



Entry 1 School Information and Cover Page

Created: 06/24/2018 • Last updated: 08/01/2018

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (**as of June 30, 2018**) or you may not be assigned the correct tasks.

a. SCHOOL NAME SISULU-WALKER CS OF HARLEM (SUNY TRUSTEES)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 3

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	125 West 115th Street, New York, NY 10026			

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Michelle K. Haynes
Title	Principal
Emergency Phone Number (###-###-####)	

e. SCHOOL WEB ADDRESS (URL) <http://www.sisuluwalker.org>

f. DATE OF INITIAL CHARTER 01/1999

g. DATE FIRST OPENED FOR INSTRUCTION 09/1999

i. TOTAL ENROLLMENT ON JUNE 30, 2018 175

j. GRADES SERVED IN SCHOOL YEAR 2017-18

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5
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k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION? No

l1. FACILITIES

Does the school maintain or operate multiple sites?

No, just one site.

l2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site (K-5, 6-9, etc.)	Receives Rental Assistance	Rental Assistance for Which Grades (write N/A if applicable)
Site 1 (same as primary site)	125 West 115th Street, New York, NY 10026		NYC CSD 3	K-5	No	
Site 2						
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Michelle K. Haynes			
Operational Leader	Shamik L. Mitchell			
Compliance Contact	Shamik L. Mitchell			
Complaint Contact	Michelle K. Haynes			
DASA Coordinator	Dawn Holness			

m1. Are any sites in co-located space? If yes, please proceed to the next question. No

IF LOCATED IN PRIVATE SPACE IN NYC OR DISTRICTS OUTSIDE NYC

m3. Upload a current Certificate of Occupancy (COO) for each school site that is located in private space in NYC or located outside of NYC. Except for schools in district space (co-location space), school must provide a copy of the annual fire inspection report.

Site 1 Certificate of Occupancy (COO)

<https://nysed-cso-reports.fluidreview.com/resp/17194708/yFPTXS6fVy/>

Site 1 Fire Inspection Report

(No response)

Site 2 Certificate of Occupancy

(No response)

Site 2 Fire Inspection Report

(No response)

Site 3 Certificate of Occupancy

(No response)

Site 3 Fire Inspection Report

(No response)

n1. Were there any revisions to the school's charter during the 2017-18 school year? (Please include approved or pending material and non-material charter revisions). Yes

n2. Summary of Charter Revisions

	Category (Select Best Description)	Specific Revision (150 word limit)	Date Approved by BOT (if applicable)	Date Approved by Authorizer (if applicable)
1	Other	The school's accountability plan changed the comparison district to CSD 3. The former comparison district, CSD 5, which is the district the majority of Sisulu's students reside, is now an additional comparative district.		06/14/2018
2				
3				
4				
5				

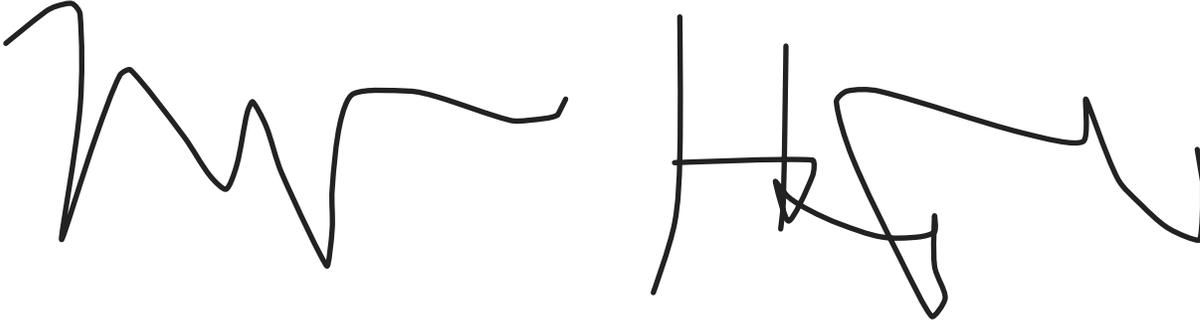
o. Name and Position of Individual(s) Who Completed this Annual Report.

Michelle K. Haynes, Principal

p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).**

Yes

Signature, Head of Charter School

A handwritten signature in black ink, appearing to read 'Michelle Haynes', written in a cursive style.

Signature, President of the Board of Trustees

A handwritten signature in black ink, appearing to read 'Michelle Haynes', written in a cursive style.

Date

2018/08/01

Thank you.

THE CITY OF NEW YORK



DEPARTMENT OF BUILDINGS
CERTIFICATE OF OCCUPANCY

N.B. 69/89

115841

BOROUGH MANHATTAN

DATE NOV 06 1988 NO.

ZONING DISTRICT R7-2

This certificate supersedes C.O. NO

THIS CERTIFIES that the new ~~XXXXXX~~ existing building—premises located at

127 WEST 115TH STREET N/S 278.9' EAST OF ST. Block 1825 Lot 17

CONFORMS SUBSTANTIALLY TO THE APPROVED PLANS AND SPECIFICATIONS AND TO THE REQUIREMENTS OF ALL APPLICABLE LAWS, RULES, AND REGULATIONS FOR THE USES AND OCCUPANCIES SPECIFIED HEREIN.

NICHOLAS AVENUE

PERMISSIBLE USE AND OCCUPANCY

STORY	LIVE LOAD LBS. PER SQ. FT.	MAXIMUM NO. OF PERSONS PERMITTED	ZONING DWELLING OR ROOMING UNITS	BUILDING CODE HABITABLE ROOMS	ZONING USE GROUP	BUILDING CODE OCCUPANCY GROUP	DESCRIPTION OF USE
CELLAR	O.G.	245			4	Fl-b B-2	PUBLIC GATHERING ROOM CONFERENCE ROOM, LOUNGE TOILETS, STORAGE CL., METER ROOMS
1ST FLOOR	100	128			4	Fl-b E	MEETING ROOMS OFFICES, TOILETS
2ND FLOOR	100	61 64			4	G G	TRAINING ROOMS, (LIBRARY) OUTDOOR ACCESSORY READING AREA
		72 2				Fl-b E	MEETING ROOMS OFFICES, TOILETS
3RD FLOOR	100	72 70 2			4	Fl-b G E	MEETING ROOMS, TRAINING ROOM (LIBRARY) OFFICES, TOILET
4TH FLOOR	100						ROOF BRIDGE LINK

THIS CERTIFICATE IS VALID ONLY IF ISSUED
 WITHIN THE SCOPE OF THE RULES
 OF THE DEPARTMENT OF BUILDINGS, AS AMENDED BY
 THE BOARD OF APPEALS TO THE ZONING RESOLUTIONS
 OF THE CITY OF NEW YORK, ADOPTED MARCH 31ST, 1967.

OPEN SPACE USES

(SPECIFY—PARKING SPACES, LOADING BERTHS, OTHER USES, NONE)

M.G.

NO CHANGES OF USE OR OCCUPANCY SHALL BE MADE UNLESS
 A NEW AMENDED CERTIFICATE OF OCCUPANCY IS OBTAINED

THIS CERTIFICATE OF OCCUPANCY IS ISSUED SUBJECT TO FURTHER LIMITATIONS, CONDITIONS AND SPECIFICATIONS NOTED ON THE REVERSE SIDE.

Roy A. ...
 BOROUGH SUPERINTENDENT

Robert ...
 COMMISSIONER

ORIGINAL

OFFICE COPY - DEPARTMENT OF BUILDINGS

COPY



Entry 2 NYS School Report Card Link

Last updated: 07/21/2018

SISULU-WALKER CS OF HARLEM (SUNY TRUSTEES)

1. CHARTER AUTHORIZER (As of June 30th, 2018) SUNY-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

2. NEW YORK STATE REPORT CARD

<https://data.nysed.gov/profile.php?instid=800000047050>

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



Entry 4 Expenditures per Child

Created: 07/28/2018 • Last updated: 07/31/2018

SISULU-WALKER CS OF HARLEM (SUNY TRUSTEES)Section Heading

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2017-18 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: *The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:* <http://www.p12.nysed.gov/psc/AuditGuide.html>

Line 1: Total Expenditures	3602924
Line 2: Year End FTE student enrollment	220
Line 3: Divide Line 1 by Line 2	16356

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2017-18 Schedule of Functional Expenses)
2. Any contracted administrative/management fee paid to other organizations or corporations
3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations:
<http://www.p12.nysed.gov/psc/AuditGuide.html>.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	349080
Line 2: Management and General Cost (Column)	155330
Line 3: Sum of Line 1 and Line 2	504410
Line 5: Divide Line 3 by the Year End FTE student enrollment	2290

Thank you.



**GENERAL INSTRUCTIONS FOR
ANNUAL BUDGET/QUARTERLY REPORT**

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and <i>approved</i> by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

-  = Enter information into the light BLUE shaded cells.
-  = Cells labeled in ORANGE containe guidance regarding the input of information.
-  = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

**Charter Funding Alphabetical By NYS School District
* (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**



ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Sisulu-Walker Charter School of Harlem

SCHOOL

Name:	Sisulu-Walker Charter School of Harlem
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CONTACT INFORMATION

Contact Name:	Shamik Mitchell
Contact Title:	Director of Operations
Contact Email:	[REDACTED]
Contact Phone:	[REDACTED]

REPORT PERIOD

Current Academic Year:	2018-19
Prior Academic Year:	2017-18

**SISULU-WALKER CHARTER SCHOOL OF HARLEM
2018-19**

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6	7
INITIAL BUDGETED ENROLLMENT	54	52	52	26	26	25		
TOTAL ENROLLMENT = 235								

ENROLLMENT BY DISTRICT

	PRIOR YEAR	ANNUAL BUDGET						
	ACTUAL	TOTAL DISTRICTS/ENROLLMENT BY QUARTER						
		QUARTER 1		QUARTER 2		QUARTER 3		QUAR
		Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	2	0	2	0	2	0	2
NUMBER OF STUDENTS ENROLLED:	0	235	0	235	0	235	0	235

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns affected quarter(s) must be completed on tabs 2, 3 and 4.*

	PRIOR YEAR	ANNUAL BUDGET						
	2017-18	QUARTER 1		QUARTER 2		QUARTER 3		QUAR
	Actual Enrollment	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment	<i>Revised Budgeted Enrollment</i>	Original Budgeted Enrollment
PRIMARY/OTHER	DISTRICT NAME(S)	233		233		233		233
PRIMARY District	NYC CHANCELLOR'S OFFICE	2		2		2		2
SECONDARY District	MT VERNON SCHOOL DISTRICT							
Other District 3	(Select from drop-down list) →							

PLAN - FULL TIME EQUIVALENT

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**NOTE: Enter the number of FTE positions in the "blue" cells.*

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**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE
Executive Management	Executive Management
Instructional Management	Instructional Management
Deans, Directors & Coordinators	Deans, Directors & Coordinators
CFO / Director of Finance	CFO / Director of Finance
Operation / Business Manager	Operation / Business Manager
Administrative Staff	Administrative Staff
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
2.0		2.0		2.0		2.0	
1.0		1.0		1.0		1.0	
3.0		3.0		3.0		3.0	
6.0	0.0	6.0	0.0	6.0	0.0	6.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE
Teachers - Regular	Teachers - Regular
Teachers - SPED	Teachers - SPED
Substitute Teachers	Substitute Teachers
Teaching Assistants	Teaching Assistants
Specialty Teachers	Specialty Teachers
Aides	Aides
Therapists & Counselors	Therapists & Counselors
Other	Other
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
15.0		15.0		15.0		15.0	
5.0		5.0		5.0		5.0	
2.0		2.0		2.0		2.0	
2.0		2.0		2.0		2.0	
4.0		4.0		4.0		4.0	
1.0		1.0		1.0		1.0	
29.0	0.0	29.0	0.0	29.0	0.0	29.0	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE
Nurse	Nurse
Librarian	Librarian
Custodian	Custodian
Security	Security
Other	Other
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL

PRIOR YEAR
2017-18
ACTUAL
0.0

ANNUAL BUDGETED FTE							
Q1		Q2		Q3		Q4	
Original	Revised	Original	Revised	Original	Revised	Original	Revised
3.0		3.0		3.0		3.0	
3.0	0.0	3.0	0.0	3.0	0.0	3.0	0.0

TOTAL PERSONNEL SERVICE FTE	TOTAL PERSONNEL SERVICE FTE
0.0	0.0

0.0

38.0	0.0	38.0	0.0	38.0	0.0	38.0	0.0
------	-----	------	-----	------	-----	------	-----

**U-WALKER CHARTER SCHOOL C
2018-19**

PLAN - FULL TIME EQUIVALENT

**NOTE: Enter the number of FTE positions in the "blue" cells.*

Id be input.

**NOTE: State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE	
	Q4
	Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0

Description of Assumptions

INSTRUCTIONAL PERSONNEL FTE	
	Q4
	Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0

Description of Assumptions

NON-INSTRUCTIONAL PERSONNEL FTE	
	Q4
	Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	0.0

Description of Assumptions

TOTAL PERSONNEL SERVICE FTE	0.0
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SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

Total Revenue	-	986,224	-	-	986,224	-	-	994,738
Total Expenses	-	794,900	-	-	988,831	-	-	1,080,872
Net Income	-	191,324	-	-	(2,606)	-	-	(86,134)
Actual Student Enrollment	-	235	-	-	235	-	-	235

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
Title Funding - Other				-			-	
School Food Service (Free Lunch)				-			-	
Grants								
Charter School Program (CSP) Planning & Implementation				-			-	
Other				-			-	
Other				=			=	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	-	-	-	-	8,514
LOCAL and OTHER REVENUE								
Contributions and Donations				-			-	
Fundraising				-			-	
Erate Reimbursement		1,802		-	1,802		-	1,802
Earnings on Investments				-			-	
Interest Income		339		-	339		-	339
Food Service (Income from meals)				-			-	
Text Book				-			-	
OTHER		<u>3,532</u>		=	<u>3,532</u>		=	<u>3,532</u>
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	5,673	-	-	5,673	-	-	5,673
TOTAL REVENUE	=	<u>986,224</u>	=	=	<u>986,224</u>	=	=	<u>994,738</u>

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

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	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No.
of Positions

Executive Management	-			-			-		
Instructional Management	2.00	66,921		-	57,361		-	66,921	
Deans, Directors & Coordinators	-			-			-		
CFO / Director of Finance	-			-			-		
Operation / Business Manager	1.00	30,962		-	26,538		-	30,962	
Administrative Staff	3.00	36,328		-	31,138		-	36,328	
TOTAL ADMINISTRATIVE STAFF	6.00	-	134,211	-	-	115,038	-	-	134,211

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	110,796		-	221,592		-	258,524	
Teachers - SPED	5.00	36,742		-	73,484		-	85,732	
Substitute Teachers	-			-			-		
Teaching Assistants	2.00	7,886		-	15,771		-	18,400	
Specialty Teachers	2.00	11,769		-	23,538		-	27,460	
Aides	4.00	16,477		-	14,123		-	16,477	
Therapists & Counselors	1.00	7,800		-	15,600		-	18,200	
Other	-	17,500		-	52,500		-	52,500	
TOTAL INSTRUCTIONAL	29.00	-	208,969	-	-	416,608	-	-	477,293

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-			-			-		
Librarian	-			-			-		
Custodian	3.00	32,090		-	27,506		-	32,090	
Security	-			-			-		
Other	-			-			-		
TOTAL NON-INSTRUCTIONAL	3.00	-	32,090	-	-	27,506	-	-	32,090

SUBTOTAL PERSONNEL SERVICE COSTS

	38.00	-	375,270	-	-	559,152	-	-	643,593
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SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

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		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

PAYROLL TAXES AND BENEFITS

Payroll Taxes		33,774		-	50,324		-	57,923
Fringe / Employee Benefits		87,742		-	87,742		-	87,742
Retirement / Pension		11,853		-	11,853		-	11,853
TOTAL PAYROLL TAXES AND BENEFITS	-	133,368	-	-	149,918	-	-	157,517

TOTAL PERSONNEL SERVICE COSTS 38.00

	-	508,638	-	-	709,069	-	-	801,111
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CONTRACTED SERVICES

Accounting / Audit		31,250		-	31,250		-	31,250
Legal		2,500		-	2,500		-	2,500
Management Company Fee				-			-	
Nurse Services				-			-	
Food Service / School Lunch				-			-	
Payroll Services		2,250		-	2,250		-	2,250
Special Ed Services		6,500		-			-	
Titlement Services (i.e. Title I)				-			-	
Other Purchased / Professional / Consulting		27,250		-	27,250		-	27,250
TOTAL CONTRACTED SERVICES	-	69,750	-	-	63,250	-	-	63,250

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

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		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

SCHOOL OPERATIONS

Board Expenses				-			-	
Classroom / Teaching Supplies & Materials		7,900		-	7,900		-	7,900
Special Ed Supplies & Materials				-			-	
Textbooks / Workbooks		3,750		-	3,750		-	3,750
Supplies & Materials other				-			-	
Equipment / Furniture		12,125		-	12,125		-	12,125
Telephone		1,250		-	1,250		-	1,250
Technology		5,500		-	5,500		-	5,500
Student Testing & Assessment		1,625		-	1,625		-	1,625
Field Trips		3,750		-	3,750		-	3,750
Transportation (student)				-			-	
Student Services - other		4,250		-	4,250		-	4,250
Office Expense		2,375		-	2,375		-	2,375
Staff Development		5,125		-	5,125		-	5,125
Staff Recruitment		625		-	625		-	625
Student Recruitment / Marketing		5,000		-	5,000		-	5,000
School Meals / Lunch		3,125		-	3,125		-	3,125
Travel (Staff)		625		-	625		-	625
Fundraising				-			-	
Other		1,250		-	1,250		-	1,250
TOTAL SCHOOL OPERATIONS	-	58,275	-	-	58,275	-	-	58,275

FACILITY OPERATION & MAINTENANCE

Insurance		7,500		-	7,500		-	7,500
Janitorial		5,000		-	5,000		-	5,000
Building and Land Rent / Lease / Facility Finance Interest		120,101.20		-	120,101.20		-	120,101.20
Repairs & Maintenance		5,125		-	5,125		-	5,125
Equipment / Furniture		750		-	750		-	750
Security				-			-	
Utilities		15,375		-	15,375		-	15,375
TOTAL FACILITY OPERATION & MAINTENANCE	-	153,851	-	-	153,851	-	-	153,851

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

Total Revenue	-	986,224	-	-	986,224	-	-	994,738
Total Expenses	-	794,900	-	-	988,831	-	-	1,080,872
Net Income	-	191,324	-	-	(2,606)	-	-	(86,134)
Actual Student Enrollment	-	235	-	-	235	-	-	235
	Prior Year Actual	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	2017-18	Original	Revised		Original	Revised		Original
	Revenue Per	Budget	Budget	Variance	Budget	Budget	Variance	Budget
	Pupil							
DEPRECIATION & AMORTIZATION		4,385		-	4,385		-	4,385
RESERVES / CONTINGENCY				-			-	
DEFERRED RENT								
TOTAL EXPENSES	-	794,900	-	-	988,831	-	-	1,080,872
NET INCOME	-	191,324	-	-	(2,606)	-	-	(86,134)

	SISULU-WALKER CHARTER SCHOOL OF HARLEM							
	Budget / Operating Plan							
	2018-19							
	3rd C							
Total Revenue	-	986,224	-	-	986,224	-	-	994,738
Total Expenses	-	794,900	-	-	988,831	-	-	1,080,872
Net Income	-	191,324	-	-	(2,606)	-	-	(86,134)
Actual Student Enrollment	-	235	-	-	235	-	-	235
	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*								
Number of Districts:	-	2	-	-	2	-	-	2
NYC CHANCELLOR'S OFFICE	-	233	-	-	233	-	-	233
MT VERNON SCHOOL DISTRICT	-	2	-	-	2	-	-	2
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	235	-	-	235	-	-	235
REVENUE PER PUPIL	-	4,197	-	-	4,197	-	-	4,233
EXPENSES PER PUPIL	-	3,383	-	-	4,208	-	-	4,599

Total Revenue	-	-	1,268,636	-	-
Total Expenses	-	-	1,282,466	-	-
Net Income	-	-	(13,830)	-	-
Actual Student Enrollment	-	-	235	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Title Funding - Other		-	38,640		-
School Food Service (Free Lunch)		-			-
Grants					
Charter School Program (CSP) Planning & Implementation		-			-
Other		-			-
Other		=			=
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	156,912	-	-
LOCAL and OTHER REVENUE					
Contributions and Donations		-			-
Fundraising		-			-
Erate Reimbursement		-	1,802		-
Earnings on Investments		-			-
Interest Income		-	339		-
Food Service (Income from meals)		-			-
Text Book		-	20,417		-
OTHER		=	3,532		=
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	26,090	-	-
TOTAL REVENUE	=	=	1,268,636	=	=

Total Revenue		-	-	1,268,636	-
Total Expenses		-	-	1,282,466	-
Net Income		-	-	(13,830)	-
Actual Student Enrollment		-	-	235	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
		Revised		Original	Revised
		Budget	Variance	Budget	Budget
					Variance
EXPENSES					
ADMINISTRATIVE STAFF PERSONNEL COSTS		Avg. No. of Positions			
Executive Management	-		-		-
Instructional Management	2.00		-	57,361	-
Deans, Directors & Coordinators	-		-		-
CFO / Director of Finance	-		-		-
Operation / Business Manager	1.00		-	26,538	-
Administrative Staff	3.00		-	31,138	-
TOTAL ADMINISTRATIVE STAFF	6.00	-	-	115,038	-
INSTRUCTIONAL PERSONNEL COSTS					
Teachers - Regular	15.00		-	369,320	-
Teachers - SPED	5.00		-	122,474	-
Substitute Teachers	-		-		-
Teaching Assistants	2.00		-	26,285	-
Specialty Teachers	2.00		-	39,229	-
Aides	4.00		-	14,123	-
Therapists & Counselors	1.00		-	26,000	-
Other	-		-	52,500	-
TOTAL INSTRUCTIONAL	29.00	-	-	649,932	-
NON-INSTRUCTIONAL PERSONNEL COSTS					
Nurse	-		-		-
Librarian	-		-		-
Custodian	3.00		-	27,506	-
Security	-		-		-
Other	-		-		-
TOTAL NON-INSTRUCTIONAL	3.00	-	-	27,506	-
SUBTOTAL PERSONNEL SERVICE COSTS	38.00	-	-	792,475	-

Total Revenue		-	-	1,268,636	-	-
Total Expenses		-	-	1,282,466	-	-
Net Income		-	-	(13,830)	-	-
Actual Student Enrollment		-	-	235	-	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
		Revised		Original	Revised	
		Budget	Variance	Budget	Budget	Variance
PAYROLL TAXES AND BENEFITS						
Payroll Taxes			-	71,323		-
Fringe / Employee Benefits			-	87,742		-
Retirement / Pension			-	11,853		-
TOTAL PAYROLL TAXES AND BENEFITS		-	-	170,917	-	-
TOTAL PERSONNEL SERVICE COSTS				963,392		
CONTRACTED SERVICES						
Accounting / Audit			-	51,250		-
Legal			-	2,500		-
Management Company Fee			-			-
Nurse Services			-			-
Food Service / School Lunch			-			-
Payroll Services			-	2,250		-
Special Ed Services			-			-
Titlement Services (i.e. Title I)			-			-
Other Purchased / Professional / Consulting			-	27,250		-
TOTAL CONTRACTED SERVICES		-	-	83,250	-	-

38.00

Total Revenue	-	-	1,268,636	-	-
Total Expenses	-	-	1,282,466	-	-
Net Income	-	-	(13,830)	-	-
Actual Student Enrollment	-	-	235	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
SCHOOL OPERATIONS					
Board Expenses		-			-
Classroom / Teaching Supplies & Materials		-	7,900		-
Special Ed Supplies & Materials		-			-
Textbooks / Workbooks		-	23,063		-
Supplies & Materials other		-			-
Equipment / Furniture		-	12,125		-
Telephone		-	1,250		-
Technology		-	5,500		-
Student Testing & Assessment		-	1,625		-
Field Trips		-	3,750		-
Transportation (student)		-			-
Student Services - other		-	4,250		-
Office Expense		-	2,375		-
Staff Development		-	5,125		-
Staff Recruitment		-	625		-
Student Recruitment / Marketing		-	5,000		-
School Meals / Lunch		-	3,125		-
Travel (Staff)		-	625		-
Fundraising		-			-
Other		-	1,250		-
TOTAL SCHOOL OPERATIONS	-	-	77,588	-	-
FACILITY OPERATION & MAINTENANCE					
Insurance		-	7,500		-
Janitorial		-	5,000		-
Building and Land Rent / Lease / Facility Finance Interest		-	120,101.23		-
Repairs & Maintenance		-	5,125		-
Equipment / Furniture		-	750		-
Security		-			-
Utilities		-	15,375		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	153,851	-	-

Total Revenue	-	-	1,268,636	-	-
Total Expenses	-	-	1,282,466	-	-
Net Income	-	-	(13,830)	-	-
Actual Student Enrollment	-	-	235	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
DEPRECIATION & AMORTIZATION		-	4,385		-
RESERVES / CONTINGENCY		-			-
DEFERRED RENT					
TOTAL EXPENSES	-	-	1,282,466	-	-
NET INCOME	-	-	(13,830)	-	-

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan

2018-19

Total Revenue	4,235,823	4,235,823	-	4,235,823	4,235,823
Total Expenses	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
Net Income	88,754	88,754	-	88,754	88,754
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
Title Funding - Other	38,640	38,640	-	38,640	38,640
School Food Service (Free Lunch)	-	-	-	-	-
Grants					
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-
Other	-	-	-	-	-
Other	-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	165,426	165,426	-	165,426	165,426
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-	-	-	-
Fundraising	-	-	-	-	-
Erate Reimbursement	7,209	7,209	-	7,209	7,209
Earnings on Investments	-	-	-	-	-
Interest Income	1,355	1,355	-	1,355	1,355
Food Service (Income from meals)	-	-	-	-	-
Text Book	20,417	20,417	-	20,417	20,417
OTHER	<u>14,129</u>	<u>14,129</u>	<u>-</u>	<u>14,129</u>	<u>14,129</u>
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	43,110	43,110	-	43,110	43,110
TOTAL REVENUE	<u>4,235,823</u>	<u>4,235,823</u>	<u>-</u>	<u>4,235,823</u>	<u>4,235,823</u>

DESCRIPTION OF ASSUMPTIONS

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

Total Revenue	4,235,823	4,235,823	-	4,235,823	4,235,823
Total Expenses	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
Net Income	88,754	88,754	-	88,754	88,754
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	-	-	-	-	-
Instructional Management	2.00	248,565	248,565	(248,565)	(248,565)
Deans, Directors & Coordinators	-	-	-	-	-
CFO / Director of Finance	-	-	-	-	-
Operation / Business Manager	1.00	115,000	115,000	(115,000)	(115,000)
Administrative Staff	3.00	134,932	134,932	(134,932)	(134,932)
TOTAL ADMINISTRATIVE STAFF	6.00	498,497	498,497	(498,497)	(498,497)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	960,233	960,233	(960,233)	(960,233)
Teachers - SPED	5.00	318,432	318,432	(318,432)	(318,432)
Substitute Teachers	-	-	-	-	-
Teaching Assistants	2.00	68,342	68,342	(68,342)	(68,342)
Specialty Teachers	2.00	101,996	101,996	(101,996)	(101,996)
Aides	4.00	61,200	61,200	(61,200)	(61,200)
Therapists & Counselors	1.00	67,599	67,599	(67,599)	(67,599)
Other	-	175,000	175,000	(175,000)	(175,000)
TOTAL INSTRUCTIONAL	29.00	1,752,802	1,752,802	(1,752,802)	(1,752,802)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-
Librarian	-	-	-	-	-
Custodian	3.00	119,191	119,191	(119,191)	(119,191)
Security	-	-	-	-	-
Other	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	3.00	119,191	119,191	(119,191)	(119,191)

SUBTOTAL PERSONNEL SERVICE COSTS

38.00	2,370,490	2,370,490	-	(2,370,490)	(2,370,490)
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SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

Total Revenue	4,235,823	4,235,823	-	4,235,823	4,235,823
Total Expenses	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
Net Income	88,754	88,754	-	88,754	88,754
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
PAYROLL TAXES AND BENEFITS					
Payroll Taxes	213,344	213,344	-	(213,344)	(213,344)
Fringe / Employee Benefits	350,966	350,966	-	(350,966)	(350,966)
Retirement / Pension	47,410	47,410	-	(47,410)	(47,410)
TOTAL PAYROLL TAXES AND BENEFITS	611,720	611,720	-	(611,720)	(611,720)
TOTAL PERSONNEL SERVICE COSTS					
		38.00			
TOTAL PERSONNEL SERVICE COSTS	2,982,210	2,982,210	-	(2,982,210)	(2,982,210)
CONTRACTED SERVICES					
Accounting / Audit	145,000	145,000	-	(145,000)	(145,000)
Legal	10,000	10,000	-	(10,000)	(10,000)
Management Company Fee	-	-	-	-	-
Nurse Services	-	-	-	-	-
Food Service / School Lunch	-	-	-	-	-
Payroll Services	9,000	9,000	-	(9,000)	(9,000)
Special Ed Services	6,500	6,500	-	(6,500)	(6,500)
Titlement Services (i.e. Title I)	-	-	-	-	-
Other Purchased / Professional / Consulting	109,000	109,000	-	(109,000)	(109,000)
TOTAL CONTRACTED SERVICES	279,500	279,500	-	(279,500)	(279,500)

DESCRIPTION OF ASSUMPTIONS

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan

2018-19

Total Revenue	4,235,823	4,235,823	-	4,235,823	4,235,823
Total Expenses	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
Net Income	88,754	88,754	-	88,754	88,754
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-
Classroom / Teaching Supplies & Materials	31,600	31,600	-	(31,600)	(31,600)
Special Ed Supplies & Materials	-	-	-	-	-
Textbooks / Workbooks	34,313	34,313	-	(34,313)	(34,313)
Supplies & Materials other	-	-	-	-	-
Equipment / Furniture	48,500	48,500	-	(48,500)	(48,500)
Telephone	5,000	5,000	-	(5,000)	(5,000)
Technology	22,000	22,000	-	(22,000)	(22,000)
Student Testing & Assessment	6,500	6,500	-	(6,500)	(6,500)
Field Trips	15,000	15,000	-	(15,000)	(15,000)
Transportation (student)	-	-	-	-	-
Student Services - other	17,000	17,000	-	(17,000)	(17,000)
Office Expense	9,500	9,500	-	(9,500)	(9,500)
Staff Development	20,500	20,500	-	(20,500)	(20,500)
Staff Recruitment	2,500	2,500	-	(2,500)	(2,500)
Student Recruitment / Marketing	20,000	20,000	-	(20,000)	(20,000)
School Meals / Lunch	12,500	12,500	-	(12,500)	(12,500)
Travel (Staff)	2,500	2,500	-	(2,500)	(2,500)
Fundraising	-	-	-	-	-
Other	5,000	5,000	-	(5,000)	(5,000)
TOTAL SCHOOL OPERATIONS	252,413	252,413	-	(252,413)	(252,413)

FACILITY OPERATION & MAINTENANCE

Insurance	30,000	30,000	-	(30,000)	(30,000)
Janitorial	20,000	20,000	-	(20,000)	(20,000)
Building and Land Rent / Lease / Facility Finance Interest	480,405	480,405	-	(480,405)	(480,405)
Repairs & Maintenance	20,500	20,500	-	(20,500)	(20,500)
Equipment / Furniture	3,000	3,000	-	(3,000)	(3,000)
Security	-	-	-	-	-
Utilities	61,500	61,500	-	(61,500)	(61,500)
TOTAL FACILITY OPERATION & MAINTENANCE	615,405	615,405	-	(615,405)	(615,405)

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan

2018-19

Total Revenue	4,235,823	4,235,823	-	4,235,823	4,235,823
Total Expenses	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
Net Income	88,754	88,754	-	88,754	88,754
Actual Student Enrollment					
	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
DEPRECIATION & AMORTIZATION	17,541	17,541	-	(17,541)	(17,541)
RESERVES / CONTINGENCY	-	-	-	-	-
DEFERRED RENT					
TOTAL EXPENSES	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
NET INCOME	88,754	88,754	-	88,754	88,754

DESCRIPTION OF ASSUMPTIONS

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan

2018-19

Total Revenue	4,235,823	4,235,823	-	4,235,823	4,235,823
Total Expenses	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
Net Income	88,754	88,754	-	88,754	88,754
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

ENROLLMENT - *School Districts Are Linked To Above Entries*

Number of Districts:

- NYC CHANCELLOR'S OFFICE
- MT VERNON SCHOOL DISTRICT

-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-

ALL OTHER School Districts: (Weighted Avg)

TOTAL ENROLLMENT

REVENUE PER PUPIL

EXPENSES PER PUPIL

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan
2018-19

Total Revenue	-	986,224	-	-	986,224	-	-	994,738
Total Expenses	-	794,900	-	-	988,831	-	-	1,080,872
Net Income	-	191,324	-	-	(2,606)	-	-	(86,134)
Actual Student Enrollment	-	235	-	-	235	-	-	235

	Prior Year Actual 2017-18 Revenue Per Pupil	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
		Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget

CASH FLOW ADJUSTMENTS

OPERATING ACTIVITIES <i>{enter descriptions below}</i>								
Example - Add Back Depreciation	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Operating Activities	-	-	-	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>								
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Investment Activities	-	-	-	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>								
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Financing Activities	-	-	-	-	-	-	-	-
Total Cash Flow Adjustments	-	-	-	-	-	-	-	-
NET INCOME	-	191,324	-	-	(2,606)	-	-	(86,134)
Beginning Cash Balance	-	-	-	-	191,324	-	-	188,718
ENDING CASH BALANCE	-	191,324	-	-	188,718	-	-	102,584

Total Revenue	-	-	1,268,636	-	-
Total Expenses	-	-	1,282,466	-	-
Net Income	-	-	(13,830)	-	-
Actual Student Enrollment	-	-	235	-	-
	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Revised Budget	Variance	Original Budget	Revised Budget	Variance
CASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
Total Cash Flow Adjustments	-	-	-	-	-
NET INCOME	-	-	(13,830)	-	-
Beginning Cash Balance	-	-	102,584	-	-
ENDING CASH BALANCE	-	-	88,754	-	-

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan

2018-19

Total Revenue	4,235,823	4,235,823	-	4,235,823	4,235,823
Total Expenses	4,147,069	4,147,069	-	(4,147,069)	(4,147,069)
Net Income	88,754	88,754	-	88,754	88,754
Actual Student Enrollment					

	Total Year			VARIANCE	
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget

DESCRIPTION OF ASSUMPTIONS

CASH FLOW ADJUSTMENTS					
OPERATING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Back Depreciation	-	-	-	-	-
Other	-	-	-	-	-
Total Operating Activities	-	-	-	-	-
INVESTMENT ACTIVITIES <i>{enter descriptions below}</i>					
Example - Subtract Property and Equipment Expenditures	-	-	-	-	-
Other	-	-	-	-	-
Total Investment Activities	-	-	-	-	-
FINANCING ACTIVITIES <i>{enter descriptions below}</i>					
Example - Add Expected Proceeds from a Loan or Line of Credit	-	-	-	-	-
Other	-	-	-	-	-
Total Financing Activities	-	-	-	-	-
Total Cash Flow Adjustments	-	-	-	-	-
NET INCOME	88,754	88,754	-	88,754	88,754
Beginning Cash Balance	-	-	-	-	-
ENDING CASH BALANCE	88,754	88,754	-	88,754	88,754

**SISULU-WALKER CHARTER SCHOOL OF HARLEM
BALANCE SHEET
2018-19**

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>2017-18</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-

TOTAL LIABILITIES AND NET ASSETS - - - - -

2018-19

Total Revenue	-	986,224	-	-	986,224	-	-
Total Expenses	-	794,900	-	-	988,831	-	-
Net Income	-	191,324	-	-	(2,606)	-	-
Actual Student Enrollment	-	235	-	-	235	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

REVENUE	2018-19						
REVENUES FROM STATE SOURCES	Per Pupil Rate						
Per Pupil Revenue							
NYC CHANCELLOR'S OFFICE	15,307	891,633	-	891,633	-		
MT VERNON SCHOOL DISTRICT	18,548	9,274	-	9,274	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
-	-	-	-	-	-		
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-		
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,335	900,907	-	900,907	-		
Special Education Revenue		79,644	-	79,644	-		
Grants							
Stimulus		-	-	-	-		
DYCD (Department of Youth and Community Development)		-	-	-	-		
Other		-	-	-	-		
NYC DoE Rental Assistance		-	-	-	-		
Other		=	=	=	=		
TOTAL REVENUE FROM STATE SOURCES		980,551	-	980,551	-		
REVENUE FROM FEDERAL FUNDING							
IDEA Special Needs		-	-	-	-		
Title I		-	-	-	-		
Title Funding - Other		-	-	-	-		
School Food Service (Free Lunch)		-	-	-	-		

Total Revenue	-	986,224	-	-	986,224	-	-
Total Expenses	-	794,900	-	-	988,831	-	-
Net Income	-	191,324	-	-	(2,606)	-	-
Actual Student Enrollment	-	235	-	-	235	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	Grants						
Charter School Program (CSP) Planning & Implementation		-	-		-	-	
Other		-	-		-	-	
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	-	-	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-		-	-	
Fundraising		-	-		-	-	
Erate Reimbursement		1,802	-		1,802	-	
Earnings on Investments		-	-		-	-	
Interest Income		339	-		339	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		3,532	-		3,532	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	5,673	-	-	5,673	-	-
TOTAL REVENUE	-	986,224	-	-	986,224	-	-

Total Revenue	-	986,224	-	-	986,224	-	-
Total Expenses	-	794,900	-	-	988,831	-	-
Net Income	-	191,324	-	-	(2,606)	-	-
Actual Student Enrollment	-	235	-	-	235	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

EXPENSES

Quarter 0

ADMINISTRATIVE STAFF PERSONNEL COSTS

No. of Positions

Executive Management	-	-	-	-	-	-	-
Instructional Management	-	66,921	-	-	57,361	-	-
Deans, Directors & Coordinators	-	-	-	-	-	-	-
CFO / Director of Finance	-	-	-	-	-	-	-
Operation / Business Manager	-	30,962	-	-	26,538	-	-
Administrative Staff	-	36,328	-	-	31,138	-	-
TOTAL ADMINISTRATIVE STAFF	-	134,211	-	-	115,038	-	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	110,796	-	-	221,592	-	-
Teachers - SPED	-	36,742	-	-	73,484	-	-
Substitute Teachers	-	-	-	-	-	-	-
Teaching Assistants	-	7,886	-	-	15,771	-	-
Specialty Teachers	-	11,769	-	-	23,538	-	-
Aides	-	16,477	-	-	14,123	-	-
Therapists & Counselors	-	7,800	-	-	15,600	-	-
Other	-	17,500	-	-	52,500	-	-
TOTAL INSTRUCTIONAL	-	208,969	-	-	416,608	-	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-	-
Librarian	-	-	-	-	-	-	-
Custodian	-	32,090	-	-	27,506	-	-
Security	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	32,090	-	-	27,506	-	-

SUBTOTAL PERSONNEL SERVICE COSTS

	-	375,270	-	-	559,152	-	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		33,774	-		50,324	-	
Fringe / Employee Benefits		87,742	-		87,742	-	
Retirement / Pension		11,853	-		11,853	-	

Total Revenue	-	986,224	-	-	986,224	-	-
Total Expenses	-	794,900	-	-	988,831	-	-
Net Income	-	191,324	-	-	(2,606)	-	-
Actual Student Enrollment	-	235	-	-	235	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>						
TOTAL PAYROLL TAXES AND BENEFITS	-	133,368	-	-	149,918	-	-
TOTAL PERSONNEL SERVICE COSTS	-	508,638	-	-	709,069	-	-
CONTRACTED SERVICES							
Accounting / Audit		31,250	-		31,250	-	
Legal		2,500	-		2,500	-	
Management Company Fee		-	-		-	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		2,250	-		2,250	-	
Special Ed Services		6,500	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		27,250	-		27,250	-	
TOTAL CONTRACTED SERVICES	-	69,750	-	-	63,250	-	-

SISULU-WALKER CHARTER SCHOOL

Budget / Operating Plan

2018-19

Total Revenue	-	986,224	-	-	986,224	-	-
Total Expenses	-	794,900	-	-	988,831	-	-
Net Income	-	191,324	-	-	(2,606)	-	-
Actual Student Enrollment	-	235	-	-	235	-	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	7,900	-	-	7,900	-	-	-
Special Ed Supplies & Materials	-	-	-	-	-	-	-
Textbooks / Workbooks	3,750	-	-	3,750	-	-	-
Supplies & Materials other	-	-	-	-	-	-	-
Equipment / Furniture	12,125	-	-	12,125	-	-	-
Telephone	1,250	-	-	1,250	-	-	-
Technology	5,500	-	-	5,500	-	-	-
Student Testing & Assessment	1,625	-	-	1,625	-	-	-
Field Trips	3,750	-	-	3,750	-	-	-
Transportation (student)	-	-	-	-	-	-	-
Student Services - other	4,250	-	-	4,250	-	-	-
Office Expense	2,375	-	-	2,375	-	-	-
Staff Development	5,125	-	-	5,125	-	-	-
Staff Recruitment	625	-	-	625	-	-	-
Student Recruitment / Marketing	5,000	-	-	5,000	-	-	-
School Meals / Lunch	3,125	-	-	3,125	-	-	-
Travel (Staff)	625	-	-	625	-	-	-
Fundraising	-	-	-	-	-	-	-
Other	1,250	-	-	1,250	-	-	-
TOTAL SCHOOL OPERATIONS	-	58,275	-	-	58,275	-	-

FACILITY OPERATION & MAINTENANCE

Insurance	7,500	-	-	7,500	-	-	-
Janitorial	5,000	-	-	5,000	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	120,101	-	-	120,101	-	-	-
Repairs & Maintenance	5,125	-	-	5,125	-	-	-
Equipment / Furniture	750	-	-	750	-	-	-
Security	-	-	-	-	-	-	-
Utilities	15,375	-	-	15,375	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	-	153,851	-	-	153,851	-	-

DEPRECIATION & AMORTIZATION

	4,385	-	-	4,385	-	-	-
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RESERVES / CONTINGENCY

	-	-	-	-	-	-	-
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SISULU-WALKER CHARTER SCHOOL
Budget / Operating Plan

2018-19

Total Revenue	-	986,224	-	-	986,224	-	-
Total Expenses	-	794,900	-	-	988,831	-	-
Net Income	-	191,324	-	-	(2,606)	-	-
Actual Student Enrollment	-	235	-	-	235	-	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
	DEFERRED RENT						
TOTAL EXPENSES	-	<u>794,900</u>	-	-	<u>988,831</u>	-	-
NET INCOME	-	<u>191,324</u>	-	-	<u>(2,606)</u>	-	-

SISULU-WALKER CHARTER SCHOOL
Budget / Operating Plan

2018-19

Total Revenue	-	986,224	-	-	986,224	-	
Total Expenses	-	794,900	-	-	988,831	-	3rd C
Net Income	-	191,324	-	-	(2,606)	-	-
Actual Student Enrollment	-	235	-	-	235	-	-

	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd C
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	-	233	-	-	233	-	-
MT VERNON SCHOOL DISTRICT	-	2	-	-	2	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	235	-	-	235	-	-
REVENUE PER PUPIL	-	4,197	-	-	4,197	-	-
EXPENSES PER PUPIL	-	3,383	-	-	4,208	-	-

**District of Columbia
SCHOOL OF HARLEM**

Total Revenue	994,738	-	-	1,268,636	-
Total Expenses	1,080,872	-	-	1,282,466	-
Net Income	(86,134)	-	-	(13,830)	-
Actual Student Enrollment	235	-	-	235	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

REVENUE		2018-19				
REVENUES FROM STATE SOURCES		Per Pupil Rate				
Per Pupil Revenue						
NYC CHANCELLOR'S OFFICE	15,307	891,633	-		891,633	-
MT VERNON SCHOOL DISTRICT	18,548	9,274	-		9,274	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,335	900,907	-	-	900,907	-
Special Education Revenue		79,644	-		79,644	-
Grants						
Stimulus		-	-		105,083	-
DYCD (Department of Youth and Community Development)		-	-		-	-
Other		-	-		-	-
NYC DoE Rental Assistance		-	-		-	-
Other		-	-		-	-
TOTAL REVENUE FROM STATE SOURCES		980,551	-	-	1,085,634	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		8,514	-		-	-
Title I		-	-		118,272	-
Title Funding - Other		-	-		38,640	-
School Food Service (Free Lunch)		-	-		-	-

**SCHOOL OF HARLEM
Annual Report**

Total Revenue	994,738	-	-	1,268,636	-
Total Expenses	1,080,872	-	-	1,282,466	-
Net Income	(86,134)	-	-	(13,830)	-
Actual Student Enrollment	235	-	-	235	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
	Grants				
Charter School Program (CSP) Planning & Implementation	-	-		-	-
Other	-	-		-	-
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	8,514	-	-	156,912	-
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-		-	-
Fundraising	-	-		-	-
Erate Reimbursement	1,802	-		1,802	-
Earnings on Investments	-	-		-	-
Interest Income	339	-		339	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		20,417	-
OTHER	<u>3,532</u>	-		<u>3,532</u>	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	5,673	-	-	26,090	-
TOTAL REVENUE	<u>994,738</u>	-	-	<u>1,268,636</u>	-

**DL OF HARLEM
n**

Total Revenue	994,738	-	-	1,268,636	-
Total Expenses	1,080,872	-	-	1,282,466	-
Net Income	(86,134)	-	-	(13,830)	-
Actual Student Enrollment	235	-	-	235	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions					
Executive Management	-	-	-	-	-	-
Instructional Management	-	66,921	-	-	57,361	-
Deans, Directors & Coordinators	-	-	-	-	-	-
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	-	30,962	-	-	26,538	-
Administrative Staff	-	36,328	-	-	31,138	-
TOTAL ADMINISTRATIVE STAFF	-	134,211	-	-	115,038	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-	258,524	-	-	369,320	-
Teachers - SPED	-	85,732	-	-	122,474	-
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	-	18,400	-	-	26,285	-
Specialty Teachers	-	27,460	-	-	39,229	-
Aides	-	16,477	-	-	14,123	-
Therapists & Counselors	-	18,200	-	-	26,000	-
Other	-	52,500	-	-	52,500	-
TOTAL INSTRUCTIONAL	-	477,293	-	-	649,932	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	32,090	-	-	27,506	-
Security	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	32,090	-	-	27,506	-

SUBTOTAL PERSONNEL SERVICE COSTS

PAYROLL TAXES AND BENEFITS

Payroll Taxes		57,923	-	-	71,323	-
Fringe / Employee Benefits		87,742	-	-	87,742	-
Retirement / Pension		11,853	-	-	11,853	-

**District of Columbia
SCHOOL OF HARLEM
Annual Report**

Total Revenue	994,738	-	-	1,268,636	-
Total Expenses	1,080,872	-	-	1,282,466	-
Net Income	(86,134)	-	-	(13,830)	-
Actual Student Enrollment	235	-	-	235	-

	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance
	<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>				
TOTAL PAYROLL TAXES AND BENEFITS	157,517	-	-	170,917	-
TOTAL PERSONNEL SERVICE COSTS	801,111	-	-	963,392	-
CONTRACTED SERVICES					
Accounting / Audit	31,250	-		51,250	-
Legal	2,500	-		2,500	-
Management Company Fee	-	-		-	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	2,250	-		2,250	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	<u>27,250</u>	-		<u>27,250</u>	-
TOTAL CONTRACTED SERVICES	63,250	-	-	83,250	-

**District of Columbia
Department of Education
SCHOOL OF HARLEM
Annual Report**

Total Revenue	994,738	-	-	1,268,636	-
Total Expenses	1,080,872	-	-	1,282,466	-
Net Income	(86,134)	-	-	(13,830)	-
Actual Student Enrollment	235	-	-	235	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current Budget	Variance	Actual	Current Budget	Variance

SCHOOL OPERATIONS					
Board Expenses	-	-		-	-
Classroom / Teaching Supplies & Materials	7,900	-		7,900	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	3,750	-		23,063	-
Supplies & Materials other	-	-		-	-
Equipment / Furniture	12,125	-		12,125	-
Telephone	1,250	-		1,250	-
Technology	5,500	-		5,500	-
Student Testing & Assessment	1,625	-		1,625	-
Field Trips	3,750	-		3,750	-
Transportation (student)	-	-		-	-
Student Services - other	4,250	-		4,250	-
Office Expense	2,375	-		2,375	-
Staff Development	5,125	-		5,125	-
Staff Recruitment	625	-		625	-
Student Recruitment / Marketing	5,000	-		5,000	-
School Meals / Lunch	3,125	-		3,125	-
Travel (Staff)	625	-		625	-
Fundraising	-	-		-	-
Other	1,250	-		1,250	-
TOTAL SCHOOL OPERATIONS	58,275	-	-	77,588	-
FACILITY OPERATION & MAINTENANCE					
Insurance	7,500	-		7,500	-
Janitorial	5,000	-		5,000	-
Building and Land Rent / Lease / Facility Finance Interest	120,101	-		120,101	-
Repairs & Maintenance	5,125	-		5,125	-
Equipment / Furniture	750	-		750	-
Security	-	-		-	-
Utilities	15,375	-		15,375	-
TOTAL FACILITY OPERATION & MAINTENANCE	153,851	-	-	153,851	-
DEPRECIATION & AMORTIZATION	4,385	-		4,385	-
RESERVES / CONTINGENCY	-	-		-	-

)L OF HARLEM n					
Total Revenue	994,738	-	-	1,268,636	-
Total Expenses	1,080,872	-	-	1,282,466	-
Net Income	(86,134)	-	-	(13,830)	-
Actual Student Enrollment	235	-	-	235	-
		Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Current Budget	Variance	Actual	Current Budget
					Variance
DEFERRED RENT					
TOTAL EXPENSES	<u>1,080,872</u>	-	-	<u>1,282,466</u>	-
NET INCOME	<u>(86,134)</u>	-	-	<u>(13,830)</u>	-

**District of Columbia
SCHOOL OF HARLEM**

Total Revenue	994,738	-	-	1,268,636	-
Total Expenses	1,080,872	-	-	1,282,466	-
Net Income	(86,134)	-	-	(13,830)	-
Actual Student Enrollment	235	-	-	235	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Current			Current	
	Budget	Variance	Actual	Budget	Variance

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	233	-	-	233	-
MT VERNON SCHOOL DISTRICT	2	-	-	2	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	235	-	-	235	-
REVENUE PER PUPIL	4,233	-	-	5,398	-
EXPENSES PER PUPIL	4,599	-	-	5,457	-

SISULU-WALKER CHARTER SCHOOL OF HAR
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	4,235,823	(4,235,823)	-	-	4,235,8
Total Expenses	-	-	-	4,147,069	4,147,069	-	-	4,147,0
Net Income	-	-	-	88,754	(88,754)	-	-	88,7
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
Grants								
Charter School Program (CSP) Planning & Implementation	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	165,426	(165,426)	-	-	165,4
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	-	-	-	-	
Fundraising	-	-	-	-	-	-	-	
Erate Reimbursement	-	-	-	7,209	(7,209)	-	-	7,2
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	1,355	(1,355)	-	-	1,3
Food Service (Income from meals)	-	-	-	-	-	-	-	
Text Book	-	-	-	20,417	(20,417)	-	-	20,4
OTHER	-	-	-	14,129	(14,129)	-	-	14,1
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	43,110	(43,110)	-	-	43,1
TOTAL REVENUE	-	-	-	4,235,823	(4,235,823)	-	-	4,235,8

SISULU-WALKER CHARTER SCHOOL OF HAR

Budget / Operating Plan

2018-19

Total Revenue	-	-	-	4,235,823	(4,235,823)	-	-	4,235,8
Total Expenses	-	-	-	4,147,069	4,147,069	-	-	4,147,0
Net Income	-	-	-	88,754	(88,754)	-	-	88,7
Actual Student Enrollment	-	-	-			-	-	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

TOTALS AND VARIANCE ANALYSIS

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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EXPENSES

Quarter 0
No. of Positions

ADMINISTRATIVE STAFF PERSONNEL COSTS

Executive Management	-
Instructional Management	-
Deans, Directors & Coordinators	-
CFO / Director of Finance	-
Operation / Business Manager	-
Administrative Staff	-
TOTAL ADMINISTRATIVE STAFF	-

-	-	-	-	-	-	-	-
-	-	-	248,565	248,565	-	-	248,5
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	115,000	115,000	-	-	115,0
-	-	-	134,932	134,932	-	-	134,9
-	-	-	498,497	498,497	-	-	498,4

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	-
Teachers - SPED	-
Substitute Teachers	-
Teaching Assistants	-
Specialty Teachers	-
Aides	-
Therapists & Counselors	-
Other	-
TOTAL INSTRUCTIONAL	-

-	-	-	960,233	960,233	-	-	960,2
-	-	-	318,432	318,432	-	-	318,4
-	-	-	-	-	-	-	-
-	-	-	68,342	68,342	-	-	68,3
-	-	-	101,996	101,996	-	-	101,9
-	-	-	61,200	61,200	-	-	61,2
-	-	-	67,599	67,599	-	-	67,5
-	-	-	175,000	175,000	-	-	175,0
-	-	-	1,752,802	1,752,802	-	-	1,752,8

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-
Librarian	-
Custodian	-
Security	-
Other	-
TOTAL NON-INSTRUCTIONAL	-

-	-	-	-	-	-	-	-
-	-	-	119,191	119,191	-	-	119,1
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	119,191	119,191	-	-	119,1

SUBTOTAL PERSONNEL SERVICE COSTS

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-	-	-	2,370,490	2,370,490	-	-	2,370,4
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	-
Fringe / Employee Benefits	-
Retirement / Pension	-

-	-	-	213,344	213,344	-	-	213,3
-	-	-	350,966	350,966	-	-	350,9
-	-	-	47,410	47,410	-	-	47,4

SISULU-WALKER CHARTER SCHOOL OF HAR
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	4,235,823	(4,235,823)	-	-	4,235,8
Total Expenses	-	-	-	4,147,069	4,147,069	-	-	4,147,0
Net Income	-	-	-	88,754	(88,754)	-	-	88,7
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
TOTAL PAYROLL TAXES AND BENEFITS	-	-	-	611,720	611,720	-	-	611,7
TOTAL PERSONNEL SERVICE COSTS	-	-	-	2,982,210	2,982,210	-	-	2,982,2
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	145,000	145,000	-	-	145,0
Legal	-	-	-	10,000	10,000	-	-	10,0
Management Company Fee	-	-	-	-	-	-	-	
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	9,000	9,000	-	-	9,0
Special Ed Services	-	-	-	6,500	6,500	-	-	6,5
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	109,000	109,000	-	-	109,0
TOTAL CONTRACTED SERVICES	-	-	-	279,500	279,500	-	-	279,5

SISULU-WALKER CHARTER SCHOOL OF HAR
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	4,235,823	(4,235,823)	-	-	4,235,8
Total Expenses	-	-	-	4,147,069	4,147,069	-	-	4,147,0
Net Income	-	-	-	88,754	(88,754)	-	-	88,7
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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SCHOOL OPERATIONS

Board Expenses	-	-	-	-	-	-	-	-
Classroom / Teaching Supplies & Materials	-	-	-	31,600	31,600	-	-	31,6
Special Ed Supplies & Materials	-	-	-	-	-	-	-	-
Textbooks / Workbooks	-	-	-	34,313	34,313	-	-	34,3
Supplies & Materials other	-	-	-	-	-	-	-	-
Equipment / Furniture	-	-	-	48,500	48,500	-	-	48,5
Telephone	-	-	-	5,000	5,000	-	-	5,0
Technology	-	-	-	22,000	22,000	-	-	22,0
Student Testing & Assessment	-	-	-	6,500	6,500	-	-	6,5
Field Trips	-	-	-	15,000	15,000	-	-	15,0
Transportation (student)	-	-	-	-	-	-	-	-
Student Services - other	-	-	-	17,000	17,000	-	-	17,0
Office Expense	-	-	-	9,500	9,500	-	-	9,5
Staff Development	-	-	-	20,500	20,500	-	-	20,5
Staff Recruitment	-	-	-	2,500	2,500	-	-	2,5
Student Recruitment / Marketing	-	-	-	20,000	20,000	-	-	20,0
School Meals / Lunch	-	-	-	12,500	12,500	-	-	12,5
Travel (Staff)	-	-	-	2,500	2,500	-	-	2,5
Fundraising	-	-	-	-	-	-	-	-
Other	-	-	-	5,000	5,000	-	-	5,0
TOTAL SCHOOL OPERATIONS	-	-	-	252,413	252,413	-	-	252,4

FACILITY OPERATION & MAINTENANCE

Insurance	-	-	-	30,000	30,000	-	-	30,0
Janitorial	-	-	-	20,000	20,000	-	-	20,0
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	480,405	480,405	-	-	480,4
Repairs & Maintenance	-	-	-	20,500	20,500	-	-	20,5
Equipment / Furniture	-	-	-	3,000	3,000	-	-	3,0
Security	-	-	-	-	-	-	-	-
Utilities	-	-	-	61,500	61,500	-	-	61,5
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	615,405	615,405	-	-	615,4

DEPRECIATION & AMORTIZATION

	-	-	-	17,541	17,541	-	-	17,5
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RESERVES / CONTINGENCY

	-	-	-	-	-	-	-	-
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SISULU-WALKER CHARTER SCHOOL OF HAR
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	4,235,823	(4,235,823)	-	-	4,235,8
Total Expenses	-	-	-	4,147,069	4,147,069	-	-	4,147,0
Net Income	-	-	-	88,754	(88,754)	-	-	88,7
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed

	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
DEFERRED RENT								
TOTAL EXPENSES	-	-	-	4,147,069	4,147,069	-	-	4,147,0
NET INCOME	-	-	-	88,754	(88,754)	-	-	88,7

SISULU-WALKER CHARTER SCHOOL OF HARLEM
Budget / Operating Plan

2018-19

Total Revenue	-	-	-	4,235,823	(4,235,823)	-	-	4,235,823
Total Expenses	-	-	-	4,147,069	4,147,069	-	-	4,147,069
Net Income	-	-	-	88,754	(88,754)	-	-	88,754
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Original Budget -
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ENROLLMENT - *School Districts Are Linked To Above Entries*

*** Enrollment Data Based on Last Actual Quarter Completed**

NYC CHANCELLOR'S OFFICE	-	-	-		-	-	
MT VERNON SCHOOL DISTRICT	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
-	-	-	-		-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-	
TOTAL ENROLLMENT	-	-	-		-	-	
REVENUE PER PUPIL	-	-	-		-	-	
EXPENSES PER PUPIL	-	-	-		-	-	

Total Revenue		(4,235,823)	-	-
Total Expenses		4,147,069	-	-
Net Income		(88,754)	-	-
Actual Student Enrollment			-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	/ No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	2018-19 Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	15,307	(3,566,531)	-	-
MT VERNON SCHOOL DISTRICT	18,548	(37,096)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	15,335	(3,603,627)	-	-
Special Education Revenue		(318,577)	-	-
Grants				
Stimulus		(105,083)	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		-	-	-
NYC DoE Rental Assistance		-	-	-
Other		-	-	-
TOTAL REVENUE FROM STATE SOURCES		(4,027,287)	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		(8,514)	-	-
Title I		(118,272)	-	-
Title Funding - Other		(38,640)	-	-
School Food Service (Free Lunch)		-	-	-

Total Revenue	(4,235,823)	-	-
Total Expenses	4,147,069	-	-
Net Income	(88,754)	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	/ No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
Grants			
Charter School Program (CSP) Planning & Implementation	-	-	-
Other	-	-	-
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(165,426)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	-	-	-
Fundraising	-	-	-
Erate Reimbursement	(7,209)	-	-
Earnings on Investments	-	-	-
Interest Income	(1,355)	-	-
Food Service (Income from meals)	-	-	-
Text Book	(20,417)	-	-
OTHER	(14,129)	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(43,110)	-	-
TOTAL REVENUE	(4,235,823)	-	-

Total Revenue		(4,235,823)	-	-
Total Expenses		4,147,069	-	-
Net Income		(88,754)	-	-
Actual Student Enrollment			-	-
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed		Actual vs. Original Budget TY	/ No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
EXPENSES				
	Quarter 0			
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions			
Executive Management	-	-	-	-
Instructional Management	-	248,565	-	-
Deans, Directors & Coordinators	-	-	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	115,000	-	-
Administrative Staff	-	134,932	-	-
TOTAL ADMINISTRATIVE STAFF	-	498,497	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	960,233	-	-
Teachers - SPED	-	318,432	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	68,342	-	-
Specialty Teachers	-	101,996	-	-
Aides	-	61,200	-	-
Therapists & Counselors	-	67,599	-	-
Other	-	175,000	-	-
TOTAL INSTRUCTIONAL	-	1,752,802	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	119,191	-	-
Security	-	-	-	-
Other	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	119,191	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	2,370,490	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		213,344	-	-
Fringe / Employee Benefits		350,966	-	-
Retirement / Pension		47,410	-	-

Total Revenue		(4,235,823)	-	-
Total Expenses		4,147,069	-	-
Net Income		(88,754)	-	-
Actual Student Enrollment			-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>				
		Actual vs. Original Budget TY	/ No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
TOTAL PAYROLL TAXES AND BENEFITS		611,720	-	-
TOTAL PERSONNEL SERVICE COSTS	-	2,982,210	-	-
CONTRACTED SERVICES				
Accounting / Audit		145,000	-	-
Legal		10,000	-	-
Management Company Fee		-	-	-
Nurse Services		-	-	-
Food Service / School Lunch		-	-	-
Payroll Services		9,000	-	-
Special Ed Services		6,500	-	-
Titlement Services (i.e. Title I)		-	-	-
Other Purchased / Professional / Consulting		109,000	-	-
TOTAL CONTRACTED SERVICES		279,500	-	-

Total Revenue	(4,235,823)	-	-
Total Expenses	4,147,069	-	-
Net Income	(88,754)	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	/ No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
SCHOOL OPERATIONS			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	31,600	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	34,313	-	-
Supplies & Materials other	-	-	-
Equipment / Furniture	48,500	-	-
Telephone	5,000	-	-
Technology	22,000	-	-
Student Testing & Assessment	6,500	-	-
Field Trips	15,000	-	-
Transportation (student)	-	-	-
Student Services - other	17,000	-	-
Office Expense	9,500	-	-
Staff Development	20,500	-	-
Staff Recruitment	2,500	-	-
Student Recruitment / Marketing	20,000	-	-
School Meals / Lunch	12,500	-	-
Travel (Staff)	2,500	-	-
Fundraising	-	-	-
Other	5,000	-	-
TOTAL SCHOOL OPERATIONS	252,413	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	30,000	-	-
Janitorial	20,000	-	-
Building and Land Rent / Lease / Facility Finance Interest	480,405	-	-
Repairs & Maintenance	20,500	-	-
Equipment / Furniture	3,000	-	-
Security	-	-	-
Utilities	61,500	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	615,405	-	-
DEPRECIATION & AMORTIZATION	17,541	-	-
RESERVES / CONTINGENCY	-	-	-

VI

Total Revenue	(4,235,823)	-	-
Total Expenses	4,147,069	-	-
Net Income	(88,754)	-	-
Actual Student Enrollment		-	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>			
	Actual vs. Original Budget TY	/ No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
DEFERRED RENT			
TOTAL EXPENSES	<u>4,147,069</u>	-	-
NET INCOME	<u>(88,754)</u>	-	-

VI	-
----	---

Total Revenue	(4,235,823)	-	-
Total Expenses	4,147,069	-	-
Net Income	(88,754)	-	-
Actual Student Enrollment		-	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	/ No. of COMPLETED Actual CY Quarters	Actual CY vs. Actual PY
---	--------------------------------------	--	--------------------------------

ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	-
MT VERNON SCHOOL DISTRICT		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: (Count = 0)		-	-
TOTAL ENROLLMENT		-	-
REVENUE PER PUPIL		-	-
EXPENSES PER PUPIL		-	-



Charter Schools Institute
The State University of New York

Annual Report Requirement
for SUNY Authorized Charter Schools
SISULU-WALKER CHARTER SCHOOL OF HARLEM
2018-19

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name: Martez R. Moore

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Sisulu Walker Charter School of Harlem

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Chairman of Board of Trustees

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. N/A

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
N/A			

N/A	N/A	N/A	N/A
-----	-----	-----	-----

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**. N/A

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
N/A	N/A	N/A	N/A	N/A

Martez R. Moore
 Signature

6/25/18
 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: _____

Home Telephone: _____ N/A

Home Address: _____ N/A

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name: RITA HAMES

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): SISWIN WALKER

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Academy Committee Co-Chair

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<u>N/A</u>			

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
<i>None</i>				

[Handwritten Signature]

7/4/18

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

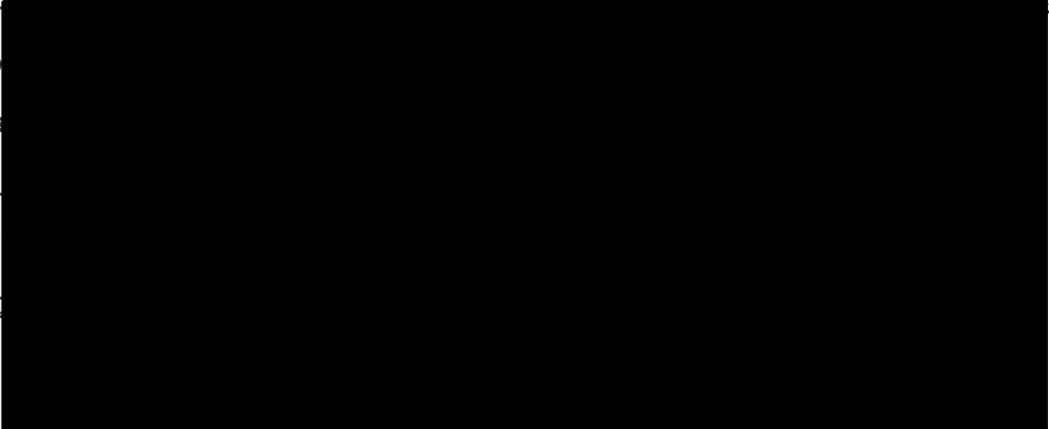
Business Telephone:

Business Address:

E-mail Address:

Home Telephone:

Home Address:



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Minnie Goka

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Sisulu-walker Charter School of Harlem

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

vice president, academic committee

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Erika L. Ewing

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Sisula - Walker

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Academic Committee

2. Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

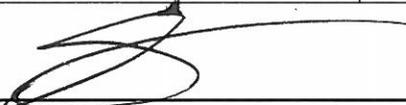
4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

Please write "None" if applicable. Do not leave this space blank.

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "None" if applicable. Do not leave this space blank.				


 Signature _____ Date 6/25/18

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____
Business Address: _____
E-mail Address: _____
Home Telephone: _____
Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Joseph M. Drayton

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Sisulu Walker Charter School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?
 ___ Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

___ Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

None <i>Please write "None" if applicable. Do not leave this space blank.</i>			
--	--	--	--

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None				

J. [Signature]

July 23, 2018

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be r

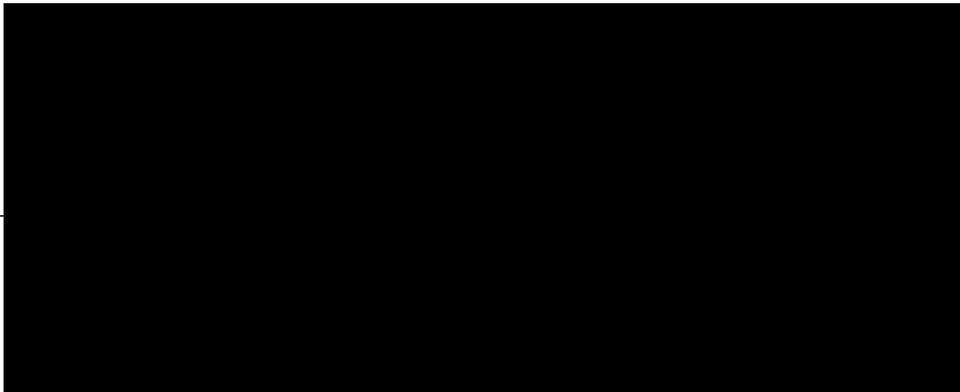
Business Telepho

Business Address

E-mail Address: _

Home Telephone:

Home Address: _



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Monique Ware

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

The Sisulu-Walker Charter School of Harlem

- List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
 Yes No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

- Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself

<i>Please write "None" if applicable. Do not leave this space blank.</i> None			
--	--	--	--

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
None				

Monique Wa

 Signature Date July 9, 2018

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

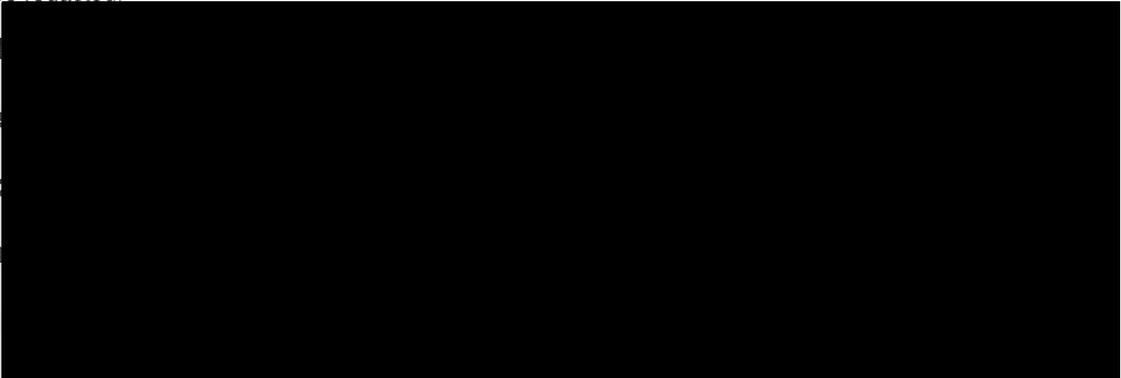
Business Telep

Business Address

E-mail Address

Home Telephone

Home Address:





Entry 8 BOT Table

Created: 07/21/2018 • Last updated: 07/31/2018

1. Current Board Member Information (Enter info for each BOT member)

	Trustee Name and Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD/YYYY)	End Date of Current Term (MM/DD/YYYY)	Board Meetings Attended During 2017-18
1	Martez Moore, [REDACTED]	Chair	Finance, Real Estate, and Grievance	Yes	3	09/01/2016	08/31/2021	7
2	Minnie Goka, [REDACTED]	Vice Chair	Academic and Grievance	Yes	4	09/01/1999	08/31/2019	5 or less
3	Jeremy Harris, [REDACTED]	Trustee/Member	Finance and Governance and Legal Affairs	Yes	2	09/01/2016	08/31/2021	9
4	Monique Ware, [REDACTED]	Trustee/Member	Development	Yes	1	05/01/2017	04/30/2022	10
5	Rita Hanes, [REDACTED]	Trustee/Member	Academic and Development	Yes	2	04/01/2017	03/31/2022	10
6	Erika Ewing, [REDACTED]	Trustee/Member	Academic and Development	Yes	2	05/01/2017	04/30/2022	7
	Joseph		Finance					

7	Drayton, [REDACTED]	Trustee/M ember	and Grievanc e	Yes	2	05/01/20 17	04/30/20 22	5 or less
8								
9								

1a. Are there more than 9 members of the Board of Trustees? No

2. Total number of members on June 30, 2018 7

3. Total number of members joining the Board during the 2017-18 school year 0

4. Total number of members departing the Board during the 2017-18 school year 0

5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes 7

6. Number of Board meetings conducted during the 2017-18 School Year 10

7. Number of Board meetings scheduled for the coming 2018-19 school year 10

Thank you.



Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/21/2018

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2017-18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school’s plans for meeting or making progress toward meeting its enrollment and retention targets in 2018-19.

SISULU-WALKER CS OF HARLEM (SUNY TRUSTEES)Section Heading

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Recruitment Efforts in 2017-18	Describe Recruitment Plans in 2018-19)
Economically Disadvantaged	<p>During the 2017-2018 school year, Sisulu-Walker Charter School sent advertisement packets to daycare centers in district 3, 4, and 5 that provide services to students with disabilities and who have a large population of English Language Learners; these districts have large free and reduced lunch populations. Additionally, Sisulu-Walker Charter School set up information tables at local community centers such as the Dunleavy-Milbank Center that have a high population of students eligible for free and reduced lunch. We also increased our advertising using a combination of local, targeted mobile advertisements, and subway billboards.</p> <p>The packets that were sent to the day care centers included information regarding the school’s lottery and academic program as well as a date for our open house. At our annual open house, parents were given information about Sisulu-Walker Charter School’s general education program as well as an overview of the support services that are provided to students with</p>	<p>In 2018-2019, we have increased the number of Integrated Co-Teaching classrooms we have from 4 to 7 classrooms. In addition, we will continue to increase our efforts to attract students with disabilities, English Language Learners, and students who are eligible for free and reduced priced lunch by hosting additional open houses, hosting information sessions at daycare centers, publications, and again advertising on subway billboards and mobile applications.</p>

disabilities and English Language Learners. Our school has a full-time Title I Coordinator and Special Education Coordinator. We increased the number of Integrated Co-Teaching classrooms we have from 3 to 4. Each Integrated Co-Teaching classroom had one special education teacher and one general education teacher. Additionally, all classrooms had two instructional staff members to ensure that at-risk students received additional support. All intervention teachers worked closely with students and teachers to ensure that the needs of each population are met.

During the 2017-2018 school year, Sisulu-Walker Charter School sent advertisement packets to daycare centers in district 3, 4, and 5 that provide services to students with disabilities and who have a large population of English Language Learners; these districts have large free and reduced lunch populations. Additionally, Sisulu-Walker Charter School set up information tables at local community centers such as the Dunleavy-Milbank Center that have a high population of students eligible for free and reduced lunch. We also increased our advertising using a combination of local, targeted mobile advertisements, and subway billboards.

The packets that were sent to the day care centers included information regarding the school's lottery and academic program as well as a date for our open house. At our annual open house, parents were given information about Sisulu-Walker Charter School's general education program as well as an overview of the support services that are provided to students with disabilities and English Language Learners. Our school has a full-time Title I Coordinator and Special Education Coordinator. We increased the number of Integrated Co-Teaching classrooms we have from 3 to 4. Each Integrated Co-Teaching classroom had one special education teacher and one general education teacher. Additionally, all classrooms had two instructional staff

In 2018-2019, we have increased the number of Integrated Co-Teaching classrooms we have from 4 to 7 classrooms. In addition, we will continue to increase our efforts to attract students with disabilities, English Language Learners, and students who are eligible for free and reduced priced lunch by hosting additional open houses, hosting information sessions at daycare centers, publications, and again advertising on subway billboards and mobile applications.

English
Langua
ge
Learner
s

members to ensure that at-risk students received additional support. All intervention teachers worked closely with students and teachers to ensure that the needs of each population are met.

During the 2017-2018 school year, Sisulu-Walker Charter School sent advertisement packets to daycare centers in district 3, 4, and 5 that provide services to students with disabilities and who have a large population of English Language Learners; these districts have large free and reduced lunch populations. Additionally, Sisulu-Walker Charter School set up information tables at local community centers such as the Dunleavy-Milbank Center that have a high population of students eligible for free and reduced lunch. We also increased our advertising using a combination of local, targeted mobile advertisements, and subway billboards.

The packets that were sent to the day care centers included information regarding the school's lottery and academic program as well as a date for our open house. At our annual open house, parents were given information about Sisulu-Walker Charter School's general education program as well as an overview of the support services that are provided to students with disabilities and English Language Learners. Our school has a full-time Title I Coordinator and Special Education Coordinator. We increased the number of Integrated Co-Teaching classrooms we have from 3 to 4. Each Integrated Co-Teaching classroom had one special education teacher and one general education teacher. Additionally, all classrooms had two instructional staff members to ensure that at-risk students received additional support. All intervention teachers worked closely with students and teachers to ensure that the needs of each population are met.

Students with Disabilities

In 2018-2019, we have increased the number of Integrated Co-Teaching classrooms we have from 4 to 7 classrooms. In addition, we will continue to increase our efforts to attract students with disabilities, English Language Learners, and students who are eligible for free and reduced priced lunch by hosting additional open houses, hosting information sessions at daycare centers, publications, and again advertising on subway billboards and mobile applications.

Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2017-18	Describe Retention Plans in 2018-19)
Economically Disadvantaged	<p>During the 2017-2018 school year, Sisulu-Walker Charter School sent advertisement packets to daycare centers in district 3, 4, and 5 that provide services to students with disabilities and who have a large population of English Language Learners; these districts have large free and reduced lunch populations. Additionally, Sisulu-Walker Charter School set up information tables at local community centers such as the Dunleavy-Milbank Center that have a high population of students eligible for free and reduced lunch. We also increased our advertising using a combination of local, targeted mobile advertisements, and subway billboards.</p> <p>The packets that were sent to the day care centers included information regarding the school's lottery and academic program as well as a date for our open house. At our annual open house, parents were given information about Sisulu-Walker Charter School's general education program as well as an overview of the support services that are provided to students with disabilities and English Language Learners. Our school has a full-time Title I Coordinator and Special Education Coordinator. We increased the number of Integrated Co-Teaching classrooms we have from 3 to 4. Each Integrated Co-Teaching classroom had one special education teacher and one general education teacher. Additionally, all classrooms had two instructional staff members to ensure that at-risk students received additional support. All intervention teachers worked closely with students and teachers to ensure that the needs of each population are met.</p>	<p>In 2018-2019, we have increased the number of Integrated Co-Teaching classrooms we have from 4 to 7 classrooms. In addition, we will continue to increase our efforts to attract students with disabilities, English Language Learners, and students who are eligible for free and reduced priced lunch by hosting additional open houses, hosting information sessions at daycare centers, publications, and again advertising on subway billboards and mobile applications.</p>
	<p>During the 2017-2018 school year, Sisulu-Walker Charter School sent advertisement packets to daycare centers in district 3, 4, and 5 that provide services to students with disabilities and who have a large population of English Language</p>	

English
Language
Learners

Learners; these districts have large free and reduced lunch populations. Additionally, Sisulu-Walker Charter School set up information tables at local community centers such as the Dunleavy-Milbank Center that have a high population of students eligible for free and reduced lunch. We also increased our advertising using a combination of local, targeted mobile advertisements, and subway billboards.

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Entry 11 Classroom Teacher and Administrator Attrition

Last updated: 07/21/2018

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

1. Classroom Teacher Attrition Table

FTE Classroom Teachers on 6/30/17	FTE Classroom Teachers Departed 7/1/17 - 6/30/18	FTE Classroom Teachers Filling Vacant Positions 7/1/17 - 6/30/18	FTE Classroom Teachers Added in New Positions 7/1/17 - 6/30/18	FTE of Classroom Teachers on 6/30/18
16	2	2	0	16

2. Administrator Position Attrition Table

FTE Administrative Positions on 6/30/17	FTE Administrators Departed 7/1/17 - 6/30/18	FTE Administrators Filling Vacant Positions 7/1/17 - 6/30/18	FTE Administrators Added in New Positions 7/1/17 - 6/30/18	FTE Administrative Positions on 6/30/18
2	0	0	0	2

3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

The teacher and administrator attrition rates remain relatively low. Only 2 classroom teachers out of (18) departed during the previous academic year and no administrators have departed during the same time period.

4. Charter schools must ensure that all prospective employees receive clearance through [the NYSED Office of School Personnel Review and Accountability](#) (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system? (No response)

Thank you

School Name

2018 - 2019 School Calendar

August '18						
Su	M	Tu	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September '18						
Su	M	Tu	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October '18						
Su	M	Tu	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November '18						
Su	M	Tu	W	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December '18						
Su	M	Tu	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January '19						
Su	M	Tu	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February '19						
Su	M	Tu	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March '19						
Su	M	Tu	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

April '19						
Su	M	Tu	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

May '19						
Su	M	Tu	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

June '19						
Su	M	Tu	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

July '19						
Su	M	Tu	W	Th	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

- PD days - No School for Students
- Holiday/Vacation - No School for Students or Staff
- Early Dismissal – Students dismissed at 12noon
- Marking Period Beginning/End
- Assessment Days (Including Interim and NYS)
- Board Meeting Days
- Parent Organization Meeting Days
- Concert Dates