIONS</b>					
Board Expenses	500	#NAME?	#NAME?	(500)	#NAME?
Classroom / Teaching Supplies & Materials	31,800	#NAME?	#NAME?	(31,800)	#NAME?
Special Ed Supplies & Materials	-	#NAME?	#NAME?	-	#NAME?
Textbooks / Workbooks	-	#NAME?	#NAME?	-	#NAME?
Supplies & Materials other	-	#NAME?	#NAME?	-	#NAME?
Equipment / Furniture	1,000	#NAME?	#NAME?	(1,000)	#NAME?
Telephone	58,311	#NAME?	#NAME?	(58,311)	#NAME?
Technology	273,500	#NAME?	#NAME?	(273,500)	#NAME?
Student Testing & Assessment	12,766	#NAME?	#NAME?	(12,766)	#NAME?
Field Trips	144,579	#NAME?	#NAME?	(144,579)	#NAME?
Transportation (student)	6,000	#NAME?	#NAME?	(6,000)	#NAME?
Student Services - other	26,500	#NAME?	#NAME?	(26,500)	#NAME?
Office Expense	50,000	#NAME?	#NAME?	(50,000)	#NAME?
Staff Development	116,324	#NAME?	#NAME?	(116,324)	#NAME?
Staff Recruitment	6,700	#NAME?	#NAME?	(6,700)	#NAME?
Student Recruitment / Marketing	31,000	#NAME?	#NAME?	(31,000)	#NAME?
School Meals / Lunch	-	#NAME?	#NAME?	-	#NAME?
Travel (Staff)	-	#NAME?	#NAME?	-	#NAME?
Fundraising	-	#NAME?	#NAME?	-	#NAME?
Other	172,536	#NAME?	#NAME?	(172,536)	#NAME?
<b>TOTAL SCHOOL OPERATIONS</b>	931,516	#NAME?	#NAME?	(931,516)	#NAME?
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	50,692	#NAME?	#NAME?	(50,692)	#NAME?
Janitorial	-	#NAME?	#NAME?	-	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	78,501	#NAME?	#NAME?	(78,501)	#NAME?
Repairs & Maintenance	1,000	#NAME?	#NAME?	(1,000)	#NAME?
Equipment / Furniture	700	#NAME?	#NAME?	(700)	#NAME?
Security	-	#NAME?	#NAME?	-	#NAME?
Utilities	-	#NAME?	#NAME?	-	#NAME?
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	130,893	#NAME?	#NAME?	(130,893)	#NAME?
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	#NAME?	#NAME?	-	#NAME?
<b>RESERVES / CONTINGENCY</b>	-	#NAME?	#NAME?	-	#NAME?
<b>TOTAL EXPENSES</b>	5,009,414	#NAME?	#NAME?	(5,009,414)	#NAME?
<b>NET INCOME</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?





Total Revenue
Total Expenses
Net Income
Actual Student Enrollment

**DESCRIPTION OF ASSUMPTIONS**

**EXPENSES**

<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>	Avg. No. of Positions
Executive Management	1.00
Instructional Management	1.00
Deans, Directors & Coordinators	3.67
CFO / Director of Finance	-
Operation / Business Manager	-
Administrative Staff	2.00
<b>TOTAL ADMINISTRATIVE STAFF</b>	<b>7.67</b>

<b>INSTRUCTIONAL PERSONNEL COSTS</b>	
Teachers - Regular	23.00
Teachers - SPED	3.00
Substitute Teachers	-
Teaching Assistants	1.00
Specialty Teachers	-
Aides	-
Therapists & Counselors	1.00
Other	1.00
<b>TOTAL INSTRUCTIONAL</b>	<b>29.00</b>

<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>	
Nurse	-
Librarian	-
Custodian	-
Security	-
Other	1.00
<b>TOTAL NON-INSTRUCTIONAL</b>	<b>1.00</b>

<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	<b>37.67</b>
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<b>PAYROLL TAXES AND BENEFITS</b>	
Payroll Taxes	
Fringe / Employee Benefits	
Retirement / Pension	
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>	

<b>TOTAL PERSONNEL SERVICE COSTS</b>	<b>37.67</b>
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<b>CONTRACTED SERVICES</b>	
Accounting / Audit	
Legal	
Management Company Fee	
Nurse Services	
Food Service / School Lunch	
Payroll Services	
Special Ed Services	
Titement Services (i.e. Title I)	
Other Purchased / Professional / Consulting	
<b>TOTAL CONTRACTED SERVICES</b>	

Total Revenue  
Total Expenses  
Net Income  
Actual Student Enrollment

**DESCRIPTION OF ASSUMPTIONS**

**SCHOOL OPERATIONS**

- Board Expenses
- Classroom / Teaching Supplies & Materials
- Special Ed Supplies & Materials
- Textbooks / Workbooks
- Supplies & Materials other
- Equipment / Furniture
- Telephone
- Technology
- Student Testing & Assessment
- Field Trips
- Transportation (student)
- Student Services - other
- Office Expense
- Staff Development
- Staff Recruitment
- Student Recruitment / Marketing
- School Meals / Lunch
- Travel (Staff)
- Fundraising
- Other

TOTAL SCHOOL OPERATIONS

**FACILITY OPERATION & MAINTENANCE**

- Insurance
- Janitorial
- Building and Land Rent / Lease / Facility Finance Interest
- Repairs & Maintenance
- Equipment / Furniture
- Security
- Utilities

TOTAL FACILITY OPERATION & MAINTENANCE

**DEPRECIATION & AMORTIZATION**

**RESERVES / CONTINGENCY**

**TOTAL EXPENSES**

**NET INCOME**



**KINGS COLLEGIATE CHARTER SCHOOL  
BALANCE SHEET  
2015-16**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>#NAME?</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<b><u>ASSETS</u></b>					
<b>CURRENT ASSETS</b>					
Cash and cash equivalents	\$-	\$-	\$-	\$-	\$-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	-	-	-	-	-
<b>PROPERTY, BUILDING AND EQUIPMENT, net</b>	-	-	-	-	-
<b>OTHER ASSETS</b>	-	-	-	-	-
<b>TOTAL ASSETS</b>	-	-	-	-	-
<b><u>LIABILITIES AND NET ASSETS</u></b>					
<b>CURRENT LIABILITIES</b>					
Accounts payable and accrued expenses	\$-	\$-	\$-	\$-	\$-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>	-	-	-	-	-
<b>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</b>	-	-	-	-	-
<b>TOTAL LIABILITIES</b>	-	-	-	-	-
<b>NET ASSETS</b>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
<b>TOTAL NET ASSETS</b>	-	-	-	-	-
<b>TOTAL LIABILITIES AND NET ASSETS</b>	-	-	-	-	-



**KINGS COLLEGIATE CHARTER SCHOOL**

**Budget / Operating Plan**

**2015-16**

<b>Total Revenue</b>	#NAME?						
<b>Total Expenses</b>	#NAME?						
<b>Net Income</b>	#NAME?						
<b>Actual Student Enrollment</b>	-	#NAME?	-	-	#NAME?	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	<b>1st Quarter - 7/1 - 9/30</b>			<b>2nd Quarter - 10/1 - 12/31</b>			<b>3rd Q</b>
		<b>Current Budget</b>			<b>Current Budget</b>		
	<b>Actual</b>		<b>Variance</b>	<b>Actual</b>		<b>Variance</b>	<b>Actual</b>

**EXPENSES**

	Quarter 0 No. of Positions						
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>							
Executive Management	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Instructional Management	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Operation / Business Manager	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Administrative Staff	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL ADMINISTRATIVE STAFF</b>	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>INSTRUCTIONAL PERSONNEL COSTS</b>							
Teachers - Regular	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Teachers - SPED	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Substitute Teachers	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Teaching Assistants	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Specialty Teachers	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Aides	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Therapists & Counselors	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Other	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL INSTRUCTIONAL</b>	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>							
Nurse	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Librarian	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Custodian	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Security	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
Other	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL NON-INSTRUCTIONAL</b>	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>PAYROLL TAXES AND BENEFITS</b>							
Payroll Taxes		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Fringe / Employee Benefits		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Retirement / Pension		-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>		-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL PERSONNEL SERVICE COSTS</b>	#NAME?	-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>CONTRACTED SERVICES</b>							
Accounting / Audit		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Legal		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Management Company Fee		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Nurse Services		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Food Service / School Lunch		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Payroll Services		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Special Ed Services		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Titlement Services (i.e. Title I)		-	#NAME?	#NAME?	-	#NAME?	#NAME?
Other Purchased / Professional / Consulting		-	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL CONTRACTED SERVICES</b>		-	#NAME?	#NAME?	-	#NAME?	#NAME?







Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	#NAME?	-	-	#NAME?	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES		Quarter 0							
		No. of Positions							
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>									
Executive Management	#NAME?	#NAME?		-	#NAME?	#NAME?			
Instructional Management	#NAME?	#NAME?		-	#NAME?	#NAME?			
Deans, Directors & Coordinators	#NAME?	#NAME?		-	#NAME?	#NAME?			
CFO / Director of Finance	#NAME?	#NAME?		-	#NAME?	#NAME?			
Operation / Business Manager	#NAME?	#NAME?		-	#NAME?	#NAME?			
Administrative Staff	#NAME?	#NAME?		-	#NAME?	#NAME?			
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?		-	#NAME?	#NAME?			
<b>INSTRUCTIONAL PERSONNEL COSTS</b>									
Teachers - Regular	#NAME?	#NAME?		-	#NAME?	#NAME?			
Teachers - SPED	#NAME?	#NAME?		-	#NAME?	#NAME?			
Substitute Teachers	#NAME?	#NAME?		-	#NAME?	#NAME?			
Teaching Assistants	#NAME?	#NAME?		-	#NAME?	#NAME?			
Specialty Teachers	#NAME?	#NAME?		-	#NAME?	#NAME?			
Aides	#NAME?	#NAME?		-	#NAME?	#NAME?			
Therapists & Counselors	#NAME?	#NAME?		-	#NAME?	#NAME?			
Other	#NAME?	#NAME?		-	#NAME?	#NAME?			
TOTAL INSTRUCTIONAL	#NAME?	#NAME?		-	#NAME?	#NAME?			
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>									
Nurse	#NAME?	#NAME?		-	#NAME?	#NAME?			
Librarian	#NAME?	#NAME?		-	#NAME?	#NAME?			
Custodian	#NAME?	#NAME?		-	#NAME?	#NAME?			
Security	#NAME?	#NAME?		-	#NAME?	#NAME?			
Other	#NAME?	#NAME?		-	#NAME?	#NAME?			
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?		-	#NAME?	#NAME?			
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>									
	#NAME?	#NAME?		-	#NAME?	#NAME?			
<b>PAYROLL TAXES AND BENEFITS</b>									
Payroll Taxes		#NAME?	#NAME?	-	#NAME?	#NAME?			
Fringe / Employee Benefits		#NAME?	#NAME?	-	#NAME?	#NAME?			
Retirement / Pension		#NAME?	#NAME?	-	#NAME?	#NAME?			
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	#NAME?	-	#NAME?	#NAME?			
<b>TOTAL PERSONNEL SERVICE COSTS</b>									
	#NAME?	#NAME?	#NAME?	-	#NAME?	#NAME?			
<b>CONTRACTED SERVICES</b>									
Accounting / Audit		#NAME?	#NAME?	-	#NAME?	#NAME?			
Legal		#NAME?	#NAME?	-	#NAME?	#NAME?			
Management Company Fee		#NAME?	#NAME?	-	#NAME?	#NAME?			
Nurse Services		#NAME?	#NAME?	-	#NAME?	#NAME?			
Food Service / School Lunch		#NAME?	#NAME?	-	#NAME?	#NAME?			
Payroll Services		#NAME?	#NAME?	-	#NAME?	#NAME?			
Special Ed Services		#NAME?	#NAME?	-	#NAME?	#NAME?			
Titlement Services (i.e. Title I)		#NAME?	#NAME?	-	#NAME?	#NAME?			
Other Purchased / Professional / Consulting		#NAME?	#NAME?	-	#NAME?	#NAME?			
TOTAL CONTRACTED SERVICES		#NAME?	#NAME?	-	#NAME?	#NAME?			

<b>Total Revenue</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Net Income</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>	#NAME?	-	-	#NAME?	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
<b>SCHOOL OPERATIONS</b>					
Board Expenses	#NAME?	#NAME?	-	#NAME?	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?	#NAME?	-	#NAME?	#NAME?
Special Ed Supplies & Materials	#NAME?	#NAME?	-	#NAME?	#NAME?
Textbooks / Workbooks	#NAME?	#NAME?	-	#NAME?	#NAME?
Supplies & Materials other	#NAME?	#NAME?	-	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	-	#NAME?	#NAME?
Telephone	#NAME?	#NAME?	-	#NAME?	#NAME?
Technology	#NAME?	#NAME?	-	#NAME?	#NAME?
Student Testing & Assessment	#NAME?	#NAME?	-	#NAME?	#NAME?
Field Trips	#NAME?	#NAME?	-	#NAME?	#NAME?
Transportation (student)	#NAME?	#NAME?	-	#NAME?	#NAME?
Student Services - other	#NAME?	#NAME?	-	#NAME?	#NAME?
Office Expense	#NAME?	#NAME?	-	#NAME?	#NAME?
Staff Development	#NAME?	#NAME?	-	#NAME?	#NAME?
Staff Recruitment	#NAME?	#NAME?	-	#NAME?	#NAME?
Student Recruitment / Marketing	#NAME?	#NAME?	-	#NAME?	#NAME?
School Meals / Lunch	#NAME?	#NAME?	-	#NAME?	#NAME?
Travel (Staff)	#NAME?	#NAME?	-	#NAME?	#NAME?
Fundraising	#NAME?	#NAME?	-	#NAME?	#NAME?
Other	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL SCHOOL OPERATIONS</b>	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>FACILITY OPERATION &amp; MAINTENANCE</b>					
Insurance	#NAME?	#NAME?	-	#NAME?	#NAME?
Janitorial	#NAME?	#NAME?	-	#NAME?	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	#NAME?	-	#NAME?	#NAME?
Repairs & Maintenance	#NAME?	#NAME?	-	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	-	#NAME?	#NAME?
Security	#NAME?	#NAME?	-	#NAME?	#NAME?
Utilities	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>DEPRECIATION &amp; AMORTIZATION</b>	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>RESERVES / CONTINGENCY</b>	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>TOTAL EXPENSES</b>	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>NET INCOME</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

Total Revenue	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Net Income	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Actual Student Enrollment	#NAME?	-	-	#NAME?	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	3rd Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
NYC CHANCELLOR'S OFFICE	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
-	#NAME?	-	-	#NAME?	-
ALL OTHER School Districts: ( Count = 0 )	#NAME?	-	-	#NAME?	-
<b>TOTAL ENROLLMENT</b>	#NAME?	-	-	#NAME?	-
<b>REVENUE PER PUPIL</b>	#NAME?	#NAME?	-	#NAME?	#NAME?
<b>EXPENSES PER PUPIL</b>	#NAME?	#NAME?	-	#NAME?	#NAME?





Budget / Operating Plan  
2015-16

Total Revenue	#NAME?						
Total Expenses	#NAME?						
Net Income	#NAME?						
Actual Student Enrollment	-	-	-	-	-	-	-

TOTALS AND VARIANCE ANALYSIS:

\*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	Actual vs.		Actual vs.		Original	Actual
	Current Budget (Current Quarter)	Current Budget	Current Budget - TY	Current Budget TY	Budget (Current Quarter)	vs. Original Budget
Actual						

**SCHOOL OPERATIONS**

Board Expenses	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Special Ed Supplies & Materials	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Textbooks / Workbooks	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Supplies & Materials other	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Telephone	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Technology	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Student Testing & Assessment	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Field Trips	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Transportation (student)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Student Services - other	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Office Expense	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Staff Development	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Staff Recruitment	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Student Recruitment / Marketing	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
School Meals / Lunch	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Travel (Staff)	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Fundraising	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Other	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

**FACILITY OPERATION & MAINTENANCE**

Insurance	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Janitorial	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Repairs & Maintenance	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Equipment / Furniture	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Security	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
Utilities	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?

**DEPRECIATION & AMORTIZATION**

#NAME?						
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**RESERVES / CONTINGENCY**

#NAME?						
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<b>TOTAL EXPENSES</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
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<b>NET INCOME</b>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?
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**:HOOL**

<b>Total Revenue</b>	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	5,009,414	#NAME?	#NAME?	#NAME?
<b>Net Income</b>	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>			-	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY		P Y Actual (P Y TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
	Original Budget - TY	Original Budget TY	Actual CY	Actual PY

EXPENSES		Quarter 0 No. of Positions	Original Budget - TY	Actual vs. Original Budget TY	P Y Actual (P Y TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
<b>ADMINISTRATIVE STAFF PERSONNEL COSTS</b>						
Executive Management		#NAME?	129,996	#NAME?	#NAME?	#NAME?
Instructional Management		#NAME?	134,611	#NAME?	#NAME?	#NAME?
Deans, Directors & Coordinators		#NAME?	319,860	#NAME?	#NAME?	#NAME?
CFO / Director of Finance		#NAME?	-	#NAME?	#NAME?	#NAME?
Operation / Business Manager		#NAME?	-	#NAME?	#NAME?	#NAME?
Administrative Staff		#NAME?	101,000	#NAME?	#NAME?	#NAME?
<b>TOTAL ADMINISTRATIVE STAFF</b>		#NAME?	685,467	#NAME?	#NAME?	#NAME?
<b>INSTRUCTIONAL PERSONNEL COSTS</b>						
Teachers - Regular		#NAME?	1,649,990	#NAME?	#NAME?	#NAME?
Teachers - SPED		#NAME?	211,255	#NAME?	#NAME?	#NAME?
Substitute Teachers		#NAME?	-	#NAME?	#NAME?	#NAME?
Teaching Assistants		#NAME?	47,000	#NAME?	#NAME?	#NAME?
Specialty Teachers		#NAME?	-	#NAME?	#NAME?	#NAME?
Aides		#NAME?	-	#NAME?	#NAME?	#NAME?
Therapists & Counselors		#NAME?	76,938	#NAME?	#NAME?	#NAME?
Other		#NAME?	143,450	#NAME?	#NAME?	#NAME?
<b>TOTAL INSTRUCTIONAL</b>		#NAME?	2,128,633	#NAME?	#NAME?	#NAME?
<b>NON-INSTRUCTIONAL PERSONNEL COSTS</b>						
Nurse		#NAME?	-	#NAME?	#NAME?	#NAME?
Librarian		#NAME?	-	#NAME?	#NAME?	#NAME?
Custodian		#NAME?	-	#NAME?	#NAME?	#NAME?
Security		#NAME?	-	#NAME?	#NAME?	#NAME?
Other		#NAME?	73,500	#NAME?	#NAME?	#NAME?
<b>TOTAL NON-INSTRUCTIONAL</b>		#NAME?	73,500	#NAME?	#NAME?	#NAME?
<b>SUBTOTAL PERSONNEL SERVICE COSTS</b>						
		#NAME?	2,887,600	#NAME?	#NAME?	#NAME?
<b>PAYROLL TAXES AND BENEFITS</b>						
Payroll Taxes			235,185	#NAME?	#NAME?	#NAME?
Fringe / Employee Benefits			352,137	#NAME?	#NAME?	#NAME?
Retirement / Pension			-	#NAME?	#NAME?	#NAME?
<b>TOTAL PAYROLL TAXES AND BENEFITS</b>			587,322	#NAME?	#NAME?	#NAME?
<b>TOTAL PERSONNEL SERVICE COSTS</b>						
		#NAME?	3,474,922	#NAME?	#NAME?	#NAME?
<b>CONTRACTED SERVICES</b>						
Accounting / Audit			6,765	#NAME?	#NAME?	#NAME?
Legal			2,000	#NAME?	#NAME?	#NAME?
Management Company Fee			401,850	#NAME?	#NAME?	#NAME?
Nurse Services			-	#NAME?	#NAME?	#NAME?
Food Service / School Lunch			-	#NAME?	#NAME?	#NAME?
Payroll Services			9,462	#NAME?	#NAME?	#NAME?
Special Ed Services			5,000	#NAME?	#NAME?	#NAME?
Titlement Services (i.e. Title I)			-	#NAME?	#NAME?	#NAME?
Other Purchased / Professional / Consulting			47,006	#NAME?	#NAME?	#NAME?
<b>TOTAL CONTRACTED SERVICES</b>			472,083	#NAME?	#NAME?	#NAME?

**:HOOL**

<b>Total Revenue</b>	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	5,009,414	#NAME?	#NAME?	#NAME?
<b>Net Income</b>	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>			-	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original		PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
	Original Budget - TY	Budget TY	Quarters	
<b>SCHOOL OPERATIONS</b>				
Board Expenses	500	#NAME?	#NAME?	#NAME?
Classroom / Teaching Supplies & Materials	31,800	#NAME?	#NAME?	#NAME?
Special Ed Supplies & Materials	-	#NAME?	#NAME?	#NAME?
Textbooks / Workbooks	-	#NAME?	#NAME?	#NAME?
Supplies & Materials other	-	#NAME?	#NAME?	#NAME?
Equipment / Furniture	1,000	#NAME?	#NAME?	#NAME?
Telephone	58,311	#NAME?	#NAME?	#NAME?
Technology	273,500	#NAME?	#NAME?	#NAME?
Student Testing & Assessment	12,766	#NAME?	#NAME?	#NAME?
Field Trips	144,579	#NAME?	#NAME?	#NAME?
Transportation (student)	6,000	#NAME?	#NAME?	#NAME?
Student Services - other	26,500	#NAME?	#NAME?	#NAME?
Office Expense	50,000	#NAME?	#NAME?	#NAME?
Staff Development	116,324	#NAME?	#NAME?	#NAME?
Staff Recruitment	6,700	#NAME?	#NAME?	#NAME?
Student Recruitment / Marketing	31,000	#NAME?	#NAME?	#NAME?
School Meals / Lunch	-	#NAME?	#NAME?	#NAME?
Travel (Staff)	-	#NAME?	#NAME?	#NAME?
Fundraising	-	#NAME?	#NAME?	#NAME?
Other	172,536	#NAME?	#NAME?	#NAME?
<b>TOTAL SCHOOL OPERATIONS</b>	931,516	#NAME?	#NAME?	#NAME?
<b>FACILITY OPERATION &amp; MAINTENANCE</b>				
Insurance	50,692	#NAME?	#NAME?	#NAME?
Janitorial	-	#NAME?	#NAME?	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	78,501	#NAME?	#NAME?	#NAME?
Repairs & Maintenance	1,000	#NAME?	#NAME?	#NAME?
Equipment / Furniture	700	#NAME?	#NAME?	#NAME?
Security	-	#NAME?	#NAME?	#NAME?
Utilities	-	#NAME?	#NAME?	#NAME?
<b>TOTAL FACILITY OPERATION &amp; MAINTENANCE</b>	130,893	#NAME?	#NAME?	#NAME?
<b>DEPRECIATION &amp; AMORTIZATION</b>	-	#NAME?	#NAME?	#NAME?
<b>RESERVES / CONTINGENCY</b>	-	#NAME?	#NAME?	#NAME?
<b>TOTAL EXPENSES</b>	5,009,414	#NAME?	#NAME?	#NAME?
<b>NET INCOME</b>	#NAME?	#NAME?	#NAME?	#NAME?

**:HOOL**

<b>Total Revenue</b>	#NAME?	#NAME?	#NAME?	#NAME?
<b>Total Expenses</b>	5,009,414	#NAME?	#NAME?	#NAME?
<b>Net Income</b>	#NAME?	#NAME?	#NAME?	#NAME?
<b>Actual Student Enrollment</b>			-	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	S	Actual vs. Original Budget - TY	Actual vs. Original Budget TY	FY Actual (FY TY / No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY

<b>ENROLLMENT - *School Districts Are Linked To Above Entries*</b>					
NYC CHANCELLOR'S OFFICE				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
-				-	-
ALL OTHER School Districts: ( Count = 0 )				-	-
<b>TOTAL ENROLLMENT</b>				-	-
<b>REVENUE PER PUPIL</b>				-	-
<b>EXPENSES PER PUPIL</b>				-	-



**Annual Report Requirement**  
*for SUNY Authorized Charter Schools*  
KINGS COLLEGIATE CHARTER SCHOOL  
**2015-16**

Administrative expenditures per pupil: \$0.00

Per NYS Statute Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

**\*NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**



**Transmittal Form**  
**Annual Financial Statement Audit Report**  
*for SUNY Authorized Charter Schools*

<b>Charter School Name:</b>	Kings Collegiate Charter School
<b>Audit Period:</b>	2014-15
<b>Prior Period:</b>	2013-14
<b>Report Due Date:</b>	Sunday, November 01, 2015
<b>Date Submitted:</b>	October 28, 2015
<b>School Fiscal Contact Name:</b>	Christie Chow
<b>School Fiscal Contact Email:</b>	[REDACTED]
<b>School Fiscal Contact Phone:</b>	[REDACTED]
<b>School Audit Firm Name:</b>	Mengel Metzger Barr & Co. LLP
<b>School Audit Contact Name:</b>	Shelby Stenson
<b>School Audit Contact Email:</b>	<a href="mailto:ssenson@mmb-co.com">ssenson@mmb-co.com</a>
<b>School Audit Contact Phone:</b>	585-672-1810

The following items are required to be included:

- .. The independent auditor's report on financial statements and notes.
- .. Excel template file containing the Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets.
- .. Reports on internal controls over financial reporting and on compliance.

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$500,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc.

Item	If not included, state the reason(s) below (if not applicable fill in "N/A"):
Management Letter	[REDACTED]
Management Letter Response	
Form 990	The school's 990 will be available in January 2016.
Federal Single Audit (A-133) <sup>1</sup>	N/A; the school did not expend federal funds in excess of the Single Audit
Corrective Action Plan	[REDACTED]

Please also send an ELECTRONIC copy of: 1.) This transmittal form; 2.) Audited Financial Report; and if applicable 3.) Management Letter and Response; 4.) Federal Single Audit (A-133) ONLY to the following offices via email. A copy of the Excel file containing the four schedules Does NOT need to be included.

NYS Education Department Public School Choice Programs 89 Washington Avenue Room 462 EBA Albany, New York 12234 <a href="mailto:charterschools@mail.nysed.gov">charterschools@mail.nysed.gov</a>	NYS Education Department Office of Audit Services 89 Washington Avenue Room 524 EBA Albany, New York 12234 <a href="mailto:FSandA133@mail.nysed.gov">FSandA133@mail.nysed.gov</a>
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<sup>1</sup> A copy of the Federal Single Audit must be filed with the Federal Audit Clearinghouse. Please refer to the current "OMB Circ

**KINGS COLLEGIATE CHARTER SCHOOL**  
**Statement of Financial Position**  
**#NAME?**

<u>ASSETS</u>	<u>2014-15</u>
<b><u>CURRENT ASSETS</u></b>	
Cash and cash equivalents	2355877
Grants and contracts receivable	95226
Accounts receivables	0
Prepaid expenses	150925
Contributions and other receivables	0
<b>TOTAL CURRENT ASSETS</b>	<b>2,602,028</b>
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	<b>353938</b>
<b><u>OTHER ASSETS</u></b>	<b>0</b>
<b>TOTAL ASSETS</b>	<b>2,955,966</b>
<b><u>LIABILITIES AND NET ASSETS</u></b>	
<b><u>CURRENT LIABILITIES</u></b>	
Accounts payable and accrued expenses	227533
Accrued payroll and benefits	0
Deferred Revenue	0
Current maturities of long-term debt	0
Short Term Debt - Bonds, Notes Payable	0
Other	0
<b>TOTAL CURRENT LIABILITIES</b>	<b>227,533</b>
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b><u>227,533</u></b>
<b><u>NET ASSETS</u></b>	
Unrestricted	1459433
Temporarily restricted	1269000
<b>TOTAL NET ASSETS</b>	<b><u>2,728,433</u></b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>2,955,966</b>

**KINGS COLLEGIATE CHARTERED**  
**Statement of Financial Position**  
**#NAME?**

<u>ASSETS</u>	<u>2013-14</u>	<u>IOI</u> nu
<b><u>CURRENT ASSETS</u></b>		
Cash and cash equivalents	4088207	
Grants and contracts receivable	117868	
Accounts receivables	0	
Prepaid expenses	165843	
Contributions and other receivables	0	
<b>TOTAL CURRENT ASSETS</b>	<b>2,371,918</b>	
<b><u>PROPERTY, BUILDING AND EQUIPMENT, net</u></b>	<b>389004</b>	
<b><u>OTHER ASSETS</u></b>	<b>0</b>	
<b>TOTAL ASSETS</b>	<b>2,760,922</b>	
<b><u>LIABILITIES AND NET ASSETS</u></b>		
<b><u>CURRENT LIABILITIES</u></b>		
Accounts payable and accrued expenses	400640	
Accrued payroll and benefits	0	
Deferred Revenue	0	
Current maturities of long-term debt	0	
Short Term Debt - Bonds, Notes Payable	0	
Other	0	
<b>TOTAL CURRENT LIABILITIES</b>	<b>400,640</b>	
<b><u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u></b>	<b>0</b>	
<b>TOTAL LIABILITIES</b>	<b><u>400,640</u></b>	
<b><u>NET ASSETS</u></b>		
Unrestricted	1236282	
Temporarily restricted	1124000	
<b>TOTAL NET ASSETS</b>	<b><u>2,360,282</u></b>	
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>2,760,922</b>	

**KINGS COLLEGIATE CHARTER SCHOOL**

**Statement of Activities**

#NAME?

	2014-15		
	Unrestricted	Temporarily Restricted	Total
<b>REVENUE, GAINS AND OTHER SUPPORT</b>			
Public School District			
Resident Student Enrollment	6665725	\$-	\$6,665,725
Students with disabilities	470584	-	470,584
Grants and Contracts			
State and local	0	-	-
Federal - Title and IDEA	223101	-	223,101
Federal - Other	66119	-	66,119
Other	0	-	-
Food Service/Child Nutrition Program	0	-	-
<b>TOTAL REVENUE, GAINS AND OTHER SUPPORT</b>	<b>7,425,529</b>	<b>-</b>	<b>7,425,529</b>
<b>EXPENSES</b>			
Program Services			
Regular Education	6598305	\$-	\$6,598,305
Special Education	0	-	-
Other Programs	0	-	-
Total Program Services	6,598,305	-	6,598,305
Management and general	816691	-	816,691
Fundraising		-	-
<b>TOTAL OPERATING EXPENSES</b>	<b>7,414,996</b>	<b>-</b>	<b>7,414,996</b>
<b>SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS</b>	<b>10,533</b>	<b>-</b>	<b>10,533</b>
<b>SUPPORT AND OTHER REVENUE</b>			
Contributions			
Foundations	301000	\$-	\$301,000
Individuals	0	-	-
Corporations	0	-	-
Fundraising	0	-	-
Interest income	0	-	-
Miscellaneous income	56618	-	56,618
Net assets released from restriction	0	-	-
<b>TOTAL SUPPORT AND OTHER REVENUE</b>	<b>357,618</b>	<b>-</b>	<b>357,618</b>
<b>CHANGE IN NET ASSETS</b>	<b>368,151</b>	<b>-</b>	<b>368,151</b>
NET ASSETS BEGINNING OF YEAR	2360282	-	2,360,282
PRIOR YEAR/PERIOD ADJUSTMENTS	0	-	-
<b>NET ASSETS END OF YEAR</b>	<b>\$2,728,433</b>	<b>\$-</b>	<b>\$2,728,433</b>

<b>2013-14</b>	<b>IOI</b>
	nu
<b>Total</b>	

5428370  
339234  
0  
204414  
85622  
0  
0  
6,057,640

5658868  
0  
0  
5,658,868  
655393  
0  
6,314,261  
(256,621)

364150  
0  
0  
0  
0  
31640  
0  
395,790  
139,169  
2221113  
0  
\$2,360,282

**KINGS COLLEGIATE CHARTER SCHOOL**  
**Statement of Cash Flows**  
**#NAME?**

	<b>2014-15</b>	<b>2013-14</b>
		*Please briefly explain any
<b>CASH FLOWS - OPERATING ACTIVITIES</b>		
Increase (decrease) in net assets	368151	139169
Revenues from School Districts	0	0
Accounts Receivable	0	0
Due from School Districts	0	0
Depreciation	134235	134806
Grants Receivable	22456	-27463
Due from NYS	0	0
Grant revenues	0	0
Prepaid Expenses	14918	-63822
Accounts Payable	-173107	-64289
Accrued Expenses	0	0
Accrued Liabilities	0	0
Contributions and fund-raising activities	0	0
Miscellaneous sources	0	0
Deferred Revenue	0	0
Interest payments	0	0
Other	186	7250
Other	0	279173
<b>NET CASH PROVIDED FROM OPERATING ACTIVITIES</b>	<b>\$366,839</b>	<b>\$404,824</b>
<b>CASH FLOWS - INVESTING ACTIVITIES</b>	<b>\$</b>	<b>\$</b>
Purchase of equipment	-99169	-242641
Other	-1053	-1048
<b>NET CASH PROVIDED FROM INVESTING ACTIVITIES</b>	<b>\$(100,222)</b>	<b>\$(243,689)</b>
<b>CASH FLOWS - FINANCING ACTIVITIES</b>	<b>\$</b>	<b>\$</b>
Principal payments on long-term debt	0	0
Other	0	0
<b>NET CASH PROVIDED FROM FINANCING ACTIVITIES</b>	<b>\$-</b>	<b>\$-</b>
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>\$266,617</b>	<b>\$161,135</b>
Cash at beginning of year	1825071	1663936
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>\$2,091,688</b>	<b>\$1,825,071</b>

101  
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**KINGS COLLEGIATE CHARTER SCHOOL**  
**Statement of Functional Expenses**  
**#NAME?**

2014-15						
Program Services						S
	No. of Positions	Regular Education	Special Education	Other Education	Total	Fund-raising
		\$	\$	\$	\$	\$
Personnel Services Costs						
Administrative Staff Personnel	14.78	806914	95267	-	902,181	341233
Instructional Personnel	41.62	2791945	220333	-	3,012,278	0
Non-Instructional Personnel	-	0	0	-	-	0
Total Salaries and Staff	56.40	3,598,859	315,600	-	3,914,459	341,233
Fringe Benefits & Payroll Taxes		597906.87859038	52433.121409625	-	650,340	56233
Retirement		0	0	-	-	0
Management Company Fees		500440	0	-	500,440	88313
Legal Service		0	0	-	-	0
Accounting / Audit Services		0	0	-	-	0
Other Purchased / Professional / Consulting Services		0	0	-	-	28611
Building and Land Rent / Lease / Facility Finance Interest		139419	0	-	139,419	0
Repairs & Maintenance		235041	0	-	235,041	249
Insurance		0	0	-	-	81662
Utilities		0	0	-	-	0
Supplies / Materials		133736	0	-	133,736	0
Equipment / Furnishings		0	0	-	-	0
Staff Development		223336	0	-	223,336	0
Marketing / Recruitment		0	0	-	-	0
Technology		252014	0	-	252,014	88712
Food Service		0	0	-	-	0
Student Services		359971	0	-	359,971	0
Office Expense		59441	0	-	59,441	118018
Depreciation		129922	0	-	129,922	4313
OTHER		186	0	-	186	9347
<b>Total Expenses</b>		<b>\$6,230,272</b>	<b>\$368,033</b>	<b>\$-</b>	<b>\$6,598,305</b>	<b>\$816,691</b>

			<b>2013-14</b>	
<b>Supporting Services</b>				
Management and General	Total	Total		
\$	\$	\$	\$	
-	341,233	1,243,414		252,231
-	-	3,012,278		3,500,663
-	-	-		0
-	341,233	4,255,692		3,752,894
-	56,233	706,573		606,432
-	-	-		0
-	88,313	588,753		479,760
-	-	-		0
-	-	-		0
-	28,611	28,611		22,306
-	-	139,419		127,047
-	249	235,290		208,603
-	81,662	81,662		76,150
-	-	-		0
-	-	133,736		105,352
-	-	-		0
-	-	223,336		175,635
-	-	-		0
-	88,712	340,726		225,868
-	-	-		0
-	-	359,971		231,054
-	118,018	177,459		147,613
-	4,313	134,235		134,806
-	<u>9,347</u>	<u>9,533</u>		20,741
<b>\$-</b>	<b>\$816,691</b>	<b>\$7,414,996</b>	<b>\$6,314,261</b>	



# Audited Financial Statement Checklist

Last updated: 10/30/2015

Page 1

**Charter School Name:**

**1. Please check each item that is included in the 2014-15 Audited Financial Statement submitted for your charter school.**

	Yes/No
Audited Financial Statements (including report on compliance and report on internal control over financial reporting)	Yes
Single Audit (if applicable)	Not Applicable
CSP Agreed Upon Procedures (if applicable)	Not Applicable
Management Letter	Yes
Report on Extracurricular Student Activity Accounts (if applicable)	Not Applicable
Corrective Action Plans for any Findings	Not Applicable

**2. Please indicated if there is a finding(s) noted in any of the following sections of your charter school's 2014-15 Audited Financial Statement.**

	Yes/No
Report on Compliance	No
Report on Internal Control over Financial Reporting	No
Single Audit	Not Applicable
CSP Agreed Upon Procedures Report	Not Applicable
Management Letter	No

**Thank you.**



# Appendix E: Disclosure of Financial Interest Form

Last updated: 10/30/2015

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Page 1

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All trustees who served on an education corporation governing one or more charter schools during the 2014-2015 school year must complete the form in Appendix E (Disclosure of Financial Interest Form). [The Disclosure of Financial Interest Forms are due on November 1, 2015. A link to a safe and secure form that each Trustee must complete by the November 1, 2015 deadline will be provide here by September 1, 2015 or sooner.](#)

ALL charter schools or merged education corporations must complete the Board of Trustees Membership Table within the online portal in Appendix F (Board of Trustees Membership Table). The Board of Trustees Membership Table must be submitted by August 1, 2015.

Regents-authorized charter schools must upload a complete set of board of trustee Meeting Minutes from July 2014-June 2015 into Appendix G (Board Minutes). Board of Trustee Meeting Minutes must be submitted by August 1, 2015.

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Yes, each member of the school's Board of Trustees will receive a link to the Disclosure of Financial Interest Form.

Yes

Thank you.



# Appendix F: BOT Membership Table

Created: 07/30/2015

Last updated: 07/31/2015

## Page 1

### 1. Current Board Member Information

	Trustee Name	Email Address	Committee Affiliation(s)	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role and School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	John Greenstein	[REDACTED]	Treasurer	Yes	Finance	Renewed for his 3rd term in June 2013, current term expires June 2016
2	Bob Howitt	[REDACTED]	Trustee/Member	Yes	Finance	Renewed for his 3rd term in June 2014, current term expires June 2017
3	Eileen Shy	[REDACTED]	Trustee/Member	Yes	Program/Organization Management	2 terms, elected July 2009, renewed June 2012, current term expires July 2015
4	Linton Mann III	[REDACTED]	Chair/Board President	Yes	Legal	2 terms, elected July 2009, renewed June 2012, current term expires July 2015
5	Julie Kennedy	[REDACTED]	Trustee/Member	Yes	Program	3 years; elected June 2012; current term expires July 2015
6	Stuart Linde	[REDACTED]	Trustee/Member	Yes	Finance	3 years elected Sept 2012, approved October 2012; current term expires Sep. 2015
7	St. Claire Gerald	[REDACTED]	Trustee/Member	Yes	Parent Representative; Organization Management	3 years elected Sept 2012, approved October 2012; current term expires Sep. 2015
8	Ian Sacks	[REDACTED]	Trustee/Member	Yes	Finance	2 years, Elected June 2013, approved October 2013, Term Expires July 2015

9	Ekwutozia Nwabuzor	[REDACTED]	Trustee/Member	Yes	Legal	2 years, Elected June 2013, approved October 2013, Term Expires July 2015
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						

**2. Total Number of Members Joining Board during the 2014-15 school year**

0

**3. Total Number of Members Departing the Board during the 2014-15 school year**

0

**4. According to the School's by-laws, what is the maximum number of trustees that may comprise the governing board?**

13

**5. How many times did the Board meet during the 2014-15 school year?**

5

**6. How many times will the Board meet during the 2015-16 school year?**

5

**Thank you.**

## **Plan for Meeting Enrollment and Retention Targets**

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As a public school, Kings Collegiate Charter School (Kings Collegiate) is open to children who are eligible under the laws of New York State for admission to a public school. The school follows all applicable state and federal laws in admitting students. Kings Collegiate does not discriminate on the basis of intellectual ability, measures of achievement or aptitude, athletic ability, disability, race, creed, national origin, religion, or any other grounds that would be unlawful, in accordance with §2854(2) of the Education Law, the Americans With Disabilities Act, and to the extent permitted by Title IX of the Federal Civil Rights Act.

In accordance with the May 2010 amendments of the Education Law subdivision 2851(4), Kings Collegiate is committed to meeting and exceeding the enrollment targets prescribed by the SUNY Trustees for charter schools for students with disabilities, English language learners, and students who are eligible applicants for the free and reduced price lunch program.

Kings Collegiate is committed to attracting and retaining all students by offering a high- quality educational program, hiring and training highly-qualified teachers, and communicating regularly with families.

### ***I. Outreach to Target Populations***

In accordance with the May 2010 amendments to the Charter Schools Act, Kings Collegiate aims to meet and exceed the enrollment targets prescribed by the SUNY Trustees for charter schools and through extensive outreach, the school will attract students who reflect the demographics of its CSD, including students with disabilities, English language learners, and students who are eligible applicants for the free and reduced price lunch program. In an effort to meet and exceed the SUNY enrollment targets, Kings Collegiate follows the measures below, among others, to recruit student applicants.

#### **IIA. Overview of Recruitment Strategies**

In alignment with our school’s mission to serve all students from our surrounding communities, Kings Collegiate, in coordination with other schools within the Uncommon Schools New York City region, will go to great lengths to ensure that our student recruitment outreach efforts target students with disabilities, students who are English language learners and students who are eligible for free or reduced price lunches.

Kings Collegiate and Uncommon Schools NYC will specifically target these high priority student groups, and will also continue to work to ensure that all NYC students have the information and access required to pursue an Uncommon education.

Specifically,

- All Uncommon Schools in New York City that will recruit new students will continue to work together on community outreach efforts. By combining our efforts and sharing information about all of our schools at one time, we will be able to reach far

more students in New York City than if our schools work independently. This has most effectively been achieved through a network-wide Community Day, in which all Uncommon Schools have come together to canvass across Brooklyn, while simultaneously partnering with community organizations to host book fairs in some of our biggest Community School Districts.

- Our schools will continue to use a combined application that will allow a family to apply to multiple Uncommon Schools with just one application. This will make it easier for a family to learn about and access all of our schools and allows our schools to reach a broader population of students.
- One of our largest efforts to reach prospective students will continue to be through multiple mailings that we will send out throughout the student recruitment season. The New York City Department of Education provides lists of students by current grade and zip code to Vanguard Direct, Inc. Uncommon Schools will choose the zip codes near our schools that have the highest number of FRPL and ELL students and then will partner with Vanguard to send a mailing to those families. The final list will include close to 20,000 families of rising Kindergarten or 5th grade students. The mailing will include an application in English and Spanish as well as our brochure and a self-addressed, stamped envelope to limit the barrier to return the completed application.
- Uncommon Schools NYC will continue to run both English and Spanish language ads in the New York City Housing Authority Journal. On their website, the NYCHA Journal says they are “hand-delivered to each of the 178,000 apartments in NYCHA’s 334 public housing developments throughout the five boroughs.” It will also be distributed to more than 10,000 NYCHA employees, and mailed to elected officials and community leaders. It is also available through email subscription.
- Uncommon Schools NYC will continue to run both English and Spanish language ads in the Brooklyn Family Magazine and El Diario – other publications with great readerships.
- Uncommon Schools NYC will continue to run advertisements for enrollment on buses with strategic routes throughout the CSDs we serve in Brooklyn.
- In order to reach a wider range of potential applicants, we have also launched turnstile advertisements at strategic subway stops like Broadway Junction and selected other highly trafficked subway stops for ads as well.

## IIB. Recruitment of Students with Disabilities

In order to meet enrollment targets for students with disabilities, Kings Collegiate will target its outreach to the families of students with disabilities by focusing on recruiting efforts at organizations serving students with disabilities and creating recruiting materials that more explicitly target students with disabilities.

Specifically,

- Using a list created by NYSED, Kings Collegiate will continue to identify and target all preschools that are certified to offer services to students with disabilities in our school communities. Head Starts will be included in this search, as they are mandated to serve a student body with at least 10% students with disabilities. We will identify a list of preschools that are high priority for our schools due to their location and student population. These high priority sites will receive calls, visits, and recruitment materials for both elementary and middle school. In particular, Kings Collegiate will work with early childhood development centers in the Brownsville community, including Head Start centers.
- Uncommon Schools will continue to identify other Head Starts and daycares. While slightly farther away from our schools, each center will still receive a call from our admissions office to introduce Uncommon Schools NYC as well as to offer to have an Uncommon Schools NYC staff member visit the preschool in person to provide more information. These preschools will also receive a mailing that contains brochures, flyers and Kindergarten and 5th grade applications.
- Kings Collegiate will continue to reach out to schools in our CSD, and talk about the supports we offer students. Kings Collegiate will ask if they have any referrals for students that would benefit from our programmatic support.
- Kings Collegiate will continue to build strong connections with our Committee on Special Education and we will also ensure they know we are an option for students, should they wish to recommend students to join us.
- Kings Collegiate will reach out to related service agencies that we work with/have worked with in the past, and talk about the supports we offer students. We will ask if they have any clients they could recommend to apply.

To increase the likelihood that families of students with disabilities who receive recruiting materials will submit an application and to ensure that families of students with disabilities know that their students are eligible for our schools, we will continue to include language in all our recruiting materials to encourage families of students with disabilities to apply.

Specifically,

- We will ensure that all our outreach and application materials clearly state that all students, including those with disabilities, are eligible to apply. This language will appear on our enrollment websites, Kindergarten and 5th grade lottery applications, waitlist applications for all grades, the brochures that we will distribute to organizations and mail to 20,000 Brooklyn families, as well as in the presentations given at our information sessions.
- Our admissions brochure will continue to explicitly mention our high quality intervention programs that our schools offer of tutoring and small group instruction.
- Our admissions office and school based staff will continue to be trained on this question so that they could answer the concerns of any families of potential applicants with special needs who called in.
- We will create a one-page overview of Special Education Services at Uncommon Schools, providing families with information about our support services.

#### IIC. Recruitment of English Language Learner

In order to meet enrollment targets for students who are English language learners, Kings Collegiate will continue to put a strong emphasis on recruiting students who are English language learners, and particularly, given the neighborhood in which our school is located, Spanish-speaking populations. Kings Collegiate will continue to target its outreach efforts at organizations serving students and families who are English language learners and will continue translating all its student recruitment materials.

Specifically,

- To plan our outreach efforts, we will continue to use Census tract data to create maps showing the distributions of the populations of the top five most spoken languages after English. We will use these maps to locate the highest density areas of these non-English speaking populations near our schools.
- Using these maps, we will continue to create two community canvassing walks Kings Collegiate to take to travel through those neighborhoods. On the walks, school staff will visit local stores, organizations, and apartment buildings and hang flyers and leave brochures and applications in English and in Spanish at each location. In addition, school staff will talk to residents along the way (in English and in Spanish) to spread the word about our schools.
- We will continue to translate all our outreach materials that are distributed by our schools. Materials that will be produced and disseminated in English and Spanish will include our enrollment website and online lottery and waitlist applications, paper lottery applications, full color brochures and flyers, posters, informational packets, and tear away information sheets.
- We will continue to utilize the New York City Charter School Center's Common Application, which is available to families in six different languages.
- We will continue to identify high priority local community organizations to reach out to based on factors including location, age group served and proximity to high non-English speaking populations. Each organization will receive a call from our admissions office by a fluent Spanish speaking staff member and a mailing including brochures, flyers and applications in both English and Spanish.
- We will continue to meet with the Committee for Hispanic Children and Families, a non-profit referral service which helps Hispanic families find daycares, schools and enrichment programs for their students, to ensure that they are aware of our schools for an option for their families and provide them with outreach materials that they could share with the families that they serve.
- A Spanish speaking staff member will continue to be available at our admissions office by phone and email 40 hours a week. Not only will he/she be available to take incoming calls, he/she will also follow up with all Spanish speaking families to encourage them to send in documentation to qualify for all admissions preferences to ensure they had the best possible chance of acceptance into our schools.
  
- We will continue to take advantage of the DOE's Over-the-phone Interpretation Services, which allows our school staff members to communicate with a parent with the assistance of an interpreter on the phone. This service has increased our capacity to connect with families who speak a wider range of languages.

- Uncommon Schools NYC will continue to run Spanish language ads with El Diario – a Spanish publication with the largest readership increase than any other daily newspaper in New York.
- We also know that families of our current ELL students are our best resource to reach new ELL students. All families at our schools will continue to receive applications to distribute to family and friends in English and Spanish. Families of ELL students will continue to receive extra applications in Spanish. In addition, each school will continue to identify families of ELL students and families of non-ELL students where some Spanish is spoken at home who are interested in volunteering to support student admissions efforts. These families will meet with a school staff member to learn about a variety of ways that they can get the word out about our schools and distribute applications to others. These families will also be encouraged to speak at their churches, or other local organizations to spread the word about our schools.
- Uncommon Schools NYC will continue to run Google ads in Spanish so that families searching for information about schools in New York City in Spanish will see ads for our school and be directed to our Spanish webpages and applications.
- Each applicant, whether they are selected in the lottery or placed on the waitlist, will continue to receive a letter in both Spanish and English telling them the results of the lottery and the next steps to enrolling in the school.

#### IID. Recruitment of Students Eligible for Free and Reduced Price Lunch

In order to meet enrollment targets for students who are eligible for free and reduced price lunch, Kings Collegiate will continue to place a high priority on recruiting students who qualify for free and reduced price lunch. Kings Collegiate will focus its recruiting efforts at organizations serving students who are eligible for free and reduced price lunch, as well as conducting outreach in New York City Housing Authority housing developments.

Specifically,

- Similar to our strategy for reaching new ELL families, we believe that enlisting the help of the families of FRPL students who are currently in our schools, is one of the most effective ways of recruiting new FRPL students. All of our schools will continue to send home Kindergarten and 5th grade lottery applications with all their current students. In addition, schools will continue to ask families who are interested in volunteering further to assist with hanging flyers in their neighborhoods, participating in phone banks to local organizations, or speaking at churches or other organizations that they are involved with.
- Kings Collegiate will continue to work closely with a number of community organizations, in particular local Head Starts. Head Start programs are designed to serve low-income families, enrolling only families that meet income eligibility requirements.

We also know that many of our FRPL students currently reside in New York City Housing Authority sites. Kings Collegiate will continue to focus recruiting efforts on NYCHA sites.

Specifically,

- Each of our schools will be assigned at least one and in most cases several New York City Housing Authority sites that are within close proximity to their school. The school will then visit these sites to hang flyers, leave applications and speak with residents to ensure that residents of these locations are aware of our schools and have the necessary information and materials needed to apply.
- In particular, Kings Collegiate will continue to conduct outreach at neighboring NYCHA sites:

#### II.E. Year-Round Community Outreach

In addition to the many efforts outlined above, we plan to work to identify new organizations that can help us access these target populations. Beyond recruitment specific efforts, Uncommon Schools NYC will expand its community outreach efforts in all its school communities. Uncommon Schools NYC has recently restructured its External Relations team to take on two, full-time Community Engagement Coordinators. These Community Engagement Coordinators will be assisting in the development and implementation of a comprehensive community outreach strategy in order to improve our reach to targeted populations. Outreach and community development will be a year round priority for our schools, and we plan to hold more events to help inform school communities about the work that we are doing and the opportunities that exist within our schools. This includes partnering with local elected officials and community members and holding larger scale events that are open to the general public as well as the families that we serve directly.

### **II. Admissions**

The Kings Collegiate’s admissions policy gives an absolute admissions preference to students who live within the school’s CSD in an effort to enroll a student population that has a similar demographic to that of the CSD in which the school is located. First preference goes to siblings of students previously admitted to the school. Second preference is given to students living in the CSD in which the school is located. If space remains, students who reside outside Kings Collegiate’s CSD are admitted.

Because Kings Collegiate will take extensive outreach efforts to get the word out to as many families as possible about the school and because the school will enroll predominately students who reside in the school’s CSD, the demographics of students at Kings Collegiate should match that of the school’s CSD.

### **III. Evaluation of Recruitment and Enrollment Efforts**

Kings Collegiate is committed to serving all students and will actively monitor enrollment with respect to enrollment targets established by the SUNY Trustees. While the Uncommon NYC Regional Team will continue to help coordinate the recruitment process for all its Brooklyn schools and support each school in its efforts, the Directors of Operations at Kings Collegiate will continue to be responsible for leading the recruitment and enrollment efforts. As a means of evaluating the efficacy of the school’s recruitment and enrollment efforts at attracting these sub- populations of

students, Kings Collegiate will closely monitor admissions information during the enrollment period and after students have enrolled in the school.

For example, during the student recruitment season, Kings Collegiate will track the number of applications received by families who indicate their home language is not English and who complete the Spanish version of the application through our online enrollment database, SchoolMint. These numbers will provide good indicators as to whether or not the school's outreach efforts are reaching students who may be English Language Learners and enables the school to adjust outreach efforts during the recruitment season.

When students enroll in the school, Kings Collegiate will gather information about whether or not the students qualify for Free or Reduced Price Meals or qualify for Special Education services. The school will then compare these numbers to those of the Community School District and determine whether or not it will need to make modifications to community outreach efforts or admissions policies for the following year. Additionally, by examining the demographics of the entering Kindergarten and 5th grade classes, Kings Collegiate can determine if it is making progress toward meeting the proposed enrollment targets for the entire school population.

Uncommon Schools and Kings Collegiate will continue to document all student recruitment activities and is excited to continue tracking its progress and communication with families using our enrollment database system, SchoolMint.

In the fall of 2014, Uncommon NYC Regional Team launched a partnership with SchoolMint, an enrollment data base platform. This platform serves as an application management tool -- allowing parents to create an account and apply for multiple Uncommon schools at one time. It also provides various data reports, tracking systems, online enrollment, and communication platforms which allow the Kings Collegiate Operations Team to identify applicants, run their lottery, register new students, and follow up as necessary. The Regional Team is also working closely with the Uncommon Schools Product Solutions Team to ensure that our IT infrastructure aligns with SchoolMint requirements and so that the network can determine the partnership's efficacy for future years.

After executing its first lottery and student recruitment and enrollment season with SchoolMint, Uncommon Schools NYC saw a 21% increase in the number of applications received.

In addition, Kings Collegiate will continue to document its community outreach and admissions efforts each year by completing and submitting the Application and Admissions Summary each year.

If the school fails to meet or make progress toward meeting enrollment targets and outreach efforts do not reverse the trend, the school will consider altering its admissions policy to give enrollment preferences to certain demographic groups.

## **VI. Persistence**

In accordance with our mission to prepare students for college, we want all of our students, including FRPL, ELL and students with disabilities, to stay with us through high school graduation. We will continue to analyze our data to ensure that we are serving students from these populations as effectively as all other students, and keeping them in our schools in the same numbers.

***VII. Evaluation of Retention Efforts***

Kings Collegiate's leadership team will continue to be responsible for regularly monitoring and overseeing the school's retention efforts and the performance of students in the three populations. Historically, high levels of persistence for these sub-populations are indicators that the school's strategy for retaining students is working. Kings Collegiate will continue to be committed to attracting and retaining all students by offering a high-quality educational program, hiring and training highly-qualified teachers, and communicating regularly with families. The Directors of Operations at Kings Collegiate will continue to actively monitor the enrollment and retention of students who are English language learners, students who qualify for free and reduced price lunch, and students with special needs. If the numbers do not reach or exceed the targets established by the SUNY Charter Schools Institute, the school will revisit its enrollment and retention practices.



# Appendix I: Teacher and Administrator Attrition

Created: 07/30/2015

Last updated: 07/31/2015

Report changes in teacher and administrator staffing.

Page 1

**Charter School Name:**

## **Instructions for completing the Teacher and Administrator Attrition Tables**

**ALL charter schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2014, the FTE for added staff from July 1, 2014 through June 30, 2015, and the FTE for any departed staff from July 1, 2014 through June 30, 2015 using the two tables provided.**

### **2013-14 Teacher Attrition Table**

	FTE Teachers on June 30, 2014	FTE Teachers Additions 7/1/14 – 6/30/15	FTE Teacher Departures 7/1/14 – 6/30/15
	58	16	24

### **2013-14 Administrator Position Attrition Table**

	FTE Administrator Positions On 6/30/2014	FTE Administrator Additions 7/1/14 – 6/30/15	FTE Administrator Departures 7/1/14 – 6/30/15
	7	1	3

**Thank you**

**KINGS COLLEGIATE CHARTER SCHOOL**

**BROOKLYN, NEW YORK**

**AUDITED FINANCIAL STATEMENTS**

**OTHER FINANCIAL INFORMATION**

**REPORT REQUIRED BY**  
**GOVERNMENT AUDITING STANDARDS**

**AND**

**INDEPENDENT AUDITOR'S REPORTS**

**JUNE 30, 2015**

**(With Comparative Totals for 2014)**



**MENGEL METZGER BARR & CO. LLP**

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT

Board of Trustees  
Kings Collegiate Charter School

**Report on the Financial Statements**

We have audited the accompanying financial statements of Kings Collegiate Charter School, which comprise the statement of financial position as of June 30, 2015, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Kings Collegiate Charter School as of June 30, 2015, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Report on Summarized Comparative Information**

We have previously audited Kings Collegiate Charter School's June 30, 2014 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated October 16, 2014. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2014 is consistent, in all material respects, with the audited financial statements from which it has been derived.

**Other Report Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated October 20, 2015 on our consideration of Kings Collegiate Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Kings Collegiate Charter School's internal control over financial reporting and compliance.

*Mengel, Metzger, Barw & Co. LLP*

Rochester, New York  
October 20, 2015

KINGS COLLEGIATE CHARTER SCHOOL

STATEMENT OF FINANCIAL POSITION

JUNE 30, 2015

(With Comparative Totals for 2014)

<u>ASSETS</u>	<u>June 30,</u>	
	<u>2015</u>	<u>2014</u>
<u>CURRENT ASSETS</u>		
Cash	\$ 2,091,688	\$ 1,825,071
Certificates of deposit	264,189	263,136
Grants and other receivables	95,226	117,868
Prepaid expenses	<u>150,925</u>	<u>165,843</u>
TOTAL CURRENT ASSETS	2,602,028	2,371,918
 <u>PROPERTY AND EQUIPMENT, net</u>	 <u>353,938</u>	 <u>389,004</u>
TOTAL ASSETS	<u>\$ 2,955,966</u>	<u>\$ 2,760,922</u>
 <u>LIABILITIES AND NET ASSETS</u>		
<u>CURRENT LIABILITIES</u>		
Accounts payable and accrued expenses	\$ 227,533	\$ 400,640
 <u>NET ASSETS, unrestricted</u>		
Designated for stability fund	1,269,000	1,124,000
Undesignated	<u>1,459,433</u>	<u>1,236,282</u>
	<u>2,728,433</u>	<u>2,360,282</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 2,955,966</u>	<u>\$ 2,760,922</u>

The accompanying notes are an integral part of the financial statements.

KINGS COLLEGIATE CHARTER SCHOOL

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2015  
(With Comparative Totals for 2014)

	<u>Year ended June 30,</u>	
	<u>2015</u>	<u>2014</u>
Operating revenue and support:		
State and local per pupil operating revenue	\$ 7,136,309	\$ 5,767,604
Government grants	289,220	290,036
Contributions	301,000	364,150
Other income	<u>56,618</u>	<u>31,640</u>
TOTAL OPERATING REVENUE AND SUPPORT	7,783,147	6,453,430
Expenses:		
Program services - education	6,598,305	5,658,868
General and administrative	<u>816,691</u>	<u>655,393</u>
TOTAL EXPENSES	<u>7,414,996</u>	<u>6,314,261</u>
CHANGE IN NET ASSETS	368,151	139,169
Unrestricted net assets at beginning of year	<u>2,360,282</u>	<u>2,221,113</u>
UNRESTRICTED NET ASSETS AT END OF YEAR	<u>\$ 2,728,433</u>	<u>\$ 2,360,282</u>

The accompanying notes are an integral part of the financial statements.

KINGS COLLEGIATE CHARTER SCHOOL

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2015  
(With Comparative Totals for 2014)

	Year ended June 30,			2014
	2015			
Program services - education	General and administrative	Total	Total	
Salaries	\$ 3,914,459	\$ 341,233	\$ 4,255,692	\$ 3,752,894
Payroll taxes and employee benefits	650,340	56,233	706,573	606,432
Occupancy	139,419	-	139,419	127,047
Repairs and maintenance	235,041	249	235,290	208,603
Textbooks	30,029	-	30,029	39,471
Instructional supplies and assessments	103,707	-	103,707	65,881
Computer and technology support	252,014	-	252,014	154,736
Student enrichment and services	359,971	-	359,971	231,054
Professional development	223,336	-	223,336	175,635
Professional services	-	28,611	28,611	22,306
Telephone	-	88,712	88,712	71,132
Insurance	-	81,662	81,662	76,150
Management fees	500,440	88,313	588,753	479,760
Office expense	59,441	118,018	177,459	147,613
Depreciation and amortization	129,922	4,313	134,235	134,806
Bad debt expense	186	-	186	7,250
Other	-	9,347	9,347	13,491
	<u>\$ 6,598,305</u>	<u>\$ 816,691</u>	<u>\$ 7,414,996</u>	<u>\$ 6,314,261</u>

The accompanying notes are an integral part of the financial statements.

KINGS COLLEGIATE CHARTER SCHOOL

STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2015  
(With Comparative Totals for 2014)

	<u>Year ended June 30,</u>	
	<u>2015</u>	<u>2014</u>
<u>CASH FLOWS - OPERATING ACTIVITIES</u>		
Change in net assets	\$ 368,151	\$ 139,169
Adjustments to reconcile change in net assets to net cash provided from operating activities:		
Bad debt expense	186	7,250
Depreciation and amortization	134,235	134,806
Changes in certain assets and liabilities affecting operations:		
Grants and other receivables	22,456	(27,463)
Due from related parties	-	279,173
Prepaid expenses	14,918	(63,822)
Accounts payable and accrued expenses	<u>(173,107)</u>	<u>(64,289)</u>
NET CASH PROVIDED FROM OPERATING ACTIVITIES	366,839	404,824
<u>CASH FLOWS - INVESTING ACTIVITIES</u>		
Purchases of property and equipment	(99,169)	(242,641)
Purchases of certificates of deposit	<u>(1,053)</u>	<u>(1,048)</u>
NET CASH USED FOR INVESTING ACTIVITIES	<u>(100,222)</u>	<u>(243,689)</u>
NET INCREASE IN CASH	266,617	161,135
Cash at beginning of year	<u>1,825,071</u>	<u>1,663,936</u>
CASH AT END OF YEAR	<u>\$ 2,091,688</u>	<u>\$ 1,825,071</u>

The accompanying notes are an integral part of the financial statements.

KINGS COLLEGIATE CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2015

(With Comparative Totals for 2014)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Charter School

Kings Collegiate Charter School (the “Charter School”), is an educational corporation operating as a charter school in the borough of Brooklyn, New York City. On July 31, 2006, the Board of Regents of the University of the State of New York granted the Charter School a provisional charter valid for a term of five years which was renewed on January 25, 2012 for an additional five years and renewable upon expiration.

The Charter School’s mission is to prepare each student for college.

Financial Statement presentation

The financial statements of the Charter School have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (GAAP). The Charter School reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets.

These classes of net assets are defined as follows:

*Permanently restricted* – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Charter School. The Charter School had no permanently restricted net assets at June 30, 2015 or 2014.

*Temporarily restricted* – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Charter School pursuant to those stipulations. The Charter School had no temporarily restricted net assets at June 30, 2015 or 2014.

*Unrestricted* – The net assets over which the Governing Board has discretionary control to use in carrying on the Charter School’s operations in accordance with the guidelines established by the Charter School. The Board may designate portions of the current unrestricted net assets for specific purposes, projects or investment.

Revenue and support recognition

Revenue from state and local governments resulting from the Charter School’s charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement.

Revenue from federal, state and local government grants and contracts are recorded by the Charter School when qualifying expenditures are incurred and billable.

KINGS COLLEGIATE CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2015

(With Comparative Totals for 2014)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,

Cont'd

Contributions

Contributions received are recorded as unrestricted, temporarily or permanently restricted support depending on the existence of any donor restrictions. A contribution that is received and expended in the same year for a specific purpose is classified as unrestricted revenue.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities and changes in net assets as net assets released from restrictions.

Cash

Cash balances are maintained at financial institutions located in New York and are insured by the Federal Deposit Insurance Corporation up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

Certificates of deposit

Certificates of deposit represent certificates of deposit with maturities of nine months or less. In the normal course of business, the certificates of deposit balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in certificates of deposit.

Grants and other receivables

Grants and other receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Balances that are still outstanding after management has used reasonable collection efforts are written off against the allowance for doubtful accounts. There was no allowance for doubtful accounts at June 30, 2015 or 2014.

Property and equipment

Property and equipment are recorded at cost. Depreciation and amortization is computed using the straight-line method on a basis considered adequate to depreciate the assets over their estimated useful lives, which range from three to ten years.

KINGS COLLEGIATE CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2015

(With Comparative Totals for 2014)

NOTE A: THE CHARTER SCHOOL AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES,

Cont'd

Tax exempt status

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School has filed for and received income tax exemptions in the jurisdictions where it is required to do so. The Charter School files the Form 990 in the U.S. federal jurisdiction. With few exceptions, as of June 30, 2015, the Charter School is no longer subject to U.S. federal income tax examinations by tax authorities for the years ended prior to June 30, 2012. The tax returns for the years ended June 30, 2012 through June 30, 2015 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain tax positions and, accordingly it has not recognized any liability for unrecognized tax benefits.

Contributed services

The Charter School receives contributed services from volunteers to develop its academic program and to serve on the Board of Trustees. These services are not valued in the financial statements because they do not require "specialized skills" and would typically not be purchased if they were not contributed.

In-kind contributions

Gifts and donations other than cash are recorded at fair value at the date of contribution. The Charter School received in-kind contributions of textbooks totaling \$33,961 and \$24,316 in the years ended June 30, 2015 and 2014, respectively, and they are included in other income in the accompanying statement of activities and changes in net assets for the years ended June 30, 2015 and 2014.

Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Comparatives for year ended June 30, 2014

The financial statements include certain prior year summarized comparative information in total but not by functional classification. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Charter School's financial statements for the year ended June 30, 2014, from which the summarized information was derived.

Subsequent events

The Charter School has conducted an evaluation of potential subsequent events occurring after the statement of financial position date through October 20, 2015, which is the date the financial statements are available to be issued. No subsequent events requiring disclosure were noted.

KINGS COLLEGIATE CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2015

(With Comparative Totals for 2014)

NOTE B: RELATED PARTY TRANSACTIONS

Uncommon Schools, Inc. (“USI”), a not-for-profit organization dedicated to helping start and run charter schools, provides management and other administrative support services to the Charter School. The Charter School entered into a five year agreement with USI, dated July 1, 2007 which was renewed for an additional five years on July 1, 2012, under which the Charter School pays USI a service fee of a set percentage of the average number of students enrolled at the Charter School during the school year multiplied by the approved per pupil operating expenses for the school year, and a percentage of all other public entitlement funding receivable during the fiscal year, excluding in-kind contributions and funds from competitive public grants. This percentage is fixed at 9.5% in 2011 and 9% for 2012 through 2017. The fee incurred for the years ended June 30, 2015 and 2014 was approximately \$589,000 and \$480,000, respectively. At June 30, 2015 and 2014, approximately \$79,000 and \$141,000, respectively, are included in accounts payable relating to USI. At June 30, 2015 and 2014, approximately \$3,000 and \$3,100, respectively are included in accounts receivable relating to USI.

The Charter School is related to Williamsburg Collegiate Charter School, Ocean Hill Collegiate Charter School, Brooklyn East Collegiate Charter School, Bedford Stuyvesant Collegiate Charter School and Brownsville Collegiate Charter School through common Board representation. As none of the schools have an economic interest in the net assets of any other school, the facts do not require consolidation of any of these schools with the Charter School in accordance with GAAP.

In December 2011, the Charter School entered into a memorandum of understanding with Williamsburg Collegiate Charter School and Excellence Charter Schools to co-locate in a shared high school beginning in the 2011 – 2012 school year. The Charter School is the funding agent for the shared high school and expenses are allocated among applicable schools based on full time equivalent numbers. At June 30, 2015, there were related party receivables of approximately \$5,000 included in grants and other receivables related to this agreement. At June 30, 2014 there were no related party receivables.

See Note I regarding a merger with related parties and replacement of the agreement with USI for providing management and other administrative support services.

In November 2013, a wholly-owned subsidiary of USI was created, Uncommon Crown Heights, LLC (“Crown Heights”), to manage the high school facility shared between an unrelated charter school and Williamsburg Collegiate Charter School, Excellence Charter Schools, and the Charter School. All schools located in the shared high school entered into an administrative costs management agreement and advanced Crown Heights funds to operate the location. The Schools will be charged an annual service fee of 0.5% of the combined facility budget by Crown Heights. There was no fee charged for the years ended June 30, 2015 and 2014. Actual expenses are tracked and allocated to each party based on metrics developed by management. Depending on the actual expenses incurred, a prepaid balance or payable could exist at any given time. At June 30, 2015 approximately \$95,000 is included in prepaid expenses to Crown Heights. At June 30, 2014, approximately \$83,000, is included in accounts payable due to Crown Heights.

KINGS COLLEGIATE CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2015

(With Comparative Totals for 2014)

NOTE C: SCHOOL FACILITY

The Charter School is located in a New York City Department of Education facility. At June 30, 2015 and 2014, the Board of Trustees has designated \$1,269,000 and \$1,124,000, respectively, as a stability fund to meet future needs of the Charter School. During the year ended June 30, 2015, the Charter School paid no fee to the New York City Department of Education for additional after-school and weekend usage. During the year ended June 30, 2014, the Charter School paid a fee to the New York City Department of Education for additional after-school and weekend usage amounting to approximately \$4,400.

The Charter School's high school occupies space with a related charter school per a verbal agreement with a third party at no charge. At June 30, 2015 and 2014, the Charter School paid certain utility and maintenance services on a square footage basis amounting to approximately \$139,400 and \$122,600, respectively.

NOTE D: PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	<u>June 30,</u>	
	<u>2015</u>	<u>2014</u>
Leasehold improvements	\$ 341,825	\$ 341,825
Furniture and fixtures	210,291	196,796
Computers and software	<u>530,366</u>	<u>444,692</u>
	1,082,482	983,313
Less accumulated depreciation and amortization	<u>728,544</u>	<u>594,309</u>
	<u>\$ 353,938</u>	<u>\$ 389,004</u>

NOTE E: OPERATING LEASES

The Charter School leases office equipment under non-cancelable lease agreements expiring through June 2018. The future minimum payments on these agreements are as follows:

<u>Year ending June 30,</u>	<u>Amount</u>
2016	\$ 44,144
2017	21,982
2018	<u>16,068</u>
	<u>\$ 82,194</u>

KINGS COLLEGIATE CHARTER SCHOOL

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2015

(With Comparative Totals for 2014)

NOTE F: RETIREMENT PLAN

The Charter School sponsors a defined contribution 403(b) plan covering most employees. The Charter School matches employees' contributions up to the lesser of 3% of gross payroll or \$3,500. The Charter School's total contribution to the Plan for the years ended June 30, 2015 and 2014 approximated \$87,200 and \$64,000, respectively.

NOTE G: CONTINGENCY

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

NOTE H: CONCENTRATIONS

At June 30, 2015, approximately 66% of accounts receivable was due from a grantor and 20% of accounts receivable was due from New York State. At June 30, 2014, approximately 62% of accounts receivable was due from a grantor and 17% of accounts receivable was due from New York State, and 13% of accounts receivable was due from New York City.

During the years ended June 30, 2015 and 2014, 92% and 89%, respectively, of total operating revenue and support came from per-pupil funding provided by New York State. The per-pupil rate is set annually by the State based on the school district in which the Charter School is located.

NOTE I: MERGER

In December 2014, the Charter School's Board of Trustees approved a merger of the Charter School and Leadership Preparatory Bedford Stuyvesant Charter School, as the successor Charter School under the name Uncommon New York City Charter Schools, in conjunction with Excellence Charter Schools, Bedford Stuyvesant Collegiate Charter School, Brownsville Collegiate Charter School, Brooklyn East Collegiate Charter School, Leadership Preparatory Brownsville Charter School, Leadership Preparatory Canarsie Charter School, Leadership Preparatory Ocean Hill Charter School and Ocean Hill Collegiate Charter School. The merger was approved on March 6, 2015 by the SUNY Board of Trustees and on June 30, 2015 by the Board of Regents. The merger is effective July 1, 2015. In conjunction with this merger, the Charter School was dissolved and a new agreement is being negotiated with USI to provide management and other administrative services to Uncommon New York City Charter Schools.

**KINGS COLLEGIATE CHARTER SCHOOL**

**OTHER FINANCIAL INFORMATION**

INDEPENDENT AUDITOR'S REPORT ON OTHER FINANCIAL INFORMATION

Board of Trustees  
Kings Collegiate Charter School

We have audited the financial statements of Kings Collegiate Charter School as of and for the year ended June 30, 2015, and we have issued our report thereon dated October 20, 2015, which contained an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the financial statements as a whole. The 2015 financial information hereinafter is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements for the year ended June 30, 2015, as a whole.

*Mengel, Metzger, Barr & Co. LLP*

Rochester, New York  
October 20, 2015

KINGS COLLEGIATE CHARTER SCHOOL

SCHEDULE OF MIDDLE SCHOOL AND HIGH SCHOOL ACTIVITIES

YEAR ENDED JUNE 30, 2015

	<u>Middle School</u>	<u>High School</u>	<u>Total</u>
State and local per pupil operating revenue	\$ 4,630,630	\$ 2,505,679	\$ 7,136,309
Government grants	188,104	101,116	289,220
Contributions	-	301,000	301,000
Other income	<u>40,551</u>	<u>16,067</u>	<u>56,618</u>
TOTAL OPERATING REVENUE AND SUPPORT	4,859,285	2,923,862	7,783,147
Salaries	2,694,898	1,560,794	4,255,692
Payroll taxes and employee benefits	450,778	255,795	706,573
Occupancy	-	139,419	139,419
Repairs and maintenance	13,995	221,295	235,290
Textbooks	2,116	27,913	30,029
Instructional supplies and assessments	61,143	42,564	103,707
Computer and technology support	172,074	79,940	252,014
Student enrichment and services	282,635	77,336	359,971
Professional development	159,223	64,113	223,336
Professional services	20,748	7,863	28,611
Telephone	59,316	29,396	88,712
Insurance	41,551	40,111	81,662
Management fees	381,695	207,058	588,753
Office expense	127,743	49,716	177,459
Depreciation and amortization	108,358	25,877	134,235
Bad debt expense	186	-	186
Other	<u>5,641</u>	<u>3,706</u>	<u>9,347</u>
TOTAL EXPENSES	<u>4,582,100</u>	<u>2,832,896</u>	<u>7,414,996</u>
CHANGE IN NET ASSETS	<u>\$ 277,185</u>	<u>\$ 90,966</u>	<u>\$ 368,151</u>

**KINGS COLLEGIATE CHARTER SCHOOL**

**REPORT REQUIRED BY GOVERNMENT AUDITING STANDARDS**



MENGEL METZGER BARR & CO. LLP

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees  
Kings Collegiate Charter School

We have audited in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Kings Collegiate Charter School, which comprise the statement of financial position as of June 30, 2015, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements and have issued our report thereon dated October 20, 2015.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Kings Collegiate Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Kings Collegiate Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of Kings Collegiate Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Kings Collegiate Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of Kings Collegiate Charter School in a separate letter dated October 20, 2015.

## **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Mengel, Metzger, Barw & Co. LLP*

Rochester, New York  
October 20, 2015

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, October 02, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/7f790a520fd3310531>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	John	Greenstein

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*No, I am not.*

7. Select the name of the education corporation that operates a single charter school.

*BEDFORD STUYVESANT COLLEGIATE CS (SUNY TRUSTEES) 331600860918*

8. Select all positions you have held on the Board:

(check all that apply)

- 
- Other, please specify...: Finance Committee Head
- 

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, appearing to read "J. O. - [unclear]". The signature is written in a cursive, somewhat stylized font.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, October 02, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/f3a6d4807190e4fcfe>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Julie	Kennedy

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*No, I am not.*

7. Select the name of the education corporation that operates a single charter school.

*BEDFORD STUYVESANT COLLEGIATE CS (SUNY TRUSTEES) 331600860918*

8. Select all positions you have held on the Board:

(check all that apply)

*(No response)*

9. Are you a trustee and also an employee of the school?

*No*

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

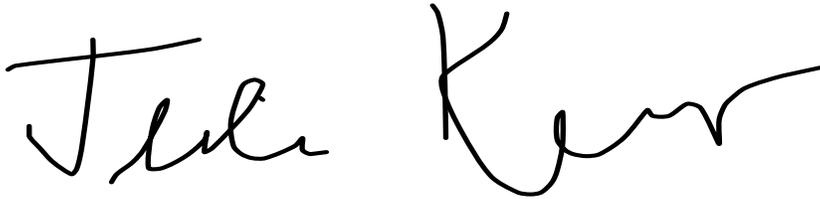
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, appearing to read "Julie Kew". The signature is written in a cursive style with a large initial "J" and a long, sweeping underline.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Saturday, October 03, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/5baab666e909564a11>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	John	Kim

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*Uncommon New York City Charter Schools (Ed Corp)*

Bedford Stuyvesant Collegiate Charter School

Brooklyn East Collegiate Charter School

Brownsville Collegiate Charter School Excellence

Boys Charter School of Bedford Stuyvesant Excellence

Girls Charter School Kings Collegiate Charter School  
Leadership Preparatory Bedford Stuyvesant Charter School  
Leadership Preparatory Brownsville Charter School  
Leadership Preparatory Canarsie Charter School  
Leadership Preparatory Ocean Hill Charter School  
Ocean Hill Collegiate Charter School

8. Select all positions you have held on the Board:

(check all that apply)

*(No response)*

9. Are you a trustee and also an employee of the school?

*No*

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

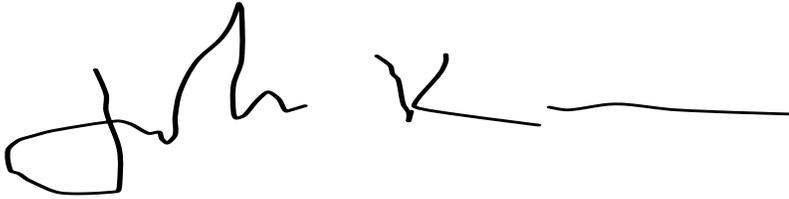
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, consisting of a stylized, cursive script that is difficult to decipher. It appears to be a single name or set of initials.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Monday, October 05, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/a80f99ca4d9e6c9e3f>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	stuart	linde

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*No, I am not.*

7. Select the name of the education corporation that operates a single charter school.

*BEDFORD STUYVESANT COLLEGIATE CS (SUNY TRUSTEES) 331600860918*

8. Select all positions you have held on the Board:

(check all that apply)

*(No response)*

9. Are you a trustee and also an employee of the school?

*No*

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

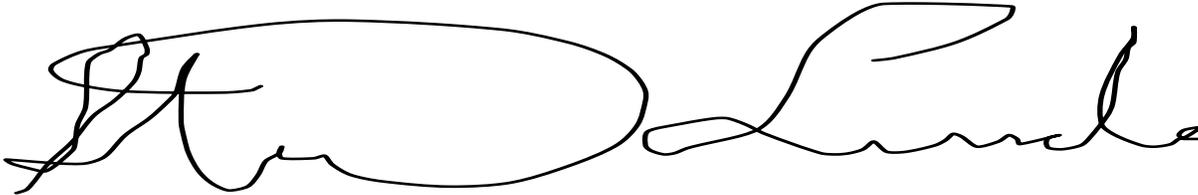
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, appearing to read "John L. ...". The signature is written in a cursive style with a large, prominent initial "J" and a long, sweeping underline.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Thursday, October 15, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/ef2106bb1ec12e496a>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Robert	Howitt

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*No, I am not.*

7. Select the name of the education corporation that operates a single charter school.

*BEDFORD STUYVESANT COLLEGIATE CS (SUNY TRUSTEES) 331600860918*

8. Select all positions you have held on the Board:

(check all that apply)

*(No response)*

9. Are you a trustee and also an employee of the school?

*No*

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

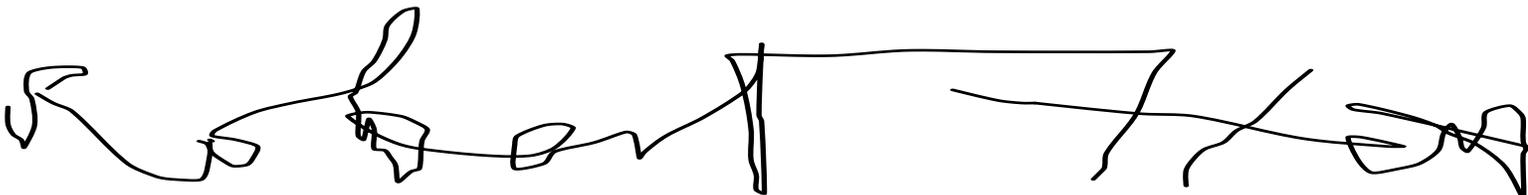
12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

(No response)

12a. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Member with Interest	Steps Taken to Avoid Conflict of Interest
1				
2				
3				
4				
5				

Signature of Trustee



Thank you.

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Wednesday, October 28, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/27f3f3ad96d1f29696>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	St. Claire	Gerald

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*No, I am not.*

7. Select the name of the education corporation that operates a single charter school.

*BEDFORD STUYVESANT COLLEGIATE CS (SUNY TRUSTEES) 331600860918*

8. Select all positions you have held on the Board:

(check all that apply)

- 
- Parent Representative
- 

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink that reads "St. Claire Gerald". The signature is written in a cursive, flowing style.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Sunday, November 01, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/eee925fa033c7c9b4c>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Linton	Mann III

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*Uncommon New York City Charter Schools (Ed Corp)*

Bedford Stuyvesant Collegiate Charter School

Brooklyn East Collegiate Charter School

Brownsville Collegiate Charter School Excellence

Boys Charter School of Bedford Stuyvesant Excellence

Girls Charter School Kings Collegiate Charter School  
Leadership Preparatory Bedford Stuyvesant Charter School  
Leadership Preparatory Brownsville Charter School  
Leadership Preparatory Canarsie Charter School  
Leadership Preparatory Ocean Hill Charter School  
Ocean Hill Collegiate Charter School

8. Select all positions you have held on the Board:

(check all that apply)

- 
- Vice Chair/Vice President
- 

9. Are you a trustee and also an employee of the school?

*No*

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

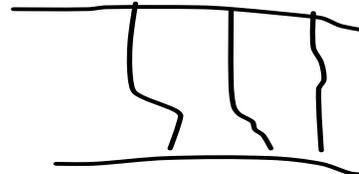
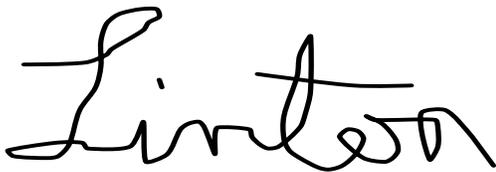
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee



**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Monday, November 02, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/cec1736d49c4b0ec50>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Brett	Peiser

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*Uncommon New York City Charter Schools (Ed Corp)*

Bedford Stuyvesant Collegiate Charter School

Brooklyn East Collegiate Charter School

Brownsville Collegiate Charter School Excellence

Boys Charter School of Bedford Stuyvesant Excellence

Girls Charter School Kings Collegiate Charter School  
Leadership Preparatory Bedford Stuyvesant Charter School  
Leadership Preparatory Brownsville Charter School  
Leadership Preparatory Canarsie Charter School  
Leadership Preparatory Ocean Hill Charter School  
Ocean Hill Collegiate Charter School

8. Select all positions you have held on the Board:

(check all that apply)

*(No response)*

9. Are you a trustee and also an employee of the school?

*No*

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

Yes

10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.

[cmoeY.0] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Position Held	CEO
[cmoeY.1] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Responsibilities	I lead the organization
[cmoeY.2] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Salary	250,000
[cmoeY.3] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date.   Start Date	9/1/05

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

Yes

12a. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

	Organization Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Member with Interest	Steps Taken to Avoid Conflict of Interest
1	Uncommon Schools	Uncommon is the schools' management organization		Brett Peiser	I recuse myself from all conflicts of interest.
2					
3					
4					

Signature of Trustee

A handwritten signature in black ink that reads "Brett Peiser". The signature is written in a cursive style with a large, looping initial "B" and a long horizontal stroke at the end.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Thursday, November 05, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/ad9ece46bf941b91ac>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Ekwutozia	Nwabuzor

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*No, I am not.*

7. Select the name of the education corporation that operates a single charter school.

*BEDFORD STUYVESANT COLLEGIATE CS (SUNY TRUSTEES) 331600860918*

8. Select all positions you have held on the Board:

(check all that apply)

- 
- Secretary
- 

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

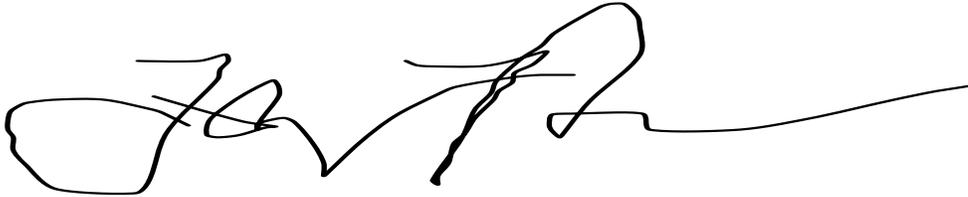
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke extending to the right.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, November 06, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/55a791f70b514b70e>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Eileen	Shy

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

*Uncommon New York City Charter Schools (Ed Corp)*

Bedford Stuyvesant Collegiate Charter School

Brooklyn East Collegiate Charter School

Brownsville Collegiate Charter School Excellence

Boys Charter School of Bedford Stuyvesant Excellence

Girls Charter School Kings Collegiate Charter School  
Leadership Preparatory Bedford Stuyvesant Charter School  
Leadership Preparatory Brownsville Charter School  
Leadership Preparatory Canarsie Charter School  
Leadership Preparatory Ocean Hill Charter School  
Ocean Hill Collegiate Charter School

8. Select all positions you have held on the Board:

(check all that apply)

---

• Other, please specify...

---

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

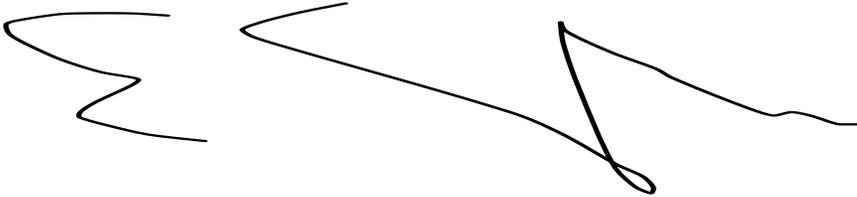
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, consisting of a series of connected, somewhat abstract strokes. It starts with a large, sweeping curve on the left, followed by a series of smaller, more defined loops and lines extending to the right.

**Thank you.**

# Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Friday, November 13, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/8626868d06d473dcf>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

### 1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Joseph	Wayland

### 2. \*Your Home Address:

2. *Your Home Address:   Street Address	[REDACTED]
2. *Your Home Address:   City/State	[REDACTED]
2. *Your Home Address:   Zip	[REDACTED]

### 3. \*Your Business Address

3. *Your Business Address   Street Address	[REDACTED]
3. *Your Business Address   City/State	[REDACTED]
3. *Your Business Address   Zip	[REDACTED]

### 4. \*Daytime Phone Number:

[REDACTED]

### 5. \*E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

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Leadership Preparatory Brownsville Charter School  
Leadership Preparatory Canarsie Charter School  
Leadership Preparatory Ocean Hill Charter School  
Ocean Hill Collegiate Charter School

8. Select all positions you have held on the Board:

(check all that apply)

*(No response)*

9. Are you a trustee and also an employee of the school?

*No*

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

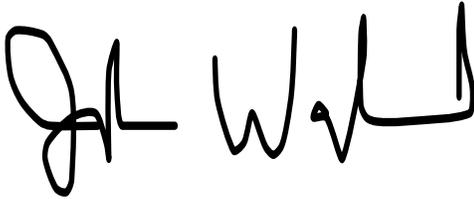
11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, appearing to read "JH Wald". The signature is written in a cursive, somewhat stylized font. The first part "JH" is written with a large, looped 'J' and a smaller 'H'. The last part "Wald" is written with a large, looped 'W' and a smaller 'ald'.

**Thank you.**