Entry 1 School Information

Created: 07/26/2017 • Last updated: 07/28/2017

Please be advised that you will need to complete this cover page (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2017)** or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS#

(Select name from the drop down menu)

SUCCESS ACADEMY CS-HARLEM 4 (SUNY Trustees)

b. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

c. DISTRICT / CSD OF LOCATION

NYC CSD 3

d1. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	240 W. 113th St., 3rd Floor	[redacted]		

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Adam Schaefer
Title	Associate Director of Operations
Emergency Phone Number (###-###-####)	[redacted]

e. SCHOOL WEB ADDRESS (URL)

www.successacademies.org

f. DATE OF INITIAL CHARTER

03/2008

g. DATE FIRST OPENED FOR INSTRUCTION

08/2008

i. TOTAL ENROLLMENT ON JUNE 30, 2017	688

j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8, 9

k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?	Yes

k2. NAME OF CMO/EMO AND ADDRESS

NAME OF CMO/EMO	Success Academy Charter Schools
PHYSICAL STREET ADDRESS	[redacted]
CITY	
STATE	
ZIP CODE	
EMAIL ADDRESS	

l1. FACILITIES

Does the school maintain or operate multiple sites?

	Yes, 2 sites

I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	240 West 113th Street, 3rd Floor, New York, NY 10026	[redacted]	CSD 3	K-4	Yes	DOE space
Site 2	461 West 131st Street, New York, NY 10027		CSD 4	5-8	Yes	DOE space
Site 3						

I2a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	William Loskoch	[redacted]		
Operational Leader	Dana Baumgartner			
Compliance Contact	Vanessa Biondo			
Complaint Contact	Vanessa Biondo			

l3. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Kiah Hufane	[redacted]		
Operational Leader	Shanice Grant			
Compliance Contact	Vanessa Biondo			
Complaint Contact	Vanessa Biondo			

m1. Is the school or are the school sites co-located?

Yes

m2. Please list the terms of your current co-location.

	Date school will leave current co-location	Is school working with NYCDOE to expand into current space?	If so, list year expansion will occur.	Is school working with NYCDOE to move to separate space?	If so, list the proposed space and year planned for move	School at Full Capacity at Site
Site 1 (primary site)						
Site 2						
Site 3						

n1. Were there any revisions to the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions).

No

o. Name and Position of Individual(s) Who Completed the 2016-17 Annual Report.

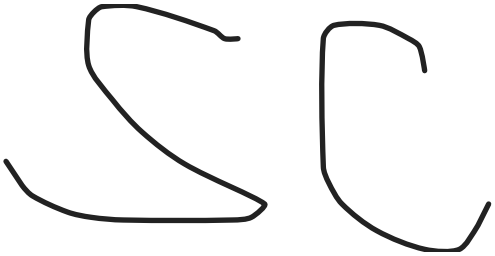
Yvonne Chan (Assistant General Counsel)

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School

Signature, President of the Board of Trustees



Date

2017/07/27

Thank you.

Entry 2 NYS School Report Card Link

Last updated: 07/28/2017

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

URL is not available

Entry 4 Expenditures per Child

Last updated: 07/31/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take total expenditures (from the unaudited 2016-17 Schedule of Functional Expenses) and divide by the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html

Line 1: Total Expenditures	11158534
Line 2: Year End FTE student enrollment	611
Line 3: Divide Line 1 by Line 2	18277

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child'** To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2016-17 Schedule of Functional Expenses)

2. Any contracted administrative/management fee paid to other organizations or corporations

3. Take the total from above and divide it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:
The information on the Schedule of Functional Expenses on pages 41–43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.
Employee benefit costs or expenditures should not be reported in the above calculations.

Line 1: Relevant Personnel Services Cost (Row)	357828
Line 2: Management and General Cost (Column)	1268314
Line 3: Sum of Line 1 and Line 2	1626142
Line 5: Divide Line 3 by the Year End FTE student enrollment	2664

Thank you.

Charter Schools Institute
The State University of New York

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
Funding by District	Charter School Tuition Rates

2- BLUE tabs require input of information

1.) Name of School	>Select school name from list. >Enter contact information.
2.) Enrollment	Enter enrollment information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information for Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter
4.) Yearly Budget	Enter Yearly Budget information. Includes: >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. (Note: Quarterly Revenue allocation may be set) >Budgeted Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Budgeted FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses >Budget Revisions, as necessary and *approved* by the school's Board of Directors, should be submitted when submitting Quarterly Actuals
5.) Balance Sheet	Enter Balance Sheet information for EdCorps. Separate schools merged into a primary EdCorp should NOT use this tab. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.

6.) Quarterly Report	Enter Actual Quarterly Report information . Includes: >Actual Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Actual FTE for current year is populated based upon input on tab "3.) Staffing Plan." >All other sources of revenue >All expenses
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

= Enter information into the light BLUE shaded cells.

= Cells labeled in ORANGE containe guidance regarding the input of information.

= Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Ver. 20170606

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

Charter Schools Institute
The State University of New York

ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

Success Academy Charter School - Harlem 4

SCHOOL

Name:	Success Academy Charter School - Harlem 4

CONTACT INFORMATION

Contact Name:	Garrick Wong
Contact Title:	Senior Accountant
Contact Email:	[redacted]
Contact Phone:	

REPORT PERIOD

Current Academic Year:	2017-18
Prior Academic Year:	2016-17

ENROLLMENT BY GRADES

GRADES	K	1	2	3	4	5	6
INITIAL BUDGETED ENROLLMENT	84	84	84	84	81	0	0

TOTAL ENROLLMENT = 520

ENROLLMENT BY DISTRICT

	PRIOR YEAR ACTUAL	ANNUAL BUDGET TOTAL DISTRICTS/ENROLLMENT BY QUARTER					
		QUARTER 1		QUARTER 2		QUARTER 3	
		Original	*Revised*	Original	*Revised*	Original	*Revised*
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0	1	0	1	0	1	0
NUMBER OF STUDENTS ENROLLED:	0	494	0	494	0	494	0

***NOTE:** *If there are NO budget revisions at the time of quarterly submittal leave t COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" bu affected quarter(s) must be completed on tabs 2, 3 and 4.*

			PRIOR YEAR 2016-17	ANNUAL BUDGET					
				QUARTER 1		QUARTER 2		QUARTER 3	
	PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	*Revised* Budgeted Enrollment	Original Budgeted Enrollment	*Revised* Budgeted Enrollment	Original Budgeted Enrollment	*Revised* Budgeted Enrollment
1	PRIMARY District	NYC CHANCELLOR'S OFFICE		494		494		494	
2	SECONDARY District	(Select from drop-down list) →							

		PRIOR YEAR	ANNUAL BUDGET					
		2016-17	QUARTER 1		QUARTER 2		QUARTER 3	
PRIMARY/OTHER	DISTRICT NAME(S)	Actual Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment	Original Budgeted Enrollment	***Revised*** Budgeted Enrollment

7	8	9	10	11	12
48	55	0	0	0	0

QUARTER 4	
Original	***Revised***
1	0
494	0

the 'REVISED' Column(s)
udget columns for the

ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT			
QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Actual	Actual	Actual	Actual
0	0	0	0
0	0	0	0

QUARTER 4	
Original Budgeted Enrollment	***Revised*** Budgeted Enrollment
494	

ACTUAL ENROLLMENT BY QUARTER			
QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

QUARTER 4	
Original Budgeted Enrollment	***Revised*** Budgeted Enrollment

ACTUAL ENROLLMENT BY QUARTER			
QUARTER 1	**QUARTER 2**	**QUARTER 3**	**QUARTER 4**
Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

PLAN - FULL TIME EQUIVALE

STAFFING PLAN - FULL TIME EQUIVALENT ("FTE")

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: Enter the number of FTE positions in the "blue" cells.*

**NOTE: If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK.*

**NO*

ADMINISTRATIVE PERSONNEL FTE	ADMINISTRATIVE PERSONNEL FTE	PRIOR YEAR	ANNUAL BUDGETED FTE							
		2016-17	Q1		Q2		Q3		Q4	
		ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised
Executive Management	Executive Management		0.0		0.0		0.0		0.0	
Instructional Management	Instructional Management		6.0		6.0		6.0		6.0	
Deans, Directors & Coordinators	Deans, Directors & Coordinators		4.0		4.0		4.0		4.0	
CFO / Director of Finance	CFO / Director of Finance		0.0		0.0		0.0		0.0	
Operation / Business Manager	Operation / Business Manager		7.0		7.0		7.0		7.0	
Administrative Staff	Administrative Staff		0.0		0.0		0.0		0.0	
TOTAL ADMINISTRATIVE STAFF	TOTAL ADMINISTRATIVE STAFF	0.0	17.0	0.0	17.0	0.0	17.0	0.0	17.0	0.0

INSTRUCTIONAL PERSONNEL FTE	INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR	ANNUAL BUDGETED FTE							
		2016-17	Q1		Q2		Q3		Q4	
		ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised
Teachers - Regular	Teachers - Regular		21.0		21.0		21.0		21.0	
Teachers - SPED	Teachers - SPED		20.0		20.0		20.0		20.0	
Substitute Teachers	Substitute Teachers		0.0		0.0		0.0		0.0	
Teaching Assistants	Teaching Assistants		12.0		12.0		12.0		12.0	
Specialty Teachers	Specialty Teachers		6.0		6.0		6.0		6.0	
Aides	Aides		0.0		0.0		0.0		0.0	
Therapists & Counselors	Therapists & Counselors		2.5		2.5		2.5		2.5	
Other	Other		0.0		0.0		0.0		0.0	
TOTAL INSTRUCTIONAL	TOTAL INSTRUCTIONAL	0.0	61.5	0.0	61.5	0.0	61.5	0.0	61.5	0.0

NON-INSTRUCTIONAL PERSONNEL FTE	NON-INSTRUCTIONAL PERSONNEL FTE	PRIOR YEAR	ANNUAL BUDGETED FTE							
		2016-17	Q1		Q2		Q3		Q4	
		ACTUAL	Original	Revised	Original	Revised	Original	Revised	Original	Revised
Nurse	Nurse		0.0		0.0		0.0		0.0	
Librarian	Librarian		0.0		0.0		0.0		0.0	
Custodian	Custodian		0.0		0.0		0.0		0.0	
Security	Security		0.0		0.0		0.0		0.0	
Other	Other		0.0		0.0		0.0		0.0	
TOTAL NON-INSTRUCTIONAL	TOTAL NON-INSTRUCTIONAL	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

TOTAL PERSONNEL SERVICE FTE	**TOTAL PERSONNEL SERVICE FTE**	0.0	78.5	0.0	78.5	0.0	78.5	0.0	78.5	0.0

SS ACADEMY CHARTER SCHOOL
2017-18

PLAN - FULL TIME EQUIVALE

***NOTE:** Enter the number of FTE positions in the "blue" cells.*	*ld be input.*

***NOTE:** State the assumptions that are being made for personnel FTE levels.*

ADMINISTRATIVE PERSONNEL FTE		Description of Assumptions
	Q4 Actual	
Executive Management		
Instructional Management		
Deans, Directors & Coordinators		
CFO / Director of Finance		
Operation / Business Manager		
Administrative Staff		
TOTAL ADMINISTRATIVE STAFF	0.0	

INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4 Actual	
Teachers - Regular		
Teachers - SPED		
Substitute Teachers		
Teaching Assistants		
Specialty Teachers		
Aides		
Therapists & Counselors		
Other		
TOTAL INSTRUCTIONAL	0.0	

NON-INSTRUCTIONAL PERSONNEL FTE		Description of Assumptions
	Q4 Actual	
Nurse		
Librarian		
Custodian		
Security		
Other		
TOTAL NON-INSTRUCTIONAL	0.0	

TOTAL PERSONNEL SERVICE FTE	0.0	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4
Budget / Operating Plan
2017-18

Total Revenue		-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-
Total Expenses		-	2,676,432	-	-	2,676,432	-	-	2,676,432	-	-	2,676,432	-	-
Net Income		-	(253,819)	-	-	(253,819)	-	-	(253,819)	-	-	(253,819)	-	-
Actual Student Enrollment		-	494	-	-	494	-	-	494	-	-	494	-	-
		Prior Year Actua	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Quarter - 1/1 - 3/31**			**4th Quarter - 4/1 - 6/30**		
		2016-17 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
REVENUE		Allocate Per Pupil Revenue by Quarter	***NOTE:** *If there are NO budget revisions at the time of quarterly submittal leave the 'REVISED' Column(s) COMPLETELY BLANK. If budget revisions ARE made, the entire "REVISED" budget columns for the affected quarter(s) must be completed on tabs 2, 3 and 4.*											
REVENUES FROM STATE SOURCES	2017-18													
Per Pupil Revenue	Per Pupil Rate	PPR %/Qtr->	25.0%	25.0%		25.0%	25.0%		25.0%	25.0%		25.0%	25.0%	
NYC CHANCELLOR'S OFFICE	14,527		1,794,085	-	-	1,794,085	-	-	1,794,085	-	-	1,794,085	-	-
-	-		-	-	-	-	-	-	-	-	-	-	-	-
-	-		-	-	-	-	-	-	-	-	-	-	-	-
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ALL OTHER School Districts: (Weighted Avg)	-		-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	1,794,085	-	-	1,794,085	-	-	1,794,085	-	-	1,794,085	-	-
Special Education Revenue			481,527		-	481,527		-	481,527		-	481,527		-
Grants														
Stimulus			-		-	-		-	-		-	-		-
DYCD (Department of Youth and Community Development)			-		-	-		-	-		-	-		-
Other			42,608		-	42,608		-	42,608		-	42,608		-
NYC DoE Rental Assistance			-			-			-			-		
Other			-		-	-		-	-		-	-		-
TOTAL REVENUE FROM STATE SOURCES		-	2,318,219	-	-	2,318,219	-	-	2,318,219	-	-	2,318,219	-	-
REVENUE FROM FEDERAL FUNDING														
IDEA Special Needs			20,417		-	20,417		-	20,417		-	20,417		-
Title I			47,622		-	47,622		-	47,622		-	47,622		-
Title Funding - Other			2,075		-	2,075		-	2,075		-	2,075		-
School Food Service (Free Lunch)			-		-	-		-	-		-	-		-
Grants														
Charter School Program (CSP) Planning & Implementation			-		-	-		-	-		-	-		-
Other			-		-	-		-	-		-	-		-
Other			-		-	-		-	-		-	-		-
TOTAL REVENUE FROM FEDERAL SOURCES		-	70,114	-	-	70,114	-	-	70,114	-	-	70,114	-	-
LOCAL and OTHER REVENUE														
Contributions and Donations			-		-	-		-	-		-	-		-
Fundraising			-		-	-		-	-		-	-		-
Erate Reimbursement			12,506		-	12,506		-	12,506		-	12,506		-
Earnings on Investments			-		-	-		-	-		-	-		-
Interest Income			-		-	-		-	-		-	-		-
Food Service (Income from meals)			-		-	-		-	-		-	-		-
Text Book			-		-	-		-	-		-	-		-
OTHER			21,774		-	21,774		-	21,774		-	21,774		-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		-	34,280	-	-	34,280	-	-	34,280	-	-	34,280	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4
Budget / Operating Plan
2017-18

Total Revenue	-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-
Total Expenses	-	2,676,432	-	-	2,676,432	-	-	2,676,432	-	-	2,676,432	-	-
Net Income	-	(253,819)	-	-	(253,819)	-	-	(253,819)	-	-	(253,819)	-	-
Actual Student Enrollment	-	494	-	-	494	-	-	494	-	-	494	-	-

	Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
	2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
TOTAL REVENUE	-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4
Budget / Operating Plan
2017-18

		Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
		2016-17 Revenue Per Pupil	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance	Original Budget	Revised Budget	Variance
Total Revenue		-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-	2,422,613	-	-
Total Expenses		-	2,676,432	-	-	2,676,432	-	-	2,676,432	-	-	2,676,432	-	-
Net Income		-	(253,819)	-	-	(253,819)	-	-	(253,819)	-	-	(253,819)	-	-
Actual Student Enrollment		-	494	-	-	494	-	-	494	-	-	494	-	-
EXPENSES														
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions													
Executive Management	-		-		-	-		-	-		-	-		-
Instructional Management	6.00		193,719		-	193,719		-	193,719		-	193,719		-
Deans, Directors & Coordinators	4.00		62,500		-	62,500		-	62,500		-	62,500		-
CFO / Director of Finance	-		-		-	-		-	-		-	-		-
Operation / Business Manager	7.00		115,000		-	115,000		-	115,000		-	115,000		-
Administrative Staff	-		-		-	-		-	-		-	-		-
TOTAL ADMINISTRATIVE STAFF	17.00	-	371,219	-	-	371,219	-	-	371,219	-	-	371,219	-	-
INSTRUCTIONAL PERSONNEL COSTS														
Teachers - Regular	21.00		308,448		-	308,448		-	308,448		-	308,448		-
Teachers - SPED	20.00		342,720		-	342,720		-	342,720		-	342,720		-
Substitute Teachers	-		-		-	-		-	-		-	-		-
Teaching Assistants	12.00		160,191		-	160,191		-	160,191		-	160,191		-
Specialty Teachers	6.00		147,798		-	147,798		-	147,798		-	147,798		-
Aides	-		-		-	-		-	-		-	-		-
Therapists & Counselors	2.50		40,625		-	40,625		-	40,625		-	40,625		-
Other	-		-		-	-		-	-		-	-		-
TOTAL INSTRUCTIONAL	61.50	-	999,782	-	-	999,782	-	-	999,782	-	-	999,782	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS														
Nurse	-		-		-	-		-	-		-	-		-
Librarian	-		-		-	-		-	-		-	-		-
Custodian	-		-		-	-		-	-		-	-		-
Security	-		-		-	-		-	-		-	-		-
Other	-		-		-	-		-	-		-	-		-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	78.50	-	1,371,001	-	-	1,371,001	-	-	1,371,001	-	-	1,371,001	-	-
PAYROLL TAXES AND BENEFITS														
Payroll Taxes			120,658		-	120,658		-	120,658		-	120,658		-
Fringe / Employee Benefits			142,381		-	142,381		-	142,381		-	142,381		-
Retirement / Pension			41,130		-	41,130		-	41,130		-	41,130		-
TOTAL PAYROLL TAXES AND BENEFITS		-	304,169	-	-	304,169	-	-	304,169	-	-	304,169	-	-
TOTAL PERSONNEL SERVICE COSTS	78.50	-	1,675,170	-	-	1,675,170	-	-	1,675,170	-	-	1,675,170	-	-
CONTRACTED SERVICES														
Accounting / Audit			-		-	-		-	-		-	-		-
Legal			-		-	-		-	-		-	-		-
Management Company Fee			269,113		-	269,113		-	269,113		-	269,113		-
Nurse Services			-		-	-		-	-		-	-		-
Food Service / School Lunch			-		-	-		-	-		-	-		-
Payroll Services			10,795		-	10,795		-	10,795		-	10,795		-
Special Ed Services			-		-	-		-	-		-	-		-
Titlement Services (i.e. Title I)			-		-	-		-	-		-	-		-
Other Purchased / Professional / Consulting			5,455		-	5,455		-	5,455		-	5,455		-
TOTAL CONTRACTED SERVICES		-	285,363	-	-	285,363	-	-	285,363	-	-	285,363	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4
Budget / Operating Plan
2017-18

Total Revenue	-	**2,422,613**	-	-	**2,422,613**	-	-	**2,422,613**	-	-	**2,422,613**	-	-
Total Expenses	-	**2,676,432**	-	-	**2,676,432**	-	-	**2,676,432**	-	-	**2,676,432**	-	-
Net Income	-	**(253,819)**	-	-	**(253,819)**	-	-	**(253,819)**	-	-	**(253,819)**	-	-
Actual Student Enrollment	-	**494**	-	-	**494**	-	-	**494**	-	-	**494**	-	-

	Prior Year Actua	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Quarter - 1/1 - 3/31			4th Quarter - 4/1 - 6/30		
	2016-17 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
SCHOOL OPERATIONS													
Board Expenses		-		-	-		-	-		-	-		-
Classroom / Teaching Supplies & Materials		72,135		-	72,135		-	72,135		-	72,135		-
Special Ed Supplies & Materials		-		-	-		-	-		-	-		-
Textbooks / Workbooks		-		-	-		-	-		-	-		-
Supplies & Materials other		25,268		-	25,268		-	25,268		-	25,268		-
Equipment / Furniture		26,570		-	26,570		-	26,570		-	26,570		-
Telephone		-		-	-		-	-		-	-		-
Technology		41,575		-	41,575		-	41,575		-	41,575		-
Student Testing & Assessment		2,204		-	2,204		-	2,204		-	2,204		-
Field Trips		16,918		-	16,918		-	16,918		-	16,918		-
Transportation (student)		6,049		-	6,049		-	6,049		-	6,049		-
Student Services - other		30,415		-	30,415		-	30,415		-	30,415		-
Office Expense		57,905		-	57,905		-	57,905		-	57,905		-
Staff Development		50,004		-	50,004		-	50,004		-	50,004		-
Staff Recruitment		13,206		-	13,206		-	13,206		-	13,206		-
Student Recruitment / Marketing		18,356		-	18,356		-	18,356		-	18,356		-
School Meals / Lunch		98,125		-	98,125		-	98,125		-	98,125		-
Travel (Staff)		9,106		-	9,106		-	9,106		-	9,106		-
Fundraising		-		-	-		-	-		-	-		-
Other		1,348		-	1,348		-	1,348		-	1,348		-
TOTAL SCHOOL OPERATIONS	-	469,183	-	-	469,183	-	-	469,183	-	-	469,183	-	-
FACILITY OPERATION & MAINTENANCE													
Insurance		12,393		-	12,393		-	12,393		-	12,393		-
Janitorial		-		-	-		-	-		-	-		-
Building and Land Rent / Lease / Facility Finance Interest		-		-	-		-	-		-	-		-
Repairs & Maintenance		14,252		-	14,252		-	14,252		-	14,252		-
Equipment / Furniture		-		-	-		-	-		-	-		-
Security		-		-	-		-	-		-	-		-
Utilities		-		-	-		-	-		-	-		-
TOTAL FACILITY OPERATION & MAINTENANCE	-	26,645	-	-	26,645	-	-	26,645	-	-	26,645	-	-
DEPRECIATION & AMORTIZATION		220,071		-	220,071		-	220,071		-	220,071		-
RESERVES / CONTINGENCY		-		-	-		-	-		-	-		-
TOTAL EXPENSES	-	**2,676,432**	-	-	**2,676,432**	-	-	**2,676,432**	-	-	**2,676,432**	-	-
NET INCOME	-	**(253,819)**	-	-	**(253,819)**	-	-	**(253,819)**	-	-	**(253,819)**	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4
Budget / Operating Plan
2017-18

Total Revenue	-	**2,422,613**	-	-	**2,422,613**	-	-	**2,422,613**	-	-	**2,422,613**	-	-
Total Expenses	-	**2,676,432**	-	-	**2,676,432**	-	-	**2,676,432**	-	-	**2,676,432**	-	-
Net Income	-	**(253,819)**	-	-	**(253,819)**	-	-	**(253,819)**	-	-	**(253,819)**	-	-
Actual Student Enrollment	-	**494**	-	-	**494**	-	-	**494**	-	-	**494**	-	-
	Prior Year Actua	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Quarter - 1/1 - 3/31**			**4th Quarter - 4/1 - 6/30**		
	2016-17 Revenue Per Pupil	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**	**Original Budget**	**Revised Budget**	**Variance**
ENROLLMENT - *School Districts Are Linked To Above Entries*													
Number of Districts:	-	1	-	-	1	-	-	1	-	-	1	-	-
NYC CHANCELLOR'S OFFICE	-	494	-	-	494	-	-	494	-	-	494	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	**494**	-	-	**494**	-	-	**494**	-	-	**494**	-	-
REVENUE PER PUPIL	-	**4,904**	-	-	**4,904**	-	-	**4,904**	-	-	**4,904**	-	-
EXPENSES PER PUPIL	-	**5,418**	-	-	**5,418**	-	-	**5,418**	-	-	**5,418**	-	-

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4

Budget / Operating Plan

2017-18

Total Revenue		**9,690,454**	**9,690,454**	**-**	**9,690,454**	**9,690,454**
Total Expenses		**10,705,729**	**10,705,729**	**-**	**(10,705,729)**	**(10,705,729)**
Net Income		**(1,015,276)**	**(1,015,276)**	**-**	**(1,015,276)**	**(1,015,276)**
Actual Student Enrollment						
		Total Year			**VARIANCE**	
		Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
REVENUE						
REVENUES FROM STATE SOURCES	2017-18					
Per Pupil Revenue	Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	14,527	7,176,338	7,176,338	-	7,176,338	7,176,338
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	7,176,338	7,176,338	-	7,176,338	7,176,338
Special Education Revenue		1,926,108	1,926,108	-	1,926,108	1,926,108
Grants						
Stimulus		-	-	-	-	-
DYCD (Department of Youth and Community Development)		-	-	-	-	-
Other		170,430	170,430	-	170,430	170,430
NYC DoE Rental Assistance		-	-	-	-	-
Other		-	-	-	-	-
TOTAL REVENUE FROM STATE SOURCES		9,272,876	9,272,876	-	9,272,876	9,272,876
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		81,667	81,667	-	81,667	81,667
Title I		190,490	190,490	-	190,490	190,490
Title Funding - Other		8,300	8,300	-	8,300	8,300
School Food Service (Free Lunch)		-	-	-	-	-
Grants						
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-
Other		-	-	-	-	-
Other		-	-	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES		280,457	280,457	-	280,457	280,457
LOCAL and OTHER REVENUE						
Contributions and Donations		-	-	-	-	-
Fundraising		-	-	-	-	-
Erate Reimbursement		50,026	50,026	-	50,026	50,026
Earnings on Investments		-	-	-	-	-
Interest Income		-	-	-	-	-
Food Service (Income from meals)		-	-	-	-	-
Text Book		-	-	-	-	-
OTHER		87,095	87,095	-	87,095	87,095
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		137,121	137,121	-	137,121	137,121

DESCRIPTION OF ASSUMPTIONS

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4

Budget / Operating Plan

2017-18

Total Revenue	9,690,454	9,690,454	-	9,690,454	9,690,454
Total Expenses	10,705,729	10,705,729	-	(10,705,729)	(10,705,729)
Net Income	(1,015,276)	(1,015,276)	-	(1,015,276)	(1,015,276)
Actual Student Enrollment					

	Total Year			VARIANCE		DESCRIPTION OF ASSUMPTIONS
	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget	
TOTAL REVENUE	9,690,454	9,690,454	-	9,690,454	9,690,454	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4

Budget / Operating Plan

2017-18

Total Revenue		**9,690,454**	**9,690,454**	**-**	**9,690,454**	**9,690,454**
Total Expenses		**10,705,729**	**10,705,729**	**-**	**(10,705,729)**	**(10,705,729)**
Net Income		**(1,015,276)**	**(1,015,276)**	**-**	**(1,015,276)**	**(1,015,276)**
Actual Student Enrollment						
		Total Year			**VARIANCE**	
		Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**
EXPENSES						
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions					
Executive Management	-	-	-	-	-	-
Instructional Management	6.00	774,875	774,875	-	(774,875)	(774,875)
Deans, Directors & Coordinators	4.00	250,000	250,000	-	(250,000)	(250,000)
CFO / Director of Finance	-	-	-	-	-	-
Operation / Business Manager	7.00	460,000	460,000	-	(460,000)	(460,000)
Administrative Staff	-	-	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	17.00	1,484,875	1,484,875	-	(1,484,875)	(1,484,875)
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	21.00	1,233,792	1,233,792	-	(1,233,792)	(1,233,792)
Teachers - SPED	20.00	1,370,880	1,370,880	-	(1,370,880)	(1,370,880)
Substitute Teachers	-	-	-	-	-	-
Teaching Assistants	12.00	640,766	640,766	-	(640,766)	(640,766)
Specialty Teachers	6.00	591,192	591,192	-	(591,192)	(591,192)
Aides	-	-	-	-	-	-
Therapists & Counselors	2.50	162,500	162,500	-	(162,500)	(162,500)
Other	-	-	-	-	-	-
TOTAL INSTRUCTIONAL	61.50	3,999,130	3,999,130	-	(3,999,130)	(3,999,130)
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	-	-	-	-
Librarian	-	-	-	-	-	-
Custodian	-	-	-	-	-	-
Security	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	78.50	5,484,005	5,484,005	-	(5,484,005)	(5,484,005)
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		482,632	482,632	-	(482,632)	(482,632)
Fringe / Employee Benefits		569,525	569,525	-	(569,525)	(569,525)
Retirement / Pension		164,520	164,520	-	(164,520)	(164,520)
TOTAL PAYROLL TAXES AND BENEFITS		1,216,676	1,216,676	-	(1,216,676)	(1,216,676)
TOTAL PERSONNEL SERVICE COSTS	78.50	6,700,681	6,700,681	-	(6,700,681)	(6,700,681)
CONTRACTED SERVICES						
Accounting / Audit		-	-	-	-	-
Legal		-	-	-	-	-
Management Company Fee		1,076,451	1,076,451	-	(1,076,451)	(1,076,451)
Nurse Services		-	-	-	-	-
Food Service / School Lunch		-	-	-	-	-
Payroll Services		43,181	43,181	-	(43,181)	(43,181)
Special Ed Services		-	-	-	-	-
Titlement Services (i.e. Title I)		-	-	-	-	-
Other Purchased / Professional / Consulting		21,819	21,819	-	(21,819)	(21,819)
TOTAL CONTRACTED SERVICES		1,141,451	1,141,451	-	(1,141,451)	(1,141,451)

DESCRIPTION OF ASSUMPTIONS

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4

Budget / Operating Plan

2017-18

Total Revenue	**9,690,454**	**9,690,454**	**-**	**9,690,454**	**9,690,454**
Total Expenses	**10,705,729**	**10,705,729**	**-**	**(10,705,729)**	**(10,705,729)**
Net Income	**(1,015,276)**	**(1,015,276)**	**-**	**(1,015,276)**	**(1,015,276)**
Actual Student Enrollment					

	Total Year			VARIANCE		DESCRIPTION OF ASSUMPTIONS
	Original Budget	**Revised Budget**	**Variance**	**Original Budget vs. PY Budget**	**Revised Budget vs. PY Budget**	
SCHOOL OPERATIONS						
Board Expenses	-	-	-	-	-	
Classroom / Teaching Supplies & Materials	288,540	288,540	-	(288,540)	(288,540)	
Special Ed Supplies & Materials	-	-	-	-	-	
Textbooks / Workbooks	-	-	-	-	-	
Supplies & Materials other	101,074	101,074	-	(101,074)	(101,074)	
Equipment / Furniture	106,280	106,280	-	(106,280)	(106,280)	
Telephone	-	-	-	-	-	
Technology	166,300	166,300	-	(166,300)	(166,300)	
Student Testing & Assessment	8,817	8,817	-	(8,817)	(8,817)	
Field Trips	67,670	67,670	-	(67,670)	(67,670)	
Transportation (student)	24,195	24,195	-	(24,195)	(24,195)	
Student Services - other	121,661	121,661	-	(121,661)	(121,661)	
Office Expense	231,620	231,620	-	(231,620)	(231,620)	
Staff Development	200,016	200,016	-	(200,016)	(200,016)	
Staff Recruitment	52,822	52,822	-	(52,822)	(52,822)	
Student Recruitment / Marketing	73,423	73,423	-	(73,423)	(73,423)	
School Meals / Lunch	392,499	392,499	-	(392,499)	(392,499)	
Travel (Staff)	36,425	36,425	-	(36,425)	(36,425)	
Fundraising	-	-	-	-	-	
Other	5,391	5,391	-	(5,391)	(5,391)	
TOTAL SCHOOL OPERATIONS	1,876,732	1,876,732	-	(1,876,732)	(1,876,732)	
FACILITY OPERATION & MAINTENANCE						
Insurance	49,573	49,573	-	(49,573)	(49,573)	
Janitorial	-	-	-	-	-	
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-	
Repairs & Maintenance	57,008	57,008	-	(57,008)	(57,008)	
Equipment / Furniture	-	-	-	-	-	
Security	-	-	-	-	-	
Utilities	-	-	-	-	-	
TOTAL FACILITY OPERATION & MAINTENANCE	106,581	106,581	-	(106,581)	(106,581)	
DEPRECIATION & AMORTIZATION	880,285	880,285	-	(880,285)	(880,285)	
RESERVES / CONTINGENCY	-	-	-	-	-	
TOTAL EXPENSES	**10,705,729**	**10,705,729**	**-**	**(10,705,729)**	**(10,705,729)**	
NET INCOME	**(1,015,276)**	**(1,015,276)**	**-**	**(1,015,276)**	**(1,015,276)**	

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4

Budget / Operating Plan

2017-18

	Original Budget	Revised Budget	Variance	Original Budget vs. PY Budget	Revised Budget vs. PY Budget
	Total Year			VARIANCE	
Total Revenue	9,690,454	9,690,454	-	9,690,454	9,690,454
Total Expenses	10,705,729	10,705,729	-	(10,705,729)	(10,705,729)
Net Income	(1,015,276)	(1,015,276)	-	(1,015,276)	(1,015,276)
Actual Student Enrollment					

						DESCRIPTION OF ASSUMPTIONS
ENROLLMENT - *School Districts Are Linked To Above Entries*						
Number of Districts:						
NYC CHANCELLOR'S OFFICE						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
-						
ALL OTHER School Districts: (Weighted Avg)						
TOTAL ENROLLMENT						
REVENUE PER PUPIL						
EXPENSES PER PUPIL						

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4
ALANCE SHEET
2017-18

DO NOT ENTER BALANCE SHEET DATA ON THIS TEMPLATE
Balance sheet data should for the Ed Corp: Success Academy Charter Schools -NYC should be entered on the template for Success Academy Charter School -Harlem 3.

	Prior Year	Q1	Q2	Q3	Q4
	2016-17	As of 9/30	As of 12/31	As of 3/31	As of 6/30
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	-	-	-	-	-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
PROPERTY, BUILDING AND EQUIPMENT, net	-	-	-	-	-
OTHER ASSETS	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	-	-	-	-	-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
LONG-TERM DEBT and NOTES PAYABLE, net current maturities	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
NET ASSETS					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

Total Revenue	-	**2,422,613**	-	-	**2,422,613**	-	-
Total Expenses	-	**2,676,432**	-	-	**2,676,432**	-	-
Net Income	-	**(253,819)**	-	-	**(253,819)**	-	-
Actual Student Enrollment	-	**494**	-	-	**494**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
REVENUE								
REVENUES FROM STATE SOURCES								
Per Pupil Revenue	**CY** Per Pupil Rate							
NYC CHANCELLOR'S OFFICE	14,527		1,794,085	-		1,794,085	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
-	-		-	-		-	-	
ALL OTHER School Districts: (Count = 0)	-		-	-		-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	1,794,085	-	-	1,794,085	-	-
Special Education Revenue			481,527	-		481,527	-	
Grants								
Stimulus			-	-		-	-	
DYCD (Department of Youth and Community Development)			-	-		-	-	
Other			42,608	-		42,608	-	
NYC DoE Rental Assistance			-	-		-	-	
Other			-	-		-	-	
TOTAL REVENUE FROM STATE SOURCES		-	2,318,219	-	-	2,318,219	-	-
REVENUE FROM FEDERAL FUNDING								
IDEA Special Needs			20,417	-		20,417	-	
Title I			47,622	-		47,622	-	
Title Funding - Other			2,075	-		2,075	-	
School Food Service (Free Lunch)			-	-		-	-	
Grants								
Charter School Program (CSP) Planning & Implementation			-	-		-	-	
Other			-	-		-	-	

Total Revenue	-	**2,422,613**	-	-	**2,422,613**	-	-
Total Expenses	-	**2,676,432**	-	-	**2,676,432**	-	-
Net Income	-	**(253,819)**	-	-	**(253,819)**	-	-
Actual Student Enrollment	-	**494**	-	-	**494**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
Other		-	-		-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	70,114	-	-	70,114	-	-
LOCAL and OTHER REVENUE							
Contributions and Donations		-	-		-	-	
Fundraising		-	-		-	-	
Erate Reimbursement		12,506	-		12,506	-	
Earnings on Investments		-	-		-	-	
Interest Income		-	-		-	-	
Food Service (Income from meals)		-	-		-	-	
Text Book		-	-		-	-	
OTHER		21,774	-		21,774	-	
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	34,280	-	-	34,280	-	-
TOTAL REVENUE	-	**2,422,613**	-	-	**2,422,613**	-	-

Total Revenue	-	**2,422,613**	-	-	**2,422,613**	-	-
Total Expenses	-	**2,676,432**	-	-	**2,676,432**	-	-
Net Income	-	**(253,819)**	-	-	**(253,819)**	-	-
Actual Student Enrollment	-	**494**	-	-	**494**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
		Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
EXPENSES	Quarter 0							
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions							
Executive Management	-		-	-		-	-	
Instructional Management	-		193,719	-		193,719	-	
Deans, Directors & Coordinators	-		62,500	-		62,500	-	
CFO / Director of Finance	-		-	-		-	-	
Operation / Business Manager	-		115,000	-		115,000	-	
Administrative Staff	-		-	-		-	-	
TOTAL ADMINISTRATIVE STAFF	-	-	371,219	-	-	371,219	-	-
INSTRUCTIONAL PERSONNEL COSTS								
Teachers - Regular	-		308,448	-		308,448	-	
Teachers - SPED	-		342,720	-		342,720	-	
Substitute Teachers	-		-	-		-	-	
Teaching Assistants	-		160,191	-		160,191	-	
Specialty Teachers	-		147,798	-		147,798	-	
Aides	-		-	-		-	-	
Therapists & Counselors	-		40,625	-		40,625	-	
Other	-		-	-		-	-	
TOTAL INSTRUCTIONAL	-	-	999,782	-	-	999,782	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS								
Nurse	-		-	-		-	-	
Librarian	-		-	-		-	-	
Custodian	-		-	-		-	-	
Security	-		-	-		-	-	
Other	-		-	-		-	-	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	1,371,001	-	-	1,371,001	-	-
PAYROLL TAXES AND BENEFITS								
Payroll Taxes			120,658	-		120,658	-	
Fringe / Employee Benefits			142,381	-		142,381	-	
Retirement / Pension			41,130	-		41,130	-	
TOTAL PAYROLL TAXES AND BENEFITS		-	304,169	-	-	304,169	-	-
TOTAL PERSONNEL SERVICE COSTS	-	-	1,675,170	-	-	1,675,170	-	-

2017-18

Total Revenue	-	**2,422,613**	-	-	**2,422,613**	-	-
Total Expenses	-	**2,676,432**	-	-	**2,676,432**	-	-
Net Income	-	**(253,819)**	-	-	**(253,819)**	-	-
Actual Student Enrollment	-	**494**	-	-	**494**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
CONTRACTED SERVICES							
Accounting / Audit		-	-		-	-	
Legal		-	-		-	-	
Management Company Fee		269,113	-		269,113	-	
Nurse Services		-	-		-	-	
Food Service / School Lunch		-	-		-	-	
Payroll Services		10,795	-		10,795	-	
Special Ed Services		-	-		-	-	
Titlement Services (i.e. Title I)		-	-		-	-	
Other Purchased / Professional / Consulting		5,455	-		5,455	-	
TOTAL CONTRACTED SERVICES	-	285,363	-	-	285,363	-	-

2017-18

Total Revenue	-	**2,422,613**	-	-	**2,422,613**	-	-
Total Expenses	-	**2,676,432**	-	-	**2,676,432**	-	-
Net Income	-	**(253,819)**	-	-	**(253,819)**	-	-
Actual Student Enrollment	-	**494**	-	-	**494**	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**1st Quarter - 7/1 - 9/30**			**2nd Quarter - 10/1 - 12/31**			**3rd Q**
	Actual	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**	**Actual**
SCHOOL OPERATIONS							
Board Expenses		-	-		-	-	
Classroom / Teaching Supplies & Materials		72,135	-		72,135	-	
Special Ed Supplies & Materials		-	-		-	-	
Textbooks / Workbooks		-	-		-	-	
Supplies & Materials other		25,268	-		25,268	-	
Equipment / Furniture		26,570	-		26,570	-	
Telephone		-	-		-	-	
Technology		41,575	-		41,575	-	
Student Testing & Assessment		2,204	-		2,204	-	
Field Trips		16,918	-		16,918	-	
Transportation (student)		6,049	-		6,049	-	
Student Services - other		30,415	-		30,415	-	
Office Expense		57,905	-		57,905	-	
Staff Development		50,004	-		50,004	-	
Staff Recruitment		13,206	-		13,206	-	
Student Recruitment / Marketing		18,356	-		18,356	-	
School Meals / Lunch		98,125	-		98,125	-	
Travel (Staff)		9,106	-		9,106	-	
Fundraising		-	-		-	-	
Other		1,348	-		1,348	-	
TOTAL SCHOOL OPERATIONS	-	469,183	-	-	469,183	-	-
FACILITY OPERATION & MAINTENANCE							
Insurance		12,393	-		12,393	-	
Janitorial		-	-		-	-	
Building and Land Rent / Lease / Facility Finance Interest		-	-		-	-	
Repairs & Maintenance		14,252	-		14,252	-	
Equipment / Furniture		-	-		-	-	
Security		-	-		-	-	
Utilities		-	-		-	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	26,645	-	-	26,645	-	-
DEPRECIATION & AMORTIZATION		220,071	-		220,071	-	
RESERVES / CONTINGENCY		-	-		-	-	
TOTAL EXPENSES	-	**2,676,432**	-	-	**2,676,432**	-	-

2017-18

Total Revenue	-	2,422,613	-	-	2,422,613	-	-
Total Expenses	-	2,676,432	-	-	2,676,432	-	-
Net Income	-	(253,819)	-	-	(253,819)	-	-
Actual Student Enrollment	-	494	-	-	494	-	-

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
NET INCOME	-	(253,819)	-	-	(253,819)	-	-

Total Revenue	-	2,422,613	-	-	2,422,613	-	-
Total Expenses	-	2,676,432	-	-	2,676,432	-	-
Net Income	-	(253,819)	-	-	(253,819)	-	-
Actual Student Enrollment	-	494	-	-	494	-	-

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	1st Quarter - 7/1 - 9/30			2nd Quarter - 10/1 - 12/31			3rd Q
	Actual	Current Budget	Variance	Actual	Current Budget	Variance	Actual
ENROLLMENT - *School Districts Are Linked To Above Entries*							
NYC CHANCELLOR'S OFFICE	-	494	-	-	494	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-
TOTAL ENROLLMENT	-	494	-	-	494	-	-
REVENUE PER PUPIL	-	4,904	-	-	4,904	-	-
EXPENSES PER PUPIL	-	5,418	-	-	5,418	-	-

Total Revenue	**2,422,613**	**-**	**-**	**2,422,613**	**-**
Total Expenses	**2,676,432**	**-**	**-**	**2,676,432**	**-**
Net Income	**(253,819)**	**-**	**-**	**(253,819)**	**-**
Actual Student Enrollment	**494**	**-**	**-**	**494**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
		Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
REVENUE						
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	**CY** Per Pupil Rate					
NYC CHANCELLOR'S OFFICE	14,527	1,794,085	-		1,794,085	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
ALL OTHER School Districts: (Count = 0)	-	-	-		-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	1,794,085	-	-	1,794,085	-
Special Education Revenue		481,527	-		481,527	-
Grants						
Stimulus		-	-		-	-
DYCD (Department of Youth and Community Development)		-	-		-	-
Other		42,608	-		42,608	-
NYC DoE Rental Assistance		-	-		-	-
Other		-	-		-	-
TOTAL REVENUE FROM STATE SOURCES		2,318,219	-	-	2,318,219	-
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		20,417	-		20,417	-
Title I		47,622	-		47,622	-
Title Funding - Other		2,075	-		2,075	-
School Food Service (Free Lunch)		-	-		-	-
Grants						
Charter School Program (CSP) Planning & Implementation		-	-		-	-
Other		-	-		-	-

	OOL - HARLEM 4				
	n				
Total Revenue	**2,422,613**	**-**	**-**	**2,422,613**	**-**
Total Expenses	**2,676,432**	**-**	**-**	**2,676,432**	**-**
Net Income	**(253,819)**	**-**	**-**	**(253,819)**	**-**
Actual Student Enrollment	**494**	**-**	**-**	**494**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
Other	-	-		-	-
TOTAL REVENUE FROM FEDERAL SOURCES	70,114	-	-	70,114	-
LOCAL and OTHER REVENUE					
Contributions and Donations	-	-		-	-
Fundraising	-	-		-	-
Erate Reimbursement	12,506	-		12,506	-
Earnings on Investments	-	-		-	-
Interest Income	-	-		-	-
Food Service (Income from meals)	-	-		-	-
Text Book	-	-		-	-
OTHER	21,774	-		21,774	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	34,280	-	-	34,280	-
TOTAL REVENUE	**2,422,613**	**-**	**-**	**2,422,613**	**-**

			OOL - HARLEM 4 n			
Total Revenue		**2,422,613**	**-**	**-**	**2,422,613**	**-**
Total Expenses		**2,676,432**	**-**	**-**	**2,676,432**	**-**
Net Income		**(253,819)**	**-**	**-**	**(253,819)**	**-**
Actual Student Enrollment		**494**	**-**	**-**	**494**	**-**
		Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**
EXPENSES	Quarter 0					
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions					
Executive Management	-	-	-		-	-
Instructional Management	-	193,719	-		193,719	-
Deans, Directors & Coordinators	-	62,500	-		62,500	-
CFO / Director of Finance	-	-	-		-	-
Operation / Business Manager	-	115,000	-		115,000	-
Administrative Staff	-	-	-		-	-
TOTAL ADMINISTRATIVE STAFF	-	371,219	-	-	371,219	-
INSTRUCTIONAL PERSONNEL COSTS						
Teachers - Regular	-	308,448	-		308,448	-
Teachers - SPED	-	342,720	-		342,720	-
Substitute Teachers	-	-	-		-	-
Teaching Assistants	-	160,191	-		160,191	-
Specialty Teachers	-	147,798	-		147,798	-
Aides	-	-	-		-	-
Therapists & Counselors	-	40,625	-		40,625	-
Other	-	-	-		-	-
TOTAL INSTRUCTIONAL	-	999,782	-	-	999,782	-
NON-INSTRUCTIONAL PERSONNEL COSTS						
Nurse	-	-	-		-	-
Librarian	-	-	-		-	-
Custodian	-	-	-		-	-
Security	-	-	-		-	-
Other	-	-	-		-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	1,371,001	-	-	1,371,001	-
PAYROLL TAXES AND BENEFITS						
Payroll Taxes		120,658	-		120,658	-
Fringe / Employee Benefits		142,381	-		142,381	-
Retirement / Pension		41,130	-		41,130	-
TOTAL PAYROLL TAXES AND BENEFITS		304,169	-	-	304,169	-
TOTAL PERSONNEL SERVICE COSTS	-	1,675,170	-	-	1,675,170	-

	OOL - HARLEM 4 n				
Total Revenue	**2,422,613**	**-**	**-**	**2,422,613**	**-**
Total Expenses	**2,676,432**	**-**	**-**	**2,676,432**	**-**
Net Income	**(253,819)**	**-**	**-**	**(253,819)**	**-**
Actual Student Enrollment	**494**	**-**	**-**	**494**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	OOL - HARLEM 4 n				
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
CONTRACTED SERVICES					
Accounting / Audit	-	-		-	-
Legal	-	-		-	-
Management Company Fee	269,113	-		269,113	-
Nurse Services	-	-		-	-
Food Service / School Lunch	-	-		-	-
Payroll Services	10,795	-		10,795	-
Special Ed Services	-	-		-	-
Titlement Services (i.e. Title I)	-	-		-	-
Other Purchased / Professional / Consulting	5,455	-		5,455	-
TOTAL CONTRACTED SERVICES	285,363	-	-	285,363	-

OOL - HARLEM 4
n

Total Revenue	**2,422,613**	**-**	**-**	**2,422,613**	**-**
Total Expenses	**2,676,432**	**-**	**-**	**2,676,432**	**-**
Net Income	**(253,819)**	**-**	**-**	**(253,819)**	**-**
Actual Student Enrollment	**494**	**-**	**-**	**494**	**-**

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Quarter - 1/1 - 3/31**		**4th Quarter - 4/1 - 6/30**		
	Current Budget	**Variance**	**Actual**	**Current Budget**	**Variance**
SCHOOL OPERATIONS					
Board Expenses	-	-		-	-
Classroom / Teaching Supplies & Materials	72,135	-		72,135	-
Special Ed Supplies & Materials	-	-		-	-
Textbooks / Workbooks	-	-		-	-
Supplies & Materials other	25,268	-		25,268	-
Equipment / Furniture	26,570	-		26,570	-
Telephone	-	-		-	-
Technology	41,575	-		41,575	-
Student Testing & Assessment	2,204	-		2,204	-
Field Trips	16,918	-		16,918	-
Transportation (student)	6,049	-		6,049	-
Student Services - other	30,415	-		30,415	-
Office Expense	57,905	-		57,905	-
Staff Development	50,004	-		50,004	-
Staff Recruitment	13,206	-		13,206	-
Student Recruitment / Marketing	18,356	-		18,356	-
School Meals / Lunch	98,125	-		98,125	-
Travel (Staff)	9,106	-		9,106	-
Fundraising	-	-		-	-
Other	1,348	-		1,348	-
TOTAL SCHOOL OPERATIONS	469,183	-	-	469,183	-
FACILITY OPERATION & MAINTENANCE					
Insurance	12,393	-		12,393	-
Janitorial	-	-		-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-		-	-
Repairs & Maintenance	14,252	-		14,252	-
Equipment / Furniture	-	-		-	-
Security	-	-		-	-
Utilities	-	-		-	-
TOTAL FACILITY OPERATION & MAINTENANCE	26,645	-	-	26,645	-
DEPRECIATION & AMORTIZATION	220,071	-		220,071	-
RESERVES / CONTINGENCY	-	-		-	-
TOTAL EXPENSES	**2,676,432**	**-**	**-**	**2,676,432**	**-**

	OOL - HARLEM 4				
	OOL - HARLEM 4				
	n				
Total Revenue	2,422,613	-	-	2,422,613	-
Total Expenses	2,676,432	-	-	2,676,432	-
Net Income	(253,819)	-	-	(253,819)	-
Actual Student Enrollment	494	-	-	494	-

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Quarter - 1/1 - 3/31		4th Quarter - 4/1 - 6/30		
	Quarter - 1/1 - 3/31				
	Current Budget	Variance	Actual	Current Budget	Variance
NET INCOME	(253,819)	-	-	(253,819)	-

	DOL - HARLEM 4 n				
Total Revenue	**2,422,613**	**-**	**-**	**2,422,613**	**-**
Total Expenses	**2,676,432**	**-**	**-**	**2,676,432**	**-**
Net Income	**(253,819)**	**-**	**-**	**(253,819)**	**-**
Actual Student Enrollment	**494**	**-**	**-**	**494**	**-**
	Quarter - 1/1 - 3/31				
	Quarter - 1/1 - 3/31		**4th Quarter - 4/1 - 6/30**		
***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Current Budget**	**Variance**	**Actual**	**Current Budget**	**Variance**
ENROLLMENT - *School Districts Are Linked To Above Entries*					
NYC CHANCELLOR'S OFFICE	494	-	-	494	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-
TOTAL ENROLLMENT	**494**	**-**	**-**	**494**	**-**
REVENUE PER PUPIL	**4,904**	**-**	**-**	**4,904**	**-**
EXPENSES PER PUPIL	**5,418**	**-**	**-**	**5,418**	**-**

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2017-18

Total Revenue	-	-	-	**9,690,454**	**(9,690,454)**	-	-	**9,690,4**
Total Expenses	-	-	-	**10,705,729**	**10,705,729**	-	-	**10,705,7**
Net Income	-	-	-	**(1,015,276)**	**1,015,276**	-	-	**(1,015,2**
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

	CY Per Pupil Rate	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
REVENUE									
REVENUES FROM STATE SOURCES									
Per Pupil Revenue									
NYC CHANCELLOR'S OFFICE	14,527	-	-	-	7,176,338	(7,176,338)	-	-	7,176,3
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-	-	-	-	-	-	
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	-	-	-	7,176,338	(7,176,338)	-	-	7,176,3
Special Education Revenue		-	-	-	1,926,108	(1,926,108)	-	-	1,926,1
Grants									
Stimulus		-	-	-	-	-	-	-	
DYCD (Department of Youth and Community Development)		-	-	-	-	-	-	-	
Other		-	-	-	170,430	(170,430)	-	-	170,4
NYC DoE Rental Assistance		-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	
TOTAL REVENUE FROM STATE SOURCES		-	-	-	9,272,876	(9,272,876)	-	-	9,272,8
REVENUE FROM FEDERAL FUNDING									
IDEA Special Needs		-	-	-	81,667	(81,667)	-	-	81,6
Title I		-	-	-	190,490	(190,490)	-	-	190,4
Title Funding - Other		-	-	-	8,300	(8,300)	-	-	8,3
School Food Service (Free Lunch)		-	-	-	-	-	-	-	
Grants									
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2017-18

Total Revenue	-	-	-	**9,690,454**	**(9,690,454)**	-	-	**9,690,4**
Total Expenses	-	-	-	**10,705,729**	**10,705,729**	-	-	**10,705,7**
Net Income	-	-	-	**(1,015,276)**	**1,015,276**	-	-	**(1,015,2**
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
Other	-	-	-	-	-	-	-	
TOTAL REVENUE FROM FEDERAL SOURCES	-	-	-	280,457	(280,457)	-	-	280,4
LOCAL and OTHER REVENUE								
Contributions and Donations	-	-	-	-	-	-	-	
Fundraising	-	-	-	-	-	-	-	
Erate Reimbursement	-	-	-	50,026	(50,026)	-	-	50,0
Earnings on Investments	-	-	-	-	-	-	-	
Interest Income	-	-	-	-	-	-	-	
Food Service (Income from meals)	-	-	-	-	-	-	-	
Text Book	-	-	-	-	-	-	-	
OTHER	-	-	-	87,095	(87,095)	-	-	87,0
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	-	-	137,121	(137,121)	-	-	137,1
TOTAL REVENUE	**-**	**-**	**-**	**9,690,454**	**(9,690,454)**	**-**	**-**	**9,690,4**

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2017-18

Total Revenue	-	-	-	**9,690,454**	**(9,690,454)**	-	-	**9,690,4**
Total Expenses	-	-	-	**10,705,729**	**10,705,729**	-	-	**10,705,7**
Net Income	-	-	-	**(1,015,276)**	**1,015,276**	-	-	**(1,015,2**
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
EXPENSES	Quarter 0								
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions								
Executive Management	-	-	-	-	-	-	-	-	
Instructional Management	-	-	-	-	774,875	774,875	-	-	774,8
Deans, Directors & Coordinators	-	-	-	-	250,000	250,000	-	-	250,0
CFO / Director of Finance	-	-	-	-	-	-	-	-	
Operation / Business Manager	-	-	-	-	460,000	460,000	-	-	460,0
Administrative Staff	-	-	-	-	-	-	-	-	
TOTAL ADMINISTRATIVE STAFF	-	-	-	-	1,484,875	1,484,875	-	-	1,484,8
INSTRUCTIONAL PERSONNEL COSTS									
Teachers - Regular	-	-	-	-	1,233,792	1,233,792	-	-	1,233,7
Teachers - SPED	-	-	-	-	1,370,880	1,370,880	-	-	1,370,8
Substitute Teachers	-	-	-	-	-	-	-	-	
Teaching Assistants	-	-	-	-	640,766	640,766	-	-	640,7
Specialty Teachers	-	-	-	-	591,192	591,192	-	-	591,1
Aides	-	-	-	-	-	-	-	-	
Therapists & Counselors	-	-	-	-	162,500	162,500	-	-	162,5
Other	-	-	-	-	-	-	-	-	
TOTAL INSTRUCTIONAL	-	-	-	-	3,999,130	3,999,130	-	-	3,999,1
NON-INSTRUCTIONAL PERSONNEL COSTS									
Nurse	-	-	-	-	-	-	-	-	
Librarian	-	-	-	-	-	-	-	-	
Custodian	-	-	-	-	-	-	-	-	
Security	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	
TOTAL NON-INSTRUCTIONAL	-	-	-	-	-	-	-	-	
SUBTOTAL PERSONNEL SERVICE COSTS	-	-	-	-	5,484,005	5,484,005	-	-	5,484,0
PAYROLL TAXES AND BENEFITS									
Payroll Taxes		-	-	-	482,632	482,632	-	-	482,6
Fringe / Employee Benefits		-	-	-	569,525	569,525	-	-	569,5
Retirement / Pension		-	-	-	164,520	164,520	-	-	164,5
TOTAL PAYROLL TAXES AND BENEFITS		-	-	-	1,216,676	1,216,676	-	-	1,216,6
TOTAL PERSONNEL SERVICE COSTS	-	-	-	-	6,700,681	6,700,681	-	-	6,700,6

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2017-18

Total Revenue	**-**	**-**	**-**	**9,690,454**	**(9,690,454)**	**-**	**-**	**9,690,4**
Total Expenses	**-**	**-**	**-**	**10,705,729**	**10,705,729**	**-**	**-**	**10,705,7**
Net Income	**-**	**-**	**-**	**(1,015,276)**	**1,015,276**	**-**	**-**	**(1,015,2**
Actual Student Enrollment	**-**	**-**	**-**			**-**	**-**	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
CONTRACTED SERVICES								
Accounting / Audit	-	-	-	-	-	-	-	
Legal	-	-	-	-	-	-	-	
Management Company Fee	-	-	-	1,076,451	1,076,451	-	-	1,076,4
Nurse Services	-	-	-	-	-	-	-	
Food Service / School Lunch	-	-	-	-	-	-	-	
Payroll Services	-	-	-	43,181	43,181	-	-	43,1
Special Ed Services	-	-	-	-	-	-	-	
Titlement Services (i.e. Title I)	-	-	-	-	-	-	-	
Other Purchased / Professional / Consulting	-	-	-	21,819	21,819	-	-	21,8
TOTAL CONTRACTED SERVICES	-	-	-	1,141,451	1,141,451	-	-	1,141,4

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

2017-18

Total Revenue	-	-	-	**9,690,454**	**(9,690,454)**	-	-	**9,690,4**
Total Expenses	-	-	-	**10,705,729**	**10,705,729**	-	-	**10,705,7**
Net Income	-	-	-	**(1,015,276)**	**1,015,276**	-	-	**(1,015,2**
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual**	**Current Budget (Current Quarter)**	**Actual vs. Current Budget**	**Current Budget - TY**	**Actual vs. Current Budget TY**	**Original Budget (Current Quarter)**	**Actual vs. Original Budget**	**Origina Budget -**
SCHOOL OPERATIONS								
Board Expenses	-	-	-	-	-	-	-	
Classroom / Teaching Supplies & Materials	-	-	-	288,540	288,540	-	-	288,5
Special Ed Supplies & Materials	-	-	-	-	-	-	-	
Textbooks / Workbooks	-	-	-	-	-	-	-	
Supplies & Materials other	-	-	-	101,074	101,074	-	-	101,0
Equipment / Furniture	-	-	-	106,280	106,280	-	-	106,2
Telephone	-	-	-	-	-	-	-	
Technology	-	-	-	166,300	166,300	-	-	166,3
Student Testing & Assessment	-	-	-	8,817	8,817	-	-	8,8
Field Trips	-	-	-	67,670	67,670	-	-	67,6
Transportation (student)	-	-	-	24,195	24,195	-	-	24,1
Student Services - other	-	-	-	121,661	121,661	-	-	121,6
Office Expense	-	-	-	231,620	231,620	-	-	231,6
Staff Development	-	-	-	200,016	200,016	-	-	200,0
Staff Recruitment	-	-	-	52,822	52,822	-	-	52,8
Student Recruitment / Marketing	-	-	-	73,423	73,423	-	-	73,4
School Meals / Lunch	-	-	-	392,499	392,499	-	-	392,4
Travel (Staff)	-	-	-	36,425	36,425	-	-	36,4
Fundraising	-	-	-	-	-	-	-	
Other	-	-	-	5,391	5,391	-	-	5,3
TOTAL SCHOOL OPERATIONS	-	-	-	1,876,732	1,876,732	-	-	1,876,7
FACILITY OPERATION & MAINTENANCE								
Insurance	-	-	-	49,573	49,573	-	-	49,5
Janitorial	-	-	-	-	-	-	-	
Building and Land Rent / Lease / Facility Finance Interest	-	-	-	-	-	-	-	
Repairs & Maintenance	-	-	-	57,008	57,008	-	-	57,0
Equipment / Furniture	-	-	-	-	-	-	-	
Security	-	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	-	
TOTAL FACILITY OPERATION & MAINTENANCE	-	-	-	106,581	106,581	-	-	106,5
DEPRECIATION & AMORTIZATION	-	-	-	880,285	880,285	-	-	880,2
RESERVES / CONTINGENCY	-	-	-	-	-	-	-	
TOTAL EXPENSES	**-**	**-**	**-**	**10,705,729**	**10,705,729**	**-**	**-**	**10,705,7**

SUCCESS ACADEMY CHARTER SCHOOL - HARI

Budget / Operating Plan

	2017-18							
Total Revenue	-	-	-	9,690,454	(9,690,454)	-	-	9,690,4
Total Expenses	-	-	-	10,705,729	10,705,729	-	-	10,705,7
Net Income	-	-	-	(1,015,276)	1,015,276	-	-	(1,015,2
Actual Student Enrollment	-	-	-			-	-	

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	TOTALS AND VARIANCE ANALYSIS							
	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Origina Budget -
NET INCOME	-	-	-	(1,015,276)	1,015,276	-	-	(1,015,2

SUCCESS ACADEMY CHARTER SCHOOL - HARL
Budget / Operating Plan
2017-18

Total Revenue	-	-	-	9,690,454	(9,690,454)	-	-	9,690,4
Total Expenses	-	-	-	10,705,729	10,705,729	-	-	10,705,7
Net Income	-	-	-	(1,015,276)	1,015,276	-	-	(1,015,2
Actual Student Enrollment	-	-	-			-	-	

TOTALS AND VARIANCE ANALYSIS

TOTALS AND VARIANCE ANALYSIS

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual	Current Budget (Current Quarter)	Actual vs. Current Budget	Current Budget - TY	Actual vs. Current Budget TY	Original Budget (Current Quarter)	Actual vs. Original Budget	Origina Budget -
ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment Data Based on Last Actual Quarter Completed							
NYC CHANCELLOR'S OFFICE	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
-	-	-	-			-	-	
ALL OTHER School Districts: (Count = 0)	-	-	-			-	-	
TOTAL ENROLLMENT	-	-	-			-	-	
REVENUE PER PUPIL	-	-	-			-	-	
EXPENSES PER PUPIL	-	-	-			-	-	

Total Revenue	**(9,690,454)**	**-**	**-**
Total Expenses	**10,705,729**	**-**	**-**
Net Income	**1,015,276**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
REVENUE				
REVENUES FROM STATE SOURCES				
Per Pupil Revenue	**CY** Per Pupil Rate			
NYC CHANCELLOR'S OFFICE	14,527	(7,176,338)	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
ALL OTHER School Districts: (Count = 0)	-	-	-	-
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	14,527	(7,176,338)	-	-
Special Education Revenue		(1,926,108)	-	-
Grants				
Stimulus		-	-	-
DYCD (Department of Youth and Community Development)		-	-	-
Other		(170,430)	-	-
NYC DoE Rental Assistance		-	-	-
Other		-	-	-
TOTAL REVENUE FROM STATE SOURCES		(9,272,876)	-	-
REVENUE FROM FEDERAL FUNDING				
IDEA Special Needs		(81,667)	-	-
Title I		(190,490)	-	-
Title Funding - Other		(8,300)	-	-
School Food Service (Free Lunch)		-	-	-
Grants				
Charter School Program (CSP) Planning & Implementation		-	-	-
Other		-	-	-

	И 4		
Total Revenue	**(9,690,454)**	**-**	**-**
Total Expenses	**10,705,729**	**-**	**-**
Net Income	**1,015,276**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
Other	-	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	(280,457)	-	-
LOCAL and OTHER REVENUE			
Contributions and Donations	-	-	-
Fundraising	-	-	-
Erate Reimbursement	(50,026)	-	-
Earnings on Investments	-	-	-
Interest Income	-	-	-
Food Service (Income from meals)	-	-	-
Text Book	-	-	-
OTHER	(87,095)	-	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	(137,121)	-	-
TOTAL REVENUE	**(9,690,454)**	**-**	**-**

Total Revenue	**(9,690,454)**	**-**	**-**
Total Expenses	**10,705,729**	**-**	**-**
Net Income	**1,015,276**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**		**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
EXPENSES	Quarter 0			
ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions			
Executive Management	-	-	-	-
Instructional Management	-	774,875	-	-
Deans, Directors & Coordinators	-	250,000	-	-
CFO / Director of Finance	-	-	-	-
Operation / Business Manager	-	460,000	-	-
Administrative Staff	-	-	-	-
TOTAL ADMINISTRATIVE STAFF	-	1,484,875	-	-
INSTRUCTIONAL PERSONNEL COSTS				
Teachers - Regular	-	1,233,792	-	-
Teachers - SPED	-	1,370,880	-	-
Substitute Teachers	-	-	-	-
Teaching Assistants	-	640,766	-	-
Specialty Teachers	-	591,192	-	-
Aides	-	-	-	-
Therapists & Counselors	-	162,500	-	-
Other	-	-	-	-
TOTAL INSTRUCTIONAL	-	3,999,130	-	-
NON-INSTRUCTIONAL PERSONNEL COSTS				
Nurse	-	-	-	-
Librarian	-	-	-	-
Custodian	-	-	-	-
Security	-	-	-	-
Other	-	-	-	-
TOTAL NON-INSTRUCTIONAL	-	-	-	-
SUBTOTAL PERSONNEL SERVICE COSTS	-	5,484,005	-	-
PAYROLL TAXES AND BENEFITS				
Payroll Taxes		482,632	-	-
Fringe / Employee Benefits		569,525	-	-
Retirement / Pension		164,520	-	-
TOTAL PAYROLL TAXES AND BENEFITS		1,216,676	-	-
TOTAL PERSONNEL SERVICE COSTS	-	6,700,681	-	-

	M 4		
Total Revenue	**(9,690,454)**	**-**	**-**
Total Expenses	**10,705,729**	**-**	**-**
Net Income	**1,015,276**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**M 4 Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
CONTRACTED SERVICES			
Accounting / Audit	-	-	-
Legal	-	-	-
Management Company Fee	1,076,451	-	-
Nurse Services	-	-	-
Food Service / School Lunch	-	-	-
Payroll Services	43,181	-	-
Special Ed Services	-	-	-
Titlement Services (i.e. Title I)	-	-	-
Other Purchased / Professional / Consulting	21,819	-	-
TOTAL CONTRACTED SERVICES	1,141,451	-	-

Total Revenue	**(9,690,454)**	**-**	**-**
Total Expenses	**10,705,729**	**-**	**-**
Net Income	**1,015,276**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
SCHOOL OPERATIONS			
Board Expenses	-	-	-
Classroom / Teaching Supplies & Materials	288,540	-	-
Special Ed Supplies & Materials	-	-	-
Textbooks / Workbooks	-	-	-
Supplies & Materials other	101,074	-	-
Equipment / Furniture	106,280	-	-
Telephone	-	-	-
Technology	166,300	-	-
Student Testing & Assessment	8,817	-	-
Field Trips	67,670	-	-
Transportation (student)	24,195	-	-
Student Services - other	121,661	-	-
Office Expense	231,620	-	-
Staff Development	200,016	-	-
Staff Recruitment	52,822	-	-
Student Recruitment / Marketing	73,423	-	-
School Meals / Lunch	392,499	-	-
Travel (Staff)	36,425	-	-
Fundraising	-	-	-
Other	5,391	-	-
TOTAL SCHOOL OPERATIONS	1,876,732	-	-
FACILITY OPERATION & MAINTENANCE			
Insurance	49,573	-	-
Janitorial	-	-	-
Building and Land Rent / Lease / Facility Finance Interest	-	-	-
Repairs & Maintenance	57,008	-	-
Equipment / Furniture	-	-	-
Security	-	-	-
Utilities	-	-	-
TOTAL FACILITY OPERATION & MAINTENANCE	106,581	-	-
DEPRECIATION & AMORTIZATION	880,285	-	-
RESERVES / CONTINGENCY	-	-	-
TOTAL EXPENSES	**10,705,729**	**-**	**-**

	M 4
	M 4

Total Revenue	(9,690,454)	-	-
Total Expenses	10,705,729	-	-
Net Income	1,015,276	-	-
Actual Student Enrollment		-	

*NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY	PY Actual (PY TY / No. of COMPLETED Actual CY	Actual CY vs. Actual PY
NET INCOME	1,015,276	-	-

	M 4		
			-
Total Revenue	**(9,690,454)**	**-**	**-**
Total Expenses	**10,705,729**	**-**	**-**
Net Income	**1,015,276**	**-**	**-**
Actual Student Enrollment		**-**	

***NOTE: Enrollment, Revenue and Expediture Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**	**Actual vs. Original Budget TY**	**PY Actual (PY TY / No. of COMPLETED Actual CY**	**Actual CY vs. Actual PY**
ENROLLMENT - *School Districts Are Linked To Above Entries*			
NYC CHANCELLOR'S OFFICE		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
-		-	-
ALL OTHER School Districts: (Count = 0)		-	-
TOTAL ENROLLMENT		**-**	**-**
REVENUE PER PUPIL		**-**	**-**
EXPENSES PER PUPIL		**-**	**-**

Charter Schools Institute
The State University of New York

Annual Report Requirement

for SUNY Authorized Charter Schools

SUCCESS ACADEMY CHARTER SCHOOL - HARLEM 4

2017-18

Administrative expenditures per pupil:	$0.00
Per NYS Statute	Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

andrew stone

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
none	none	none	none	none

andrew stone
andrew stone (Jun 7, 2017) -

Signature

Jun 7, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [redacted]

Business Addr [redacted]

E-mail Address [redacted]

Home Telephon [redacted]

Home Address: [redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Brian T. Levine

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
none	none	none	none

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
none	none	none	none	none

Brian T. Levine
Brian T. Levine (Jun 9, 2017) -

Signature

Jun 9, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Teleph [redacted]

Business Addre [redacted]

E-mail Address: [redacted]

Home Telephor [redacted]

Home Address: [redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Bryan Binder

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Vice Chairman

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
None				

Bryan Binder
Bryan Binder (Jul 10, 2017)

Signature

Jul 10, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [redacted]

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Catherine Shainker

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Head of Academics, Talent & Culture committee

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
	None	None	None	None

Catherine Shainker
Catherine Shainker (Jun 6, 2017) -

Signature

Jun 6, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [redacted] _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Derrell Bradford

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Member

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
None	None	None	None	None

Derrell Bradford
Derrell Bradford (Jun 28, 2017) -

Signature

Jun 28, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Addres [redacted] _____

Home Telepho _____

Home Address _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Graham Officer

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board Member

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☒ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
		NONE	

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
		NONE		

Signature _____ Date 7/11/17

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: [redacted]

Business Address: [redacted]

E-mail Address: [redacted]

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Gregory R. Sawers

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Secretary

2. Is the trustee an employee of any school operated by the Education Corporation?
_____**Yes** X **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
_____**Yes** X **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write NONE if applicable. Do not leave below blank.			
None	None	None	None

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write 'NONE' if applicable. Do not leave below blank				
None	None	None	None	None

Gregory R. Sawyer 6/6/17

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: N/A

Business Address: N/A

E-mail Address: [redacted]

Home Telephone: [redacted]

Home Address: [redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Isela Bahena

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

n/a

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	none		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
	none			

Isela Bahena
Isela Bahena (Jun 8, 2017) -

Signature

Jun 8, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [redacted] _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

jarrett posner

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Board member

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	none		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
none				

jarrett posner
jarrett posner (Jul 10, 2017)

Signature Date Jul 10, 2017

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [redacted] _____

Home Telephone: _____

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Khadijah Pickél

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Parent Representative

2. Is the trustee an employee of any school operated by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
		None	

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
			None	

Khadijah Pickel (Jul 26, 2017) Jul 26, 2017 -

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone: _____

Business Address: _____

E-mail Address: [redacted]

Home Telephon [redacted]

Home Address: [redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Lorenzo Smith III

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

N/A

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

N/A

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
JPMC	Credit facility	$10MM	Lorenzo Smith	Recusal from financing discussions

Lorenzo Smith III
Lorenzo Smith III (Jun 7, 2017) -

Jun 7, 2017

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Teleph [redacted]

Business Addre [redacted]

E-mail Address: [redacted]

Home Telephon [redacted]

Home Address: [redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

richard barrera

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
NONE	NONE	NONE	NONE	NONE

richard barrera
richard barrera (Jul 28, 2017) -

Signature

Jul 28, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Tele [redacted]

Business Add [redacted]

E-mail Addres [redacted]

Home Teleph [redacted]

Home Addres [redacted]

FOR INSTITUTE USE ONLY
FILING FOR SCHOOL YEAR: _____
DATE RECEIVED: _____

DISCLOSURE OF FINANCIAL INTEREST BY A CHARTER SCHOOL TRUSTEE1

1. Name of charter school: Success Academy Charter School
2. Trustee's name (print): Robin Pena
3. Position(s) on board (e.g., chair, treasurer, committee chair, etc.):
4. Home address: [redacted]
5. Business Address: ✓
6. Daytime phon [redacted]
7. E-mail: [redacted]
8. Is Trustee an employee of the school? ____Yes. ✓ No. If you checked yes, please provide a description of the position you hold, your salary and your start date.

   _____

9. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members have held or engaged in with the charter school during the prior school year. If there has been no such financial interest or transaction, please *write "None."* Please note that if you answered yes to Question 8, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps Taken to Avoid a Conflict of Interest, (e.g., did not vote, did not participate in discussion)	Identity of Person Holding Interest or Engaging in Transaction (e.g., you and/or immediate family member (name)
Please write "None" if applicable. Do not leave this space blank.	None		

1 *Form Revised May 24, 2006*

10. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the charter school *and* in which such entity, during the preceding school year, you and/or your immediate family member(s) had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, you need not list every transaction between such entity and the school that is pursuant to such agreement; rather, please identify only the name of the entity, your position in the entity as well as the relationship between such entity and the charter school. If there was no financial interest, please *write* "*None*."

Entity Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Holding an Interest in the Entity Conducting Business with the School and the Nature of the Interest	Steps Taken to Avoid Conflict of Interest
Success Academy Network	Charter management organization to the School		Rich Prent	
Please write "None" if applicable.			*Do not leave this space blank.*	

Signature _____ 3/31/17 *Date*

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name: Sandeep Chaimani

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Board Member of School

2. Is the trustee an employee of any school operated by the Education Corporation?
_____ **Yes** ✓ **No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
   Yes ✓ **No**

   If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
None				

Signature 7/27/17 Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telephone [redacted]

Business Address: [redacted]

E-mail Address: [redacted]

Home Telephone: [redacted]

Home Address: [redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Samuel Cole

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Chairman

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
None				

Samuel Cole
Samuel Cole (Jun 14, 2017) -

Signature

Jun 14, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Telep [redacted]

Business Addre [redacted]

E-mail Address: [redacted]

Home Telephon [redacted]

Home Address: [redacted]

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Scott J. Friedman

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Treasurer

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	NONE	NONE	NONE

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
NONE	NONE	NONE	NONE	NONE

Scott J. Friedman
Scott J. Friedman (Jun 6, 2017) -

Signature

Jun 6, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Teleph [redacted]

Business Addre [redacted]

E-mail Address: [redacted]

Home Telephon [redacted]

Home Address: _____

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

Trustee Name:

Suleman E. Lunat

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Success Academy Charter Schools - NYC

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative). Trustee

2. Is the trustee an employee of any school operated by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?
☐ **Yes** ☑ **No**

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
Please write "NONE" if applicable. Do not leave below blank.			
	None		

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps Taken to Avoid Conflict of Interest
Please write "NONE" if applicable. Do not leave below blank.				
None				

Suleman E. Lunat (Jun 26, 2017) -

Signature

Jun 26, 2017

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

Business Tele [redacted]

Business Addr [redacted]

E-mail Addres [redacted]

Home Telepho [redacted]

Home Address [redacted]

Entry 9 BOT Table

Created: 07/26/2017 • Last updated: 07/27/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

	Trustee Name	Email Address	Position on the Board	Committee Affiliations	Voting Member Per By-Laws? (Y/N)	Area of Expertise, and/or Additional Role at School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)	Number of Board Mtgs Attended during 2016-17?
1	Robin Pzena							
2	Bryan Binder		Vice Chair/ Vice President					
3	Derrell Bradford							
4	Sam Chainani							
5	Sam Cole		Chair/ Board President					
6	Scott Friedman		Treasurer					
7	Suleman							

	Lunat							
8	Graham Officer							
9	Khadijah Pickel		Parent Representative		No			
10	Jarrett Posner							
11	Greg Sawers		Secretary					
12	Cate Shainker							
13	Isela Bahena							
14	Brian Levine							
15	Lorenzo Smith							
16	Andy Stone							
17								
18								
19								
20								

2. Total Number of Members on June 30, 2016 (No response)

3. Total Number of Members Joining the Board 2016-17 School Year (No response)

4. Total Number of Members Departing the Board during the 2016-17 School Year	(No response)
5. Number of Voting Members 2016-17, as set by the by-laws, resolution or minutes	(No response)
6. Number of Board Meetings Conducted in the 2016-17 School Year	bimonthly
7. Number of Board Meetings Scheduled for the 2017-18 School Year	bimonthly

Thank you.

Entry 11 Enrollment and Retention of Special Populations

Last updated: 07/27/2017

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016-2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017-2018.

Recruitment/Attraction Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Recruitment Targets 2016-17)	Describe Plans Toward Meeting Recruitment Targets 2017-18)
Economically	Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in-district") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low-income in-district communities, • Mailings and distributions to residents in mixed-income in-district communities, • Targeted distribution of foreign-language materials to foreign-language-speaking individuals and communities within the CSD, as determined by each School, • Advertisements, flyers, and/or marketing materials posted in local newspapers,	Success Academy Charter Schools use robust outreach efforts to educate families about the option of applying to Success Academy schools. Each School's outreach goal is that every family within the School's Community School District ("CSD" or "in-district") knows about the School and its world-class educational program, so that the family can choose to apply. This level of outreach is critical to reaching typically underserved families within the community, including those targeted by the enrollment and retention targets. All Success Academy schools undertake numerous outreach activities to recruit applicants. Some of the activities that promote the Schools and recruit applicants include: • Mailings and distributions to residents of the School's CSD, • Mailings and distributions to residents in low-income in-district communities, • Mailings and distributions to residents in mixed-income in-district communities, • Targeted distribution of foreign-language materials to foreign-language-speaking individuals and communities within the CSD, as determined by each School, • Advertisements, flyers, and/or marketing materials posted in local newspapers,

Disadvantaged	supermarkets, community centers, and/or apartment complexes, and/or • Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools. Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above. Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	supermarkets, community centers, and/or apartment complexes, and/or • Open houses at the Schools and informational sessions hosted at public and private venues frequented by families of young children, including daycare and nursery schools. Success Academy's outreach process ensures enrollment of students who qualify for the federal Free and Reduced Price Lunch program ("FRPL"). Outreach to families who likely have FRPL-eligible children includes flyers and applications delivered to public housing apartment complexes, information sessions in community centers, and other strategies listed above. Each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Language Learners	See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016-17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.	See above. In addition, Success Academy Charter Schools reinstated a lottery preference for ELL students in its admissions policy, commencing with admissions for the 2016-17 school year. Success Academy's focus on robust outreach and its highly successful programs for enrolled ELL students also serve to attract and retain ELL students.
Students with Disabilities	See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre-school programs, and community centers that serve both special education and non-special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education	See above. In addition, all Success Academy schools are committed to serving children with disabilities. The Schools seek to attract all students, including special education students, by directing advertising and other recruitment efforts at a broad range of neighborhoods, pre-school programs, and community centers that serve both special education and non-special education students. Also, all schools operated by Success Academy have detailed plans for serving students with special education

	needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.	needs once they are enrolled. Through these outreach and service efforts, each School seeks to ensure that enrollment and retention rates are comparable to those of schools within its respective CSD and/or the district.

Retention Efforts Toward Meeting Targets

	Describe Efforts Toward Meeting Retention Targets 2016-17)	Describe Plans Toward Meeting Retention Targets 2017-18)
Economically Disadvantaged	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, each School offers a breakfast, snack (one or more times per day), and lunch program to all of its students free of charge. The Schools' leadership and staff also work hard to help ensure that challenges in the home do not impact student learning or prevent students from receiving a top-notch education. These efforts go a long way toward ensuring that students who are eligible for free and reduced price lunch have an opportunity to access the educational programs offered at the Schools.
English Language Learners	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Success Academy maintains highly successful programs for enrolled ELL students.
Students with Disabilities	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.	The Schools work to retain all of their students through the strength of their programs, their inspiring school culture, their efforts to meet students' individual needs, and through open communication lines with parents. Also, all schools operated by Success Academy have detailed plans for serving students with special education needs once they are enrolled.

Entry 12 Classroom Teacher and Administrator Attrition

Last updated: 07/31/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

	FTE Classroom Teachers on June 30, 2016	FTE Classroom Teachers Departed 7/1/16 – 6/30/17	FTE Classroom Teachers Filling Vacant Positions 7/1/16 – 6/30/17	FTE Classroom Teachers Added in New Positions 7/1/16 - 6/30/17	FTE of Classroom Teachers on June 30, 2017
	61	5	7	0	63

Administrator Position Attrition Table

	FTE Administrative Positions on June 30, 2016	FTE Administrators Departed 7/1/16 – 6/30/17	FTE Administrators Filling Vacant Positions 7/1/16 – 6/30/17	FTE Administrators Added in New Positions 7/1/16 - 6/30/17	FTE Administrative Positions on June 30, 2017
	5	2	4	0	7

Thank you

2017-2018 ACADEMIC CALENDAR

Success Academy

**All dates are subject to change*

Date	Event	Grades
August 2017		
Monday, August 14	First Day of School - Elementary Schools	Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens
Friday, August 18	5th Grade Orientation - Middle Schools *(First Day of School - Monday, August 21)*	Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle
Monday, August 21	First Day of School - Elementary Schools	Harlem 3, Harlem 5, Harlem 6 Bed-Stuy 1, Fort Greene
	First Day of School - Middle Schools & High Schools	High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx
Friday, September 8	5th Grade Orientation *(First Day of School - Monday, September 11)*	Hudson Yards Middle School
Monday, September 18	First Day of School	Hudson Yards Elementary School
September 2017		
Monday, September 4 - Tuesday, September 5	No School: Labor Day and Teacher Training	All Grades
October 2017		
Monday, October 9	No School: Columbus Day	All Grades
Tuesday, October 10 - Wednesday, October 11	No School: Teacher Training	Grades K - 8
November 2017		
Monday, November 20 - Friday, November 24	No School: Thanksgiving Break and Teacher Training	All Grades
December 2017		
Friday, December 22 - Wednesday, January 3	No School: Winter Break and Teacher Training	All Grades
January 2018		
Monday, January 15	No School: Martin Luther King Jr. Day	All Grades
Tuesday, January 16	No School: Teacher Training	Grades K - 8
February 2018		
Monday, February 19 - Tuesday, February 20	No School: President's Day and Teacher Training	All Grades
March 2018		
Monday, March 5 - Monday, March 12	No School: Spring Break and Teacher Training	All Grades
April 2018		
Monday, April 16	No School	Grades K - 8
May 2018		
Friday, May 4 - Monday, May 7	No School: Teacher Training	Grades K - 8
Monday, May 28	No School: Memorial Day	All Grades
June 2018		
Wednesday, June 13	Last Day of School - Elementary Schools	Bronx 1, Bronx 2, Bronx 3 (Lower & Upper), Bronx 4, Harlem 1, Harlem 2, Harlem 3, Harlem 5, Harlem 6, Harlem 4, Hell's Kitchen, Union Square, Upper West, Washington Heights Bed-Stuy 1, Bed-Stuy 2, Bed-Stuy 3, Bensonhurst, Bergen Beach, Bushwick, Cobble Hill, Crown Heights, Flatbush, Fort Greene, Prospect Heights, Williamsburg Far Rockaway, Rosedale, South Jamaica, Springfield Gardens
Thursday, June 14	Last Day of School - High Schools	High School for the Liberal Arts - Manhattan, High School for the Liberal Arts - Bronx
Friday, June 22	Graduation - 8th Grade *(MS Last Day of School - Thurs, June 21)*	Bronx 1 MS, Bronx 2 MS, Bronx 3 MS Harlem Central, Harlem East, Harlem North Central, Harlem North West, Harlem West, Midtown West Bed-Stuy MS, Ditmas Park, Myrtle
Thursday, June 14	Last Day of School	Hudson Yards Elementary School Hudson Yards Middle School